

**Town of
Reading
Massachusetts**

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ANNUAL REPORT

2006

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TABLE OF CONTENTS

	<u>Page #</u>
TOWN MANAGER'S LETTER.....	1,2
ACCOUNTING AND FINANCE DEPARTMENTS.....	3
Accounting Department.....	3
Finance Department.....	3
Assessment Division.....	3
Collection Division	3
General Finance – Overview Division.....	4
General Finance – Treasurer.....	4
General Finance – Trust Funds.....	5
Human Resources Division.....	5
Technology Division.....	6
Town Clerk.....	6,7
Trust Funds.....	8,9
Report of the Town Collector.....	10-14
FY 2006 Abatements.....	15
Financial Statements.....	16-85
COMMUNITY SERVICES DEPARTMENT.....	86
Board of Selectmen.....	86-89
Town Counsel.....	89-90
Conservation Division.....	90-92
Elder/Human Services Division.....	92-98
Mystic Valley Elder Services.....	99-101
Health Division.....	101-106
The Arc of East Middlesex.....	106-108
Inspections Division.....	109
Zoning Board of Appeals.....	109
Veteran's Services Division.....	110
Downtown Steering Committee.....	110
Historical Commission.....	110,111
Land Bank Committee.....	112
Metropolitan Area Planning Council (MAPC).....	112-116

	<u>Page #</u>
HOUSING AUTHORITY	117-125
LEGISLATIVE BODY	126
Town Meeting Reports and Voting Results	126-404
Organization Chart	405
READING PUBLIC LIBRARY	406-415
PUBLIC SAFETY	416
Fire Department	416-421
Police Department	422-429
Animal Control	426,427
Parking Enforcement Officer	427
PUBLIC WORKS DEPARTMENT	430
Director's Comments	430
Administration Division	431
Cemetery Division	431,432
Custodian of Soldiers' & Sailors' Graves	432
Engineering Division	432-434
Highway Division	434
Town Forest Committee	435
Forestry – Tree Warden's Report	435
Parks Division	436
Recreation Division	436-441
Water Division	441,442
Sewer Division	442
Louanis Water Treatment Plant	442-445
SCHOOL DEPARTMENT	446
Superintendent's Report	446-478
Northeast Metropolitan Regional Vocational School	479-491
BOARDS, COMMITTEES AND COMMISSIONS	492-502



Town of Reading

16 Lowell Street
Reading, MA 01867-2685

FAX: (781) 942-9071
Email: townmanager@ci.reading.ma.us

TOWN MANAGER
(781) 942-9043

June, 2007

TO: Residents of the Town of Reading

Dear Resident:

On top of a very active year in 2005, 2006 is every bit as busy for your local government. The following Annual Report for the Town of Reading for calendar year 2006 details the significant progress made during the year on a number of issues.

Highlighting activities in 2006, the Town:

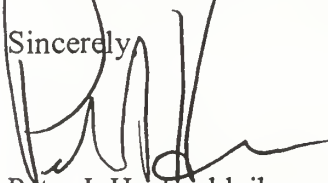
- ◆ Completed and occupied the new Reading Memorial High School;
- ◆ Made a decision to purchase all of our public water supply from the MWRA, and abandon our local water supply for all but emergency use;
- ◆ Completed additional water distribution improvements including the Auburn Street water line replacement;
- ◆ Completed major road projects;
- ◆ Worked on several fronts to help insure good financial strength for Reading. We formed an Economic Development Committee as an outgrowth of the work on our Master Plan, an ad hoc Community Preservation Act Study Committee, and an ad hoc Tax Classification Study Committee;
- ◆ Considered and rejected a major oversized retail mall project proposed for the Addison-Wesley/Pearson property on Jacob Way;
- ◆ Saw the sale of the TASC building on Walkers Brook Drive, and approval for re-use for a Hallmark Health medical office and laboratories, two restaurants and re-use of corporate office space;
- ◆ Approved the re-use of the former Boston Stove site as a Stop & Shop grocery store;
- ◆ Spent a significant amount of time advocating for protection of the interests of the Town and its residents relative to the I-95/I-93 Interchange modifications;
- ◆ Established a committee to review Downtown parking needs, and amended the parking regulations for municipal lots and on-street parking to a uniform two hour limit;
- ◆ Saw the completion and occupancy of the Archstone 40B Development and construction progress on the Johnson Woods Development, as well as completion of the Maplewood Village LIP project. These developments have significantly expanded the Town's supply of affordable housing - we now have 7.6% of our housing stock as affordable, and continue to work towards the State mandated 10%. The Town also submitted its "Planned Production" plan for affordable housing;

- ◆ With a State grant and donation by Nelson and Rita Burbank, reached agreement on the purchase of the property at 1481 Main Street for conservation and open space use. To help with the stewardship of this and other open space, we formed the Northern Area Greenway Committee to look at near and long-term plans for the area of open space that stretches across the Northern areas of our town, now almost continuously from border to border;
- ◆ Completed the purchase of Dividence Meadows that consists of 10 acres of land at the end of Kiernan Road. A State grant covered over ½ the cost of this acquisition;
- ◆ Approved the demolition of the Imagination Station Playground with the preservation of certain artifacts, and will proceed with a design process for the layout and construction of a new Imagination Station as part of a master planning process for the Birch Meadow area.

For those who have need for detailed information, we hope this information will be complete and valuable for you. It provides a good historical record of what has happened in the Town of Reading in calendar year 2006.

Any questions, suggestions or comments that you may have with regard to this report, or to the provision of the services within the community are very much appreciated. You can address them to me at townmanager@ci.reading.ma.us, or call at 781-942-9043.

Sincerely,

A handwritten signature in black ink, appearing to read 'P. Hechenbleikner', with a stylized flourish at the end.

Peter I. Hechenbleikner
Town Manager

PIH:lm

ACCOUNTING AND FINANCE DEPARTMENTS

Accounting Department:

The Accounting Department, under the direction of the Town Accountant, is responsible for maintaining financial records. These records facilitate the preparation of financial reports and schedules that provide meaningful, accurate information for comparability and for management's decision making process. The Accounting Department ensures that all financial transactions are in compliance with legal requirements and are properly recorded on a timely basis. The Town used the auditing firm of Melanson & Heath in FY 2006.

Finance Department:

The Finance Department, under the direction of the Assistant Town Manager/Finance Director, supports a wide variety of financial and administrative functions. The Department is divided into six divisions: Assessment, Collection, General Finance, Human Resources, Technology and Town Clerk. The latter division was shifted into the Department on July 1, 2006 from the Community Services Department.

Assessment Division:

Assessment of property is the first step in the process of tax revenue collection for the Town of Reading. The Assessment Division's function is to provide for the fair and equitable assessment of all taxable real and personal property. The Assessors must annually determine market values for the Town. The Assessors determine the tax levy and obtain State approval of the tax rate so that bills can be issued in a timely manner.

The tax rate for FY 2007 was set at \$12.07 per thousand, a \$0.01 per thousand decrease from the FY 2006 rate. The total assessed value of all 8,771 properties and accounts for FY 2007 is \$3,785,159,436. The average house in Reading is now valued at \$461,656 - a 2.8% increase of \$12,924 over the FY 2006 value.

The breakdown of Reading property for FY 2007 is as follows:

Residential	\$ 3,509,857,100	92.7268%
Commercial	\$ 236,516,816	6.2485%
Industrial	\$ 21,073,300	0.5567%
Personal	\$ 17,712,220	0.4680%
TOTAL	\$ 3,785,159,436	100%

The Board of Selectmen voted to keep the tax rate the same for all classes of property. At the classification hearing, the Board also decided not to shift the tax burden within the residential class to non-residential owners, or to adopt a small commercial property exemption.

Collection Division:

The Collection Division is responsible for collecting all taxes and other charges (including ambulance and water/sewer/storm water bills). This Division also receives and processes all deposits (such as schools and recreation).

The Division added electronic payments via the internet as a convenient method of payment for real estate and excise tax bills in late 2005. The option to pay water/sewer/storm water bills electronically was added in 2006. At present, over 500 residents have used this payment option.

The Division is committed to facilitate resident interaction, and a new website later in 2006 will further improve this communication.

Real estate collections increased from \$42 million in FY 2005 to \$43.5 million in FY 2006. Excise tax collections were \$2.83 million in FY 2006, down slightly from \$2.92 million in FY 2005. A total of 931 lien certificates were issued in FY 2006, netting \$30,800 to the General Fund. These figures were essentially unchanged from FY 2005, when 991 certificates resulted in \$28,327 taken in to the General Fund.

General Finance – Overview Division:

This Division is responsible for providing the cash for the operation of all Town and School functions on a timely basis. In addition, it conducts all borrowing and investing activities, including those on behalf of the Town's Trust Funds (at the direction of the Trust Fund Commissioners).

The Finance Department support staff are designed to be flexible and experienced in many functions (Assessments, Collections, Human Resources, Finance and Accounting) as work flows vary throughout the year.

General Finance – Treasurer:

Interest earnings for the General Fund during the year were \$1,443,604, with interest rates ranging from 1.41% to 5.22%. As the year ended, interest rates were stable, with an unusual circumstance of higher rates for shorter maturities and lower rates for longer maturities. Typically, this so-called inverted yield curve suggests a slowing economy. The Finance Department anticipates and has budgeted for a slowdown in collections.

In January 2006, the Town negotiated an arrangement with the Massachusetts School Building Authority to receive over \$20.6 million towards RMHS construction costs. This unique arrangement avoided the need for the Town to borrow these funds, pass along the cost of this borrowing to residents, and then later recoup these costs from the MSBA once the project was completed.

Also in January 2006, the Town borrowed \$7.5 million in temporary short-term Bond Anticipation Notes (BANs). The BANs were for various purposes, including \$5 million for school construction debt (\$1.3 million for the Wood End School and \$3.7 million for the Barrows School), \$2 million for water main repairs, and \$0.5 million for Water treatment Plant design. The borrowing was through September 2006, in which time a decision by Town Meeting on long-term water supply and an update on MSBA reimbursement for the school projects were expected.

In April 2006, the Town borrowed additional \$5.2 million BANs in order to finance the Summer 'partial' MWRA buy-in (\$3.2 million) and further water main repair work (\$2.0 million). The funds were also borrowed through September 2006 as the water supply decision loomed.

In June 2006, Town Meeting voted to pursue full-membership with the MWRA as the sole source of water supply, therefore obviating any possible financing to build a new Water Treatment Plant. In September 2006 (FY 2007), the Town permanently financed most of the previously mentioned BAN debt. A total of \$0.5 million in Water Treatment Plant design debt was repaid in full from water reserves and surplus operations, \$2.5 million in water main repair debt was borrowed for a term of five years, and \$3.2 'partial' MWRA buy-in costs were permanently borrowed for a term of 20 years. Final audit results for the Barrows project were not available from the MSBA so the Town

extended the temporary financing of \$3.7 million for Barrows until February of 2007. (The MSBA paid off this loan in full at maturity.) The remaining \$1.3 million for Wood End was borrowed for 17 years, to be repaid concurrently with all previous debt incurred for that project.

General Finance - Trust Funds:

	FY 2004	FY 2005	FY 2006
Beginning Balances	\$ 7,150,072	\$ 7,299,885	\$7,383,405
Contributions	\$ 86,492	\$ 91,603	\$ 118,112
Disbursements	(\$ 290,910)	(\$ 307,191)	(\$ 312,312)
Interest	\$ 354,231	\$ 299,108	\$ 431,064
Ending Balances	\$ 7,299,885	\$ 7,383,405	\$7,620,268

The Trust Funds disbursed nearly \$900,000 in the past three years as shown in the table above. The Hospital Trust Fund continued to provide aid through the Reading Response Program, which provides skilled health care services, respite care, medical transportation and Lifeline Emergency call systems to Reading residents who meet specific health and income guidelines. It disbursed \$146,529 in FY 2004, \$176,250 in FY 2005 and \$162,368 in FY 2006. The next largest distributor of funding was the Cemetery Trust Funds (\$105,000 in FY 2004, \$81,000 in FY 2005 and \$85,000 in FY 2006).

	Ending Balance FY 2006	1 year change
Cemetery	\$ 3,098,021	+ \$203,714
Hospital	\$ 3,820,566	+ \$ 54,342
Library	\$ 55,174	- \$ 25,297
Scholarships and Awards	\$ 123,185	- \$ 351
Veterans Memorial	\$ 96,775	+ \$ 5,801
Celebration	\$ 56,891	+ \$ 1,719
Historic Preservation	\$ 65,134	+ \$ 2,763
Elder Services	\$ 285,073	- \$ 6,907
Loans	\$ 19,449	+ \$ 1,079

Human Resources Division:

The Human Resources Division supports the Town (under the direction of the Town Manager), School (under the direction of the Superintendent), Light Department (under the direction of the RMLD General Manager) and Retiree benefit activities.

Employee benefits administered through this Division include health and life insurance, deferred compensation, disability insurance, Worker's Compensation, the sick-leave bank, cafeteria benefits, the Employee Assistance Program, personal leave and unemployment benefits.

Health insurance and Worker's Compensation are premium-based programs through the Massachusetts Inter-Local Insurance Association. Blue Cross/Blue Shield products offered to Town employees and retirees increased 18% on March 1, 2005. A task force was formed to attempt to ameliorate the recent increases in these costs. After an extensive RFP process, strong cooperation between the Town and all of its unions, and modest benefit changes, near-term future increases will be significantly lower.

Technology Division:

The Technology Division regularly interacts with all aspects of Town government including the schools, the Library, the Senior Center, Police, Fire/Emergency Management, Public Works, Water and Sewer and the RMLD. It provides centralized computer network and telecommunications services as well as distributed internet, audio/video, software and personal computer support.

The network and telecommunications services include telephone systems and a wide area network (under construction). These are designed to facilitate communication between all Town government entities as well as to provide for emergency management communication with Town residents.

The distributed services are designed to improve communication between residents and Town government and to improve staff productivity. At present, the Division is overseeing a redesign of the Town's website as well as a review of the basic financial and accounting system that is now over 20 years old.

TOWN CLERK**Elections:**

The year 2006 was a busy election year in Reading. On April 4, 2006, the Town of Reading held its Local Election. Voting was done at One Jacob Way (Addison-Wesley/Longman, Building E) due to continued construction at the High School. We had 2,040 ballots cast (12.5% turnout) at the Election.

The State Primary Election was held on September 19, 2006. The location of this Election was moved to 55 Walkers Brook Drive (former TASC building). We had 4,355 ballots cast (26.7% turnout) at the Election.

The State Election was held on November 7, 2006 at 55 Walkers Brook Drive with 10,248 ballots cast (62% turnout). There were four questions on the ballot. Question 1 – whether to sell beer and wine in food stores, Question 2 – to decide on allowing candidates to be nominated by more than one political party, Question 3 – regarding the State's subsidized child care system to bargain collectively and Question 4 – to end the war in Iraq.

Board of Registrars:

There were two new Registrars appointed in 2006: Harry M. Simmons in March and Krissandra Holmes in October. Krissandra Holmes, Gloria Hulse, Harry Simmons, and Town Clerk Cheryl A. Johnson certified over 2,000 voter and household changes to the community for 2006, certified 2,355 signatures on petitions and nomination papers for 134 candidates, and offered assistance to voters on Election Day.

Census:

The Annual Town Census was conducted in January - entirely by mail - with a total of 9,200 forms mailed to residences. The local Census assists Town Clerks in putting together the Street List (resident book) and the Jury List. Major functions served by an annual local census are: Information collected for municipal purposes, School needs, Growth and planning needs, Resident identification for police and fire, Collection of dog information, Veteran information, Information for the Jury Commissioners and Determining inactive voter status for voter purge as required by the National Voter Registration Act.

Town Meeting:

The Annual Town Meeting in April was completed in four sessions, approving a budget for Fiscal Year 2007 in the amount of \$75,392,299. Town Meeting amended the General Bylaws regarding Historical Commission and Animal Control Bylaws.

A Special Town Meeting in June was completed in two sessions. This Town Meeting voted for the Town of Reading to receive all of its water from the Massachusetts Water Resources Authority, and voted to purchase 2.14 acres on North Main Street for open space and conservation purposes.

The Subsequent Town Meeting in November was completed in two sessions adding a Construction Hours and Noise Limits section to the General Bylaws.

Vital Statistics and Licensing:

During the calendar year 2006, the following Vital Statistics were recorded in the Town Clerk's Office:

Births – 251 Marriages – 74 Deaths – 352

The Town Clerk's Office was busy issuing birth certificates and marriage licenses for those individuals trying to get passports for airline travel in 2007. This is a new requirement. Also issued were 1,919 dog licenses, 143 business certificates, 25 renewals for underground storage tanks and 49 cemetery deeds.

A total of 374 Fish and Wildlife licenses and 106 stamps were issued during the year for a total of \$8,817.05. Of these, the Town of Reading issued 81 licenses free of charges to those citizens over 70 years of age. The Town retained \$160.05 in fees from the sale of licenses.

Total receipts collected in the Town Clerk's Office for the calendar year 2006 amounted to \$84,081.56.

Respectfully submitted,

Gail LaPointe
Town Accountant

Robert W. LeLacheur, Jr., CFA
Assistant Town Manager/Finance Director

Town of Reading, Massachusetts

Combining Statement of Revenues, Expenditures and Changes in Fund Balance

Trust Funds

Year Ended June 30, 2006

	Balance July 1, 2005		Receipts		Disbursements	Balance June 30, 2006	
	Non-expendable	Expendable	Bequests and Contributions	Investment Income	Expenditures	Non-expendable	Expendable
	\$	\$	\$	\$	\$	\$	\$
Cemetery funds:							
Charles Lawn	381,399	166,925	19,600	32,807	16,115	400,999	183,617
Forest Glen	627,853	577,797	5,950	70,715	34,577	633,803	613,935
Laurel Hill	287,510	424,338	4,200	41,850	20,436	291,710	445,752
Wood End	400,200	28,285	86,450	27,762	14,491	486,650	41,556
Total cemetery funds	1,696,962	1,197,344	116,200	173,134	85,619	1,813,162	1,284,859
Hospital funds:							
Stephen Foster	3,872	74,603	-	4,613	-	3,872	79,216
Anne S. Grouard	75,000	1,760,908	-	105,332	80,522	75,000	1,785,718
Gilman L. Parker	35,000	1,816,841	-	106,765	81,846	35,000	1,841,760
Total hospital funds	113,872	3,652,352	-	216,710	162,368	113,872	3,706,694
Library funds:							
Appleton/Mansfield	11,000	1,571	-	717	2,153	11,000	135
Edward Appleton	5,000	4,264	-	541	250	5,000	4,554
R/M Babcock	3,598	2,062	-	251	2,269	3,598	44
Stephen Foster	12,000	10,545	-	1,205	11,626	12,000	125
Charles Torrey	1,000	4,594	-	248	4,832	1,000	11
Donald Tuttle	500	2,078	-	144	761	500	1,461
James/Freda Rawstron	1,613	997	-	142	1,117	1,613	22
Elaine & George Long	5,000	1,345	-	356	1,635	5,000	66
Barbara Hewitt	8,952	4,353	-	730	4,990	8,952	93
Total library funds	48,663	31,809	-	4,334	29,632	48,663	6,511

Accounting/Finance Departments

Town of Reading, Massachusetts
Combining Statement of Revenues, Expenditures and Changes in Fund Balance
Trust Funds
Year Ended June 30, 2006

	Non- expendable	Expendable	Bequests and Contributions	Investment Income	Expenditures	Non- expendable	Expendable
Scholarship funds:							
James E. Biller	-	2,255	-	108	2,000	-	363
Kenneth Brown	1,000	5,243	-	367	25	1,000	5,585
Nathaniel Hill	1,500	86	-	92	125	1,500	53
No. Residents Association	11,370	907	-	697	500	11,370	1,104
Gilman L. Parker	5,000	2,729	-	454	-	5,000	3,183
Torre	-	5,634	-	314	300	-	5,648
Carl B. Sawyer	5,000	1,917	-	374	600	5,000	1,691
Hal Croft	5,687	68	-	335	275	5,687	128
Florence Nichols	16,680	1,420	-	1,052	1,000	16,680	1,472
Dennis Lehane	29,057	401	300	1,730	1,200	29,357	930
James Klepeis	15,000	213	-	885	750	15,000	348
Joan Clifford Award	1,000	1,679	-	145	1,000	1,000	824
Exemplary teacher award:							
- Arnold Berger	6,856	2,834	-	570	-	6,856	3,404
Education loan fund:							
Winthrop Parker	18,370	-	-	1,080	-	19,449	-
Total education funds	116,521	25,386	300	8,201	7,775	117,901	24,733
Veterans Memorial							
Veterans Memorial	80,877	10,097	445	5,357	-	81,210	15,565
Elder Services							
Avis E. Schroeder	10,000	12,980	-	1,326	800	10,000	13,506
Dorothy Burbank	-	269,000	75	15,110	22,618	-	261,567
Celebration							
General	-	45,043	-	2,624	1,500	-	46,167
400th	-	10,129	-	595	-	-	10,724
Historical Preservation							
General	-	29,500	1,091	1,741	2,000	-	30,331
400th celebration	-	10,108	-	594	-	-	10,702
Historical Commission							
Conservation	-	22,763	-	1,338	-	-	24,101
Municipal light pension							
	-	1,890	-	75	400	-	1,565
	-	8,343,450	355,169	237,488	886,726	-	8,049,381
Total trust funds	2,066,895	13,661,851	473,279	668,626	1,199,438	2,184,809	13,486,405

Accounting/Finance Departments

TOWN OF READING
REPORT OF THE COLLECTOR
12 MONTHS ENDING JUNE 30, 2006

2006 REAL ESTATE

Committed 2005-2006	43,898,766.21	
Refunds	195,621.30	
Interest and Costs Collected	52,713.56	
Abatements & Exemptions		133,477.58
Paid to Treasurer		43,376,874.39
Subsequent Tax Title		116,505.01
Deferred Taxes		24,047.40
Uncollected June 30, 2006		496,196.69
	<hr/>	<hr/>
	44,147,101.07	44,147,101.07

2005 REAL ESTATE

Balance June 30, 2005	323,406.49	
Refunds	102,884.62	
Interest and Costs Collected	37,010.52	
Abatements		1,236.89
Paid to Treasurer		417,016.63
Tax Title Taking		45,048.11
Uncollected June 30, 2006		0.00
	<hr/>	<hr/>
	463,301.63	463,301.63

2006 PERSONAL PROPERTY

Committed 2005-2006	191,870.43	
Refunds	66.55	
Interest and Costs Collected	386.34	
Abatements		8.70
Paid to Treasurer		189,894.55
Uncollected June 30, 2006		2,420.07
	<hr/>	<hr/>
	192,323.32	192,323.32

2005 PERSONAL PROPERTY

Balance June 30, 2005	1,788.79	
Refunds	475.12	
Interest and Costs Collected	33.80	
Abatements		0
Paid to Treasurer		191.38
Uncollected June 30, 2006		2,106.33
	<hr/> 2,297.71	<hr/> 2,297.71

2006 MOTOR VEHICLE EXCISE

Committed 2006	2,595,986.18	
Refunds	12,643.99	
Interest and Costs Collected	10,213.99	
Abatements		102,207.05
Paid to Treasurer		2,402,434.63
Uncollected June 30, 2006		114,202.48
	<hr/> 2,618,844.16	<hr/> 2,618,844.16

2005 MOTOR VEHICLE EXCISE

Balance June 30, 2005	101,283.78	
Committed 2005-2006	426,720.89	
Refunds	33,743.32	
Interest and Costs Collected	11,511.87	
Abatements		47,959.56
Paid to Treasurer		495,303.46
Uncollected June 30, 2006		29,996.84
	<hr/> 573,259.86	<hr/> 573,259.86

2004 MOTOR VEHICLE EXCISE

Balance June 30, 2005	38,842.26	
Committed 2005-2006	13,099.84	
Refunds	27,562.58	
Interest and Costs Collected	6,322.95	
Abatements		29,417.06
Paid to Treasurer		34,013.03
Uncollected June 30, 2006		22,397.54
	<hr/> 85,827.63	<hr/> 85,827.63

2003 MOTOR VEHICLE EXCISE

Balance June 30, 2005	18,209.95	
Committed 2005-2006	134.79	
Refunds	1,801.47	
Interest and Costs Collected	2,132.67	
Abatements		2,228.01
Paid to Treasurer		5,809.38
Uncollected June 30, 2006		14,241.49
	<hr/> 22,278.88	<hr/> 22,278.88

2002 MOTOR VEHICLE EXCISE

Balance June 30, 2005	9,605.23	
Committed 2005-2006	80.63	
Refunds	0	
Interest and Costs Collected	434.48	
Abatements		9,081.58
Paid to Treasurer		1,038.76
Uncollected June 30, 2006		0
	<hr/> 10,120.34	<hr/> 10,120.34

OLD EXCISE PRIOR TO 2002

Balance June 30, 2005	131,231.99	
New Blanket Abatement	9,073.04	
Interest and Costs Collected	1,697.82	
Paid to Treasurer		3,674.29
Uncollected June 30, 2005		138,328.56
	<hr/> 142,002.85	<hr/> 142,002.85

WATER CHARGES

Balance June 30, 2005	669,343.24	
Committed 2005-2006	3,679,283.04	
Charges	125.00	
Refunds	5,165.53	
Abatements		11,528.84
Paid to Treasurer		3,174,744.22
Discount for Timely Payments		294,013.24
Added to 2006 Taxes		86,137.55
Uncollected June 30, 2006		787,492.96
	<hr/> 4,353,916.81	<hr/> 4,353,916.81

SEWER CHARGES

Balance June 30, 2005	725,215.33	
Committed 2005-2006	4,317,152.86	
Refunds	3,136.82	
Abatements		15,924.95
Paid to Treasurer		3,672,798.78
Discount for Timely Payments		344,049.10
Added to 2006 Taxes		96,560.74
Uncollected June 30, 2006		916,171.44
	<hr/> 5,045,505.01	<hr/> 5,045,505.01

ADDITIONAL WATER CHARGES**(SPMS, SPCS-SPRINKLERS)**

Balance June 30, 2005	1,499.74	
Committed 2005-2006	38,014.89	
Refunds		0
Paid to Treasurer		36,222.98
Added To 2006 Taxes		0
Uncollected June 30, 2006		3,291.65
	<u>39,514.63</u>	<u>39,514.63</u>

AMBULANCE FEES

Balance June 30, 2005	200,994.72	
Committed 2006	1,136,913.86	
Refunds	4,960.21	
Abatements		374,969.95
Paid to Treasurer		598,362.46
Uncollected June 30, 2006		369,536.38
	<u>1,342,868.79</u>	<u>1,342,868.79</u>

CERTIFICATES OF MUNICIPAL LIENS

Certificates Issued	30,800.39	
Paid to Treasurer		30,800.39
	<u>30,800.39</u>	<u>30,800.39</u>

BETTERMENTS ADDED TO TAXES

Committed 2006	4,429.23	
Paid to Treasurer		4,429.23
	<u>4,429.23</u>	<u>4,429.23</u>

TOWN OF READING
REAL ESTATE ABATEMENTS
FOR PERIOD 01JAN2006 TO 31DEC2006

874	6	PIANI BRIAN	GREY COACH RD	281.57	07Feb2006
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		2005 ABATEMENTS: 1		AMOUNT: 281.57	
--	--	--------------------	--	----------------	--

156	3	CARDONO MARK F	BOSWELL RD	740.50	21Mar2006
183	4	CHINETTI PATRICIA ANNE	PLEASANT ST	397.43	15Feb2006
212	4	CONNOLLY ANN MARIE	CARRIAGE LN	401.06	21Mar2006
234	4	CRAMPE CHARLES L	OVERLOOK RD	93.02	14Mar2006
242	6	CROTTY PAUL D	CROSS ST	7.25	29Mar2006
286	6	DENNIS RICHARD C	MACINTOSH RD	465.08	27Apr2006
342	6	DYMENT WILLIAM E	SMALL LN	131.67	18Apr2006
344	3	EAGLESTON RICHARD W	HIGH ST	229.52	21Mar2006
390	5	FLATLEY KEVIN M	BLUEBERRY LN	264.55	11Apr2006
410	2	FULLER GRACE J	WINTER ST	329.78	11Apr2006
427	1	GENTILE ANTHONY J	PLEASANT ST	44.70	14Mar2006
518	7	HOPKINS FRANCES	SUMMER AVE	106.30	29Mar2006
539	1	INDIASZ ZYGMUNT W	VAN NORDEN RD	73.69	14Mar2006
554	4	JOHNSON CHERYL A	PINE RIDGE RD	153.42	06Mar2006
621	4	LATHAM KENNETH C	HAVEN ST	3,447.63	24May2006
628	4	LEASEURE PATRICIA A	JAMES RD	129.26	29Mar2006
662	5	LUSK DAVID A	GAVIN CIR	48.32	18Apr2006
680	1	MAFFEI LOUIS F	KING ST	547.22	29Mar2006
721	5	MCCULLEY RICHARD J	CROSS ST	257.30	27Apr2006
727	4	MCGONAGLE PATRICK J	LONGWOOD RD	39.86	06Mar2006
780	2	MOSS IAN	ECHO AVE	85.77	27Apr2006
794	4	MURRAY ROBIN M	LOCUST ST	25.37	29Mar2006
798	2	NAPOLI STEPHEN J	HIGH ST	123.22	05Apr2006
875	6	PIANI BRIAN	GREY COACH RD	310.46	15Feb2006
932	4	RILEY MAUREEN	MARLA LN	1,188.67	06Mar2006
998	1	SHAPLEIGH MARILYN	JOHN CARVER RD	196.90	27Apr2006
1,138	3	WEINER LAURIE S	CARNATION CIR	275.42	21Mar2006

		2006 ABATEMENTS: 27		AMOUNT: 10,113.37	
--	--	---------------------	--	-------------------	--

513	2	HILLCREST REALTY INC	DIVIDENCE MEADOW	201.57	27Dec2006
697	1	MAPLEWOOD VILLAGE	SALEM ST	1,943.27	27Dec2006

		2007 ABATEMENTS: 2		AMOUNT: 2,144.84	
--	--	--------------------	--	------------------	--

TOWN OF READING, MASSACHUSETTS

Annual Financial Statements

For the Year Ended June 30, 2006

TABLE OF CONTENTS

	<u>PAGE</u>
INDEPENDENT AUDITORS' REPORT	1
MANAGEMENT'S DISCUSSION AND ANALYSIS	3
BASIC FINANCIAL STATEMENTS:	
Government-Wide Financial Statements:	
Statement of Net Assets	12
Statement of Activities	13
Fund Financial Statements:	
Governmental Funds:	
Balance Sheet	14
Reconciliation of Total Governmental Fund Balances to Net Assets of Governmental Activities in the Statement of Net Assets	15
Statement of Revenues, Expenditures, and Changes in Fund Balances	16
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	17
Statement of Revenues and Other Sources, and Expenditures and Other Uses - Budget and Actual - General Fund	18
Proprietary Funds:	
Statement of Net Assets	19
Statement of Revenues, Expenses, and Changes in Fund Net Assets	20
Statement of Cash Flows	21
Fiduciary Funds:	
Statement of Fiduciary Net Assets	22
Statement of Changes in Fiduciary Net Assets	23
Notes to the Financial Statements	24
Electric Light Plant Notes to the Financial Statements	44
REQUIRED SUPPLEMENTARY INFORMATION:	
Contributory Retirement System Information	61

SUPPLEMENTARY INFORMATION:

Combining Balance Sheet – Nonmajor Governmental funds	63
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances – Nonmajor Governmental Funds	64
Combining Schedule of Net Assets – Nonmajor Enterprise Funds	65
Combining Schedule of Revenues, Expenditures and Changes in Fund Net Assets – Nonmajor Enterprise Funds	66
Combining Schedule of Cash Flows – Nonmajor Enterprise Funds	67



MELANSON HEATH & COMPANY, PC

CERTIFIED PUBLIC ACCOUNTANTS
MANAGEMENT ADVISORS

10 New England Business Center Drive • Suite 112
Andover, MA 01810-1096
(978) 749-0005 • Fax (978) 749-0006
www.melansonheath.com

INDEPENDENT AUDITORS' REPORT

To the Board of Selectmen
Town of Reading, Massachusetts

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Reading, Massachusetts, as of and for the year ended June 30, 2006, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Reading's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Reading as of June 30, 2006, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, appearing on the following pages, and the supplementary information, appearing in the back of this report, are not a required part of the basic financial statements but are supplementary information required by

the *Governmental Accounting Standards Board*. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Reading's basic financial statements. The combining financial statements as listed in the accompanying table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued a report dated December 8, 2006 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Melanson, Heath + Company P.C.

Andover, Massachusetts
December 8, 2006

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Town of Reading we offer readers this narrative overview and analysis of the financial activities of the Town of Reading for the fiscal year ended June 30, 2006. Unless otherwise noted, **all amounts reported in this analysis are expressed in thousands.**

A. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities include general government, public safety, highways and streets, sanitation, economic development, and culture and recreation. The business-type activities include water supply and distribution, sewer disposal, landfill, and electricity activities.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be

divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

An annual appropriated budget is adopted for the general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

Proprietary funds. Proprietary funds are maintained as follows:

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Specifically, enterprise funds are used to account for water, sewer, landfill, and electricity operations.

Proprietary funds provide the same type of information as the business-type activities reported in the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water, sewer, landfill, and electricity operations, all of which are considered to be major funds.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the financial statements. The notes provide additional information that are essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by the *Governmental Accounting Standards Board*.

B. FINANCIAL HIGHLIGHTS

- As of the close of the current fiscal year, the total of assets exceeded liabilities by \$ 187,523 (i.e., net assets), a change of \$ 30,397 in comparison to the prior year.
- As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$ 21,415, a change of \$ (790) in comparison with the prior year.
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$ 4,221, a change of \$ 767 in comparison with the prior year.
- Total long-term debt (i.e., bonds payable) at the close of the current fiscal year was \$ 63,225, a change of \$ (4,840) in comparison to the prior year.

C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following is a summary of condensed government-wide financial data for the current and prior fiscal years. All amounts are presented in thousands.

	Governmental Activities		Business-Type Activities		Total	
	2006	2005	2006	2005	2006	2005
Current and other assets	\$ 57,547	\$ 59,600	\$ 83,521	\$ 47,046	\$ 141,068	\$ 106,646
Capital assets	<u>125,672</u>	<u>103,140</u>	<u>72,153</u>	<u>66,025</u>	<u>197,825</u>	<u>169,165</u>
Total assets	183,219	162,740	155,674	113,071	338,893	275,811
Long-term liabilities outstanding	61,957	65,977	39,552	7,125	101,509	73,102
Other liabilities	<u>36,000</u>	<u>37,272</u>	<u>13,861</u>	<u>8,311</u>	<u>49,861</u>	<u>45,583</u>
Total liabilities	97,957	103,249	53,413	15,436	151,370	118,685
Net assets:						
Invested in capital assets, net	67,563	45,418	61,528	60,022	129,091	105,440
Restricted	13,359	10,509	3,182	9,460	16,541	19,969
Unrestricted	<u>4,340</u>	<u>3,564</u>	<u>37,551</u>	<u>28,153</u>	<u>41,891</u>	<u>31,717</u>
Total net assets	\$ <u>85,262</u>	\$ <u>59,491</u>	\$ <u>102,261</u>	\$ <u>97,635</u>	\$ <u>187,523</u>	\$ <u>157,126</u>

CHANGES IN NET ASSETS

	Governmental Activities		Business-Type Activities		Total	
	<u>2006</u>	<u>2005</u>	<u>2006</u>	<u>2005</u>	<u>2006</u>	<u>2005</u>
Revenues:						
Program revenues:						
Charges for services	\$ 5,502	\$ 5,349	\$ 83,219	\$ 39,464	\$ 88,721	\$ 44,813
Operating grants and contributions	10,511	11,089	2,720	352	13,231	11,441
Capital grants and contributions	1,542	737	-	1,091	1,542	1,828
General revenues:						
Property taxes	43,058	42,144	-	-	43,058	42,144
Excises	2,787	2,932	-	-	2,787	2,932
Penalties and interest on taxes	560	514	-	-	560	514
Grants and contributions not restricted to specific programs	24,903	10,967	-	-	24,903	10,967
Investment income	2,154	1,151	852	-	3,006	1,151
Other	<u>585</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>585</u>	<u>-</u>
Total revenues	<u>91,602</u>	<u>74,883</u>	<u>86,791</u>	<u>40,907</u>	<u>178,393</u>	<u>115,790</u>
Expenses:						
General government	3,550	3,278	-	-	3,550	3,278
Public safety	9,313	9,872	-	-	9,313	9,872
Education	44,078	40,073	-	-	44,078	40,073
Public works	7,069	6,922	-	-	7,069	6,922
Human services	840	677	-	-	840	677
Culture and recreation	1,859	1,789	-	-	1,859	1,789
Intergovernmental	524	544	-	-	524	544
Interest on long-term debt	2,960	2,712	-	-	2,960	2,712
Water-	-	3,847	3,181	3,847	3,181	-
Sewer	-	-	4,002	4,038	4,002	4,038
Electric	<u>-</u>	<u>-</u>	<u>69,954</u>	<u>28,440</u>	<u>69,954</u>	<u>28,440</u>
Total expenses	<u>70,193</u>	<u>65,867</u>	<u>77,803</u>	<u>35,659</u>	<u>147,996</u>	<u>101,526</u>
Excess (deficiency) of revenues over (under) expenses	21,409	9,016	8,988	5,248	30,397	14,264
Transfers in (out)	<u>4,362</u>	<u>1,895</u>	<u>(4,362)</u>	<u>(1,895)</u>	<u>-</u>	<u>-</u>
Increase in net assets	25,771	10,911	4,626	3,353	30,397	14,264
Net assets - beginning of year (as restated)	<u>59,491</u>	<u>48,580</u>	<u>97,635</u>	<u>94,282</u>	<u>157,126</u>	<u>142,862</u>
Net assets - end of year	\$ <u>85,262</u>	\$ <u>59,491</u>	\$ <u>102,261</u>	\$ <u>97,635</u>	\$ <u>187,523</u>	\$ <u>157,126</u>

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. At the close of the most recent fiscal year, total net assets were \$ 187,523, a change of \$ 30,397 from the prior year.

The largest portion of net assets \$ 129,091 reflects our investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net assets \$ 16,541 represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets \$ 41,891 may be used to meet the government's ongoing obligations to citizens and creditors.

Governmental activities. Governmental activities for the year resulted in a change in net assets of \$ 25,771. Key elements of this change are as follows:

Excess of revenues exceeding expenditures in the General fund	\$ (1,643)
Principal debt service in excess of depreciation expense	29
MSBA grants and other current year revenue used for the acquisition of capital assets	21,846
PILOT from RMCD	1,947
Transfers from landfill enterprise fund, which resulted from the sale of the landfill	2,415
Special revenue fund revenues exceeding expenditures	912
Change in compensated absence liability	35
Other	<u>230</u>
Total	\$ <u>25,771</u>

Business-type activities. Business-type activities for the year resulted in a change in net assets of \$ 4,626. Key elements of this change are as follows:

The water operations had revenues of \$ 4,279 and expenses of \$ 3,848, resulting in a change in net assets of \$ 431.

The sewer operations had revenues of \$ 4,891 and expenses of \$ 4,002, resulting in a change in net assets of \$ 889.

The electric operations had revenues of \$ 77,541 and expenses and transfers of \$ 71,900, resulting in a change in net assets of \$ 5,641.

The landfill operations had revenues of \$ 80 and transfers of \$ 2,415, resulting in a change in net assets of \$ (2,335).

D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$ 21,415, a change of \$ (790) in comparison with the prior year. Key elements of this change are as follows:

General fund revenues and transfers in exceeding expenditures	\$ 897
Memorial School building project expenditures exceeding revenues	(4,819)
Special revenue fund revenues and transfers in exceeding expenditures and transfers out	2,735 ⁽¹⁾
Non-major capital project fund revenues exceeding expenditures	279
Other	<u>118</u>
Total	\$ (<u>790</u>)

⁽¹⁾ \$ 2,415 of this increase was from the transfer in from the landfill enterprise fund, which resulted from the sale of the landfill.

The general fund is the chief operating fund. At the end of the current fiscal year, unreserved fund balance of the general fund was \$ 4,221, while total fund balance was \$ 6,615. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 6.6 percent of total general fund expenditures, while total fund balance represents 10.3 percent of that same amount.

The fund balance of the general fund changed by \$ 897 during the current fiscal year. Key factors in this change are as follows:

Use of free cash as a funding source	\$ (1,274)
Revenues in excess of budget	1,532
Expenditures less than budget	334
Other	<u>305</u>
Total	\$ <u>897</u>

The following table reflects the trend in all the components of the general fund's fund balance:

Last Five Fiscal Years General Fund					
As of 30-Jun	Reserved for Encumbrances	Subsequent Year's Expenditures	Stabilization Fund	Unreserved	Total Fund Balance
2002	\$ 590	\$ 689	\$ -	\$ 1,774	\$ 3,053
2003	348	352	-	2,340	3,040
2004	641	555	704	3,721	5,621
2005	679	706	820	3,513	5,718
2006	881	662	851	4,221	6,615

Proprietary funds. Proprietary funds provide the same type of information found in the business-type activities reported in the government-wide financial statements, but in more detail.

Net assets of the enterprise funds at the end of the year amounted to \$ 102,261, a change of \$ 4,626 in comparison with the prior year. Factors concerning the finances of proprietary funds have already been addressed in the entity-wide discussion of business-type activities.

E. GENERAL FUND BUDGETARY HIGHLIGHTS

Differences between the original budget and the final amended budget resulted in an overall change in appropriations of \$ 630. Major reasons for these amendments include:

- \$ 268 in additional snow and ice
- \$ 133 in additional highway funds
- \$ 145 in additional employee benefits
- \$ 84 net changes in other various line items

These increases were funded through free cash and transfers in from other funds.

F. CAPITAL ASSET AND DEBT ADMINISTRATION

Capital assets. Total investment in capital assets for governmental and business-type activities at year end amounted to \$ 197,825 (net of accumulated depreciation), a change of \$ 28,660 from the prior year. This investment in capital assets includes land, buildings and system, improvements, and machinery and equipment.

Major capital asset events during the current fiscal year included the following:

Governmental additions:

- \$ 21,794 in Memorial High School additions
- \$ 1,735 in roadway improvements
- \$ 1,216 in Barrows Elementary School additions
- \$ 438 in Wood End Elementary School additions

Business-type additions:

- \$ 5,310 in water improvements
- \$ 4,702 in electric improvements
- \$ 443 in sewer improvements

Additional information on capital assets can be found in the footnotes to the financial statements.

Long-term debt. At the end of the current fiscal year, total bonded debt outstanding was \$ 63,225, all of which was backed by the full faith and credit of the government.

Additional information on capital assets and long-term debt can be found in the footnotes to the financial statements.

G. ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The adopted FY07 General Fund budget of \$ 67,275 is a 4.1% increase over the prior year. The FY07 budget is balanced. It included an increase in State Aid of \$ 861 and uses a \$ 400 allocation from the unreserved fund balance. The tax levy for FY07 of \$ 45,687 represents a 4.1% increase over the prior year, and the FY07 tax rate is \$ 12.07 per thousand compared to \$ 12.08 in the prior year. The tax rate did not change significantly due to an overall increase in property values of 4.2%.

At a special Town Meeting in June 2006, a 2/3 majority of members voted to pursue an application to join the MWRA as a full-time member. This application is still pending, and a favorable ruling is expected sometime before June 2007.

For many years, the Town had drawn 100% of its water supply from the Ipswich River basin, and processed the water for distribution at the Louanis Water Treatment Plant. The Ipswich River is acknowledged to be one of the most endangered water sources in the Commonwealth. Six years ago, the Town applied to the MWRA to purchase a portion of water during the summer months, at a time when the river basin is under the most stress. After a lengthy five-year review process involving many state agencies, part-time 'supplemental' water purchase from the MWRA was finally approved, and implemented in April 2006.

Town Meeting, upon reviewing extensive financial and environmental evidence, decided in June of 2006 to request that the MWRA membership become full-time, as the next best alternative was to build a new \$ 25 million treatment plant. In addition, the Town had special legislation filed to speed up the potentially lengthy review process. Meanwhile, the Louanis Treatment plant was closed in the fall of 2006, and the Town is now receiving 100% MWRA water under a special administrative consent order negotiated with MA DEP until final approval is granted.

The water reserve fund had been increased for several years as it was recognized that future rate increases were expected under either scenario. Full time MWRA membership is expected to be a cheaper solution for the first 20 years, and the reserves will be utilized to buffer the first few years of rate increases. The two significant new items associated with this decision are the annual purchase of MWRA water (budgeted at \$ 1.6 million in FY08), and debt associated with a buy-in to the MWRA system. \$ 3 million was borrowed for the summer supplemental water purchase rights in FY06 and an additional \$ 8 million will be borrowed next summer, once the final decision is received.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town of Reading's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Town Accountant
Town Hall
16 Lowell Street
Reading, MA 01867

Town of Reading, Massachusetts

Statement of Net Assets

June 30, 2006

	Governmental <u>Activities</u>	Business-type <u>Activities</u>	<u>Total</u>
ASSETS			
Cash and cash equivalents	\$ 19,640,462	\$ 69,464,809	\$ 89,105,271
Investments	13,904,248	4,400,000	18,304,248
Receivables, net of allowance for uncollectibles	23,802,722	7,764,629	31,567,351
Inventories	-	1,593,108	1,593,108
Prepayments	-	95,378	95,378
Unamortized discounts on bonds	148,323	-	148,323
Investments in joint ventures	-	163,532	163,532
Capital assets:			
Assets not being depreciated	49,422,167	3,369,438	52,791,605
Assets being depreciated, net of accumulated depreciation	76,250,062	68,783,844	145,033,906
Other	51,547	38,941	90,488
Total assets	183,219,531	155,673,679	338,893,210
LIABILITIES			
Accounts payable and other current liabilities	1,530,695	6,313,032	7,843,727
Accrued liabilities	3,680,670	83,291	3,763,961
Retainage payable	1,708,271	-	1,708,271
Unearned revenue	22,843,437	-	22,843,437
Notes payable	5,011,000	6,077,000	11,088,000
Deposits	-	592,954	592,954
Other	1,225,662	794,953	2,020,615
Long-term liabilities:			
Due within one year:			
Bonds payable	3,910,000	955,000	4,865,000
Compensated absences	63,472	68,887	132,359
Loan payable	-	84,842	84,842
Unamortized premiums on notes and bonds	65,529	30,403	95,932
Calpine contract termination	-	25,605,115	25,605,115
Due in more than one year:			
Bonds payable	55,910,000	2,450,000	58,360,000
Compensated absences	1,684,094	2,264,274	3,948,368
Loan payable	-	267,320	267,320
Unamortized premiums on bonds	324,229	6,212	330,441
Calpine contract termination	-	7,819,745	7,819,745
Total liabilities	97,957,059	53,413,028	151,370,087
NET ASSETS			
Invested in capital assets, net of related debt	67,562,851	61,527,904	129,090,755
Restricted for:			
Grants and other statutory restrictions	6,128,941	3,181,632	9,310,573
Permanent funds			
Expendable	5,045,859	-	5,045,859
Nonexpendable	2,184,809	-	2,184,809
Unrestricted	4,340,012	37,551,115	41,891,127
Total net assets	\$ 85,262,472	\$ 102,260,651	\$ 187,523,123

The notes to the financial statements are an integral part of this statement.

Town of Reading, Massachusetts

Statement of Activities

For the Year Ended June 30, 2006

Functions / Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
		Charges for Services, Fees Fines and Forfeitures	Operating Grants, Contributions And Restricted Interest	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental activities:							
General government	\$ 3,550,101	\$ 550,435	\$ 195,492	\$ -	\$ (2,804,174)	\$ -	\$ (2,804,174)
Public safety	9,313,073	2,516,880	341,004	-	(6,455,189)	-	(6,455,189)
Education	44,078,377	1,867,675	9,612,649	-	(32,598,053)	-	(32,598,053)
Public works and facilities	7,069,681	55,772	20,353	1,492,556	(5,501,000)	-	(5,501,000)
Human services	839,525	-	71,571	-	(767,954)	-	(767,954)
Culture and recreation	1,858,797	511,692	269,363	48,940	(1,028,802)	-	(1,028,802)
Intergovernmental	524,017	-	-	-	(524,017)	-	(524,017)
Interest on debt service	2,959,944	-	-	-	(2,959,944)	-	(2,959,944)
Total government activities	70,193,515	5,502,454	10,510,432	1,541,496	(52,639,133)	-	(52,639,133)
Business-type activities:							
Electric	69,953,685	75,301,344	1,637,674	-	-	6,985,333	6,985,333
Water	3,847,437	3,440,299	740,625	-	-	333,487	333,487
Sewer	4,002,159	4,477,251	342,315	-	-	817,407	817,407
Total business-type activities	77,803,281	83,218,894	2,720,614	-	-	8,136,227	8,136,227
Total government	\$ 147,996,796	\$ 88,721,348	\$ 13,231,046	\$ 1,541,496	(52,639,133)	8,136,227	(44,502,906)
General revenues:							
Property taxes					43,058,215	-	43,058,215
Excise taxes					2,787,106	-	2,787,106
Penalties and interest on taxes					560,339	-	560,339
Grants and contributions not restricted to specific programs					24,903,277	-	24,903,277
Unrestricted investment earnings					2,154,366	851,732	3,006,098
Other					585,453	-	585,453
Transfers					4,362,290	(4,362,290)	-
Total general revenues and transfers					78,411,046	(3,510,558)	74,900,488
Change in net assets					25,771,913	4,625,669	30,397,582
Net assets - beginning, as restated					59,490,559	97,634,982	157,125,541
Net assets - ending					\$ 85,262,472	\$ 102,260,651	\$ 187,523,123

The notes to the financial statements are an integral part of this statement.

Town of Reading, Massachusetts
Balance Sheet
Governmental Funds
June 30, 2006

	General Fund	Memorial High School Capital Project Fund	Other Governmental Funds	Total
ASSETS				
Cash and cash equivalents	\$ 2,770,458	\$ 9,296,088	\$ 7,573,916	\$ 19,640,462
Investments	7,943,984	-	5,960,264	13,904,248
Receivables:				
Property taxes:				
Current	189,553	-	-	189,553
Subsequent year's levy	22,843,437	-	-	22,843,437
Motor vehicle excise	186,132	-	-	186,132
Other governments	1,860	-	131,107	132,967
Departmental and other	373,351	-	77,283	450,634
Due from other funds	85,738	-	-	85,738
Other	51,547	-	16,463	68,010
Total assets	<u>\$ 34,446,060</u>	<u>\$ 9,296,088</u>	<u>\$ 13,759,033</u>	<u>\$ 57,501,181</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Warrants and accounts payable	\$ 1,329,723	\$ 44,316	\$ 173,121	\$ 1,547,160
Accrued liabilities:				
Payroll	1,598,950	-	-	1,598,950
Payables	-	1,224,055	-	1,224,055
Interest on bond anticipation notes	79,550	-	-	79,550
Deferred revenue	23,684,294	-	1,110	23,685,404
Retainage payable	-	1,395,595	312,676	1,708,271
Due to other funds	-	-	85,738	85,738
Notes payable	-	-	5,011,000	5,011,000
Other	1,138,837	-	7,275	1,146,112
Total liabilities	27,831,354	2,663,966	5,590,920	36,086,240
Fund balances:				
Reserved by state statute	851,035	-	-	851,035
Reserved for:				
Encumbrances	881,356	-	-	881,356
Subsequent year's expenditure	661,707	-	-	661,707
Perpetual (nonexpendable) permanent funds	-	-	2,184,809	2,184,809
Unreserved	4,220,608	-	-	4,220,608
Unreserved, (deficit) reported in:				
Special revenue funds	-	-	6,128,491	6,128,491
Capital projects funds	-	6,632,122	(5,191,046)	1,441,076
Permanent funds	-	-	5,045,859	5,045,859
Total fund balances	<u>6,614,706</u>	<u>6,632,122</u>	<u>8,168,113</u>	<u>21,414,941</u>
Total liabilities and fund balances	<u>\$ 34,446,060</u>	<u>\$ 9,296,088</u>	<u>\$ 13,759,033</u>	<u>\$ 57,501,181</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF READING, MASSACHUSETTS
 RECONCILIATION OF TOTAL GOVERNMENTAL FUND
 BALANCES TO NET ASSETS OF GOVERNMENTAL
 ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2006

Total governmental fund balances	\$ 21,414,941
• Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	125,672,229
• Revenues are reported on the accrual basis of accounting and are not deferred until collection.	841,968
• In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.	(857,665)
• Long-term liabilities, including bonds payable as well as unamortized premiums and discounts, are not due and payable in the current period and, therefore, are not reported in the governmental funds.	<u>(61,809,001)</u>
Net assets of governmental activities	<u><u>\$ 85,262,472</u></u>

See notes to financial statements.

Town of Reading, Massachusetts

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Year Ended June 30, 2006

	General Fund	Memorial High School Capital Project Fund	Other Governmental Funds	Total
Revenues:				
Property taxes	\$ 43,447,010	\$ -	\$ -	\$ 43,447,010
Excise taxes	2,775,294	-	-	2,775,294
Penalties and interest on taxes	353,904	-	-	353,904
Payments in lieu of taxes	206,435	-	-	206,435
Charges for services	1,596,159	-	3,323,653	4,919,812
Licenses and permits	74,163	-	-	74,163
Intergovernmental	12,423,021	16,975,125	7,203,639	36,601,785
Fines	142,814	-	3,840	146,654
Investment income	1,580,855	-	473,585	2,054,440
Contributions and bequests	-	-	355,721	355,721
Miscellaneous	37,320	-	548,135	585,455
Total revenues	62,636,975	16,975,125	11,908,573	91,520,673
Expenditures:				
Current:				
General government	2,281,053	-	838,653	3,119,706
Public safety	7,059,062	-	879,595	7,938,657
Education	31,654,888	-	4,941,167	36,596,055
Public works and facilities	5,147,609	-	-	5,147,609
Human services	459,543	-	229,344	688,887
Culture and recreation	1,088,408	-	447,323	1,535,731
Employee benefits	9,190,291	-	-	9,190,291
Intergovernmental	524,016	-	-	524,016
Debt service	6,874,822	-	-	6,874,822
Capital outlay	-	21,794,420	3,263,144	25,057,564
Total expenditures	64,279,692	21,794,420	10,599,226	96,673,338
Excess (deficiency) of revenues over expenditures	(1,642,717)	(4,819,295)	1,309,347	(5,152,665)
Other financing sources (uses):				
Transfers from other funds	2,539,870	-	2,415,420	4,955,290
Transfers to other funds	-	-	(593,000)	(593,000)
Total other financing sources	2,539,870	-	1,822,420	4,362,290
Net change in fund balances	897,153	(4,819,295)	3,131,767	(790,375)
Fund balances - beginning, as restated	5,717,553	11,451,417	5,036,346	22,205,316
Fund balances - ending	\$ 6,614,706	\$ 6,632,122	\$ 8,168,113	\$ 21,414,941

The notes to the financial statements are an integral part of this statement.

TOWN OF READING, MASSACHUSETTS

RECONCILIATION OF THE STATEMENT OF REVENUES
EXPENDITURES, AND CHANGES IN FUND BALANCES OF
GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2006

NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUND \$ (790,375)

- Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay purchases 26,386,159

Depreciation (3,856,214)

- Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount represents the net change in deferred revenue.

63,905

- The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets:

Repayments of debt 3,885,000

- In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.

48,440

- Some expenses reported in the Statement of Activities, such as compensated absences, do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds.

34,998

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES \$ 25,771,913

See notes to financial statements.

Town of Reading, Massachusetts
 Budgetary Comparison Schedule - General Fund
 Required Supplementary Information
 For the Year Ended June 30, 2006

	<u>Budgeted Amount</u>		<u>Actual</u> <u>Amounts</u> <u>(Budgetary</u>	<u>Variance with</u> <u>Final Budget</u>
	<u>Original</u>	<u>Final</u>	<u>Basis)</u>	<u>Positive</u> <u>(Negative)</u>
Resources (Inflows):				
Property taxes	\$ 43,346,857	\$ 43,346,857	\$ 43,579,099	\$ 232,242
Excise taxes	2,800,000	2,800,000	2,835,294	35,294
Penalties and interest on taxes	160,000	160,000	155,134	(4,866)
Payments in lieu of taxes	230,000	230,000	255,886	25,886
Charges for services	1,510,000	1,510,000	1,523,227	13,227
Licenses and permits	60,000	60,000	128,289	68,289
Intergovernmental	12,228,182	12,228,182	12,474,188	246,006
Special assessments	5,000	5,000	3,654	(1,346)
Fines	140,000	140,000	104,248	(35,752)
Investment income	540,000	540,000	1,475,302	935,302
Other	-	-	26,066	26,066
Premiums on bonds and notes issued, net of issue costs	-	-	26,916	26,916
Transfers from other funds	2,537,400	2,575,400	2,539,870	(35,530)
Total resources	63,557,439	63,595,439	65,127,173	1,531,734
Charges to appropriation (outflows):				
General government	2,822,740	2,891,840	2,864,506	27,334
Public safety	6,979,245	7,034,945	7,002,149	32,796
Education	32,039,379	32,039,379	31,917,086	122,293
Public works and facilities	4,428,140	4,886,036	4,766,871	119,165
Human services	354,709	388,709	431,543	(42,834)
Culture and recreation	1,097,281	1,088,885	1,088,880	5
Employee benefits	9,128,809	9,119,109	9,064,736	54,373
Intergovernmental	490,960	490,960	524,015	(33,055)
Debt service	6,898,508	6,930,257	6,930,248	9
Continuing appropriations from prior year cancelled	-	-	(54,198)	54,198
Total charges to appropriations	64,239,771	64,870,120	64,535,836	334,284
Excess (deficiency) of resources over charges to appropriations	(682,332)	(1,274,681)	591,337	1,866,018
Fund balance allocation	682,332	1,274,681	-	-
Excess of resources over charges to appropriations	\$ -	\$ -	\$ 591,337	\$ 1,866,018

The notes to the required supplementary information are an integral part of this schedule.

Town of Reading, Massachusetts
Statement of Net Assets
Proprietary Funds
June 30, 2006

Business-type Activities - Enterprise Funds

	<u>Electric</u>	<u>Water</u>	<u>Other</u>	<u>Total</u>
ASSETS				
Current assets:				
Cash and cash equivalents	\$ 15,670,859	\$ 4,362,280	\$ 2,283,441	\$ 22,316,580
Receivables, net of allowance for uncollectibles:				
User charges	5,611,597	968,015	1,130,799	7,710,411
Liens	-	7,505	9,444	16,949
Deferrals	-	1,548	2,273	3,821
Special assessments	-	-	33,448	33,448
Prepaid expenses	95,378	-	-	95,378
Inventories	1,251,361	339,985	1,762	1,593,108
Deferred charges	-	10,037	-	10,037
Total current assets	<u>22,629,195</u>	<u>5,689,370</u>	<u>3,461,167</u>	<u>31,779,732</u>
Noncurrent assets:				
Restricted cash and cash equivalents	47,148,229	-	-	47,148,229
Restricted investments	4,400,000	-	-	4,400,000
Investments in joint ventures	163,532	-	-	163,532
Deferred charges	26,534	2,370	-	28,904
Assets not being depreciated	1,265,842	2,041,835	61,761	3,369,438
Assets being depreciated, net of accumulated depreciation	54,104,123	9,080,190	5,599,531	68,783,844
Total noncurrent assets	<u>107,108,260</u>	<u>11,124,395</u>	<u>5,661,292</u>	<u>123,893,947</u>
Total assets	<u>129,737,455</u>	<u>16,813,765</u>	<u>9,122,459</u>	<u>155,673,679</u>
LIABILITIES				
Current liabilities:				
Warrants and accounts payable	6,162,180	102,709	48,143	6,313,032
Interest on bonds and notes payable	-	83,291	-	83,291
Customer advances for construction	488,305	-	-	488,305
Other liabilities	306,648	-	-	306,648
Deposits	504,493	-	88,461	592,954
Notes payable	-	6,077,000	-	6,077,000
Compensated absences	68,887	-	-	68,887
Loan payable	-	-	84,842	84,842
Bonds payable	855,000	100,000	-	955,000
Unamortized premium on notes and bonds payable	-	30,403	-	30,403
Calpine contract termination	25,605,115	-	-	25,605,115
Total current liabilities	<u>33,990,628</u>	<u>6,393,403</u>	<u>221,446</u>	<u>40,605,477</u>
Noncurrent liabilities:				
Compensated absences	2,198,343	59,064	6,867	2,264,274
Loan payable	-	-	267,320	267,320
Bonds payable	1,650,000	800,000	-	2,450,000
Unamortized premium on bonds payable	-	6,212	-	6,212
Calpine contract termination	7,819,745	-	-	7,819,745
Total noncurrent liabilities	<u>11,668,088</u>	<u>865,276</u>	<u>274,187</u>	<u>12,807,551</u>
Total liabilities	<u>45,658,716</u>	<u>7,258,679</u>	<u>495,633</u>	<u>53,413,028</u>
NET ASSETS				
Invested in capital assets, net of related debt	52,864,965	3,143,684	5,519,255	61,527,904
Restricted	3,181,632	-	-	3,181,632
Unreserved	28,032,142	6,411,402	3,107,571	37,551,115
Total net assets	<u>\$ 84,078,739</u>	<u>\$ 9,555,086</u>	<u>\$ 8,626,826</u>	<u>\$ 102,260,651</u>

The notes to the financial statements are an integral part of this statement.

Town of Reading, Massachusetts
Statement of Revenues, Expenses and Changes in Fund Net Assets
Proprietary Funds
For The Year Ended June 30, 2006

Business-type Activities - Enterprise Funds

	<u>Electric</u>	<u>Water</u>	<u>Other</u>	<u>Total</u>
Operating revenues:				
Charges for services	\$ 75,301,344	\$ 3,440,299	\$ 3,964,414	\$ 82,706,057
Special assessments	-	-	512,837	512,837
Contributions from developers	-	193,284	-	193,284
Total operating revenues	75,301,344	3,633,583	4,477,251	83,412,178
Operating expenses:				
Energy purchases	55,844,567	193,675	26,599	56,064,841
Intergovernmental	1,060,708	114,176	2,980,493	4,155,377
Depreciation	2,790,346	813,439	269,990	3,873,775
Other operating costs	10,085,819	2,125,293	725,077	12,936,189
Total operating expenses	69,781,440	3,246,583	4,002,159	77,030,182
Operating income	5,519,904	387,000	475,092	6,381,996
Nonoperating revenues (expenses):				
Investment income	602,242	97,733	151,757	851,732
Interest expense	(146,214)	(173,778)	-	(319,992)
Grant income	-	-	342,315	342,315
Other revenues	943,226	547,341	-	1,490,567
Loss on disposal of capital assets	(26,031)	(427,076)	-	(453,107)
Total nonoperating revenues (expenses)	1,373,223	44,220	494,072	1,911,515
Income before contributions and transfers	6,893,127	431,220	969,164	8,293,511
Contributions from customers	694,448	-	-	694,448
Transfers to other funds	(1,946,870)	-	(2,415,420)	(4,362,290)
Changes in net assets	5,640,705	431,220	(1,446,256)	4,625,669
Net assets - beginning, as restated	78,438,034	9,123,866	10,073,082	97,634,982
Net assets - ending	\$ <u>84,078,739</u>	\$ <u>9,555,086</u>	\$ <u>8,626,826</u>	\$ <u>102,260,651</u>

The notes to the financial statements are an integral part of this statement.

Town of Reading, Massachusetts
Statement of Cash Flows
Proprietary Funds
For The Year Ended June 30, 2006

Business-type Activities - Enterprise Funds

	<u>Electric</u>	<u>Water</u>	<u>Other</u>	<u>Total</u>
Cash flows from operating activities:				
Receipts from customers	\$ 79,072,683	\$ 3,504,617	\$ 3,931,217	\$ 86,508,517
Payments to vendors and employees	(64,089,617)	(2,807,485)	(872,202)	(67,769,304)
Customer refund, purchase power, and fuel charge adjustments	(1,957,534)	-	-	(1,957,534)
Payments to other governments	-	(96,249)	(2,979,839)	(3,076,088)
Net cash provided by operating activities	13,025,532	600,883	79,176	13,705,591
Cash flows from noncapital financing activities:				
Transfers	(1,003,644)	-	(2,415,420)	(3,419,064)
Other	26,031	1,165,652	-	1,191,683
Net cash (used) by noncapital financing activities	(977,613)	1,165,652	(2,415,420)	(2,227,381)
Cash flows from capital and related financing activities:				
Proceeds from bond anticipation notes	-	6,077,000	-	6,077,000
Proceeds from grants	-	-	342,315	342,315
Acquisition of capital assets, (net)	(4,702,259)	(5,309,899)	(442,974)	(10,455,132)
Loss on disposal of capital assets	(26,031)	(427,076)	-	(453,107)
Capital contributions and customer advances	694,448	-	-	694,448
Principal paid on capital debt	(855,000)	(2,497,000)	(66,223)	(3,418,223)
Interest paid on capital debt	(146,214)	(173,778)	-	(319,992)
Net cash (used) by capital and related financing activities	(5,035,056)	(2,330,753)	(166,882)	(7,532,691)
Cash flows from Investing activities:				
Investments (purchases net of sales)	(2,621,292)	-	-	(2,621,292)
Interest on investments	602,242	97,733	151,757	851,732
Net cash provided by Investing activities	(2,019,050)	97,733	151,757	(1,769,560)
Net Increase (decrease) in cash and cash equivalents	4,993,813	(466,485)	(2,351,369)	2,175,959
Cash Balances - beginning	10,677,046	4,828,765	4,634,810	20,140,621
Cash Balances - ending	\$ 15,670,859	\$ 4,362,280	\$ 2,283,441	\$ 22,316,580
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:				
Operating income	\$ 5,519,904	\$ 387,000	\$ 475,092	\$ 6,381,996
Adjustments to reconcile operating income to net cash provided (used) by operating activities:				
Depreciation expense	2,790,346	813,439	269,990	3,873,775
Changes in net assets and liabilities:				
Restricted cash - Calpine liability	(33,424,860)	-	-	(33,424,860)
Receivables (net)	1,863,585	(128,966)	(203,719)	1,530,900
Inventories and prepayments	444,292	(213,640)	56	230,708
Warrants and accounts payable	2,570,371	(314,328)	(119,928)	2,136,115
Compensated absences payable	-	12,385	-	12,385
Accrued liabilities	(154,329)	44,993	-	(109,336)
Calpine liability - energy contract buy-out	33,424,860	-	-	33,424,860
Other liabilities	(8,637)	-	-	(8,637)
Deferred revenue	-	-	(342,315)	(342,315)
Net cash provided by operating activities	\$ 13,025,532	\$ 600,883	\$ 79,176	\$ 13,705,591

The notes to the financial statements are an integral part of this statement.

Town of Reading, Massachusetts

Statement of Net Assets

Fiduciary Funds

June 30, 2006

		Other Employee <u>Benefits</u>	
	Employee Pension <u>Plan</u>	Municipal Light Pension <u>Trust</u>	Agency <u>Funds</u>
ASSETS			
Cash and cash equivalents	\$ 209,621	\$ 1,192,258	\$ 244,361
Investments	81,948,203	6,501,954	-
Receivables:			
Liens	-	-	1,822
User charges	79,844	-	2,083
Due from other governments	<u>1,580</u>	<u>355,169</u>	<u>-</u>
Total assets	82,239,248	8,049,381	248,266
LIABILITIES			
Warrants and accounts payable	-	-	18,464
Other liabilities	<u>207,115</u>	<u>-</u>	<u>229,802</u>
Total liabilities	<u>207,115</u>	<u>-</u>	<u>248,266</u>
NET ASSETS			
Held in trust for employees' pension benefits and other employee benefits	\$ <u>82,032,133</u>	\$ <u>8,049,381</u>	\$ <u>-</u>

The notes to the financial statements are an integral part of this statement.

Town of Reading, Massachusetts
Statement of Changes Net Assets
Fiduciary Funds
For The Year Ended June 30, 2006

	Employee Pension <u>Plan</u>	Other Employee Benefits Municipal Light Pension <u>Trust</u>
Additions:		
Contributions:		
Employers	\$ 3,541,639	\$ 398,671
Plan members	1,766,346	-
Intergovernmental	<u>263,722</u>	<u>-</u>
Total contributions	5,571,707	398,671
Investment income :		
Net increase in fair value of investments	3,123,381	-
Interest, dividends, and other	<u>8,203,326</u>	<u>237,488</u>
Total investment income	11,326,707	237,488
Less: investment expenses	<u>509,297</u>	<u>-</u>
Net investment income	<u>10,817,410</u>	<u>237,488</u>
Total additions	16,389,117	636,159
Deductions:		
Benefits paid to participants or beneficiaries	6,232,885	-
Refunds and transfers to other systems	356,248	-
Administrative expenses	57,025	-
Contribution to employees' pension plan	<u>-</u>	<u>886,726</u>
Total deductions	<u>6,646,158</u>	<u>886,726</u>
Changes in net assets held in trust for employees' pension benefits	9,742,959	(250,567)
Net assets - beginning	<u>72,289,174</u>	<u>8,299,948</u>
Net assets - ending	<u>\$ 82,032,133</u>	<u>\$ 8,049,381</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF READING, MASSACHUSETTS

Notes to Financial Statements

1. Summary of Significant Accounting Policies

The accounting policies of the Town of Reading (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

A. Reporting Entity

The government is a municipal corporation governed by an elected Board of Selectmen. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. The Reading Contributory Retirement System which was established to provide retirement benefits primarily to employees and their beneficiaries. The System is presented using the accrual basis of accounting and is reported as a pension trust fund in the fiduciary fund financial statements.

B. Government-Wide and Fund Financial StatementsGovernment-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-Wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes and excises.

Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The government reports the following major governmental funds:

- The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

- The Memorial High School Capital Project fund accounts for the construction costs related to the new high school.

The *agency fund* is used to account for student activity funds and employee details.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

The government reports the following major proprietary funds:

- Water Enterprise Fund
- Electric Enterprise Fund

The *pension trust fund* accounts for the activities of the Employees Contributory Retirement System, which accumulates resources for pension benefit payments to qualified employees.

The *municipal light pension trust fund* accounts for the activities of the Municipal Light Employees Contributory Retirement System, which accumulates resources for pension benefit payments to qualified employees.

D. Cash and Short-Term Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the General Fund. Certain special revenue, proprietary, and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type are included under investment income.

For purpose of the statement of cash flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

E. Investments

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

Investments for the Contributory Retirement System and Trust Funds consist of marketable securities, bonds and short-term money market investments. Investments are carried at market value.

F. Property Tax Limitations

Legislation known as "Proposition 2 1/2" limits the amount of revenue that can be derived from property taxes. The prior fiscal year's tax levy limit is used as a base and cannot increase by more than 2.5 percent (excluding new growth), unless an override or debt exemption is voted. The actual fiscal year 2006 tax levy reflected an excess capacity of \$ 5,407.

G. Inventories

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when purchased rather than when consumed. No significant inventory balances were on hand in governmental funds.

H. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$ 5,000 and an estimated useful life in excess

of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment is depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land Improvements	20
Buildings and improvements	20-40
Machinery, equipment, and furnishings	3 - 20
Infrastructure	50

I. Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vested sick and vacation pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

J. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

K. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

L. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

M. Material Changes in Classifications

The accompanying financial statements reflect various changes in classification from the prior year. Specifically, the Barrows Elementary capital project fund was classified as a major fund in the prior year while in the current year it is classified as other nonmajor governmental funds.

2. Stewardship, Compliance and Accountability

A. Budgetary Information

At the annual town meeting, the Finance Committee presents an operating and capital budget for the proposed expenditures of the fiscal year commencing the following July 1. The budget, as enacted by town meeting, establishes the legal level of control and specifies that certain appropriations are to be funded by particular revenues. The original budget is amended during the fiscal year at special town meetings as required by changing conditions. In cases of extraordinary or unforeseen expenses, the Finance Committee is empowered to transfer funds from the Reserve Fund (a contingency appropriation) to a departmental appropriation. "Extraordinary" includes expenses which are not in the usual line, or are great or exceptional. "Unforeseen" includes expenses which are not foreseen as of the time of the annual meeting when appropriations are voted.

Departments are limited to the line items as voted. Certain items may exceed the line item budget as approved if it is for an emergency and for the safety of the general public. These items are limited by the Massachusetts General Laws and must be raised in the next year's tax rate.

Formal budgetary integration is employed as a management control device during the year for the General Fund and Proprietary Funds. Effective budgetary control is achieved for all other funds through provisions of the Massachusetts General Laws.

At year end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent year.

B. Budgetary Basis

The General Fund final appropriation appearing on the "Budget and Actual" page of the fund financial statements represents the final amended budget after all reserve fund transfers and supplemental appropriations.

C. Budget/GAAP Reconciliation

The budgetary data for the general fund is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

<u>General Fund</u>	<u>Revenues and Other Financing Sources</u>	<u>Expenditures and Other Financing Uses</u>
Revenues/Expenditures (GAAP basis)	\$ 62,636,975	\$ 64,279,692
Other financing sources/uses (GAAP basis)	<u>2,539,870</u>	<u>-</u>
Subtotal (GAAP Basis)	65,176,845	64,279,692
Reverse beginning of year appropriation carryforwards from expenditures	-	(666,290)
Add end of year appropriation carryforwards to expenditures	-	881,356
Other	(<u>49,672</u>)	<u>41,078</u>
Budgetary basis	\$ <u>65,127,173</u>	\$ <u>64,535,836</u>

D. Excess of Expenditures Over Appropriations

Expenditures exceeding appropriations during the current fiscal year were as follows:

Human Services	\$ (42,834)
----------------	-------------

E. Deficit Fund Equity

The following funds had deficits as of June 30, 2006:

The Town reflects several special revenue and capital project fund deficits, primarily caused by grant expenses occurring in advance of grant reimbursements and the use of bond anticipation notes to finance construction activities.

The deficits in these funds will be eliminated through future intergovernmental revenues, transfers from other funds, and issuance of debt.

3. **Cash and Short-Term Investments**

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Town's and Contributory Retirement System's (the System) deposits may not be returned. Massachusetts General Law Chapter 44, Section 55, limits the Town's deposits "in a bank or trust company or banking company to an amount not exceeding sixty percent of the capital and surplus of such bank or trust company or banking company, unless satisfactory security is given to it by such bank or trust company or banking company for such excess." The Town and System do not have deposit policies for custodial credit risk.

As of June 30, 2006, \$ 849,551 and \$ 40,240 of the Town's and System's bank balances of \$ 90,749,479 and \$ 221,933, respectively, was exposed to custodial credit risk as uninsured, uncollateralized, and collateral held by pledging bank's trust department not in the Town's and System's name.

4. **Investments**

A. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. For short-term investments that were purchased using surplus revenues, Massachusetts General Law, Chapter 44, Section 55, limits the Town's investments to the top rating issued by at least one nationally recognized statistical rating organization (NRSROs).

Presented below is the actual rating as of year end for each investment of the Town (in thousands):

<u>Investment Type</u>	<u>Fair Value</u>	<u>Exempt From Disclosure</u>	<u>Rating as of Year End</u>		
			<u>AAA</u>	<u>Aa</u>	<u>A</u>
Corporate bonds	\$ 1,509	\$ -	\$ 846	\$ 463	\$ 200
Corporate equities	554	554	-	-	-
Mutual funds	687	687	-	-	-
Certificates of deposit	7,051	7,051	-	-	-
Federal agency securities	15,005	-	15,005	-	-
Total investments	<u>\$ 24,806</u>	<u>\$ 8,292</u>	<u>\$ 15,851</u>	<u>\$ 463</u>	<u>\$ 200</u>

Massachusetts General Law, Chapter 32, Section 23, limits the investment of System funds, to the extent not required for current disbursements, in the PRIT Fund or in securities, other than mortgages or collateral loans, which are legal for the investment of funds in savings banks under the laws of the Commonwealth, provided that no more than the established percentage of assets, is invested in any one security.

At June 30, 2006, the Contributory Retirement System maintained its investments in the State Investment Pool* with a fair value of \$ 81,948,203. This investment type is not rated.

**Fair value is the same as the value of the pool share. The Pension Reserves Investment Trust was created under Massachusetts General Law, Chapter 32, Section 22, in December 1983. The Pension Reserves Investment Trust is operated under contract with a private investment advisor, approved by the Pension Reserves Investment Management Board. The Pension Reserves Investment Management Board shall choose an investment advisor by requesting proposals from advisors and reviewing such proposals based on criteria adopted under Massachusetts General Law, Chapter 30B.*

B. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g. broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Town and System do not have policies for custodial credit risk.

C. Concentration of Credit Risk

The Town places no limit on the amount the Town may invest in any one issuer. Investments in any one issuer (other than U.S. Treasury securities and mutual funds) that represent 5% or more of total investments are as follows:

Federal Home Loan Bank	\$ 6,258,664
Federal National Mortgage Association	\$ 2,245,409
Federal Home Loan Mortgage Corp.	\$ 6,498,957
Certificates of deposit	\$ 7,051,035

Massachusetts General Law Chapter 32, Section 23 limits the amount the System may invest in any one issuer or security type, with the exception of the PRIT Fund.

The System does not have an investment in one issuer greater than 5% of total investments.

D. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town and System do not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is as follows:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturities (in Years)</u>			
		<u>Less Than 1</u>	<u>1-5</u>	<u>6-10</u>	<u>More Than 10</u>
Debt Related Securities:					
Corporate bonds	\$ 1,509	\$ 200	\$ 1,309	\$ -	\$ -
Federal agency securities	<u>15,005</u>	<u>2,007</u>	<u>7,628</u>	<u>4,600</u>	<u>770</u>
Total	<u>\$ 16,514</u>	<u>\$ 2,207</u>	<u>\$ 8,937</u>	<u>\$ 4,600</u>	<u>\$ 770</u>

E. Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Town and System do not have policies for foreign currency risk.

5. Taxes Receivable

Real estate and personal property taxes are levied and based on values assessed on January 1st of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on a quarterly basis and are subject to penalties and interest if they are not paid by the respective due date. Real estate and personal property taxes levied are recorded as receivables in the fiscal year they relate to.

Fourteen days after the due date for the final tax bill for real estate taxes, a demand notice may be sent to the delinquent taxpayer. Fourteen days after the demand notice has been sent, the tax collector may proceed to file a lien against the delinquent taxpayers' property. The Town has an ultimate right to

foreclose on property for unpaid taxes. Personal property taxes cannot be secured through the lien process.

Taxes receivables (net) at June 30, 2006 consist of the following (in thousands):

Real Estate		
2007	\$ 22,843	
2006	<u>179</u>	
		23,022
Personal Property		
2006	3	
2005	2	
2004	2	
2003	4	
		<u>11</u>
Total		\$ <u>23,033</u>

6. Intergovernmental Receivables

This balance represents reimbursements requested from Federal and State agencies for expenditures incurred in fiscal 2006.

7. Capital Assets

Capital asset activity for the year ended June 30, 2006 was as follows (in thousands):

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital assets, being depreciated:				
Land improvements	\$ 946	\$ -	\$ -	\$ 946
Buildings and improvements	68,797	1,949	-	70,746
Machinery, equipment, and furnishings	4,390	654	(510)	4,534
Infrastructure	<u>38,307</u>	<u>2,346</u>	<u>(788)</u>	<u>39,865</u>
Total capital assets, being depreciated	112,440	4,949	(1,298)	116,091
Less accumulated depreciation for:				
Land improvements	(307)	(31)	-	(338)
Buildings and improvements	(14,271)	(1,936)	-	(16,207)
Machinery, equipment, and furnishings	(2,402)	(374)	510	(2,266)
Infrastructure	<u>(20,303)</u>	<u>(1,515)</u>	<u>788</u>	<u>(21,030)</u>
Total accumulated depreciation	<u>(37,283)</u>	<u>(3,856)</u>	<u>1,298</u>	<u>(39,841)</u>
Total capital assets, being depreciated, net	75,157	1,093	-	76,250

(continued)

(continued)

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital assets, not being depreciated:				
Land	3,136	-	-	3,136
Construction in progress	<u>24,849</u>	<u>21,437</u>	<u>-</u>	<u>46,286</u>
Total capital assets, not being depreciated	<u>27,985</u>	<u>21,437</u>	<u>-</u>	<u>49,422</u>
Governmental activities capital assets, net	\$ <u>103,142</u>	\$ <u>22,530</u>	\$ <u>-</u>	\$ <u>125,672</u>

Categorizations for governmental beginning balances changed.

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-Type Activities:				
Capital assets, being depreciated:				
Land improvements	\$ 84	\$ -	\$ -	\$ 84
Buildings and improvements	18,728	670	(45)	19,353
Machinery, equipment, and furnishings	23,150	858	(643)	23,365
Infrastructure	<u>72,842</u>	<u>8,658</u>	<u>(736)</u>	<u>80,764</u>
Total capital assets, being depreciated	114,804	10,186	(1,424)	123,566
Less accumulated depreciation for:				
Land improvements	(32)	(2)	-	(34)
Buildings and improvements	(9,500)	(690)	45	(10,145)
Machinery, equipment, and furnishings	(14,288)	(1,037)	213	(15,112)
Infrastructure	<u>(28,059)</u>	<u>(2,145)</u>	<u>713</u>	<u>(29,491)</u>
Total accumulated depreciation	<u>(51,879)</u>	<u>(3,874)</u>	<u>971</u>	<u>(54,782)</u>
Total capital assets, being depreciated, net	62,925	6,312	(453)	68,784
Capital assets, not being depreciated:				
Land	1,449	-	-	1,449
Construction in progress	<u>1,651</u>	<u>269</u>	<u>-</u>	<u>1,920</u>
Total capital assets, not being depreciated	<u>3,100</u>	<u>269</u>	<u>-</u>	<u>3,369</u>
Business-type activities capital assets, net	\$ <u>66,025</u>	\$ <u>6,581</u>	\$ <u>(453)</u>	\$ <u>72,153</u>

Depreciation expense was charged to functions of the Town as follows (in thousands):

Governmental Activities:	
General government	\$ 68
Public safety	358
Education	1,583
Public works	1,734
Culture and recreation	82
Other	<u>31</u>
Total depreciation expense - governmental activities	\$ <u>3,856</u>

Business-Type Activities:

Electric	\$ 2,790
Water	813
Other - Sewer	<u>270</u>

Total depreciation expense - business-type activities \$ 3,873

8. Warrants and Accounts Payable

Warrants payable represent 2006 expenditures paid by July 15, 2006 as permitted by law. Accounts payable represent additional 2006 expenditures paid after July 15, 2006.

9. Deferred Revenue

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund deferred revenues account is equal to the total of all June 30, 2006 receivable balances, except real and personal property taxes that are accrued for subsequent 60 day collections.

10. Anticipation Notes Payable

The Town had the following notes outstanding at June 30, 2006:

	<u>Interest Rate</u>	<u>Date of Issue</u>	<u>Date of Maturity</u>	<u>Balance at June 30, 2006</u>
<u>Governmental Activities:</u>				
Wood End School	4.50%	01/05/06	09/19/06	\$ 1,309,401
Barrows School	4.50%	01/05/06	09/19/06	<u>3,701,599</u>
Total governmental				<u>\$ 5,011,000</u>

Business-type Activities:

Water 4.50%	01/05/06	09/19/06	\$ 2,397,000	
Water 4.25%	04/18/06	09/19/06	<u>3,680,000</u>	
Total business-type				<u>\$ 6,077,000</u>

The following summarizes activity in notes payable during fiscal year 2006 (in thousands):

	Balance Beginning of Year	New Issues	Maturities	Balance End of Year
Governmental	\$ 7,689	\$ 5,011	\$ (7,689)	\$ 5,011
Business Type	<u>2,397</u>	<u>6,077</u>	<u>(2,397)</u>	<u>6,077</u>
Total	\$ <u>10,086</u>	\$ <u>11,088</u>	\$ <u>(10,086)</u>	\$ <u>11,088</u>

11. Long-Term Debt

A. General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities. General obligation bonds currently outstanding are as follows:

	Serial Maturities Through	Interest Rate(s)%	Amount Outstanding as of June 30, 2006
<u>Governmental Activities:</u>			
Land acquisition	08/15/07	4.68	\$ 48,000
Police station	02/01/12	4.12	2,420,000
Elementary school renovations	07/01/14	5.26	3,035,000
School boiler replacement	08/15/16	4.70	12,000
Parker Middle School	08/15/07	4.89	3,275,000
High School remodeling	07/01/08	4.31	555,000
School remodeling	07/01/08	4.31	210,000
Birch Meadow School remodeling	07/01/08	4.31	180,000
Joshua Eaton School remodeling	07/01/16	4.31	210,000
Parker Middle School	07/01/17	4.62	4,865,000
Coolidge Middle School	02/01/21	4.75	7,100,000
Memorial High School	03/15/24	4.22	32,730,000
Barrow Elementary School	06/30/24	3.96	2,285,000
Wood End Elementary School	06/30/24	3.96	2,700,000
Wood End Elementary School	06/30/24	3.92	195,000
Total Governmental Activities:			\$ <u>59,820,000</u>

	Serial Maturities Through	Interest Rate(s)%	Amount Outstanding as of June 30, 2006
<u>Business-Type Activities:</u>			
Water treatment plant	06/30/15	3.38	\$ 900,000
Light plant enlargement	05/15/10	5.26	305,000
Light plant enlargement	02/01/17	4.61	2,200,000
Total Business-Type Activities:			\$ <u>3,405,000</u>

B. Future Debt Service

The annual principal payments to retire all general obligation long-term debt outstanding as of June 30, 2006 are as follows:

<u>Governmental</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2007	\$ 3,910,000	\$ 2,564,188	\$ 6,474,188
2008	3,945,000	2,428,504	6,373,504
2009	3,960,000	2,282,010	6,242,010
2010	3,690,000	2,139,493	5,829,493
2011	3,730,000	1,996,934	5,726,934
2012 - 2016	17,335,000	7,648,989	24,983,989
2017 - 2021	15,230,000	3,918,999	19,148,999
2022 - 2026	<u>8,020,000</u>	<u>748,043</u>	<u>8,768,043</u>
Total	\$ <u>59,820,000</u>	\$ <u>23,727,160</u>	\$ <u>83,547,160</u>

The general fund has been designated as the sole source to repay the government-type obligation debt outstanding as of June 30, 2006.

<u>Business-Type</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2007	\$ 955,000	\$ 132,963	\$ 1,087,963
2008	650,000	94,963	744,963
2009	650,000	65,838	715,838
2010	650,000	36,438	686,438
2011	100,000	19,800	119,800
2012 - 2016	<u>400,000</u>	<u>42,500</u>	<u>442,500</u>
Total	\$ <u>3,405,000</u>	\$ <u>392,502</u>	\$ <u>3,797,502</u>

C. Changes in General Long-Term Liabilities

During the year ended June 30, 2006, the following changes occurred in long-term liabilities (in thousands):

	Total Balance <u>7/1/05</u>	<u>Additions</u>	<u>Reductions</u>	Total Balance <u>6/30/06</u>	Equals Less Current Portion <u>Portion</u>	Long-Term Portion <u>6/30/06</u>
<u>Governmental Activities</u>						
Bonds payable	\$ 63,705	\$ -	\$ (3,885)	\$ 59,820	\$ (3,910)	\$ 55,910
Other:						
Accrued employee benefits	1,782	-	(34)	1,748	(63)	1,685
Other	<u>490</u>	<u>-</u>	<u>(100)</u>	<u>390</u>	<u>(66)</u>	<u>324</u>
Totals	\$ <u>65,977</u>	\$ <u>-</u>	\$ <u>(4,019)</u>	\$ <u>61,958</u>	\$ <u>(4,039)</u>	\$ <u>57,919</u>

	Total Balance <u>7/1/05</u>	Additions	Reductions	Total Balance <u>6/30/06</u>	Less Current Portion	Long-Term Portion <u>6/30/06</u>
<u>Business-Type Activities</u>						
Bonds payable	\$ 4,360	\$ -	\$ (955)	\$ 3,405	\$ (955)	\$ 2,450
Other:						
Accrued employee benefits	2,321	12	-	2,333	(69)	2,264
Loan payable	419	-	(67)	352	(85)	267
Unamortized premium on bonds	25	12	-	37	(30)	7
Calpine contract termination	<u>-</u>	<u>33,425</u>	<u>-</u>	<u>33,425</u>	<u>(25,605)</u>	<u>7,820</u>
Totals	\$ <u>7,125</u>	\$ <u>33,449</u>	\$ <u>(1,022)</u>	\$ <u>39,552</u>	\$ <u>(26,744)</u>	\$ <u>12,808</u>

12. Landfill Closure and Postclosure Care Costs

When the Town sold its landfill site to Dickinson Development Corporation (Dickinson) of Quincy, Massachusetts for \$ 3,000,000 in March 2003, Dickinson assumed the financial responsibility for the closure of the landfill in coordination with its development of the property. In accordance with an Administrative Consent Order agreement between the Town, Dickinson and the Massachusetts Department of Environmental Protection (MADEP), as the Town retained contingent liability for the closure of the landfill, the Town was required to establish an enterprise fund with the proceeds from the sale of the property to ensure funding for the closure of the property. Dickinson in turn provided the Town with a \$ 3,000,000 letter of credit in the event that there is a failure on the part of Dickinson to properly close the landfill. The Administrative Consent Order also requires Dickinson to make an annual contribution of \$ 40,000 for the costs incurred to monitor and maintain the landfill site for up to thirty years after the landfill cover is installed.

Upon the MADEP's approval in December 2005, the proceeds from the sale of the property were transferred from the enterprise fund to the Town's sale of real estate special revenue fund. The \$ 3,000,000 letter of credit from Dickinson was also reduced by a like amount.

13. Restricted Net Assets

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions.

14. Reserves of Fund Equity

"Reserves" of fund equity are established to segregate fund balances which are either not available for expenditure in the future or are legally set aside for a specific future use.

The following types of reserves are reported at June 30, 2006:

Reserved for Encumbrances - An account used to segregate that portion of fund balance committed for expenditure of financial resources upon vendor performance.

Reserved for Perpetual Funds - Represents the principal of the nonexpendable trust fund investments. The balance cannot be spent for any purpose; however, it may be invested and the earnings may be spent.

Reserved for Expenditures - Represents the amount of fund balance appropriated to be used for expenditures in the subsequent year budget.

Reserved by State Statute - The DOR annually determines the amount of the general fund available for appropriation. Based upon that calculation, this represents the amount of fund balance that is not available for appropriation.

15. Subsequent Events

Debt

Subsequent to June 30, 2006, the Town has incurred the following additional debt:

	<u>Amount</u>	<u>Interest Rate</u>	<u>Issue Date</u>	<u>Maturity Date</u>
Bond anticipation note	\$ 3,701,599	4.50 %	9/19/06	2/1/07
General obligation bonds	\$ 6,960,000	various	9/06/06	4/15/27

16. Commitments and Contingencies

Outstanding Lawsuits - There are several pending lawsuits in which the Town is involved. The Town's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

Grants - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may

be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

17. Post-Employment Health Care and Life Insurance Benefits

The Town has accepted Chapter 32B of Massachusetts General Laws to provide for health care and life insurance benefits to retirees, their dependents, or their survivors. These benefits are provided through the Town's group plans. The cost of these benefits are included in the total cost of benefits for both active and retired employees. The number of participants currently eligible to receive benefits, and cost of benefits for retirees, their dependents, or their survivors for the year ended June 30, 2006 was not available.

18. Contributory Retirement System

A. Plan Description and Contribution Information

Substantially all employees of the Town (except teachers and administrators under contract employed by the School Department) are members of the Reading Contributory Retirement System (CRS), a cost sharing, multiple employer defined benefit PERS. Eligible employees must participate in the Reading CRS. The pension plan provides pension benefits, deferred allowances, and death and disability benefits. Chapter 32 of the Massachusetts General Laws establishes the authority of the Reading CRS Retirement Board. Chapter 32 also establishes contribution percentages and benefits paid. The Reading CRS Retirement Board does not have the authority to amend benefit provisions. As required by Massachusetts General Laws, the System issues a separate report to the Commonwealth's Public Employee Retirement Administration Commission.

Membership of each plan consisted of the following at June 30, 2005, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	328
Terminated plan members entitled to but not yet receiving benefits	22
Active plan members	<u>352</u>
Total	<u>702</u>
Number of participating employers	3

Employee contribution percentages are specified in Chapter 32 of the Massachusetts General Laws. The percentage is determined by the

participant's date of entry into the system. All employees hired after January 1, 1979 contribute an additional 2% on all gross regular earnings over the rate of \$ 30,000 per year. The percentages are as follows:

Before January 1, 1975	5%
January 1, 1975 - December 31, 1983	7%
January 1, 1984 - June 30, 1996	8%
Beginning July 1, 1996	9%

Employers are required to contribute at actuarially determined rates as accepted by the Public Employee Retirement Administration Commission (PERAC).

B. Summary of Significant Accounting Policies

Basis of Accounting - Contributory retirement system financial statements are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments - Investments are reported in accordance with PERAC requirements.

C. Teachers

As required by State statutes, teachers of the Town are covered by the Massachusetts Teachers Retirement System (MTRS). The MTRS is funded by contributions from covered employees and the Commonwealth of Massachusetts. The Town is not required to contribute.

All persons employed on at least a half-time basis, who are covered under a contractual agreement requiring certification by the Board of Education are eligible, and must participate in the MTRS.

Based on the Commonwealth of Massachusetts' retirement laws, employees covered by the pension plan must contribute a percentage of gross earnings into the pension fund. The percentage is determined by the participant's date of entry into the system and gross earnings, up to \$ 30,000, as follows:

Before January 1, 1975	5%
January 1, 1975 - December 31, 1983	7%*
January 1, 1984 - June 30, 1996	8%*
July 1, 1996 - June 30, 2001	9%*
Beginning July 1, 2001	11%

- * Effective January 1, 1990, all participants hired after January 1, 1979, who have not elected to increase to 11%, contribute an additional 2% of salary in excess of \$ 30,000.

19. Risk Management

The government is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

20. Beginning Fund Balance Reclassification

The Town's major governmental funds for fiscal year 2006, as defined by GASB Statement 34, have changed from the previous fiscal year. Accordingly, the following reconciliation is provided (in thousands):

	Fund Equity June 30, 2005 (as previously reported)	<u>Reclassification</u>	Fund Equity June 30, 2005 (as restated)
Barrows Elementary			
Capital Project Fund	\$ (2,572)	\$ 2,572	\$ -
Nonmajor funds	<u>7,608</u>	<u>(2,572)</u>	<u>5,036</u>
Total	\$ <u>5,036</u>	\$ <u>-</u>	\$ <u>5,036</u>

21. Beginning Net Assets Restatement

The beginning (July 1, 2005) fund balances of the Town have been restated as follows (in thousands):

Government-Wide Financial Statements:

	<u>Business-Type Activities Enterprise Funds</u>			
	<u>Electric</u>	<u>Water</u>	<u>Other</u>	<u>Total</u>
As previously reported	\$ 78,438	\$ 9,124	\$ 10,079	\$ 97,641
Interest allocation	<u>-</u>	<u>-</u>	<u>(6)</u>	<u>(6)</u>
As restated	\$ <u>78,438</u>	\$ <u>9,124</u>	\$ <u>10,073</u>	\$ <u>97,635</u>

Town of Reading Municipal Light Department

Notes to Financial Statements

1. Summary of Significant Accounting Policies

The significant accounting policies of the Town of Reading Municipal Light Department ("the Department") (an enterprise fund of the Town of Reading) are as follows:

- A. Business Activity - The Department purchases electricity which it distributes to consumers within the towns of Reading, North Reading, Wilmington, and Lynnfield.
- B. Regulation and Basis of Accounting - Under Massachusetts General Laws, the Department's electric rates are set by the Municipal Light Board and may be changed once every three months. Rate schedules are filed with the Massachusetts Department of Telecommunications and Energy (DTE). While the DTE exercises general supervisory authority over the Department, the Department's rates are not subject to DTE approval. The Department's policy is to prepare its financial statements in conformity with generally accepted accounting principles.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in the proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their enterprise funds, subject to this same limitation. The Department has elected not to follow subsequent private-sector guidance.

- C. Concentrations - The Department operates within the electric utility industry which has undergone significant restructuring and deregulation. Legislation was enacted by the Commonwealth of Massachusetts in 1998 which changed the electric industry. The law introduced competition and provided consumers with choices while assuring continued reliable service. Municipal utilities are not currently subject to this legislation.

- D. Retirement Trust - The Reading Municipal Light Department Employees' Pension Trust (the "Trust") was established on December 30, 1966, by the Town of Reading's Municipal Light Board pursuant to Chapter 164 of the General Laws of the Commonwealth of Massachusetts.

The Trust constitutes the principal instrument of a plan established by the Municipal Light Board for the purpose of funding the Department's annual required contribution to the Town of Reading Contributory Retirement System (the System), a cost sharing, multi-employer public employee retirement system.

- E. Revenues - Revenues are based on rates established by the Department and filed with the DTE. Revenues from sales of electricity are recorded on the basis of bills rendered from monthly meter readings taken on a cycle basis and are stated net of discounts. Recognition is given to the amount of sales to customers which are unbilled at the end of the fiscal period.
- F. Cash and Short-term Investments - For the purposes of the Statement of Cash Flows, the Department considers both restricted and unrestricted cash on deposit with the Town Treasurer to be cash or short-term investments. For purpose of the Statement of Net Assets, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.
- G. Investments - State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from date of purchase.
- Investments for the Department and the Trust consist of marketable securities, corporate bonds, and bank certificates of deposit that are being held to maturity. Investments are carried at cost.
- H. Inventory - Inventory consists of parts and accessories purchased for use in the utility business for construction, operation and maintenance purposes and is stated at average cost. Meters and transformers are capitalized when purchased.
- I. Capital Assets and Depreciation - Capital assets, which include property, plant, equipment, and utility plant infrastructure, are recorded at historical cost or estimated historical cost when purchased or constructed. Donated

capital assets are recorded at estimated fair market value at the date of the donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as they are acquired or constructed. Interest incurred during the construction phase of proprietary fund capital assets is included as part of the capitalized value of the constructed asset. When capital assets are retired, the cost of the retired asset, less accumulated depreciation, salvage value and any cash proceeds, is charged to the Department's unappropriated earned surplus account.

Massachusetts General Laws require utility plant in service to be depreciated at an annual rate of 3%. To change this rate, the Department must obtain approval from the DTE. Changes in annual depreciation rates may be made for financial factors relating to cash flow for plant expansion, rather than engineering factors relating to estimates of useful lives.

- J. Amortization - Costs related to the issuance of bonds have been capitalized and are being amortized over the life of the bonds.
- K. Accrued Compensated Absences - Employee vacation leave is vested annually but may only be carried forward to the succeeding year with supervisor approval and, if appropriate, within the terms of the applicable Department policy or union contract. Generally, sick leave may accumulate according to union and Department contracts, and is paid upon normal termination at the current rate of pay. The Department's policy is to recognize vacation costs at the time payments are made. The Department records accumulated, unused, vested sick pay as a liability. The amount recorded is the amount to be paid at termination at the current rate of pay.
- L. Long-Term Obligations - The proprietary fund financial statements report long-term debt and other long-term obligations as liabilities in the proprietary fund statement of net assets.
- M. Use of Estimates - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenues and expenses during the fiscal year. Actual results could vary from estimates that were used.
- N. Rate of Return - The Department's rates must be set such that earnings attributable to electric operations do not exceed eight percent of the net

cost of plant. The audited financial statements are prepared in accordance with auditing standards generally accepted in the United States of America. To determine the net income subject to the rate of return, the Department performs the following calculation. Using the net income per the audited financials, the return on investment to the Town of Reading is added back and the fuel charge revenue adjustment is deducted, leaving an adjusted net income figure for rate of return purposes. The investment interest income and bond principal amounts are deducted from this figure to determine the net income subject to the rate of return. The net income subject to the rate of return is then subtracted from the allowable eight percent rate of return, which is calculated by adding the book value of net plant and the investment in associated companies less the contributions in aid of construction multiplied by eight percent. From this calculation, the Municipal Light Board will determine what cash transfers need to be made at year end.

For the year ended June 30, 2006, the Department's adjusted net income exceeded the eight percent allowable rate of return by \$ 1,230,629. The Board of Commissioners will correct this situation in fiscal 2007.

2. Year-End Change

Historically, the Department reported year-end financial results at December 31. However, in 2005, the Department changed its year-end to June 30, in order to be consistent with the Town of Reading's fiscal year-end.

3. Cash and Investments

Cash and investments as of June 30, 2006 are classified in the accompanying financial statements as follows:

Statement of net assets:	
Unrestricted cash and short-term investments	\$ 15,670,859
Restricted cash and short-term investments	47,148,229
Restricted investments	4,400,000
Fiduciary funds:	
Cash and short-term investments	1,192,258
Investments	<u>6,501,954</u>
Total cash and investments	\$ <u>74,913,300</u>

Cash and investments at June 30, 2006 consist of the following:

Cash on hand	\$ 3,000
Deposits with financial institutions	64,008,346
Investments	<u>10,901,954</u>
Total cash and investments	\$ <u>74,913,300</u>

Disclosures Relating to Interest Rate Risk

Interest rate risk is the risk that the fair value of an investment will be adversely affected by changes in market interest rates. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Department manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

As of June 30, 2006, the Department (including the Pension Trust) had the following investments:

	<u>Amount</u>	<u>Maturity Date</u>
Certificate of Deposit	\$ 600,000	September 23, 2006
Certificate of Deposit	600,000	September 23, 2007
Federal National Mtg Assn	500,000	April 1, 2008
Federal Home Loan Mtg Corp	199,750	October 15, 2008
Government National Mtg Assn	2,204	October 15, 2008
Federal Home Loan Mtg Corp	300,000	December 8, 2008
Federal Home Loan Bank	1,800,000	December 18, 2008
Federal Home Loan Mtg Corp	2,900,000	December 15, 2009
Federal National Mtg Assn	700,000	December 30, 2009
Federal Home Loan Bank	1,800,000	June 19, 2013
Federal Home Loan Mtg Corp	500,000	December 15, 2013
Federal Home Loan Mtg Corp	500,000	March 10, 2014
Federal Home Loan Mtg Corp	<u>500,000</u>	August 26, 2014
Total	\$ <u>10,901,954</u>	

Investments with Fair Values Highly Sensitive to Interest Rate Fluctuations

The Department's investments (including investments held in the Pension Trust) include the following investments that are highly sensitive to interest rate fluctuations (to a greater degree than already indicated in the information provided above):

Highly Sensitive InvestmentsFair Value at
Year End

Mortgage backed securities. These securities are subject to early payment in a period of declining interest rates. The resultant reduction in expected total cash flows affects the fair value of these securities and makes the fair value of these securities highly sensitive to changes in interest rates.

\$ 9,701,432**Disclosures Relating to Credit Risk**

Generally, credit risk is the risk that the issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assigning of a rating by a nationally recognized statistical rating organization. Presented below is the actual rating as of year end for each of the Department's (including the Pension Trust) investment types:

<u>Investment Type</u>	<u>Amount</u>	<u>Minimum Legal Rating</u>	<u>Rating as of Year End</u>	
			<u>AAA</u>	<u>Not Rated</u>
Federal agency securities	\$ 9,701,954	N/A	\$ 9,701,954	\$ -
Certificates of deposit	<u>1,200,000</u>	N/A	<u>-</u>	<u>1,200,000</u>
Total	\$ <u>10,901,954</u>		\$ <u>9,701,954</u>	\$ <u>1,200,000</u>

Concentration of Credit Risk

The Department follows the Town of Reading's investment policy, which does not limit the amount that can be invested in any one issuer beyond that stipulated by Massachusetts General Laws. Investments in any one issuer (other than U.S. Treasury securities, mutual funds, and external investment pools) that represent more than 5% of the Department's total investments (including the Pension Trust investments) are as follows:

<u>Issuer</u>	<u>Investment Type</u>	<u>Reported Amount</u>
Federal Home Loan Mtg Corp.	Federal agency securities	\$ 4,899,750
Federal Home Loan Bank	Federal agency securities	3,600,000
Federal National Mtg Assn.	Federal agency securities	1,200,000
Danvers Savings Bank	Certificates of deposit	1,200,000

Custodial Credit Risk

Custodial Credit Risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, the Department will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, the Department will not be able to recover the value of its investments or collateral securities that are in the possession of another party. Massachusetts General Laws, Chapter 44, section 55, limits deposits "in a bank or trust company or banking company to an amount not exceeding sixty per cent of the capital and surplus of such bank or trust company or banking company, unless satisfactory security is given to it by such bank or trust company or banking company for such excess." The Department follows the Massachusetts statute as written, as well as the Town of Reading's deposit policy for custodial credit risk.

Because the Department pools its cash with the Town of Reading, the specific custodial credit risk of the Department's deposits could not be determined at June 30, 2006. As of June 30, 2006, Department investments (including the Pension Trust) in the following investment types were held by the same broker-dealer (counterparty) that was used by the Department to buy the securities:

<u>Investment Type</u>	<u>Reported Amount</u>
Federal agency securities	\$ 9,701,954
Certificates of deposit	<u>1,200,000</u>
Total	\$ <u>10,901,954</u>

4. Restricted Cash and Investments

Restricted cash and investments consist of the following at June 30, 2006:

	<u>Cash</u>	<u>Investments</u>
Depreciation fund	\$ 3,181,632	\$ -
Construction fund	1,000,000	-
Deferred fuel reserve	3,745,148	-
Calpine reserve	33,424,860	-
Rate stabilization	4,113,728	2,900,000
Reserve for uncollectible accounts	28,988	-
Sick leave benefits	767,231	1,500,000
Insurance reserve	35,252	-
Hazardous waste fund	346,897	-
Customer deposits	<u>504,493</u>	<u>-</u>
Total	\$ <u>47,148,229</u>	\$ <u>4,400,000</u>

Restricted investments are invested in U.S. Government bonds, which will be held to maturity, and are reported at book value of \$ 4,400,000. The fair market value of the investments at June 30, 2006 was \$ 4,317,617.

The Department maintains the following restricted cash accounts:

- Depreciation fund - The Department is required to reserve 3.0% of capital assets each year to fund capital improvements.
- Construction fund - This account reflects a balance set aside by the Board of Commissioners to fund capital asset purchases.
- Deferred fuel reserve - The Department transfers the difference between the customers' monthly fuel charge adjustment and actual fuel costs into this account to be used in the event of a sudden increase in fuel costs.
- Calpine Reserve - This represents settlement proceeds from Calpine Corporation for early termination of a power supply contract. These funds are offset by a liability account and are being amortized over the original contract period.
- Rate stabilization - The Department transfers funds in excess of 8% of capital assets into this account to be used to stabilize customer rates.
- Reserve for uncollectible accounts - This account was set up to offset a portion of the Department's bad debt reserve.
- Sick leave benefits - This account is used to offset the Department's actuarially determined compensated absence liability.
- Insurance reserve - This account reflects a balance set aside by the Board of Commissioners as an insurance deductible reserve.
- Hazardous waste fund - This reserve was set up by the Board of Commissioners to cover the Department's insurance deductible in the event of a major hazardous materials incident.
- Customer deposits - This represents customer deposits that are held in escrow.

5. Accounts Receivable

Accounts receivable consists of the following at June 30, 2006:

Customer Accounts:		
Billed	\$ 1,834,546	
Less allowances:		
Uncollectible accounts	(200,000)	
Sales discounts	(<u>267,233</u>)	
Total billed		\$ 1,367,313
Unbilled, net		<u>3,126,031</u>
Total customer accounts		4,493,344
Other Accounts:		
Merchandise sales	189,378	
MMWEC Flush	661,311	
Liens and other	<u>267,564</u>	
Total other accounts		<u>1,118,253</u>
Total net receivables		\$ <u>5,611,597</u>

6. Prepaid Expenses

Prepaid expenses consist of the following:

Insurances	\$ 225,789
Purchase power	(323,708)
MWEK PASNY prepayment fund	<u>193,297</u>
Total	\$ <u>95,378</u>

7. Inventory

Inventory is comprised of supplies and materials at June 30, 2006, and is valued using the average cost method.

8. Investment in Associated Companies

Under agreements with the New England Hydro-Transmission Electric Company, Inc. (NEH) and the New England Hydro-Transmission Corporation (NHH), the Department has made the following advances to fund its equity requirements for the Hydro-Quebec Phase II interconnection. The Department is carrying its investment at cost, reduced by shares repurchased. The Department's equity position in the Project is less than one-half of one percent.

Investment in associated companies consists of the following, at June 30, 2006:

New England Hydro-Transmission Electric Company, Inc.	\$ 67,147
New England Hydro-Transmission Corporation	<u>96,385</u>
Total	<u>\$ 163,532</u>

9. Capital Assets

The following is a summary of fiscal year 2006 activity in capital assets (in thousands):

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Capital assets, being depreciated:				
Structures and improvements	\$ 12,214	\$ 670	\$ -	\$ 12,884
Equipment and furnishings	21,848	399	(69)	22,178
Infrastructure	<u>58,949</u>	<u>3,633</u>	<u>(736)</u>	<u>61,846</u>
Total capital assets, being depreciated	93,011	4,702	(805)	96,908
Less accumulated depreciation for:				
Buildings and improvements	(5,032)	(353)	-	(5,385)
Equipment and furnishings	(13,895)	(955)	66	(14,784)
Infrastructure	<u>(21,866)</u>	<u>(1,482)</u>	<u>713</u>	<u>(22,635)</u>
Total accumulated depreciation	<u>(40,793)</u>	<u>(2,790)</u>	<u>779</u>	<u>(42,804)</u>
Total capital assets, being depreciated, net	52,218	1,912	(26)	54,104
Capital assets, not being depreciated:				
Land	<u>1,266</u>	<u>-</u>	<u>-</u>	<u>1,266</u>
Total capital assets, not being depreciated	<u>1,266</u>	<u>-</u>	<u>-</u>	<u>1,266</u>
Capital assets, net	<u>\$ 53,484</u>	<u>\$ 1,912</u>	<u>\$ (26)</u>	<u>\$ 55,370</u>

10. Other Assets

This balance consists primarily of costs associated with the Department's bonding, which are being amortized over the life of the bonds.

11. Accounts Payable

Accounts payable represent fiscal 2006 expenses that were paid after June 30, 2006.

12. Customer Deposits

This balance represents deposits received from customers that are held in escrow.

13. Customer Advances for Construction

This balance represents deposits received from vendors in advance for work to be performed by the Department. The Department recognizes these deposits as revenue after the work has been completed.

14. Accrued Liabilities

Accrued liabilities consist of the following at June 30, 2006:

Accrued interest	\$ 52,825
Accrued payroll	112,622
Other	<u>141,201</u>
Total	\$ <u>306,648</u>

15. Bonds Payable

Bonds payable consist of the following at June 30, 2006:

Bonds issued July 1, 1996, in the amount of \$ 9,680,000 of which \$ 2,978,000 is attributable to the Department. Principal is payable annually on July 1 commencing 1997 and continuing to July 1, 2006. Interest is payable semiannually on July 1 and January 1 at an average rate of 4.83%.

\$ 305,000

Bonds issued December 1, 1999, in the amount of \$ 5,500,000. Principal is payable annually on September 1 commencing 2000 and continuing to September 1, 2009. Interest is payable semiannually on September 1 and March 1 at 4.5% for five years with rates thereafter ranging from 4.55% to 4.85%.

2,200,000

Total Bonds Payable 2,505,000

Less: Current installments of bonds payable (855,000)

Total Long-Term Bonds Payable \$ 1,650,000

The future payments required on the long-term debt are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2007	\$ 855,000	\$ 100,863	\$ 955,863
2008	550,000	65,862	615,862
2009	550,000	39,738	589,738
2010	<u>550,000</u>	<u>13,337</u>	<u>563,337</u>
Total	\$ <u>2,505,000</u>	\$ <u>219,800</u>	\$ <u>2,724,800</u>

The following summarizes activity in bonds payable for the year ended June 30, 2006:

<u>Balance</u> <u>07/01/05</u>	<u>Maturities</u>	<u>Balance</u> <u>06/30/06</u>	<u>Less</u> <u>Current</u>	<u>Long-Term</u> <u>Portion</u>
\$ 610,000	\$ (305,000)	\$ 305,000	\$ (305,000)	\$ -
<u>2,750,000</u>	<u>(550,000)</u>	<u>2,200,000</u>	<u>(550,000)</u>	<u>1,650,000</u>
\$ <u>3,360,000</u>	\$ <u>(855,000)</u>	\$ <u>2,505,000</u>	\$ <u>(855,000)</u>	\$ <u>1,650,000</u>

16. Accrued Employee Compensated Absences

Department employees are granted sick leave in varying amounts. Upon retirement, termination, or death, certain employees are compensated for unused sick leave (subject to certain limitations) at their then current rates of pay.

17. Calpine Contract Termination

In October 2001, the Department entered into a Power Supply Agreement (PSA) with Calpine Energy Services, L.P. (Calpine). Under the terms of the PSA, Calpine agreed to supply the Department with energy at contracted rates during the period June 1, 2002 through October 31, 2007. The PSA was guaranteed by Calpine Corporation, the parent corporation of Calpine. In order to protect the Department from Calpine's inability to deliver on the terms of the contract, the PSA contained a provision that required Calpine to deposit funds into an escrow account if Calpine Corporation's long-term unsecured debt rating dropped below investment grade. In May 2003, the Department entered into an Escrow Agreement with Calpine, and funds were deposited into this escrow account in accordance with the terms of this agreement.

In December 2005, Calpine filed for bankruptcy and the Department terminated its PSA with Calpine. In exchange for its agreement to release all further claims against Calpine, the Department received a settlement payment of \$ 42,549,683. In accordance with the provisions of Statements of Accounting

Standards No. 71, these proceeds, including interest earnings, were recorded as a liability, and will be applied to reduce future customer charges over the remaining 15 months of the original PSA.

In 2006, the Division reduced its power supply expense and its corresponding customer Purchase Power Fuel Charge Adjustment (PPFCA) by \$ 9,466,651 (the amount of its 2006 amortization). The remaining balance of \$ 33,424,860 (including interest earned to date) will be amortized as follows:

2007	\$ 25,605,115
2008	<u>7,819,745</u>
Total	\$ <u>33,424,860</u>

18. Restricted Net Assets

The proprietary fund financial statements report restricted net assets when external constraints are placed on net assets. Specifically, restricted net assets represent depreciation fund reserves, which are restricted for future capital asset purchases.

19. Post-Employment Health Care and Life Insurance Benefits

The Department's employee contracts provide for health care and life insurance benefits to retirees, their dependent, or their survivors. These benefits are provided through the Town's group plans. The cost of these benefits are included in the total cost of benefits for both active and retired employees. The number of participants currently eligible to receive benefits, and cost of benefits for retirees, their dependents, or their survivors for the year ended June 30, 2006 were 68 and \$ 277,798 respectively.

20. Pension Plan

The Department follows the provisions of GASB Statement No. 27, *Accounting for Pensions for State and Local Government Employees*, with respect to the employees' retirement funds.

A. Plan Description

The Department contributes to the Town of Reading Contributory Retirement System (the System), a cost-sharing, multiple-employer, defined benefit pension plan administered by a Town Retirement Board. The System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the Massachusetts General Laws assigns the System the authority to establish and amend benefit provisions of the plan, and grant cost-of-living increases, to the State

legislature. The System issues a publicly available financial report which can be obtained through the Town of Reading Contributory Retirement System at Town Hall, Reading, MA.

B. Funding Policy

Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The Department is required to pay into the System, its share of the remaining system wide actuarially determined contribution plus administration costs which are apportioned among the employers based on active covered payroll. The contributions of plan members and the Department are governed by Chapter 32 of the Massachusetts General Laws. The Department's contributions to the System for the year ended June 30, 2006 was \$ 886,726 which was equal to its annual required contribution.

21. Participation in Massachusetts Municipal Wholesale Electric Company

The Town of Reading, acting through its Light Department, is a participant in certain Projects of the Massachusetts Municipal Wholesale Electric Company (MMWEC).

MMWEC is a public corporation and a political subdivision of the Commonwealth of Massachusetts, created as a means to develop a bulk power supply for its Members and other utilities. MMWEC is authorized to construct, own, or purchase ownership interests in, and to issue revenue bonds to finance, electric facilities (Projects). MMWEC has acquired ownership interests in electric facilities operated by other entities and also owns and operates its own electric facilities. MMWEC sells all of the capability (Project Capability) of each of its Projects to its Members and other utilities (Project Participants) under Power Sales Agreements (PSAs). Among other things, the PSAs require each Project Participant to pay its pro rata share of MMWEC's costs related to the Project, which costs include debt service on the revenue bonds issued by MMWEC to finance the Project, plus 10% of MMWEC's debt service to be paid into a Reserve and Contingency Fund. In addition, should a Project Participant fail to make any payment when due, other Project Participants of that Project may be required to increase (step-up) their payments and correspondingly their Participant's share of that Project's Project Capability to an additional amount not to exceed 25% of their original Participant's share of that Project's Project Capability. Project Participants have covenanted to fix, revise and collect rates at least sufficient to meet their obligations under the PSAs.

MMWEC has issued separate issues of revenue bonds for each of its eight Projects, which are payable solely from, and secured solely by, the revenues derived from the Project to which the bonds relate, plus available funds

pledged under MMWEC's Amended and Restated General Bond Resolution (GBR) with respect to the bonds of that Project. The MMWEC revenues derived from each Project are used solely to provide for the payment of the bonds of any bond issue relating to such Project and to pay MMWEC's cost of owning and operating such Project and are not used to provide for the payment of the bonds of any bond issue relating to any other Project.

MMWEC operates the Stony Brook Intermediate Project and the Stony Brook Peaking Project, both fossil-fueled power plants. MMWEC has a 3.7% interest in the W.F. Wyman Unit No. 4 plant, which is operated and owned by its majority owner, FPL Energy Wyman IV, a subsidiary of FPL Energy, Inc., and a 4.8% ownership interest in the Millstone Unit 3 nuclear unit, operated by Dominion Nuclear Connecticut, Inc. (DNCI), the majority owner and a subsidiary of Dominion Resources, Inc. DNCI also owns and operates the Millstone Unit 2 nuclear unit. In November 2005, the Nuclear Regulatory Commission (NRC) renewed the operating licenses for the Millstone Unit 2 and Unit 3 nuclear units for an additional twenty years. The license for Unit 2 was extended to July 31, 2035 and the license for Unit 3 was extended to November 25, 2045.

A substantial portion of MMWEC's plant investment and financing program is an 11.6% ownership interest in the Seabrook Station nuclear generating unit operated by FPL Energy Seabrook, LLC (FPLE Seabrook), the majority owner and an indirect subsidiary of FPL Group, Inc. In December 2005, the NRC issued an amendment to the operating license that extends the expiration date from October 2026 to March 2030, to recapture the period from 1986 to 1990 during which time Seabrook Station had an operating license, but did not operate. FPLE Seabrook has stated its intention to request an extension of the Seabrook Station operating license beyond March 2030.

Pursuant to the PSAs, the MMWEC Seabrook and Millstone Project Participants are liable for their proportionate share of the costs associated with decommissioning the plants, which costs are being funded through monthly Project billings. Also the Project Participants are liable for their proportionate share of the uninsured costs of a nuclear incident that might be imposed under the Price-Anderson Act (Act). Originally enacted in 1957, the Act has been renewed several times. In July 2005, as part of the Energy Policy Act of 2005, Congress extended the Act until the end of 2025.

Reading Municipal Light Department has entered into PSAs and Power Purchase Agreements (PPAs) with MMWEC. Under both the PSAs and PPAs, the Department is required to make certain payments to MMWEC payable solely from Department revenues. Under the PSAs, each Participant is unconditionally obligated to make payments due to MMWEC whether or not the Project(s) is completed or operating, and notwithstanding the suspension or interruption of the output of the Project(s).

MMWEC is involved in various legal actions. In the opinion of MMWEC management, the outcome of such actions will not have a material adverse effect on the financial position of the company.

As of June 30, 2006, total capital expenditures for MMWEC's Projects amounted to \$ 1,522,918,000, of which \$ 109,200,000 represents the amount associated with the Department's share of Project Capability of the Projects in which it participates. MMWEC's debt outstanding for the Projects includes Power Supply System Revenue Bonds totaling \$ 784,995,000, of which \$ 45,682,000 is associated with the Department's share of Project Capability of the Projects in which it participates. As of June 30, 2006, MMWEC's total future debt service requirement on outstanding bonds issued for the Projects is \$ 923,592,000, of which \$ 51,006,000 is anticipated to be billed to the Department in the future.

The estimated aggregate amount of Reading Municipal Light Department's required payments under the PSAs and PPAs, exclusive of the Reserve and Contingency Fund billings, to MMWEC at June 30, 2006 and estimated for future years is shown below.

	<u>Annual Costs</u>
For years ended June 30, 2007	\$ 7,359,000
2008	6,495,000
2009	5,458,000
2010	4,866,000
2011	4,674,000
2012 - 2016	19,900,000
2017 - 2020	<u>2,254,000</u>
Total	\$ <u>51,006,000</u>

In addition, the Department is required to pay its share of the Operation and Maintenance (O&M) costs of the Projects in which it participates. The Department's total O&M costs including debt service under the PSAs were \$ 15,929,000 and \$ 15,090,000 for the years ended June 30, 2006 and 2005, respectively.

22. Risk Management

The government is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past four fiscal years.

23. Leases

Related Party Transaction - Property Sub-Lease

The Department is sub-leasing facilities to the Reading Massachusetts Town Employees Federal Credit Union. The original sub-lease agreement commenced in December 2000 and ended in November 2005. A new agreement, which extends the lease through November 30, 2008, was signed on December 1, 2005. The following is the future minimum rental income for the years ending June 30:

2007	\$ 7,680
2008	8,407
2009	<u>3,630</u>
Total	\$ <u>19,717</u>

Other Income - Property Sub-Lease

The Department is sub-leasing facilities to Reading Community Television Inc. The sub-lease agreement commenced in March 2000 and ends in November 2008. The Department, as lessor, has waived the rent for the term of the lease.

**TOWN OF READING MASSACHUSETTS
CONTRIBUTORY RETIREMENT SYSTEM
REQUIRED SUPPLEMENTARY INFORMATION**

Schedules of Funding Progress and Employer Contributions

The following schedules are presented in accordance with the Governmental Accounting Standards Board Statement 25.

Schedule of Funding Progress:

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b - a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percent- age of Covered Payroll [(b - a)/c]
06/30/00	\$ 54,076	\$ 78,486	\$ 24,410	68.9%	\$ 15,798	154.5%
06/30/01	\$ 58,286	\$ 82,550	\$ 24,264	70.6%	\$ 16,129	150.4%
06/30/02	\$ 60,933	\$ 86,888	\$ 25,955	70.1%	\$ 16,855	153.4%
06/30/03	\$ 62,897	\$ 91,302	\$ 28,405	68.9%	\$ 16,734	167.7%
06/30/04	\$ 66,850	\$ 95,961	\$ 29,111	69.7%	\$ 17,487	166.5%
06/30/05	\$ 71,468	\$ 102,153	\$ 30,685	69.7%	\$ 18,048	170.0%

Schedule of Employer Contributions:

Year Ended June 30	Annual Required Contribution	Percentage Contributed
2000	\$ 2,293,800	100%
2001	2,910,900	100%
2002	2,980,400	100%
2003	3,051,200	100%
2004	3,124,800	100%
2005	3,405,725	100%
2006	3,488,686	100%

The required information presented above was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows.

Valuation date	June 30, 2005
Actuarial cost method	Entry age normal cost
Amortization method	Payments calculated to increase at 1.5%
Remaining amortization period	20 years

Asset valuation method

Sum of the actuarial value at beginning of year, contributions and investment earnings based on the actuarial interest assumptions less benefit payments plus 20% of market value at end of year in excess of that sum, plus additional adjustments toward market value as necessary to that final actuarial value is within 20% of market value.

Actuarial assumptions:

Investment rate of return

7.75%

Projected salary increase

5.00%

Cost-of-Living adjustment

Cost of living adjustments granted after July 1, 1998 are the responsibility of the Reading Contributory Retirement Board. Adjustments granted from July 1, 1981 to June 30, 1998 are funded by Commonwealth of Massachusetts.

See Independent Auditors' Report.

Town of Reading, Massachusetts
Combining Balance Sheet
Nonmajor Governmental Funds
June 30, 2006

	Special Revenue Funds		Capital Projects Funds				
			Wood End		Barrows		Permanent Funds
	School	Other	Elementary School	Other	Elementary School	Other	
ASSETS							Total
Cash and cash equivalents	\$ 957,547	\$ 6,262,120	\$ -	\$ 236,335	\$ -	\$ 117,914	\$ 7,573,916
Investments	-	3,893,369	-	-	-	2,066,895	5,960,264
Receivables:							
Other governments	87,977	-	-	-	-	43,130	131,107
Departmental and other	-	77,283	-	-	-	-	77,283
Other	16,463	-	-	-	-	-	16,463
Total assets	\$ 1,061,987	\$ 10,232,772	\$ -	\$ 236,335	\$ 43,130	\$ 2,184,809	\$ 13,759,033
LIABILITIES AND FUND BALANCES							
Liabilities:							
Warrants and accounts payable	\$ -	\$ 112,024	\$ -	\$ 10,092	\$ 51,005	\$ -	\$ 173,121
Deferred revenue	-	1,110	-	-	-	-	1,110
Retainage payable	-	-	-	312,676	-	-	312,676
Due to other funds	-	-	-	-	85,738	-	85,738
Notes payable	-	-	1,309,401	3,701,599	-	-	5,011,000
Other	-	7,275	-	-	-	-	7,275
Total liabilities	-	120,409	1,309,401	4,024,367	136,743	-	5,590,920
Fund balances:							
Reserved for:							
Perpetual (nonexpendable) permanent funds	-	-	-	-	-	2,184,809	2,184,809
Unreserved, (deficit) reported in:							
Special revenue funds	1,061,987	5,066,504	-	-	-	-	6,128,491
Capital project funds	-	-	(1,309,401)	(3,788,032)	(93,613)	-	(5,191,046)
Permanent funds	-	5,045,859	-	-	-	-	5,045,859
Total fund balances (deficit)	1,061,987	10,112,363	(1,309,401)	(3,788,032)	(93,613)	2,184,809	8,168,113
Total liabilities and fund balances	\$ 1,061,987	\$ 10,232,772	\$ -	\$ 236,335	\$ 43,130	\$ 2,184,809	\$ 13,759,033

Town of Reading, Massachusetts
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
For The Year Ended June 30, 2006

	Special Revenue Funds		Capital Projects Funds				
	School	Other	Wood End Elementary School	Barrows Elementary School	Other	Permanent Funds	Total
Revenues:							
Charges for services	\$ 1,867,675	\$ 1,455,978	\$ -	\$ -	\$ -	\$ -	\$ 3,323,653
Intergovernmental	3,169,499	491,431	2,028,619	618	1,513,472	-	7,203,639
Fines	-	3,840	-	-	-	-	3,840
Investment income	-	472,505	-	-	-	1,080	473,585
Contributions and bequests	127,525	111,362	-	-	-	116,834	355,721
Miscellaneous	-	548,135	-	-	-	-	548,135
Total revenues	5,164,699	3,083,251	2,028,619	618	1,513,472	117,914	11,908,573
Expenditures:							
Current:							
General government	1,245	837,408	-	-	-	-	838,653
Public safety	945	878,650	-	-	-	-	879,595
Education	4,808,655	132,512	-	-	-	-	4,941,167
Human services	-	229,344	-	-	-	-	229,344
Culture and recreation	-	447,323	-	-	-	-	447,323
Capital outlay	-	-	437,640	1,216,160	1,609,344	-	3,263,144
Total expenditures	4,810,845	2,525,237	437,640	1,216,160	1,609,344	-	10,599,226
Excess (deficiency) of revenues over expenditures	353,854	558,014	1,590,979	(1,215,542)	(95,872)	117,914	1,309,347
Other financing sources (uses):							
Transfers from other funds	-	2,415,420	-	-	-	-	2,415,420
Transfers to other funds	-	(593,000)	-	-	-	-	(593,000)
Total other financing sources and (uses)	-	1,822,420	-	-	-	-	1,822,420
Change in fund balances	353,854	2,380,434	1,590,979	(1,215,542)	(95,872)	117,914	3,131,767
Fund balances (deficit) - beginning, as restated	708,133	7,731,929	(2,900,380)	(2,572,490)	2,259	2,066,895	5,036,346
Fund balances (deficit) - ending	\$ 1,061,987	\$ 10,112,363	\$ (1,309,401)	\$ (3,788,032)	\$ (93,613)	\$ 2,184,809	\$ 8,168,113

Town of Reading, Massachusetts
Combining Statement of Net Assets
Nonmajor Enterprise Funds
June 30, 2006

	Business-type Activities - Enterprise Funds		
	<u>Sewer</u>	<u>Landfill Closure and Postclosure</u>	<u>Total</u>
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 2,194,980	\$ 88,461	\$ 2,283,441
Receivables, net of allowance for uncollectibles:			
User charges	1,130,799	-	1,130,799
Liens	9,444	-	9,444
Deferrals	2,273	-	2,273
Special assessments	33,448	-	33,448
Inventories	1,762	-	1,762
Total current assets	3,372,706	88,461	3,461,167
Noncurrent assets:			
Capital assets	11,364,441	-	11,364,441
Less accumulated depreciation	(5,703,149)	-	(5,703,149)
Total noncurrent assets	5,661,292	-	5,661,292
Total assets	9,033,998	88,461	9,122,459
LIABILITIES			
Current liabilities:			
Warrants and accounts payable	48,143	-	48,143
Performance deposit	-	88,461	88,461
Loan payable	84,842	-	84,842
Total current liabilities	132,985	88,461	221,446
Noncurrent liabilities:			
Compensated absences	6,867	-	6,867
Loan payable	267,320	-	267,320
Total noncurrent liabilities	274,187	-	274,187
Total liabilities	407,172	88,461	495,633
NET ASSETS			
Invested in capital assets, net of related debt	5,519,255	-	5,519,255
Unreserved	3,107,571	-	3,107,571
Total net assets	\$ 8,626,826	\$ -	\$ 8,626,826

Town of Reading, Massachusetts
Combining Schedule of Revenues, Expenditures and Changes In Fund Net Assets
Nonmajor Enterprise Funds
For The Year Ended June 30, 2006

	Business-type Activities - Enterprise Funds		
	<u>Sewer</u>	<u>Landfill Closure and Postclosure</u>	<u>Total</u>
Operating revenues:			
Charges for services	\$ 3,964,414	\$ -	\$ 3,964,414
Contributions from developers	<u>512,837</u>	<u>-</u>	<u>512,837</u>
Total operating revenues	4,477,251	-	4,477,251
Operating expenses:			
Energy purchases	26,599	-	26,599
Intergovernmental	2,980,493	-	2,980,493
Depreciation	269,990	-	269,990
Other operating costs	<u>725,077</u>	<u>-</u>	<u>725,077</u>
Total operating expenses	<u>4,002,159</u>	<u>-</u>	<u>4,002,159</u>
Operating profit	475,092	-	475,092
Nonoperating revenues:			
Investment income	71,925	79,832	151,757
Grant income	<u>342,315</u>	<u>-</u>	<u>342,315</u>
Total nonoperating revenues	414,240	79,832	494,072
Income before transfers	889,332	79,832	969,164
Transfers	<u>-</u>	<u>(2,415,420)</u>	<u>(2,415,420)</u>
Changes in net assets	889,332	(2,335,588)	(1,446,256)
Net assets - beginning, as restated	<u>7,737,494</u>	<u>2,335,588</u>	<u>10,073,082</u>
Net assets - ending	<u>\$ 8,626,826</u>	<u>\$ -</u>	<u>\$ 8,626,826</u>

Town of Reading, Massachusetts
Combining Schedule of Cash Flows
Nonmajor Enterprise Funds
For The Year Ended June 30, 2006

	Business-type Activities - Enterprise Funds		
	<u>Sewer</u>	<u>Landfill Closure and Postclosure</u>	<u>Total</u>
Cash flows from operating activities:			
Receipts from customers	\$ 3,931,217	\$ -	\$ 3,931,217
Payments to vendors and employees	(872,202)	-	(872,202)
Payments to other governments	<u>(2,979,839)</u>	<u>-</u>	<u>(2,979,839)</u>
Net cash provided by operating activities	79,176	-	79,176
Cash flows from noncapital financing activities:			
Transfers out	-	(2,415,420)	(2,415,420)
Cash flows from capital and related financing activities:			
Acquisition of capital assets	(442,974)	-	(442,974)
Principal paid on capital debt	(66,223)	-	(66,223)
Proceeds from grant	<u>342,315</u>	<u>-</u>	<u>342,315</u>
Net cash (used) by capital and related financing activities	(166,882)	-	(166,882)
Cash flows from investing activities:			
Interest on investments	<u>71,925</u>	<u>79,832</u>	<u>151,757</u>
Net (decrease) in cash and cash equivalents	(15,781)	(2,335,588)	(2,351,369)
Cash Balances - beginning	<u>2,210,761</u>	<u>2,424,049</u>	<u>4,634,810</u>
Cash Balances - ending	<u>\$ 2,194,980</u>	<u>\$ 88,461</u>	<u>\$ 2,283,441</u>
Reconciliation of operating income to net cash provided by operating activities			
Operating income	\$ 475,092	\$ -	\$ 475,092
Adjustments to reconcile operating income to net cash provided by operating activities:			
Depreciation expense	269,990	-	269,990
Changes in net assets and liabilities:			
Receivables (net)	(203,719)	-	(203,719)
Inventories and prepayments	56	-	56
Warrants and accounts payable	(119,928)	-	(119,928)
Deferred revenue	<u>(342,315)</u>	<u>-</u>	<u>(342,315)</u>
Net cash provided by operating activities	<u>\$ 79,176</u>	<u>\$ -</u>	<u>\$ 79,176</u>

DEPARTMENT OF COMMUNITY SERVICES

BOARD OF SELECTMEN

Selectman Camille Anthony was re-elected to another three year term. Stephen Goldy was elected to a one year term to fill the vacancy for Joseph Duffy who retired from office. Ben Tafoya was elected Chairman, James Bonazoli was elected Vice Chairman and Stephen Goldy was elected Secretary.

Sadly, former Selectman Joseph Duffy passed away in December 2006.

Personnel and Volunteers:

Major changes in personnel included:

- Town Planner Chris Reilly left the employ of the Town;
- Tim Brennan was hired as Assistant Building Inspector;
- Carl Schloth was promoted from Clerk to Permits Coordinator;
- Ann Gentile was hired as Clerk.

In addition, the Board of Selectmen:

- Established a process for the appointment of a Town Accountant;
- Established a policy regarding fraud;
- Reappointed the firm of Brackett & Lucas as Town Counsel.

In the area of Boards, Committees and Commissions, the Board of Selectmen:

- Dissolved the Substance Abuse Prevention Advisory Committee in light of the creation of the Reading Coalition Against Substance Abuse;
- Established an ad hoc Downtown Parking Task Force to obtain information and work on a plan for the Downtown area;
- Established a policy for the Land Bank Committee giving it a mission to catalogue and maintain land records, research property and perambulation of Town boundaries;
- Established an ad hoc Community Preservation Act Study Committee;
- Established an ad hoc Committee to Plan for the Northern Area Greenway;
- Established an Animal Control Appeals Committee pursuant to the Animal Control Bylaw;
- Established an Economic Development Committee;
- Established the Advisory Committee on Cities for Climate Protection.

The following individuals were either newly appointed or re-appointed by the Board of Selectmen to the following Boards, Committees and Commissions:

- David Singer and James Bonazoli to the Animal Control Appeals Committee;
- Lois Margeson to the Aquatics Advisory Committee;
- Robert A. Redfern, Paul Dustin, Peter Tedesco (Associate) and Clark W. Petschek (Associate) to the Board of Appeals;
- Mary Vincent and William C. Brown to the Board of Cemetery Trustees;
- Barbara Meade to the Board of Health;
- Gloria R. Hulse to the Board of Registrars;
- Kurt Habel to the Celebration Committee;
- Ronald D'Addario, Michele Benson, Gina Snyder, Tracy Sopchak, Stephanie Anderberg and Daniel Boldgett (Associate) to the Cities for Climate Protection Program Committee;
- Dana E. Hennigar to the Commissioners of Trust Funds;

- Brant Ballantyne, David B. Tuttle, George Katsoufis (Associate), Nicholas Safina (Associate) and Israel Maykut (Associate) to the Community Planning and Development Commission;
- Douglas N. Greene, Jamie T. Maughan, Annika Scanlon and Barbara Stewart to the Conservation Commission;
- Thomas H. Freeman as Constable;
- Margaret Havey, Marguerite Bosnian, Carol Patterson, Barbara Powers and Charles J. McDonald (Associate) to the Council on Aging;
- Lorraine Horne, Vicky Schubert, Jacqueline Steele and Kathleen Kelly to the Cultural Council;
- Russell Graham, John Russell, Sheila Clarke, Leslie McGonagle and Meghan Young-Tafoya to the Economic Development Committee;
- Kathryn Greenfield and Clayton Jones (Associate) to the Historical Commission;
- Elaine Webb, Paul Kelley and Charles McDonald to the Human Relations Advisory Committee;
- Edward G. Smethurst and Daniel Blodgett to the Land Bank Committee;
- Andrew Herlihy to the RMLD Citizens Advisory Board;
- Nancy Linn Swain, Mary Ellen Stolecki, John Winne and Beth Claroni (Associate) to the Recreation Committee;
- Bill Cowie and C. Pitt Crandlemire (Associate) to the Telecommunications and Technology Advisory Committee;
- George B. Perry, III and Joan Hoyt to the Town Forest Committee;
- Stephen L. Crook to the Water, Sewer and Storm Water Management Advisory Committee;
- David Kruh to the West Street Historic District Commission;
- Patty Chinetti and Marcia Dresser to the ad hoc Nurse Advocacy Task Force;
- Camille Anthony, Chuck Robinson, Bill Brown, Mary Ellen Stolecki, Clayton Jones, Patricia Lloyd, Mark Wetzel, Israel Maykut and Karen Flammia to the ad hoc Community Preservation Act Study Committee;
- Mark Rumizen, David Williams, Charles Donnelly Moran, Frederick Alexander, Marsie West, Brant Ballantyne, Will Finch, Joan Hoyt and Francis Driscoll to the ad hoc Committee to Plan for the Northern Area Greenway.

Community Development:

W/S Associates' proposal for a Lifestyle Center at the former Addison-Wesley site continued to be debated with density and traffic impacts being the major issues for the community. In September 2006, the Board of Selectmen voted to not accept the developer's proposal for a Lifestyle Center.

The Route 128/I-93 Interchange Project remained suspended, and the State Route 128/I-93 Task Force continues to meet and do data gathering. Camille Anthony and Richard Schubert from the Board of Selectmen, CPDC Member Jonathan Barnes and resident George Katsoufis represent the Town, and are very active members and participants on the Task Force.

In early 2006, the Town's Master Plan was adopted and led to a great deal of activity, particularly in the areas of affordable housing and economic development.

In March 2006, the Board of Selectmen approved an LIP application for four units of low income housing to be built at 75 Pleasant Street as proposed by the Reading Housing Authority. The Selectmen also approved the use of portions of the Housing Trust Fund, and the land swap between the Town and the Reading Housing Authority to accomplish the development of the units as proposed.

In May 2006, the Board of Selectmen signed the deeds to transfer two lots on Governors Drive to Habitat for Humanity for affordable housing.

An exorbitant amount of time was spent on regulating Downtown parking. The Board of Selectmen created an ad hoc Downtown Parking Task Force to explore options regarding regulating and creating more parking for the Downtown area. The Committee made a recommendation to the Board of Selectmen that they explore options for a parking structure in Downtown. The Board approved numerous parking regulations in the Downtown area.

In April 2006, the Reading Co-Operative Bank purchased the property at 16 Sanborn Street with intentions of demolishing the house that was destroyed by a fire, and building a parking lot for their employees. This will require a change in zoning, and that zoning amendment took place in February 2007.

Town Meeting approved a bylaw requiring the registration of Door-to-Door Solicitors, an Animal Control Bylaw, and a bylaw restricting the Hours of Construction.

The Board of Selectmen directed the Town Manager to move ahead with the acquisition of the property at 1481 Main Street to be used as open space and recreation. The full acquisition cost is covered by a grant, and by a very generous donation from Nelson Burbank. The Board also approved the Purchase & Sales Agreement for acquisition of Dividence Meadows that consists of 10 acres of land at the end of Kiernan Road. A State grant covered over ½ the cost of this acquisition of this Conservation land.

The Selectmen approved regulations to the Parks Rules and Regulations that no person or business can use the tennis courts, fields, etc. to derive a profit. They also added that a violation will be subject to a fine or arrest, and noted that the parks close at sundown.

In an effort to maintain the character of the Town, the Board of Selectmen discussed their position regarding KENO in the Town. The consensus of the Selectmen was that the Town already had a problem with substance abuse, and KENO could also become a problem. The Board indicated that they were not interested in issuing any KENO licenses.

In July 2006, the Board of Selectmen directed Town Counsel to move forward to take the necessary actions to prepare a cy pres petition for Memorial Park. This decision was due to the inability to find two heirs with residual property rights.

In December 2006, the Board of Selectmen approved the demolition of Imagination Station with the preservation of certain artifacts including plaques, signs and artwork, and directed the Town Manager to proceed with a design process for the layout and construction of a new Imagination Station at that site.

Infrastructure:

In January 2006, the Board of Selectmen approved a license for Verizon to provide cable services to the Town of Reading. A part of the license included the contribution by Verizon of \$245,000 to build Fiber I-Net infrastructure connecting Town and School buildings. Much of this work was completed in 2006.

In March 2006, the Board of Selectmen held a public input session regarding buying 100% of the water from the MWRA. Staff continued the process of applying for purchasing 100% of the Town's water from the MWRA. A Special Town Meeting in June 2006 approved the necessary debt authorization to proceed with this decision. In September 2006, the Town ceased using its local water supply and began purchasing all of its water from the MWRA subject to gaining all State approvals expected in the second or third quarter of 2007.

Financial:

The Board of Selectmen voted to increase building permit fees to bring our fees in line with surrounding communities, and to fund the Permits Coordinator's position.

In May 2006, Town Meeting created a Storm Water Enterprise Fund and in June 2006, the Board of Selectmen established the Storm Water Enterprise Fund rates that are based on the amount of impervious surface on the property.

As a result of Town Meeting approving a bylaw regarding solicitors, the Board of Selectmen established a fee for a Certificate of Registration for solicitors in the amount of \$25.00 per person.

TOWN COUNSEL

During 2006, Brackett & Lucas as Town Counsel addressed various and diverse issues on the Town's behalf. We are pleased to say that at present, the Town is involved in only a minimal amount of litigation. Pending litigation matters involve a challenge to the Town's adoption of a stormwater utility fee, construction litigation by a subcontractor regarding the Reading Memorial High School, and three (3) zoning appeals. There are pending appeals to the Appellate Tax Board for which we provide advice and representation to the Board of Assessors. A claim for arbitration against an engineering firm, and a dispute over an escrow account established by the CPDC to address drainage concerns have been successfully negotiated to a satisfactory resolution.

Attorneys Judith A. Pickett, Donna Gorshel Cohen and I provided legal assistance to most Department Heads, Town Boards, Committees and Commissions including the Board of Selectmen. The legal services provided included the provision of advice and legal opinions in the areas of land use to the Zoning Board of Appeals and the Community Planning and Development Commission. We advised the School Department on various issues related to the construction of the Reading Memorial High School, reviewed contracts and provided advice on contract disputes. The firm also assisted in the preparation and review of bylaws, and the review and drafting of Warrant Articles for Town Meetings during the year.

We attended all Town Meetings in order to address any legal issues or concerns raised by Town Meeting Members. Attorneys Judith Pickett and Donna Gorshel Cohen spent significant time advising the Conservation Commission on litigation matters and the negotiation of conservation restrictions.

Brackett & Lucas also assisted the Town in the acquisition of 1481 Main Street which culminated in the recording of the Deed on April 9, 2007, and in the preparation of a cy pres petition which seeks to expand park and recreational uses for Reading Memorial Park. This past year also required our assistance in the preparation of documents pertaining to the release and/or acquisition of easements for sidewalks, drainage and utilities, and the drafting of new Petroleum Regulations which were recently adopted by the Board of Selectmen.

We also assisted the Town in the negotiation of an agreement for the Town to receive its water supply from the Massachusetts Water Resources Authority (MWRA), and for the Town to be admitted as a member of the MWRA service area.

It has been our pleasure to serve the legal needs of the Town of Reading this past year, and we look forward to continuing to do so in the future.

Respectfully submitted,

Ellen Callahan Doucette, Town Counsel

CONSERVATION DIVISION

The Conservation Commission was established in 1960 under Section 8C of Chapter 40 of the Massachusetts General Laws for the promotion and the development of the natural resources and for the protection of watershed resources in Reading. The Commission has worked since that time to acquire and maintain hundreds of acres of conservation land within the Town for public enjoyment and resource protection.

In 1972, the Conservation Commission was given regulatory authority to administer the new Wetlands Protection Act, Section 40 of Chapter 131 of the Massachusetts General Laws. Over the years, the Commission's role in the administration of the Wetlands Protection Act has been further defined through regulations and policies issued by the Massachusetts Department of Environmental Protection.

In 1980, the Town adopted Section 5.7 of the Reading General Bylaws, the Wetlands Protection Bylaw. The Commission subsequently promulgated the Reading Wetlands Protection Regulations under the bylaw. From time to time, Town Meeting has amended the bylaw and the Commission has amended the regulations, most recently in July 2006. The amendments serve to clarify the language, to make it consistent with recent changes in the State law and regulations, and to assure revenues from filing fees.

Wetlands Protection Activities:

During 2006, the Conservation Commission reviewed 48 permit applications for proposed work and wetlands delineation. The Commission held 130 public hearings and public meetings, and performed 124 site inspections regarding the permit applications and construction. The Commission also issued 94 decisions including permits, resource area delineations, extensions and amendments. The Commission made final site inspections, and closed 63 project files in a concerted effort to

update records. The Commission identified 25 violations and resolved most of them, and successfully defended its position in two appeals to DEP. The Administrator reviewed and signed off on 763 building permits and 38 minor projects, and performed 488 site inspections. The Commission collected \$6,632.50 in filing fees under the Wetlands Protection Act, and \$24,953.94 under the Wetlands Protection Bylaw.

Major projects under permitting review and/or construction oversight by the Commission in 2006 included:

- Three multi-family developments that include affordable housing;
- Two single-family Habitat for Humanity houses;
- One subdivision approval, one subdivision under construction, and two subdivisions completed;
- Major construction and renovations on the Reading Memorial High School, including completion of the stream culvert replacement project;
- Completion of original work and addition of sidewalks and playground at the Wood End Elementary School, and final work at the Barrows Elementary School;
- Commercial property improvements off Walkers Brook Drive and New Crossing Road including a grocery store, a health care center, two restaurants, the car dealership, a gas station and other retail uses;
- Mitigation and wetlands restoration work to correct impacts of the hazardous materials releases at five commercial sites and one residential site;
- Town improvement projects including cable installations, sidewalk improvements, replacement of culverts under Pleasant Street, and new playground equipment on Bancroft Avenue;
- Permitting for drainage system maintenance activities by the DPW townwide;
- Closure of firing ranges and beginning of construction of a vehicle maintenance facility at Camp Curtis Guild.

The Commission and Administrator worked with the Recreation Division playground improvements, with Health officials to resolve flooding problems caused by beavers at the Meadow Brook Golf Club and near Walkers Brook Drive, and with the Historical Commission on retention of historical homes. The Administrator worked with other Town staff on the implementation of the Petroleum Storage Bylaw.

Natural Resources Conservation Activities:

In 2006, the Commission completed purchase of the Dividence Meadows parcel abutting the Wood End School and the Town Forest with a MA Drinking Water Supply Protection Grant. We worked with the Recreation Division, Board of Selectmen, legislative representatives, and owners to assess and support the purchase of 1481 Main Street as an addition to Bare Meadow and headquarters for the Northern Area Greenway. We expect to complete this purchase in 2007 with the help of State funding and a generous private donation.

We also worked to support a regional bike path connection on Haverhill Street. The Commission is grateful for the completion of a conservation restriction granted by the YMCA for land behind Coolidge Middle School. The Commission commends Dave Hanson and his Boy Scout Troop for completion of a new bridge and other trail improvements in Higgins Conservation Area. Maps of trails in Town Conservation areas, and regulations for use of these areas are available at Town Hall.

Commissioner Mark Wetzel joined the Community Preservation Act Study Committee, and Will Finch joined both the Northern Area Greenway Study Committee and the Master Plan Study Committee.

Membership and Office Management:

During 2006, Becky Longley retired from the Commission, and Stephen Goldy left to serve on the Board of Selectmen. Doug Greene, Will Finch, Bill Hecht, Mark Wetzel and Jamie Maughan continued in service along with Leo Kenney, our consultant. Barbara Stewart and Annika Scanlon accepted appointments to complete our seven-member roster. Mark Wetzel became Chairman in July and Bill Hecht became Vice Chairman.

Fran Fink continued in service as Conservation Administrator, and Maureen Knight began service as Recording Secretary. Commissioners and the Administrator attended various workshops and courses during the year to stay current with open space protection and wetland regulation practices.

The Conservation Commission's Office is located in the Community Services Department on the first floor of Town Hall. The phone number is (781) 942-6616.

Respectfully submitted,

Frances Fink, Conservation Administrator

ELDER/HUMAN SERVICES DIVISION

The Division of Elder/Human Services provides social services, activities, transportation, educational programs, and a meal site for Reading residents aged 60 and over. Home delivered meals are available for homebound elders through Mystic Valley Elder Services. In addition, the Division offers information, support and referrals to the adult children, friends and caregivers of elders about a variety of aging concerns. For those under age 60, the Division provides social services and holiday programs.

The staff currently consists of an Administrator (37.5 hours/week), a Social Worker (37.5 hours/week), a Senior Center Coordinator (35 hours/week), a Coordinator of Volunteers (21 hours/week), a Van Driver (32.5 hours/week) and a Clerk (19 hours/week).

This year, major undertakings for the Division included the following:

- Coordinated community wide jazz concert.
- Contracted with the *Senior Citizen's Publishing, Inc.* to publish and print our monthly newsletter. The newsletter is also available online now.
- Coordinated our first Alternative Health Fair - 10 vendors participated.
- Received a generous grant from the Reading Superior Officer's Association to purchase 1500 File of Life Kits. Approximately half the supply has been distributed to date.
- Developed two slide shows of Senior Center participants and activities.
- Worked with the Facilities Department to recover from extensive flood damage.
- Coordinated the *Natural Disaster Committee*.
- Completed the training and application process in anticipation of the new State issued 14 passenger mini-bus (delivery postponed until February 2007).
- Purchased and implemented new service tracking software.

Social Service:

Our Social Worker addresses the needs and concerns of Reading residents of all ages. Assistance for those under the age of 60 often involves crisis intervention, goal setting, information and referrals about financial, housing, mental health and disabilities-related concerns. For those age 60 and over, assistance includes crisis intervention, EAP-model of case management, addressing housing concerns, mediating intergenerational disputes, intervening in cases of neglect, loneliness or depression, coordinating appointments with area medical and social service agencies, as well as providing information and referrals with regard to nursing home placement and eligibility screening for State and Federal services. Assisting relatives and friends of seniors with all the above concerns is another important service of our Social Worker. During 2006, our Social Worker had over 3,457 contacts with approximately 1,336 people who required assistance of some kind. In addition, our Social Worker leads a monthly support/educational group for caregivers.

Our Social Worker provides eligibility screening for, and assistance with, applications for Fuel Assistance and the Reading Food Pantry. In 2006, the Social Worker completed these tasks for 62 individuals/families to the Reading Food Pantry, and assisted 101 households with their Fuel Assistance applications. Having anticipated that this Winter's higher fuel costs would increase the need for financial support, the Division developed guidelines to meet emergency home heating needs for Reading residents.

Senior Center:

The Senior Center Coordinator's primary responsibility is to manage the daily operations of the Senior Center including the care of the facility and the coordination of activities. As can be seen from the chart below, our Senior Center is a hub of activity Monday through Friday.

<u>Monday</u>	<u>Tuesday</u>	<u>Wednesday</u>	<u>Thursday</u>	<u>Friday</u>
Cribbage	Bingo	Billiards	Blood Pressure Clinic**	Chess
Movies	Visit with the* Town Manager	Bingo	Book Discussion	Strength Training
Open Computer Lab	Computer Lessons	Computer Lessons	Bridge	Party Bridge
Tai Chi	In-Town Walkers	Quilting	Congressman* Tierney's Office	Open Computer Lab
	Motion to Music	Game Day	In-Town Walkers	
	Movies	Knitters	Scuttlebutt*	
	Open Computer Lab	Low Vision*	Motion to Music	
		Open Computer Lab	Open Computer Lab	
			Podiatry Clinic*	

* Meet monthly

** Provided by the Reading Health Department

Support groups like Low Vision and Scuttlebutt provide participants with an opportunity to express their feelings, and gain insights from other participants' experiences. Guest speakers are often invited to present differing views.

Reading Elder/Human Services strives to provide Reading seniors with the tools and information that they need to self-advocate and make informed decisions about their lives.

Accordingly, we have arranged for the following free consultations to be available at the Senior Center on a monthly basis:

- Financial – Edward Jones and Union Trust Mortgage Corp.
- Legal – Elder Law Attorney Karol Bisbee
- Hearing – Roger's Hearing Solutions
- SHINE - Serving the Health Information Needs of Elders - Health Insurance

We also coordinate a variety of educational and social programs throughout the year.

The Division is committed to providing quality, up-to-date information to our residents on matters important to their lives. In 2006, Reading Elder/Human Services sponsored a variety of lectures and educational programs.

Examples of the educational seminars and programs held at the Senior Center are:

- I Will Be Well sponsored by Lifeline Screening
- Heart Healthy Eating sponsored by Winchester Hospital Lunch/Learn Program
- Miracle Ear sponsored by REACH (Reach, Educate, And Communicate Hearing)
- Super Foods for a Super You sponsored by MVES
- Treating Back Pain sponsored by Winchester Hospital's Pain Management Clinic
- Pizza and Prevention sponsored by Reading Police, Fire, DPW and Health Departments
- Probate Wills and Estates sponsored by The Registrar of Probate
- Health Plan Options for Seniors sponsored by Blue Cross/Blue Shield of Mass.
- My Medicare Matters sponsored by National Council on Aging
- Sugar/Glucose Testing sponsored by Hallmark Health
- Personal Emergency Response Systems sponsored by Hallmark Health Home Care
- Medicaid Prescription Drug Coverage sponsored by Mass Medline
- Real Estate Tax Abatement for Seniors sponsored by Attorney Jon L. Kennedy
- Alternative Health Fair
- Peace of Mind sponsored by Professional Organizer, Jennifer Palm
- Container Gardening sponsored by Reading Garden Club
- Senior Living Options sponsored by Parkview Retirement Community
- Senior Advantage Seminar sponsored by ERA Andrew Realty, Stoneham Bank, Edward Jones and Attorney Karol Bisbee
- Identity Theft/Money Management sponsored by MVES/MASSBANK
- Reflexology sponsored by Wilmington Health Care Center
- Beat the Heat sponsored by Visiting Nurse and Community Health, Inc. of Arlington
- Alzheimer Disease-The Puzzle sponsored by Alzheimer Association
- Coping with Loss sponsored by Hospice Care, Stoneham
- Cholesterol: Good vs. Bad sponsored by Hallmark Health VNA
- Taking Care of Yourself Through Forgiveness sponsored by Hallmark Health Hospice
- New Medicaid Rules sponsored by Karol Bisbee, Elder Law Attorney
- Prescription Advantage sponsored by MVES SHINE
- Senior Seminar sponsored by Karol Bisbee, Edward Jones, Union Trust Mortgage, ERA Andrew Realty

- Elderhostel *sponsored by Barsha and Jack Kantor*
- Maintain Weight over the Holidays *sponsored by Hallmark Health VNA*
- Understanding Confusion and Dementia *sponsored by Alzheimer's Association*
- Health Fair *sponsored by Hallmark Health VNA*
- New Medicaid Rules *sponsored by Karol Bisbee, Elder Law Attorney*
- How to Protect Your Heart by Eating Healthy *sponsored by MVES*
- Health Plan Options for Seniors *sponsored by Blue Cross/Blue Shield*
- Medicare Advantage *sponsored by Harvard Pilgrim Health Care*
- Beating the Holiday Blues *sponsored by Hallmark Health VNA*
- Reverse Mortgage *sponsored by Union Trust Mortgage Company*

Examples of social programs held at the Senior Center are:

- Monthly Special Lunch *sponsored by Mystic Valley Elder Services*
- Monthly Birthday Lunch *sponsored by Reading Elder Services*
- Red Hat Tea *sponsored by The Red Hat Society*
- Annual St. Patrick's Day Dinner *sponsored by the Knights of Columbus*
- Annual Lion's Italian Dinner *sponsored by Reading Lion's Club*
- Mason's Annual Cookout *sponsored by Reading Masons*
- Annual Square Dancing with RMHS Students *sponsored by RMHS Student Council*
- Community Games Show Night *sponsored by Reading Recreation Division*
- Texas Hold'Em Style Poker *sponsored by Reading Recreation Division*
- Annual Ham and Bean Supper *sponsored by Reading Police Department*
- Halloween Party *sponsored by Edward Jones*
- Scarecrow Creations *sponsored by Reading Elder Services*
- Winter Solstice Celebration *sponsored by Boardwalk Real Estate/Attorney Mary Milbur*
- Annual Barbecue *sponsored by MVES*
- Jazz Night on Pleasant Street *sponsored by Cultural Council/ Attorney Karol Bisbee*

Examples of programs held off-site are:

- Italian Dinner *sponsored by Coolidge Middle School Peer Leaders – School*
- Grandparents Day Special – Folk performer *sponsored in part by the Cultural Council – Library*
- Birthday Bash *sponsored by The Red Hat Society – N. Reading Congregational Church*
- Lunch With 4th and 5th Graders *sponsored by Birch Meadow School - School*
- Elk's Summer Cookout *sponsored by the Wakefield Elk's – Wakefield*
- Monthly Breakfast Out Club – *Raphael's, North Reading*
- Senior Tea - *sponsored by Joshua Easton School - School*
- Cribbage Tournament - *sponsored by Parker Middle School - School*

As suggested in the 2004 consultant's report, the Division gave special attention this year to developing collaborations with other Town Departments. To that end, we provided joint programming for the seniors with the Veterans' Agent, the Public Library, the Health, Fire, Police and DPW Departments, Coolidge Middle School, Joshua Easton School, Reading Memorial High School, RMLD and RCTV. We also collaborated with several civic clubs, scout troops, local businesses and social service agencies.

Volunteers:

The Division recognizes the importance of volunteers. Few of our programs would run smoothly without volunteers from the community. The volunteers themselves learn new skills, meet new people, and enjoy an increased sense of self-worth. For these reasons, the Division places great emphasis on offering a variety of volunteer opportunities for a diverse set of skills, abilities and interests.

Our Coordinator of Volunteers matches volunteers to various community service positions, many of which specifically aid Reading's older population. At our Annual Volunteer Reception, 70 volunteers were recognized for their 766 hours of service.

Some of the positions filled by volunteers include: Senior Center Receptionist, Adopt-an-Island gardeners, book discussion leaders, bingo callers, income tax preparers, computer instructors, COA Board Members, repairman, friendly visitors, office workers, newsletter editor, kitchen helpers, shoppers for the homebound, shopping escorts and medical escorts.

Intergenerational projects continue to be an important teaching tool for cooperation among the generations. Students served the seniors lunch, and helped with yard work and snow shoveling. They created a Pen Pal Program, performed at the Senior Center, and prepared dinner and entertainment for the seniors at their schools. They made cards, cookies and tray favors at holiday times. These events are becoming increasingly popular with the seniors and the middle school students.

Lunchtime Meals:

The Senior Center's Daily Nutrition Program is provided by Mystic Valley Elder Services, Inc. (MVES). In an effort to increase attendance at lunch, we often offer concurrent programs and/or entertainment.

There are 15 mealsite volunteers who help serve and clean up after the noontime meal at the Senior Center. Socialization is an important component of this program. In 2006, a total of 5,016 lunches were served at the Senior Center.

In 2006, MVES' Meals-on-Wheels Program delivered a total of 18,613 meals to 233 participants. The roster of participants changes as people become well enough to prepare their own meals or move to other levels of care. A variety of meals are delivered - lunch meals, evening meals, clinical diets and frozen meals for the weekend. A variety of "clinical diet" meals are provided - no concentrated sweets, diabetic, low fiber, high fiber, low lactose, renal or pureed.

Van Transportation:

The Van Transportation Program provides a vital service for those seniors who don't drive. Transportation is provided in Town for the following purposes: Banking, grocery shopping, voting, medical appointments, personal appointments, pharmacy needs and visiting the Senior Center. For younger residents, the van services offers transportation to and from the Food Pantry and other vital destinations. In 2006, the van made 7,141 one-way trips transporting 161 (unduplicated count) passengers multiple times.

The Division was awarded a grant from the Executive Office of Transportation for a new van. The grant will cover 80% of the cost of the new van (\$44,233.60) and the Burbank Trust Fund, with the Council on Aging's approval, will provide the remaining 20% (\$11,593.40).

The new van will seat 14 passengers and be equipped with a wheelchair lift. The delivery is expected in February 2007.

Newsletter:

In March 2006, we entered into a three year contract with Senior Citizen's Publishing, Inc. (SCP). The Division will continue to provide the content for the newsletter and SCP will format the newsletter, print it and deliver it to our office. The Pleasantries Newsletter can also be viewed online. There is no cost to the Town for this arrangement. SCP's revenue is derived from selling advertising space in the newsletter.

The newsletters are delivered to 3,058 senior households in Reading three times a year. During the other nine months, seniors can obtain a copy of the newsletter at several locations in town. The goal of the newsletter is to increase awareness among Reading's seniors of the programs and services that are available to them.

Burbank Trust Fund:

In 2006, the Council on Aging approved expenditures from the Dorothy L. Burbank Trust to pay for the following: Monthly entertainment, cake and Gift Certificates for the Senior Center's monthly birthday lunch, three full-page advertisements of our programs in the Reading Recreation Community Guide, window treatments for the second floor of the Senior Center, two months printing costs for the Pleasantries Newsletter, and the postage cost for three bulk mailings of the newsletter. The Council on Aging also approved the expenditures of the Burbank Trust to fund the Senior Property Tax Program for Fiscal Year 2006 for a total of \$15,750.

As of FY 2007, the Town resumed responsibility for \$10,500 of the program, and the Burbank's contribution was reduced to \$5,250. This program allows 21 seniors to work a total 111 hours annually, and to earn up to \$750.00 which is applied directly towards the participants' property taxes. Participants in this program provide important assistance to various municipal departments.

Schroeder Trust Fund:

In 2006, funds from the Schroeder Trust were used to purchase flowers for seniors who experienced an extended illness. Hot Thanksgiving and/or Christmas meals were also purchased for those seniors who were going to be alone for the holidays. Thirty meals were provided for each Thanksgiving and Christmas. All meals were delivered by COA Board Members.

Donations:

Many individuals and organizations have generously supported Elder/Human Services' efforts by providing money, gifts and in-kind services. Some of the donations have included: Sponsorship of an event or programs, card tables, flowers, plants, games and playing cards, a fax machine, art work, canvas shopping bags, refreshments and more.

In 2003, the Hitching Post published a cookbook entitled "Recipes to Remember." Each year, they donate the yearly proceeds from the sales of this cookbook to Reading Elder/Human Services. This year, we received the final donation of \$238.00.

Holiday Program**Adopt-A-Family:**

Each year, Elder/Human Services coordinates the Adopt-A-Family Holiday Program which matches low income Reading families with confidential donors of food and gifts for children. Reading residents, businesses, out-of-town businesses that employ Reading residents, youth organizations, school groups, nursery schools, churches and municipal departments join together to make this program a success. This past year, 89 donor groups, families and individuals made donations of food and gifts to the Adopt-A-Family Program.

<u>Recipients</u>	<u>Households</u>	<u>Adults/Children</u>
Thanksgiving Food	43	75+86 = 161
Christmas Food/Gifts	53	86+110 = 196

COA Hot Meals:

The Social Worker supplies the Council on Aging with a list of 30 seniors who would welcome a Thanksgiving meal and a visitor, and another 30 for around Christmas time. (This task is more difficult than it sounds as many seniors are uncomfortable accepting assistance.) The meals are purchased from Boston Market using Schroeder Funds and are delivered by COA Board Members.

Christmas Gifts:

The Social Worker gathers gift wishes from 25 seniors. The Young Women's League purchases and wraps the gifts, and the Elder/Human Services' staff delivers the gifts.

Christmas Baskets:

The Social Worker supplies the Wakefield Elks with a list of 10 seniors who would welcome receiving a basket of uncooked holiday food.

Emergency Funds:

The Division has two revolving funds. The Elder Services Revolving Fund covers emergency situations for persons age 60 and older who lack financial resources to cover basic needs or emergencies, and the Human Services Revolving Fund for persons under age 60 who lack financial resources for emergency situations.

Council on Aging:

During 2006, the Council on Aging experienced some changes. Marguerite Bosnian and Margaret Havey joined us as Board Members, and Charlie McDonald joined us as an Associate member. Richard Anderson and Dorothy Foxon resigned.

Respectfully submitted,

Dawn Folopoulos, Elder/Human Services Administrator

MYSTIC VALLEY ELDER SERVICES

Listed below is a detailed inventory and value of services delivered to Reading's older residents by Mystic Valley Elder Services during the past year. I believe this accounting demonstrates in a concrete way how your local contribution assists us in returning a substantial amount of direct support to Reading. Without Reading's assistance and that of the other seven participating cities and towns, Mystic Valley Elder Services would be unable to continue to provide the level of crucial supportive services currently available.

I want to personally thank the Town of Reading for their continued support of MVES's programs and services through good and bad economic times. We will always be there for the residents of Reading who need help at home.

Respectfully submitted,

Daniel J. O'Leary, Executive Director

**MYSTIC VALLEY ELDER SERVICES, INC.
19 RIVERVIEW BUSINESS PARK
300 COMMERCIAL STREET
MALDEN, MASSACHUSETTS 02148**

Title III-B (Social Services) and Title III-C (Nutrition Services) provided to Reading elders in Fiscal Year 2006

Title III-C

<u>Nutrition Program</u>	<u>Meals Served</u>	<u>Value of Services</u>
Home Delivered Meals	19,608	\$62,100
Congregate Meals	4,962	\$30,806
Site Managers (Wages/Benefits)		\$8,370
Home Delivered Meals Drivers (Wages/Benefits)		\$23,770
<u>TOTAL TITLE III-C VALUE</u>		\$125,046

Title III-Supportive Services

<u>Legal Services</u>	<u>Clients Served</u>	<u>Total Value</u>	<u>Value of Services</u>
Greater Boston Legal Services, Inc.			
Total Cases/Consults	207		
Total Reading Residents Served	8		
Budget 10/05-09/06		\$55,000	
% in Reading = 13.5%	3.86%		
Reading's Cost (Budget x 3.86%)			\$2,126

<u>Medical Transportation</u>	<u>Clients Served</u>	<u>Total Value</u>	<u>Value of Services</u>
Total Residents Served	80		
Total Reading Residents Served	1		
Amount Spent on Reading Elders			\$1,353
<u>Services to Blind Elders</u>			
Massachusetts Association for the Blind			
Total Residents Served	83		
Total Reading Residents Served	25		
Budget 10/05 - 9/06		\$7,000	
% IN Reading = 3.6 30.12%			
Reading's Cost (Budget x 30.12%)			\$2,108
<u>Minority Outreach</u>			
Greater Boston Chinese Golden Age Center			
Total Residents Served	205		
Total Reading Residents Served	1		
Budget 10/05 - 9/06		\$14,000	
% in Reading = 3.6 0.49%			
Reading's Cost (Budget x .49%)			
<u>Title III E Family Caregiver Program</u>			
MVES Caregiver Support and Eldercare Advice			
Cost 10/05-09/06		\$180,972	
% in Reading = 26.53% 6.12%			
Reading's Cost (Budget x 6.12%)			\$11,076
<u>Title III Health Promotions</u>			
Title III Health Promotions Funding Subgrants for managing Osteoporosis and Arthritis			
Cost 10/05-09/06		\$5,874	
% in Reading = 19% 10.73%			
Reading's Cost (Budget x 10.73%)			\$630
<u>Friendly Visitor Grants</u>			
Awarded to Council on Aging during FY' 06			\$2,597

<u>Money Management Program</u>	<u>Clients Served</u>	<u>Total Value</u>	<u>Value of Services</u>
Total Residents Served	58		
Total Reading Residents Served	3		
Budget 10/05 - 9/06		\$29,205	
% in Reading = 20.6%	5.17%		
Reading's Cost (Budget x 5.17%)			\$1,511
 <u>SHINE Program</u>			
Total Residents Served	1543		
Total Reading Residents Served	123		
Budget 10/05 - 9/06		\$107,254	
% in Reading = 7.2%	8.0%		
Reading's Cost (Budget x 8.0%)			\$8,550
 TOTAL OF TITLE III AND COMMUNITY PROGRAM SERVICES PROVIDED TO READING ELDERS			 \$155,064
 <u>STATE HOME CARE PROGRAM</u>			 \$1,092,641
 221 Reading residents received home care services for the year ending June 30, 2006. These services included intake and referral, case management, chore, transportation, social day care, adult day health, personal care, home health aides, laundry, personal emergency response, companionship, homemaker and respite care			
 TOTAL SERVICES PROVIDED TO READING ELDERS			 \$1,247,705

HEALTH DIVISION

Public health continues to employ multiple scientific disciplines to improve and protect the well being of Reading citizens, and to protect the environment from pollution and damage. The staff employs medical science, epidemiology, zoonotics and toxicology to control the spread of communicable disease, food science to prevent food borne illness, individual health and more to promote a healthy community. Enforcement through Federal, State and local regulations ensure protection of the citizens and environment. Emergency preparedness involves all public health knowledge to plan and prepare the community for pandemic influenza. Every day, the Reading Health Division staff employs these theories and methods to promote a *Healthy Community*. By these methods, the staff meets the goals created by the mission of the Board of Health.

The Health Division, under the direction of the Board, develops programs and services to respond to emerging health issues. The accomplishment of these programs is done in collaboration with the Massachusetts Department of Public Health, the Department of Homeland Security, the Department of Environmental Protection, and multiple local agencies and collaboration with other Town Departments.

The Board of Health (BOH) continued with a stable membership operating under the leadership of Barbara Meade as Chairman, Colleen Seferian as Board Secretary and Dr. David Mitchell Singer. The Board's 2006 work encompasses wide and varied programs. The members actively reviewed the progress of building plans for multiple new developments. As a governing board, they reviewed housing issues, and met with landlords and tenants to assist in the enforcement of housing orders (105 CMR 410.000) issued by the Health Administrator. They assisted in the development of Reading Medical Response Volunteers, reviewed and issued recommendations to the Board of Selectmen on the water supply, the issuing of liquor licenses to food establishments, and the development of the Reading Coalition Against Substance Abuse. Members of the Board continue to update their knowledge and responsibilities for public health emergency response.

The Health Division discontinued its role as liaison to the Substance Abuse Prevention Advisory Council following a dissolution of the SAPAC by the Board of Selectmen in the hope to revitalize the issue through a new coalition. The Board of Health Chairman and the Health Administrator participate in this coalition to assist the group in their focus on this major public health issue. Substance abuse is a major public health issue which affects the Nation, State and community.

This has been the first year of the Reading Public Health News column printed weekly in the Reading Daily Times Chronicle. The information varies with the emerging public health issues, season and service. The Health Division has received many positive comments from the community regarding this public issue. The second effort by the Division has been the development of a fully operational Public Health webpage.

Grant Funded Programs:

Emergency Preparedness and the response to bio-terrorism has become a National, State and local focus to prepare for any manmade or natural disaster. The preparation for the Health Division has been extensive and continues to be a plan in motion (Reading belongs to Region #3b of the public health section of the Planning Council with North Reading, Lynnfield, Andover, North Andover, Methuen and Lawrence). At the Spring Town Meeting, an affirmative vote enabled the Board of Health to formalize a mutual aid agreement with the other six towns in the coalition. This mutual aid agreement allows the limited public health infrastructure to call on other communities for professional public health assistance. The Health Director, in the most southerly sector of the coalition, responded to the public health needs of the coalition affected by the May 2006 floods.

3b Coalition meets monthly preparing for regional and local emergencies. All communities would respond for an infectious disease outbreak such as Hepatitis A, anthrax exposure, smallpox, large scale food contamination, or a large chemical spill to lend staff and public health expertise to be used for purposes of triage, medicine dispensing and other operations. The coalition entered into the second year CDC grant cycle.

This year, the focus is to increase response time to infectious disease outbreak focusing on pandemic flu. With the evidence and concern of Avian flu and the potential for a flu pandemic, planning now for this potential event is a major role and responsibility for the Health Division. The Administrator has trained multiple groups in pandemic flu preparedness over this last year.

Mercury Collection Program: The Health Division continues to participate in a Mercury Collection Program through a grant with Covanta. Thermostats and fever thermometers are collected at the Health Division's Office during working hours. This year, over 100 thermometers and five thermostats were collected. The Covanta Coordinator also met with all small businesses in Reading to discuss the proper disposal of fluorescent bulbs. The Reading program has existed for six years.

Tobacco Control Program: Tobacco use remains the major cause of preventable lung cancer in the United States. Over the last 10 years, Reading has worked diligently to change this public health issue. Many behavior changes have occurred – smoke free restaurants and workplaces, licensing of tobacco vendors and a focus on smoking cessation. Without continued public health efforts, tobacco controls will disappear and cancer and emphysema rates will increase. Reading continues its efforts as a member of the grant funded Tobacco Coalition along with Andover, North Andover, Middleton, Lynnfield, North Reading, Methuen, Haverhill, Dracut, Stoneham, Newburyport and Haverhill.

The Tobacco Control Program operates within the guidelines of a Massachusetts Department of Public Health grant. Andover is the fiscal lead for the project. The coalition grant funds provide for a Program Coordinator who completes quarterly compliance checks at all tobacco vendors. Reading establishments have done extremely poor this past year - 9% of the 24 vendors have sold to minors in 2006. This is not a good compliance record. In response, the enforcement regulations have been reviewed to increase fines and fees. The decrease in the grant funds has diminished the ability of the program to do any effective education programs. There appears to be a direct link with training, education and enforcement in decreasing tobacco sales to minors. Heavy fining, revocation of license to sell tobacco, and court appearances do not seem to affect the vendors in their response to the sale of tobacco to minors. Enforcement and education is a goal of the Board of Health for 2007. Reading Memorial High School continues to have three Administrators as agents of the Board of Health giving them the legal authority to issue non-criminal disposition tickets for adults and/or students caught smoking on school grounds.

Environmental Services:

Inspectional Services has completed 1,121 inspections. The Inspector responds to housing, food establishments, schools, noise, trash complaints, rodents, keeping of animals and unique complaint issues. Food inspections are completed on a routine schedule for all retail and food service establishments. The minimum standards are according to the Federal Food Code. Restaurant plan review for temporary food establishments, new restaurants and renovations were completed by the Health Administrator and Board of Health for 11 establishments. Also, the continuous inspections of the school projects, and the Reading Memorial High School were extensive and demanding.

The Health Inspector is a certified pool operator and inspects two public indoor swimming pools and eight seasonal swimming pools. Massage therapy establishments (10), tanning establishments (5), all churches, nursing homes and private clubs are inspected. Twelve animal inspections and two kennels have been inspected with proper documentation sent to the State Department of Agriculture. The local and State regulations dealing with inspectional issues keep the community healthy through this diligent effort.

The Health Administrator, as a certified Title 5 Inspector, has the authority to inspect individual subsurface waste (septic) systems. Twenty four systems were inspected for abandonment to be connected to the Town sewer or inspected for repair. Education, the real estate market, and the law have influenced this number of repairs or Town sewer connections.

Septic hauler trucks are licensed and inspected by the staff. The Indoor Ice Arena is licensed and inspected for proper air quality. Indoor Air Quality complaints are on an increase, responding to both public and private entities.

The Massachusetts Environmental Bureau has been very responsive to the Town assisting in these very complex investigations.

Annual and Temporary Licenses/Permits Issued	4,263
Inspections	1,121
Re-inspections	991
Complaint Response Inspections	98
# Fines Issued	52 (\$1,325)

Other environmental issues handled by the Division include the annual Rabies Immunization Programs with the support of the local Veterinarian. Sixty six dogs and cats were immunized on one Saturday afternoon. This rabies immunization clinic is the prevention offered for the 1,600 registered dogs in the Town. The Town Clerk's Office provided dog license registration at the clinic. The Health Division immunized one person against rabies after an animal bite.

Well permits for both drinking water wells and irrigation wells are issued by the Board of Health. The Health Division worked with the Department of Public Works on the educational materials for the community regarding the MWRA water supply.

The Medical Waste Program continues. We offer an exchange program for residents to dispose of all medical sharps (needles), and properly dispose of the containers through a medical waste disposal contract.

The Division issued 226 burial permits.

Public Health Nursing Service: 2006 has been the first full year in three years that the position of Public Health Nurse has been filled. This professional addition to the staff brings many clinics and other services back into full operational capacity. Blood pressure clinics are now run six times per month, cholesterol and glucose screening twice a month, and tuberculosis screening every Tuesday. The re-establishment of the Health Division immunization clinics and full referral services are back in operation. Four days per week, having a Nurse available to investigate in a timely manner the increase of communicable disease reports through investigation and to initial controls when appropriate is a public health necessity.

The annual flu clinics immunized 2,120 citizens. There were also 150 homebound immunizations given by the Public Health Nurse to total the flu immunization at 2,270 in comparison to 2005 with 2,235 individuals immunized against seasonal influenza. One of the seasonal public clinics operated as an Emergency Dispensing Site to exercise the emergency response of public health for a pandemic flu response. The Center for Disease Control exercise was a grant award of

\$3,000 to initiate and carry out this exercise within a functional clinic setting. The Public Health Nurse has been an essential part of licensing 28 recreational Summer camps for children by review staff and campers' immunization schedules totaling nearly 6000 forms.

Public Health Nursing Services Statistics:

Clinics	812
Communicable Disease Investigations	172
Immunizations	6,978
Referrals	130
Home visits	165
Training Presentations	6

Contractual Services:

The Board of Health is a member of East Middlesex Mosquito Control Project. This program provides mosquito wetland surveillance, larval and adult mosquito control and public education. The heavy early Spring rains caused an increase in the numbers of mosquitoes early in the season. The volume and species of mosquitoes trapped in the five monitoring locations are collected and identified by the State Lab. The risk of the mosquito borne illness - Eastern Equine Encephalitis (EEE) - increased in late Summer in northeast Massachusetts and southern New Hampshire causing increased calls and questions for the Health Division. The project responded in Reading by collecting and identifying mosquito species that may cause West Nile Virus or EEE in five different traps in Reading 30 times on 10 different nights. The mosquitoes were tested by the Massachusetts State Department of Public Health.

In August, one trap indicated a small number of mosquitoes positive for West Nile Virus. Adult mosquito spray took place and continued monitoring of the traps and public education for mosquito protection were carried out by the Health Division. The traps showed a large volume of mosquitoes with no disease carrying species.

The control of adult mosquitoes is through larvacide bacillus thuringiensis var. israelensis (Bto) which is classified by EPA as relatively non-toxic. In April, there was a helicopter application of Bti over 1.5 acres wetland. To control adult mosquitoes, resmethrin was applied at night by truck mounted sprayers at 2,379 acres only when traps were surveyed and the spraying was indicated.

Riverside Mental Health offers mental health counseling and substance abuse care for children, adolescents, adults and families who have limited financial resources and residents of Reading. In FY 2006, the agency offered \$20,000 of free care to Reading residents. 1,040 mental health visits were provided by the agency for Reading residents - this is an increase of 140 visits from 2005. The agency has responded by request of the Health Division to assist in managing difficult situational crisis, and is part of the Board of Health emergency preparedness response plan.

Eastern Middlesex Association of Retarded Citizens: (ARC of Middlesex East) serves 15 Reading citizens. The regional program offers training for the individuals to work at local businesses. The Health Administrator participates in quarterly Board Meetings to ensure that the Town's needs are met.

Dead Animal Disposal continues through contractual services. This contractual service prevents the transfer of disease such as rabies. In 2006, a total of 389 animals were removed from public ways and disposed of properly preventing the growth and spread of disease.

Sealer of Weights and Measures is now a contractual program with the State Department of Consumer Affairs following the retirement of the Reading Sealer of Weights and Measures in January 2006. The State now assumes the responsibility of sealing 362 devices and 248 gasoline pumps to insure accuracy of delivery and supply to the consumer.

Revenues for Calendar Year 2006:

<u>Grants</u>	
CDC, BT regional, tobacco regional, mercury regional	\$19,000
Licenses/Permits	\$67,431
Citations	\$ 1,325
TOTAL	\$ 87,756

Respectfully submitted,

Jane M. Fiore, Health Division Administrator

THE ARC OF EAST MIDDLESEX

Enclosed for your review is a detailed analysis of the number of individuals serviced during FY 2006 by The Arc of East Middlesex in Reading as well as the surrounding cities and towns.

Program Statistics for FY 2006:

Program	Reading	Other	Total
EMI Vocational	15	97	112
Recreation	94	278	372
Residential			
Range Heights Road, Lynn		4	4
Clifford Commons, Malden		6	6
Lebanon Street, Melrose		8	8
Main Street, Melrose		8	8
Haven Street, Reading	10		10
Hopkins Street, Reading	4		4
Pitman Drive, Reading	4		4
Newcomb Avenue, Saugus		4	4
Albion Street, Wakefield		6	6
Nahant Street, Wakefield		7	7
Spruce Street, Wakefield		4	4
Water Street, Wakefield		5	5
Independent/Supported Living	7	16	23
Total Residents	25	68	93

Income:

For FY 2006, the Commonwealth of Massachusetts contributed approximately 79% of program expenses. The remainder came from the following sources:

Client Rents and Fees	10%
City and Town Support	4%
EMI Vocational Income	2%
Grants	2%
Donations and Gifts	2%
Miscellaneous Income	1%

Total expenses for this period accounted for 98.67% of income.

EMI Vocational Programs:

East Middlesex Industries (EMI) provides workshop services and training as well as follow-up case management to clients placed in gainful employment worksites within the area. The goal of EMI is to provide individuals with the vocational skills and training to become independent, tax-paying members of their communities. Additionally, EMI provides vocational opportunities through the Center for Emerging Artists (CEA). Products produced by many of the individuals attending CEA are featured in several exhibitions in the area each year. Many items produced are for sale and the artists receive commission income for each piece sold.

Recreational Programs:

The Arc of East Middlesex provides recreational services throughout the year for children and adults with developmental disabilities. The funding to run these programs is raised through fundraising efforts and individual attendance fees. Although these programs are staffed by employees, not all of them could be run without the assistance of volunteers. Several dances are held throughout the year, and it should be noted that approximately 50 Reading residents have volunteered to assist in these very successful programs.

Journey to Independence Program has proven to be a very successful program that teaches teens and young adults with developmental disabilities necessary skills such as personal health care, money handling, cooking, cleaning, employment, leisure and personal safety at an offsite location called the Real World House. This program operates on weekends and school vacations and provides a safe, fun, overnight learning environment for individuals to learn the skills they will need to succeed in the future.

Residential Services:

Residential services are currently provided at several sites throughout the area to 93 adults who have developmental disabilities. Residential programs are funded primarily by the Department of Mental Retardation (DMR). Room and Board fees charged to the residents are used to offset DMR funding. The goal of residential services is to provide individuals with an opportunity to live and participate in the local communities that we serve.

Additional Services:

- Advocacy services for individuals with developmental disabilities and their families
- Parent Resource Counseling
- Information and Referral Services
- Internships and Work Study Programs for students
- Various Support Groups
- Resource Library
- Family Education and Training
- Individual Centered Planning
- Supported Living
- Sib-Shop groups for siblings of individuals with developmental disabilities
- Home Away from Home temporary living arrangements
- Respite Services
- Partners in Play Recreational Programs
- Host agency for the Northeast Chapter of Mass. Families Organizing for Change (FOFC)
- Host agency for Building Community Bridges
- Family Resource Center

Provided below are the details of the number of individuals serviced and the financial support received from the cities and towns for FY07 and the amounts requested for FY08. All support from these cities and towns includes both EMI Vocational support and Recreational Program support.

	<u>Wakefield</u>	<u>Stoneham</u>	<u>Reading</u>	<u>Melrose</u>
EMI Vocational	23	8	15	16
Recreation	92	48	94	72
Family Support*	98	78	128	175
FY07 Actual VOC	\$10,800	\$6,666	\$10,993	\$8,460
FY07 Actual REC	\$7,200	\$3,200	\$5,000	\$3,600
FY08 Request VOC	\$10,800	\$6,800	\$11,275	\$8,500
FY08 Request REC	\$7,200	\$3,200	\$5,000	\$5,000

* Provided for informational, comparison purposes only.

The Arc of East Middlesex is grateful for the continued support that the Town of Reading has provided to its residents with developmental disabilities. We will be happy to provide any additional information you may require in connection with this statement.

Respectfully submitted,

Daniel C. Sheridan, Chief Financial Officer

INSPECTIONS DIVISION

The Inspections Division is responsible for carrying out inspectional services on commercial and residential construction in the areas of building, gas, plumbing and wiring. In addition, the Division is responsible for enforcing the Town's Zoning By-Laws and providing staff to the Zoning Board of Appeals.

<u>Statistics:</u>		<u>Year End 2006</u>	<u>Previous Year End 2005</u>
Building	Building Permits issued	907	814
	Inspections	2,026	1,703
	Fees received	\$346,909.55*	\$274,302.80*
	Occupancy Permits	193	249
	Fees received	\$6,890*	\$8,450*
Wiring	Wiring Permits issued	680	661
	Inspections	1,330	1,232
	Fees received	\$42,082*	\$50,279*
Plumbing/Gas	Gas Permits issued	295	294
	Gas Fees received	\$10,653*	\$7,895*
	Plumbing Permits issued	467	446
	Plumbing Fees received	\$18,230*	\$15,405*
	Combined Inspections Gas/Plumbing	1,352	1,183
TOTAL FEES		\$417,874.55*	\$347,881.80*

* Totals do not include permit fees for Walkers Brook Crossing, Johnson Woods and Archstone-Reading deposited in revolving building account.

ZONING BOARD OF APPEALS

The Zoning Board of Appeals met 19 times in 2006. The ZBA voted on 30 petitions for Variances, Special Permits and appeals.

ZBA Members are Chairman Robert Redfern, Full Members Susan Miller, John Jarema, Paul Dustin and Michael Conway. Associate Members are Peter Tedesco and Clark Petschek. The Town Planner and the Commissioner of Buildings Glen Redmond provide primary support to the Zoning Board of Appeals.

VETERAN'S SERVICES DIVISION

The Veteran's Services Division is responsible for the needs of all the veterans in the Town of Reading. It is the Veteran's Services Officer to whom the unemployed, the indigent, the disabled, the ill, or veterans otherwise in need first apply for assistance. The Veteran's Services Officer interviews the applicants, determines their eligibility, and then assists in filing for all available benefits, including the Massachusetts Chapter 115 Program for indigent veterans and their dependents.

The Town of Reading receives 75% reimbursement from the State for all the money expended by the Town of Reading under Chapter 115. In addition, the Veteran's Services Officer also assists our Town's veterans with all applications for other State benefits such as tuition waivers, grants, student loans, annuities, bonuses, outreach centers, counseling and veteran's license plates.

The Veteran's Services Officer also assists in processing applications for federal benefits, including service-related compensation, disability pensions, personal aid pensions, social security benefits, medical, education, employment, medals, death benefits and the retrieval of military records.

The Veteran's Services Division also works with other committees and departments to coordinate important public events such as the Veteran's Day ceremony annually held on the Reading Town Common.

The Reading Veteran's Services Division Office hours are: Monday-Friday 1:30 p.m. to 5:00 p.m. and the telephone number is (781) 942-6652.

Respectfully submitted,

Lou Cimaglia, Veteran's Services Officer

DOWNTOWN STEERING COMMITTEE

The Downtown Steering Committee is happy to report that the Downtown revitalization has been funded by Mass Highway, and the project should be out to bid in the Summer of 2007. If all goes well with the process, the project should be underway in early Spring of 2008. The job is projected to last two construction seasons at a cost of over \$5 million.

The Downtown Steering Committee holds its annual meeting in August.

Respectfully submitted,

Peter Simms, Chairman

HISTORICAL COMMISSION

The Historical Commission met approximately 40 times in 2006 in order to perform its duty to preserve the historic assets of the Town. The Commission's work included regular meetings, special meetings, hearings and attendance at numerous meetings of the CPDC, ZBA, Conservation Commission, Board of Selectmen and Town Meeting.

Accomplishments included saving a historic home from demolition, strengthening the Demolition Delay Bylaw, and offering important input on a wide variety of projects in the Town of Reading. The Commission also continued its tireless effort to convert historically important Town records to formats that may be accessed electronically.

An amendment to the Demolition Delay Bylaw was presented by the Historical Commission at the Annual Town Meeting. The amendment passed and increased the delay period from six months to one year. The change will allow the Commission more time to work with owners of historic structures to find alternatives to their demolition.

Three demolition delays were imposed during 2006, two under the six month delay, and one after passage of the amendment under the 12 month delay. Demolition of structures at 420 Franklin Street, 30-32 Elliot Street and 75 Pleasant Street were all delayed. The Emerson Barn on Pearl Street, however, was dismantled and moved to New Hampshire.

The c. 1711 First-Period half-house at 420 Franklin Street was not only saved from demolition during the delay but, through the combined efforts of the Historical Commission and Conservation Commission, has had preservation restrictions placed on its Deed in perpetuity.

In 2006, the Commission was approached for advice and worked with the community on various issues from updates and conversions to recognizing citizens and remembering the past. They included: Pierce Organ Factory, Boston Stove, the Old Hose House, signage on the Common, the new Veterans' Wall at RMHS, a cemetery marker for a world-renowned chess player buried at Laurel Hill, a half dozen or more residential properties, the Library's digitized postcard collection, and the streetscape design for the Downtown. A representative from the Commission is also working on the ad hoc committee exploring the Community Preservation Act.

Members of the Historical Commission continued its work in the Town archives to make records available electronically, both to aid in its own research, and also to make the records more accessible to the public. Much of the data-entry from the Town Valuation Books was done by a senior citizen working under the Senior Property Tax Work Program. The Commission purchased a new scanner and printer for the archives to assist in this endeavor.

Wilbar Hoxie served his final term on the Historical Commission, and did not seek re-appointment in June. Kathryn Greenfield was appointed by the Board of Selectmen as a voting member.

The Commission elected a slate of new officers in June as well.

Members at year end 2006

Kathryn M. Greenfield, Chair
Sharlene Santo Reynolds, Secretary
Roberta Sullivan, Treasurer
Virginia Adams
Mark Cardono

Associates at year end 2006

Karen Herrick
Clayton Jones
Susan Patterson
Linda Tuttle

Respectfully submitted,

Kathryn Greenfield, Chairman

LAND BANK COMMITTEE

During 2006, the Land Bank Committee provided assistance with identifying and documenting Town-owned property. The Committee provided the historical documentation to the Town Manager, Board of Selectmen, the Town Planner and GIS Coordinator. We provided documentation for the Town-owned Oakland Road property, and participated in the Oakland Road Walk and Talk on September 16, 2006.

All Land Bank records were reviewed and located in the Town Vault at Town Hall.

We look forward to working with the GIS Coordinator and the Assessor's Department to coordinate all Town records into a single database for all Town Departments to utilize.

There is still a position available for appointment to the Land Bank Committee.

Respectfully submitted,

Edward G. Smethurst, Chairman
Daniel Blodgett, Secretary

METROPOLITAN AREA PLANNING COUNCIL

Created in 1963, the Metropolitan Area Planning Council (MAPC) promotes interlocal cooperation and advocates for Smart Growth by working closely with cities and towns, State and Federal agencies, non-profit institutions, and community-based organizations in the 101 cities and towns of Metropolitan Boston. MAPC strives to provide leadership on emerging issues of regional significance by conducting research, building coalitions, and acting as a regional forum for action.

MAPC provides technical assistance and specialized services in land use planning, water resources management, transportation, housing, environmental protection, economic development, public safety, geographic information systems (GIS), collective purchasing, data analysis and research, legislative and regulatory policy, and the facilitation and support of interlocal partnerships. More information about MAPC's services and ongoing activities is available at www.mapc.org.

MAPC is governed by 101 municipal government appointees, 21 gubernatorial appointees, and 13 appointees of State and City of Boston agencies. An Executive Committee comprising 25 elected members oversees agency operations. The agency employs approximately 40 professional staff under the leadership of an Executive Director. Funding for MAPC activities is derived from governmental contracts and foundation grants, and a per-capita assessment on member municipalities.

To better serve the people who live and work in Metro Boston, MAPC has divided the region into eight subregions. Each subregion is overseen by a council of local leaders and stakeholders, and a staff Coordinator provides organizational and technical staff support.

Smart Growth Across Municipal Boundaries:

MAPC's **MetroFuture: Making a Greater Boston Region** initiative is planning for Metro Boston's growth and development through 2030. In 2006, the project involved nearly 2000 people. At more than 50 briefings, participants analyzed "Scenario 1: Current Trends to 2030," MetroFuture's "base case" of what the region might look like if current trends continue. We also hosted two working sessions in June 2006 where participants designed alternatives to the "base case," and two in December 2006 where participants chose the scenario they liked the best. In 2007, after additional public input and a May 1, 2007 Boston College Citizens Seminar, the project will complete a regional strategy to achieve the preferred scenario.

MAPC assisted cities and towns in a variety of ways throughout 2006. The agency helped over 70 cities and town to rewrite Zoning By-Laws, evaluate Smart Growth uses for key parcels, keep traffic under control and expand transit, deal with crime and prepare for natural disasters.

As a member of the **Massachusetts Smart Growth Alliance**, MAPC worked with six allied organizations to advocate for sustainable development throughout the Commonwealth. MAPC participated in a successful Alliance campaign to recapitalize and reform the State's Brownfields Tax Credit, researched, analyzed and reacted to significant State land use and transportation policy proposals including Governor Romney's 20-year Transportation Plan, and advanced research about the impact of sprawling development in Massachusetts.

In partnership with the 495/MetroWest Corridor Partnership, MAPC produced the **Massachusetts Low Impact Development Tool Kit**, which presents state-of-the-art practices for managing stormwater and increasing the recharge of water to aquifers. MAPC also produced **Once is Not Enough: A Guide to Water Reuse in Massachusetts**, a manual that describes techniques for non-potable reuse of treated wastewater and provides case studies of several successful water reuse projects in Massachusetts. In partnership with the U.S. Geological Survey, MAPC began work on a hydrologic modeling project that simulates the impacts of future development on the water resources of the Charles River and Assabet River watersheds.

Getting Around the Region:

In March 2006, MAPC sponsored a conference on the impact of transportation emissions on public health. The workshop began a process to build connections, raise awareness and stimulate action around the issue of air pollution adjacent to major roadways and rail corridors. The content and results of this workshop are available at www.mapc.org/air_quality.

MAPC developed a Regional Bicycle Plan in 2006 to assess current conditions, and to guide future improvements to bicycle transportation in the region. The plan reviews goals set in previous plans, and proposes six general goals and strategies for the region including encouraging more trips by bicycle in each community, working with State and Federal agencies to simplify and coordinate funding programs, and increasing regional knowledge about bicycling. The plan can be accessed at www.mapc.org/transportation/transportation_alternatives.html.

A consistent complaint of bicyclists is the lack of parking. To address this need, MAPC worked with the MPO and EOT to develop the Regional Bike Parking Program. Under this program, MAPC negotiated discount group purchasing contracts with three leading vendors of bicycle parking equipment, funded through federal transportation funds. More information about MAPC's bicycle and pedestrian planning activities, and the bike parking program is available at www.mapc.org/transportation/transportation_alternatives.html.

Collaboration to Address Shared Municipal Challenges:

MAPC, through its Metro Mayors Coalition, played a leading role in developing legislation to create a Statewide anti-gang initiative known as the Senator Charles E. Shannon Jr. Community Safety Initiative, which supports regional and multi-disciplinary gang and youth violence prevention and law enforcement efforts. MAPC coordinated Shannon grants totaling \$1.2 million for 10 Metro Boston communities and seven Essex County communities. These communities used the funds to enhance public safety through targeted workforce development, after-school mentoring, re-entry initiatives, gang-prevention education and collaborative community policing. MAPC facilitated the work of the Municipal Health Insurance Working Group, which drafted and proposed landmark legislation to let cities and towns purchase their health insurance through the Group Insurance Commission.

Collaboration for Safety:

MAPC carries out fiduciary, planning and project management duties for the Northeast Homeland Security Regional Advisory Council (NERAC), a network of 85 cities and towns north and west of Boston. In 2006, NERAC distributed more than \$1.5 million in emergency equipment and supplies to member communities, and trained hundreds of first responders in various roles in the United States Department of Homeland Security incident command system.

In 2006, MAPC advanced Pre-Disaster Mitigation (PDM) plans for cities and towns throughout the region. These plans are designed to help communities reduce their vulnerability to damages due to natural hazards. The plans include an inventory of critical facilities and infrastructure in each community, a vulnerability analysis, and a mitigation strategy with specific recommended actions and projects that will protect the communities from future damages.

Collaboration for Savings:

MAPC's Consortiums Project administered 37 procurement contracts for 42 municipal clients in 2006 saving cities and towns up to 20% on the purchases. As the administrator of the more than 300 member Greater Boston Police Council (GBPC), MAPC concluded seven procurement contracts for public safety, public works and general use vehicles. In all, 142 municipalities purchased 180 vehicles.

MAPC staff also collaborated on procurements that advanced MAPC's environmental and transportation objectives helping communities to buy bicycle racks, hybrid vehicles, and water leak detection services at a favorable cost.

Charting a Course to Regionwide Prosperity:

MAPC developed its annual Comprehensive Economic Development Strategy (CEDS), an assessment of current regional economic trends and conditions. The report includes background about trends and conditions in the regional economy, including a discussion about the relationship between the economy and factors such as geography, population, labor force, resources, and the environment.

MAPC's 2006 Comprehensive Economic Development Strategy report can be downloaded at www.mapc.org/economic_development/comprehensive_economic.html.

Tools to Improve Planning and Decision-Making:

MAPC's Metro Data Center partnered with The Boston Foundation to develop the MetroBoston DataCommon, a new online data and mapping tool for residents and leaders in the region. The resource, which helps individuals to create customized maps and charts, is available at www.MetroBostonDataCommon.org. The Data Center partnered with MAPC's Legislative Committee to advocate for the establishment of a Statewide population estimates program at the University of Massachusetts Donahue Institute. The program, funded at \$100,000 in the FY 2007 Budget, lays the foundation for the Commonwealth to analyze census estimates in a more robust way.

MAPC's Geographic Information Systems (GIS) Lab provides professional services and products, and technical assistance in support of local and regional planning projects. In 2006, MAPC's GIS team completed extensive projects for the Northeast Homeland Security Regional Advisory Council (NERAC) region, and maps associated with the Pre-Disaster Mitigation Program, both of which are described above. The GIS Lab also made major contributions to the MetroBoston DataCommon and the MetroFuture planning project. The Lab also began mapping areas suitable for economic development throughout the region in accordance with smart growth principles.

In 2006, MAPC transitioned from a paper to an electronic newsletter, the Regional Record which is distributed quarterly, provides updates on the latest regional projects and thinking, and provides opportunities for residents and communities to get involved in various events. People interested in receiving the e-newsletter can send their e-mail addresses to contactinfo@mapc.org.

On Beacon Hill: 2005 – 2006 Legislative Session:

- **Brownfields Redevelopment**
The Legislature recapitalized the Brownfields Redevelopment Fund with \$30 million, and extended and enhanced the Brownfields Tax Credit so that non-profit development projects can raise equity by selling the credit to taxable entities.
- **Expedited Permitting**
The Legislature passed a law to expedite permitting of commercial/industrial developments in "priority development sites" designated by cities and towns. In part as a result of MAPC's advocacy, the new law includes funding for technical assistance to municipalities, development of a Statewide expedited permitting model, and criteria to steer priority development sites toward Smart Growth locations.
- **GIS Data Layer**
MAPC successfully advocated for \$400,000 in the FY 2007 Budget to update and improve the quality of Mass GIS data linking aerial photographs to land uses on the ground.
- **Statewide Population Estimates Program**
MAPC led the advocacy effort to establish a Statewide population estimates program at the University of Massachusetts Donahue Institute. The program was funded at \$100,000 in the FY 2007 Budget.
- **Shannon Community Safety Initiative**
The Legislature created a new \$11 million grant program to encourage the creation of regional, multi-disciplinary initiatives to combat gang violence, youth violence and substance abuse.
- **Sewer Rate Relief**
The Legislature included \$25 million in the FY 2007 Budget for water and sewer rate relief, which will help lower costs for residential consumers and businesses served by sewer districts including the MWRA.

- **Surplus Land**

Both the House and Senate passed legislation to reform the State's surplus land disposition policy. Both bills included an assignable municipal right of first refusal to purchase the parcel at a discount, a professional Smart Growth review for larger parcels, a Surplus Land Coordinating Council to oversee disposition, and a municipal share of 10% - 25% of proceeds in instances where the municipal right of first refusal is not exercised. Unfortunately, the Conference Committee did not advance the bill to final passage but significant progress was made setting the foundation for the 2007-08 legislative session.

North Suburban Planning Council (Burlington, Lynnfield, North Reading, Reading, Stoneham, Wakefield, Wilmington, Winchester, Woburn)

The North Suburban Planning Council began 2006 with a briefing on MetroFuture Scenario 1. This presentation gave the members an opportunity to react to the current trends scenario, and to become more knowledgeable about the MetroFuture project. During the course of the year, NSPC received regular briefings on the progress of the project and members helped to publicize the working sessions that were held in December. NSPC communities were represented at the Danvers working session as well.

The major areas of concern in transportation planning were the annual review of the TIP and the UPWP as well as NSPC representation on the MPO. Members also had an opportunity to hear about MAPC's work on creating a parking tool kit.

NSPC was the "host" subregion for the May Council Meeting which was held in Burlington. Over the course of several months, NSPC developed a slideshow and two presentations for the Council meeting. The slideshow illustrated many of the development issues that the subregion faces, and the presentations by Burlington and Wilmington focused on creative solutions to these challenges with a Smart Growth approach.

Two major development issues were also highlighted this year - mixed-use zoning and Chapter 40R. MAPC presented an overview of the mixed-use zoning toolkit that is available on the website. Based on member interest, the November meeting was a panel discussion of Chapter 40R that brought together consultants and communities to share their experiences with 40R.

The two key environmental issues that were addressed were peak season water demand management, and the natural hazard mitigation planning grant. Seven NSPC communities chose to participate in the regional grant to develop natural hazard mitigation plans. This planning effort got underway in July.

Respectfully submitted,

Marc D. Draisen, Executive Director
Metropolitan Area Planning Council

READING HOUSING AUTHORITY

“Equal Housing Opportunity”

**22 Frank D. Tanner Drive
Reading, MA 01867
(781-944-6755**

From the Chair:

It is with great pleasure that I share with you the activities and accomplishments of the Reading Housing Authority over the past year.

The start of the new year has seen a continued growth in our economy and somewhat stabilized but nonetheless high values in real estate. The pressure on the real estate market has continued to create a critical challenge for poor and lower income families to find, keep and maintain their housing. As the real estate values escalated over the past few years, it was certainly felt most dramatically at the low-income levels. Rental units had been at a greater premium in this area; however, we continue to see an increase in availability. Previously, landlords had been able to ask for and receive high rents which historically prices the poor and lower income families out of the rental market. Again, we are beginning to see a slight change in the rental market area with increase inquiries from landlords who are experiencing more difficulty renting units.

The Reading Housing Authority (Authority) strives to assist these families to seek and obtain housing that is decent, safe and sanitary. In an effort to ameliorate this impact, the Authority continues its efforts to develop new units and purchase affordable units when the opportunity arises. The Authority is moving forward with its plans to expand affordable housing by building a four-unit structure on a present site and possibly renovating a two family structure. That process has been extremely slow. We continue to support private developers and the Town in their efforts to set aside units for low/moderate income families in their proposed developments. We reach out to owners of multi-family units who would like to work with us to serve our clients.

As always, the Authority goes beyond the bricks and mortar and provides assistance to families, elderly and handicapped persons to obtain the services they need. We work closely with Mystic Valley Elder Services and other home care agencies to meet the needs of the elderly residents as they strive to remain independent and age in place. With budget cuts affecting all of us, we strive to maintain our programs, work with other supportive agencies and still offer a safe and decent place for our seniors, disabled and families in need.

On behalf of the Board, we want to thank Executive Director Lyn Whyte and her staff for their continued dedication, commitment and service to the Reading Housing Authority. We look forward to working with them as we meet the new challenges that lie ahead.

Respectfully submitted,

Diane Cohen, Chair

Organization:

Organized in 1963 to address the housing needs of the Town's low and moderate income residents, the Reading Housing Authority (Authority) is "a public body politic and corporate" duly organized and authorized by Massachusetts General Laws (MGL), Chapter 121B, s.3. The Authority receives its funds from the State and Federal government to assist our clients with their housing needs. Although the Authority does not receive any local funding, five unpaid Reading residents compose the Board of Commissioners.

Four of these board members are appointed by the Board of Selectmen and one is the Governor's appointee. Each member serves for a five year term. The Board is responsible for the overall operation of the Authority. The day to day responsibility is delegated to the Executive Director.

The Board meets regularly and has scheduled their monthly meetings for the first Monday of each month. The Annual Meeting of the Board is currently scheduled for the month after the Selectmen make their annual appointment of a Board member. Currently, the Board Members and their term of office are as follows:

Diane Cohen
51 Redgate Lane

Chair and State Appointment
Term expires 5/03/2011

Timothy J. Kelley
84 Woburn Street

Vice-Chair
Term expires 6/30/2009

Mary Connors
52 Sanborn Street

Treasurer and Tenant Representative
Term expires 6/30/2007

John A. Coote
332 Summer Ave

Assistant Treasurer
Term expires 6/30/2008

Karen L. Flammia
19 Vista Avenue

Member
Term expires 6/27/2010

Lyn E. Whyte
41 Shore Road, Saugus

Secretary and Executive Director

Administrative Staff:

The Board contracts an Executive Director who manages the day-to-day operations of the Authority. Within State and Federal guidelines and other budgetary limits, the Executive Director hires the supporting staff necessary to achieve the goals and responsibilities of the Authority's programs. The Executive Director Lyn Whyte is in a five-year contract that expires August 29, 2010.

Administration:

Lyn E. Whyte
Catherine Sutherland
Kathleen Rolli

Michelle Hudzik
Karin Keyser

Secretary and Executive Director
Office Manager
Federal Program Coordinator & Assistant
Executive Director
State Program Coordinator
Family Resource Coordinator for Section 8 FSS
Resident Service Coordinator for State Programs

Maintenance:

Frank Veglia
Joseph Costello
Kevin Boyle

Maintenance Supervisor
Maintenance Staff
Maintenance Staff

Supportive Services Affiliations:

Home Care:

Jacqueline Carson
Daniel J. O’Leary
Dawn Folopoulos

Sanborn Home Care Director
Director, Mystic Valley Elder Services
Town of Reading, Elder Services Administrator

Financial Institutions:

Reading Cooperative Bank
Massbank
BankNorth
Mass. Municipal Deposit and Trust – State Street Bank

Affiliations:

National Association of Housing and Redevelopment Officials (NAHRO)
Massachusetts Chapter of National Association of Housing and Redevelopment Officials
(MassNAHRO)
New England Regional Council of National Association of Housing and Redevelopment
Officials (NERC/NAHRO)
Section 8 Administrators Association
North Shore Housing Executive Directors’ Association (NSHEDA)
Adult Literacy Committee of Reading/Wakefield YMCA

Consultants:

Accountants: Fenton, Ewald & Associates
Legal: John L. Greco, Esq. & DHCD Legal Counsel, Lori McBride

Contractors:

Hiltz Waste Disposal
Wilwerth Plumbing
Viking Oil Company
Roberto Bros. Landscaping
Automatic Laundry

Woodbury Electrical
John's Sewer & Pipe Cleaning
Powers Plowing Service
Atlas Alarm
Home Depot

Maintenance:

We do it all – from the beautiful paint job to the new appointments before you move into your new apartment. The maintenance staff meets the challenges on every occasion and has done an excellent job.

With the four seasons here in New England, maintenance has to be ready to take it all in stride. They do the Spring clean-up and plantings, the Summer mowing, watering, weeding and trimming, the Fall leaf pick-up and Winter's snow and ice removal. The maintenance staff works tirelessly to keep our developments looking beautiful. We have been lucky enough to have the assistance of the Work Release Program from the Middlesex Sheriff's Department. They have been exceptional in the work that they have done with our landscaping and painting projects. These programs are cost effective and have become a critical component to maintaining our properties.

During the course of this past year, this program enabled us to paint the interior of State elderly community room and administrative offices, and the interior of one of our additional homes that are part of our RHA owned properties. We also upgraded the kitchen, bathrooms and flooring in that home as well. This project changed the look of these properties and it greatly enhanced their appearances. Additional plans are already scheduled to refurbish the interior hallways within the elderly development fondly known as Tannerville as well as extend the kitchen area of the resident community room at Frank D. Tanner Drive in the Spring and Summer of 2007.

The Authority is responsible for 108 individual units located on 10 different sites. It is no easy task to keep each one looking in its top form. The maintenance staff is also responsible for the daily work orders and any emergency work that has to be done. The Authority has an extensive preventative maintenance program for all major components and has a cyclical paint schedule for all units.

2006 Grants Received:

Each year, the Authority applies for several grants to improve our properties and better serve our residents and the community. Included in this year's awards were:

Modernization of State Housing:

No funding available.

Supportive Services Grant – HUD:

Funding for our Family Self-Sufficiency Program Coordinator unfortunately expired on March 31, 2005 with no additional funding presently available. We will, however, continue to apply for potential funding.

Supportive Services Grant – State:

Funding of Resident Service Coordinator to address elderly/non-elderly needs for Frank D. Tanner Drive residents was approved; however, it is now categorized as an administrative expense.

Audits:

The Authority has a single audit of all programs by an independent auditor each year. Walsh & Associates, PC of Concord, MA were engaged to perform the latest review of the Authority's programs for fiscal year end June 2006. The audit was completed in December 2006 and final submissions expected to be completed by mid-January 2007. The Authority had no findings or additional recommendations as a result of this latest audit. The Authority's financial position is adequate to meet the needs of the operation and development of the programs and we are fortunate to maintain a retained revenue agency status.

Management Review:

The Authority has had a current Management Review done of all State programs. The Asset Managers from the State's Department of Housing and Community Development reviewed all the operations of the State programs to insure compliance in the daily operation of the Authority's budget, occupancy, administration, maintenance, services and tenant participation. The Authority received an excellent review with minor comments.

In regard to our federal program, the Authority submitted its annual Section 8 Management Assessment Program (SEMAP) reports for fiscal year end June 2005 to HUD for review and subsequent scoring. The purpose of SEMAP is to measure public housing authority performance in key areas of the Section 8 Housing Choice Voucher Program management. It is a tool used by HUD to effectively monitor and assist PHA's.

It is our pleasure to report that the Reading Housing Authority received an overall score of 86% for the fiscal year ending June 30, 2005. As a result of this score, the Authority is designated by HUD as a "standard performer" with credit going to Section 8 Program Coordinator Kathy Rolli for her continued efforts in administering an ever-changing federal program. We will not submit additional SEMAP reports until Fiscal Year June 2007. These assessments are now performed every two years for an agency of our size per latest HUD changes.

State Programs:

The Authority currently manages the three programs under the State's Department of Housing and Community Development: 667 Housing (elderly/handicapped housing); 705 Housing (Family housing); 689 Housing (Special Needs Housing).

All of our wait lists are open at the present time. We encourage applicants to apply for our elderly/handicapped (667) housing and our State family developments by contacting the Housing Authority at (781) 944-6755.

Housing for Elderly/Handicapped Persons (667):

80 units	Frank D. Tanner Drive Complex
Eligibility:	60 years of age or disabled
Income:	1 person - \$46,300
	2 persons - \$52,950

Housing for families (705):

6 units	Waverly and Oakland Road (six 3BR units)
4 units	Pleasant and Parker Street
	(two 2BR units, one 3BR unit, one 4BR unit)
Eligibility:	Family of two or more depending on bedroom size
Income:	2 persons - \$52,950
	3 persons - \$59,550
	4 persons - \$66,150
	5 persons - \$71,450
	6 persons - \$76,750
	7 persons - \$82,050
	8 persons - \$87,350

Federal Programs:

The Authority manages 125 subsidies for persons of very low income under the Federal Section 8 Program. Currently, the RHA participates in a centralized waiting list administered by the MASSNAHRO organization. Applications for this wait list are available at the administration office building at 22 Frank D. Tanner Drive in Reading.

The income limits are:

Section 8 Rental Assistance:

Income limits:	1 person – \$29,450	5 persons - \$45,400
	2 persons - \$33,650	6 persons - \$48,800
	3 persons - \$37,850	7 persons - \$52,150
	4 persons - \$42,050	8 persons - \$55,500

RHA-Owned Properties:

The Authority presently owns and manages 18 family units located in various locations throughout the Town of Reading. We continue to pursue opportunities to expand low income housing units within the Town whenever possible. Plans are now in development and bid stages to add four three-bedroom units to our present housing stock.

Applications**Elderly/Handicapped Housing (667):**

The Authority manages 80 one-bedroom units of housing for elderly/handicapped persons at our Frank D. Tanner Drive complex in Reading. To qualify for this housing, a single person or couple must meet the eligibility guidelines and be 60 years of age or older or handicapped. The Authority sets aside 13.5% of these units for non-elderly handicapped persons.

The wait list is currently open for all seniors 60 years of age and older. We encourage Reading residents to apply and are making special outreach efforts to elderly of minority representation. The 13.5% non-elderly handicapped requirement has been fulfilled but applications are still being accepted for our wait list. Non-elderly applicants will be served after the Authority has placed all qualified applicants if the 13.5% requirement has been met. You may obtain an application at the office of the Authority, 22 Frank D. Tanner Drive, Reading, MA 01867.

Family Housing – State (705):

The Authority operates the State's Family Housing Program with two different developments. The first family housing development that was built by the Authority is located at Oakland and Waverly Roads and is called *Waverly Oaks*. There are six 3-bedroom units. This wait list is currently closed. Although, the wait list was officially closed as of December 31, 2006, we do plan to reopen the wait list in January, 2007. This opening would be advertised in the local paper, and we would notify area churches, human service agencies and any local veterans' agencies.

Section 8 Federal Housing Assistance Program:

Currently, the wait list for our Section 8 Program is open. We now participate in the centralized wait list program initiated in December 2002 and administered by Mass NAHRO. Applications are available at our administrative office or online at www.mnahro.org. An application can be downloaded from that site and submitted to any agency participating in the centralized wait list program. There are currently over 50 member agencies taking part in that joint process.

The State maintains a wait list for its programs through the Metropolitan Boston Housing Program (MBHP). Anyone seeking an emergency application should contact MBHP at (800) 272-0990 to obtain an application. The local area service agency for emergency applicants is Community Service Network. You may contact them at (781) 438-1977.

Summit Village First Time Homebuyers Program:

The Authority continues to oversee the maintenance of the wait list for qualified and eligible applicants for the affordable units at Summit Village through the First Time Homebuyers Program. We presently have nine potential buyers on our wait list. During the past year, no affordable unit was made available and subsequently sold at an affordable price to a family on our wait list. The "affordable" owners must have a fair market appraisal done, the Authority reviews the appraisal and, if accepted, provides the owner with the maximum resale price for the affordable unit. If the owner has a friend who would be eligible and income-qualified, then the Authority reviews their qualifications and provides them with an "Eligible Purchaser Certificate." If the owner wishes to select an applicant from the wait list, the Authority would send the next available and eligible buyer's name to the owner to negotiate the sale.

Interested applicants may pick up applications packets at the Town Clerk's Office at Town Hall, at the Reference Desk at the Reading Public Library, or at the office of the Reading Housing Authority, 22 Frank D. Tanner Drive. When making an application, a \$10.00 fee made payable to the "Reading Housing Authority" must be included along with all pertinent documentation.

If the family applying for the affordable unit is headed by two-persons, both parties must execute the application as applicant and co-applicant. Income from all family members age 18+ is included in family income for eligibility. However, if the income of one of these persons is from a dependent (not spouse) who is a full-time student, then a deduction for out of pocket expenses for books, tuition, fees and/or travel is allowed. Documentation from the school must be provided and verification for employment and expenses must be provided with the application. All persons must sign a "Release of Information" to have their documentation verified by the Authority.

Highlights of the program are:

First Time Homebuyer

Cannot have owned a home within the last three years, divorced persons cannot currently own home but three year restriction is excused.

Maximum Family Income

Currently, the maximum family income cannot exceed 80% of FY 2006 Medium Family Income presently set at \$84,100 (effective 3/08/06) for all persons in the family from all sources (wages, interest, dividends, etc.)

Family Housing

The two bedroom units must have a minimum family size of two persons. The maximum number of persons that can qualify for a two bedroom unit would be four persons.

The three bedroom units must have a minimum of three persons with two being minor children living in the household. The maximum number of persons that would qualify for a three bedroom unit would be six persons.

Affordable Price

The affordable price is based on a 20% discount from the current fair market appraisal of the unit, which must be verified by the Authority.

Deed Restriction

Anyone wishing to purchase an "affordable" unit should be aware that a permanent deed restriction would be recorded with their deed. This restriction states that the unit must be sold to a qualified and eligible purchaser at a 20% discount from the fair market value as approved by the Reading Housing Authority.

Single Persons

Applications are accepted from single family households but persons on the single person wait list will be chosen only after all the eligible family applicants have been served.

Local Preference

Applicants from the Town of Reading are given preference over other applicants if their application is made on the same day. This local preference is given if a person is employed in the Town of Reading, has a business or enterprise in Reading which has been established for one or more years, if they are parents of a school child in Reading, persons who were residents of Reading for five or more years.

Conclusion:

The Reading Housing Authority is proud to provide this information to you. Anyone interested in obtaining an application for elderly/handicapped housing should contact the authority at 22 Frank D. Tanner Drive or by calling the office at (781) 944-6755.

Please look in the local papers for the opening of our family wait list for the State 705 Program and the Federal Section 8 Rental Assistance Program.

COMMONWEALTH OF MASSACHUSETTS

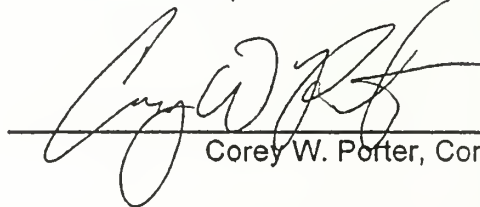
Middlesex, ss. Officer's Return, Reading:

By virtue of this Warrant, I, on March 9, 2006 notified and warned the inhabitants of the Town of Reading, qualified to vote on Town affairs, to meet at the place and at the time specified by posting attested copies of this Town Meeting Warrant in the following public places within the Town of Reading:


- Precinct 1 J. Warren Killam School, 333 Charles Street
- Precinct 2 Registry of Motor Vehicles, 275 Salem Street
- Precinct 3 Reading Police Station, 15 Union Street
- Precinct 4 Joshua Eaton School, 365 Summer Avenue
- Precinct 5 Town Hall, 16 Lowell Street
- Precinct 6 Austin Preparatory School, 101 Willow Street
- Precinct 7 Reading Library, Local History Room, 64 Middlesex Avenue
- Precinct 8 Mobil on the Run, 1330 Main Street

The date of posting being not less than fourteen (14) days prior to April 4, 2006, the date set for the Local Election in this Warrant.

I also caused an attested copy of this Warrant to be published in the Reading Chronicle in the issue of March 15, 2006.


Corey W. Porter, Constable

A true copy. Attest:


Cheryl A. Johnson, Town Clerk

TOWN WARRANT
(Seal)
COMMONWEALTH OF MASSACHUSETTS

Middlesex, ss.

To any of the Constables of the Town of Reading, Greetings:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the Town of Reading, qualified to vote in elections and Town affairs, to meet in the following place designated for the eight precincts in said Town, namely:

Precincts 1, 2, 3, 4, 5, 6, 7 and 8
Addison-Wesley/Longman, One Jacob Way

TUESDAY, the FOURTH DAY OF APRIL, A.D., 2006
from 7:00 a.m. to 8:00 p.m. to act on the following Articles, viz:

ARTICLE 1 To elect by ballot the following Town Officers:

A Moderator for one year;
One member of the Board of Selectmen for three years; one member for one year;
One member of the Board of Assessors for three years;
Two members of the Board of Library Trustees for three years;
Two members of the Municipal Light Board for three years;
Two members of the School Committee for three years;
and sixty nine Town Meeting Members shall be elected to represent each of the following precincts:

Precinct 1	Eight members for three years;
Precinct 2	Eight members for three years; one member for two years; one member for one year;
Precinct 3	Eight members for three years; two members for one year;
Precinct 4	Eight members for three years; one member for two years; one member for one year;
Precinct 5	Eight members for three years;
Precinct 6	Eight members for three years;
Precinct 7	Eight members for three years;
Precinct 8	Eight members for three years.

Question 1

Shall the Town of Reading approve the amendments to Article 4 of the Reading Home Rule Charter, proposed by the Reading Town Meeting, which will take effect on July 1, 2006 and which is summarized below?

Article 22 – Zoning Board of Appeals Membership

Section 4-4

Board of Appeals

There shall be a Board of Appeals consisting of 5 members and 2 associate members appointed by the Board of Selectmen for three (3) year terms so arranged that as near an equal number of terms as possible shall expire each year.

The Board of Appeals shall have the powers and duties of Zoning Boards of Appeal under the Constitution and General Laws of the Commonwealth and such additional powers and duties as may be authorized by the Charter, by bylaw, or by Town Meeting vote.

YES

☐

NO

☐

and to meet at the Reading Memorial High School, 62 Oakland Road, in said Reading on

MONDAY, the TWENTY-FOURTH DAY OF APRIL A.D., 2006

at seven-thirty o'clock in the evening, at which time and place the following Articles are to be acted upon and determined exclusively by Town Meeting Members in accordance with the provisions of the Reading Home Rule Charter.

ARTICLE 2 To hear and act on the reports of the Board of Selectmen, Town Accountant, Treasurer-Collector, Board of Assessors, Director of Public Works, Town Clerk, Tree Warden, Board of Health, School Committee, Contributory Retirement Board, Library Trustees, Municipal Light Board, Finance Committee, Cemetery Trustees, Community Planning & Development Commission, Town Manager and any other Official, Board, or Special Committee.

Board of Selectmen

ARTICLE 3 To choose all other necessary Town Officers and Special Committees and determine what instructions shall be given Town Officers and Special Committees, and to see what sum the Town will vote to appropriate by borrowing or transfer from available funds, or otherwise, for the purpose of funding Town Officers and Special Committees to carry out the instructions given to them, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 4 To see if the Town will vote to amend the FY 2006 - FY 2015 Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter and as previously amended, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 5 To see if the Town will vote to authorize the payment during Fiscal Year 2006 of bills remaining unpaid for previous fiscal years for goods and services actually rendered to the Town, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 6 To see if the Town will vote to amend one or more of the votes taken under Article 15 of the Warrant of the Annual Town Meeting of April 25, 2005, as amended under Article 5 of the November 14 2005 Subsequent Town Meeting, and to see what sum the Town will vote to appropriate by borrowing or transfer from available funds, or otherwise, as the result of any such amended votes for the operation of the Town and its government, or take any other action with respect thereto.

Finance Committee

ARTICLE 7 To see if the Town will vote to approve the FY 2007 – FY 2016 Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 8 To see if the Town will vote to accept the provisions of Chapter 44, Section 53F½ of the Massachusetts General Laws establishing the Town's Storm Water Utility as an Enterprise Fund effective Fiscal Year 2007, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 9 To see if the Town will vote to authorize the Board of Selectmen to sell, or exchange, or dispose of, upon such terms and conditions as they may determine, various items of Town tangible property, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 10 To see if the Town will, in accordance with G.L. c. 40, section 4A, authorize the Town Manager on behalf of the Board of Health to enter into an inter-municipal agreement with one or more other governmental units to provide public health services which the Board of Health is authorized to perform, in accordance with an Inter-Municipal Mutual Aid Agreement to be entered into between the Town and various governmental units, or take any other action relative thereto.

Board of Health

ARTICLE 11 To see what sum the Town will vote to appropriate by borrowing, whether in anticipation of reimbursement from the State under Chapter 44, Section 6, Massachusetts General Laws, or pursuant to any other enabling authority or from the tax levy, or transfer from available funds, or otherwise, for highway projects in accordance with Chapter 90, Massachusetts General Laws, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 12 To see if the Town will vote to appropriate contributions from all or any one of the following or other developers:

- ♦ Johnson Farms
- ♦ Archstone Development
- ♦ Inwood Park in Woburn

For purposes including but not limited to street design, road improvements, sidewalk and curb improvements, trail improvements, water and sewer improvements, or any other related improvements as approved by the Town Manager, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 13 To see what sums the Town will vote to appropriate to establish revolving funds under Chapter 44, Section 53E½ for any or all of the following purposes:

- ♦ Using the receipts generated through the sale of compost and recycling bins to purchase additional compost and/or recycling bins, said expenditures to be administered by the Public Works Director;
- ♦ Administering the consultant fee provision of the Reading General Bylaws Section 5.7, Wetland Protection, said expenditures to be administered by the Conservation Commission;
- ♦ Using the receipts generated from the issuance of Building, Plumbing or Gas, and Wiring and other permits for the Archstone Development, the Johnson Woods Development and/or the Addison Wesley Development to pay the costs of legal expenses, oversight and inspection, plan review, initial property value appraisal and appeals, and other administrative expenses related to those developments; and for the construction of curb, sidewalks, and other pedestrian safety improvements; said expenditures to be administered by the Town Manager,

and to determine the total amount of expenditures during Fiscal Year 2007 which may be made from each such fund, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 14 To see if the Town will vote to accept Section 1 of Chapter 157 of the Acts of 2005 that provides accidental disability retirees who are veterans with an additional yearly retirement allowance of \$15 for each year of creditable service with the total of this additional retirement allowance not to exceed \$300 annually, or take any other action with respect thereto.

Contributory Retirement Board

ARTICLE 15 To see if the Town will vote to determine how much money the Town will appropriated by borrowing, or from the tax levy, or transfer from available funds, or otherwise, for the operation of the Town and its government for Fiscal Year 2007 beginning July 1, 2006, or take any other action with respect thereto.

Finance Committee

ARTICLE 16 To see if the Town will vote to authorize the Board of Selectmen to release all of the Town's right, title and interest in a 20' drainage easement located upon the property at 98 Hartshorn Street, Assessors Map 113, Parcel 77, presently owned by David M. Swyter and Suzanne I. Biron; and to see if the Town will vote to authorize the Board of Selectmen to accept in its place a 15' drainage easement located upon the property at 98 Hartshorn Street presently owned by David M. Swyter and Suzanne I. Biron; or take any other action in relation thereto.

Board of Selectmen

ARTICLE 17 To see what sum the Town will raise by borrowing, or from the tax, levy or transfer from available funds or otherwise, and appropriate for the purpose of constructing a sanitary sewer system and sewer facilities on all or portions of Franklin Terrace, such sum to be expended by and under the direction of the Board of Selectmen, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 18 To see if the Town will vote to authorize the Board of Selectman to acquire by purchase, eminent domain, gift or otherwise, two parcels of land containing approximately 2.14 acres located on Main Street shown as Lots 2 and 16 on Board of Assessors Map 237 currently believed to be owned by the estate of Richard A. Mattera, said land to be used for open space and conservation purposes in accordance with the provisions of Mass. General Laws Chapter 40, Section 8C to be under the care, management and control of the Town of Reading Conservation Commission and further to be dedicated in perpetuity to purposes stated in Article 97 of the Amendments to the Constitution of the Commonwealth of Massachusetts including the protection of water resources and shall be fully protected by all provisions of Article 97; and to see if the Town will vote to appropriate by borrowing, or transfer from available funds, or otherwise, a sum of money; and to authorize the Board of Selectmen to enter into any and all agreements and contracts upon terms and conditions as they may determine to be necessary to carry out the acquisition of such parcel and the purposes of this Article, and to see if the Town will authorize the Board of Selectmen, Town Manager and/or the Conservation Commission to apply for a grant or grants, including but not limited to a Self-Help Grant under MGL, Chapter 132A, Section 11, to be used to defray the cost of all, or any part of the purchase price for such parcel of land; provided however that any borrowing authorized by this Article and any appropriation subject to this Article shall be contingent upon the passage of a debt exclusion referendum question under General Laws Chapter 59, §21C within 90 days of the close of this Annual Town Meeting, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 19 To see if the Town of Reading will vote to accept the report of the Board of Selectmen upon the laying out as public ways the following described private ways under the provision of law authorizing the assessment of betterments, such ways being laid out in accordance with plans duly approved by the Board of Selectmen; and authorized the Board of Selectmen to take such ways under the provision of law authorizing the assessment of betterment's, in fee or rights of easement therein by eminent domain, under the provisions of Chapter 79 of the General Laws, as amended, or acquire said lands in fee or rights of easement therein by purchase, gift or otherwise

and to assess betterment's therefore, the plans and descriptions for such ways being filed in the Office of the Town Clerk in accordance with the statutory requirements; and to see what sum the Town will vote to appropriate by borrowing, or from the tax levy, or transfer from available funds, or otherwise, for the acquisition of said lands or easements therein or for payment of any eminent domain damages and for the construction of said ways, or take any other action with respect thereto.

- Adam Way

Board of Selectmen

ARTICLE 20 To see if the Town will authorize the Board of Selectmen to transfer lands of the Town including portions of George Street in excess of a 40' wide right of way to an abutting property owner or owners; and further to see if the Town will vote to discontinue the portion of George Street to be so transferred; and to see if the Town will authorize the Board of Selectmen to accept from an abutting property owner or owners, portions of private property to establish a right of way on George Street of not less than 40'; and to see if the Town will vote to accept the additional portion of George street as a public way; all actions under such terms and conditions as the Board of Selectmen may determine, or to take any other action with respect thereto,

Board of Selectmen

ARTICLE 21 To see if the Town will vote to rescind the entirety of Section 5.6 of the General Bylaws, and replace it with the following, or take any other action with respect thereto:

ANIMAL CONTROL BYLAW

5.6.1 - Definitions As used in this By-Law, the following words and terms have the following meanings:

- | | | |
|---------|-------------------------|--|
| 5.6.1.1 | ACO | The Animal Control Officer. |
| 5.6.1.2 | Banishment | An order by the Animal Control Appeals Committee (ACAC) that a vicious dog may no longer reside or visit in the Town of Reading. |
| 5.6.1.3 | Destruction | An order by the Animal Control Appeals Committee (ACAC) that a vicious dog be destroyed in accordance with Massachusetts General Laws Chapter 140 and Massachusetts Society for the Prevention of Cruelty to Animals guidelines. |
| 5.6.1.4 | Effective voice control | - To be under effective voice control, the animal must be within the keeper's sight and the keeper must be carrying a leash and the animal must refrain from illegal activities. |
| 5.6.1.5 | Keeper | Any person having charge of an animal within the Town of Reading, including but not limited to the animal's owner, dog walkers, dog sitters, members of the animal owner's household or family. |
| 5.6.1.6 | Kennel | Four or more dogs, six months of age or older, kept on a single property, whether for breeding, sale, training, hunting, companionship, or any other purpose. |

- 5.6.1.7 Kennel license A special license issued to a kennel, which allows payment of a single fee covering all dogs in the kennel; with the kennel license, the kennel owner receives a special kennel tag for each dog in the kennel.
- 5.6.1.8 License A dog's registration, evidenced by a tag issued annually by the Town Clerk to the owner of each dog residing in Reading and worn by the dog securely fixed to its collar or harness.
- 5.6.1.9 License, transfer The registration issued to a dog already licensed in another US jurisdiction, after the dog moves into the Town of Reading.
- 5.6.1.10 License period Annually, from January 1st through December 31st.
- 5.6.1.11 Muzzling Using a device that fits over a dog's mouth and prevents it from biting, but that does not cause any injury or interfere with the vision or respiration of the dog that wears it.
- 5.6.1.12 Nuisance dog A dog that repeatedly violates Section 5.6.5 of this By-Law.
- 5.6.1.13 Permanent restraint - An order issued by the Animal Control Appeals Committee under Section , requiring a vicious dog's keeper to restrain it.
- 5.6.1.14 Restraint Limiting, restricting, or keeping an animal under control by means of a physical barrier (e.g., a leash, substantial chain or line, visible or invisible fence).
- 5.6.1.15 Running at large A dog is running at large if it is not on the private property of its keeper, or on private property with the express permission of that property's owner, or on a leash, or under effective voice control (i.e., within the keeper's sight and the keeper is carrying a leash).
- 5.6.1.16 Temporary restraint An order issued by the ACO under Section 5.6.3.2(4), requiring the dog's keeper to restrain a nuisance dog or suspected vicious dog for 30 days.
- 5.6.1.17 Vicious dog A dog that, without provocation, bites a human being or kills or maims a domestic animal without provocation.
- 5.6.1.18 Any word or term defined in Massachusetts General Law Chapter 140, Section 136A, and not otherwise defined here, is incorporated by reference.

5.6.2 VACCINATION, LICENSING, AND FEES

5.6.2.1 Three or fewer dogs.

- 5.6.2.1.1 *License and vaccination requirements.* All dogs six months and older, while residing in the Town of Reading, must have a license. To obtain or renew the license, each dog owner must annually present proof of a current rabies vaccination. When a veterinarian determines that vaccination is inadvisable, the owner may present a veterinarian's certificate exempting an old or sick dog from vaccination for a stated period of time.
- 5.6.2.1.2 *New dogs.* Within 30 days of acquiring a dog 6 months of age or older, each dog owner in Reading must present proof of that dog's current rabies vaccination and obtain a license and dog tag from the Town Clerk.
- 5.6.2.1.3 *New puppies.* Within 6 months of a puppy being born, each dog owner in Reading must present proof of that puppy's current rabies vaccination and obtain a license and dog tag from the Town Clerk.

- 5.6.2.1.4 *New residents.* A new resident who owns a dog 6 months of age or older must license it within 30 days after moving into Reading. The Town Clerk will issue each dog a transfer license, upon the owner's surrender of a current license from another US jurisdiction and proof of current rabies vaccination. The transfer license is valid until the next regular licensing period.
- 5.6.2.1.5 *Lost tags/replacement tags.* Dog owners must replace a lost tag within three business days of the loss, by obtaining a replacement tag from the Town Clerk.
- 5.6.2.1.6 *Tag exemptions for dog events and medical reasons.*
- (1) A dog while actually participating in an official dog sporting or dog fancy event (if the event sponsors do not allow participants to wear tags) is exempt from the requirement that its license tag be affixed to its collar, provided its keeper has the tag at the event and available for inspection by the ACO.
 - (2) When a veterinarian determines that a dog cannot wear a collar for medical reasons, the dog is exempt until it recovers from the requirement that its license tag be affixed to its collar, provided its keeper has the tag in his or her possession and available for inspection by the ACO.
- 5.6.2.1.7 *Annual renewal.* Dog owners must renew each dog license annually. The annual licensing period runs from January 1st through December 31st.
- 5.6.2.1.8 *License due date/late fee.* The application form for obtaining, renewing, or transferring a license shall be available to each household no later than December 31st each year. Dog owners must return forms and fees to the Clerk by March 31 (or the first business day thereafter, if March 31 falls on Saturday, Sunday, or legal holiday). Any license renewed after this date is overdue, and the owner must pay a late fee as determined by the Board of Selectmen in addition to the license renewal fee. The overdue license fee and the late fee may be added to the owner's tax bill or may be recovered through the imposition of a municipal charges lien on any property standing in the name of the dog owner, pursuant to Massachusetts General Laws Chapter 40, Section 58.
- 5.6.2.1.9. *License fees.* The fees for licensing each dog shall be determined by the Board of Selectmen. The fees shall differentiate between neutered or spayed dogs, and not neutered or non-spayed dogs. The fee for neutered or spayed dogs shall be less than the fee for non- neutered or non-spayed dogs.

5.6.2.2 Four or more dogs.

- 5.6.2.2.1 *License and vaccination requirements.* Anyone who owns or boards four or more dogs within the Town of Reading must apply for and obtain a kennel license from the Town Clerk. (This requirement shall not apply to medical boarding by any licensed veterinarian practicing in the Town of Reading.) To obtain or renew the license, the kennel licensee must present proof of current rabies vaccinations for each dog in the kennel older than six months. When it is off the kennel property, each dog in the kennel must wear a kennel tag, issued by the Town Clerk, affixed to its collar or harness.
- 5.6.2.2.2 *New dogs and new puppies.* The kennel licensee must report to the Town Clerk each new dog in the kennel within 30 days of its acquisition, show proof of current vaccination, and obtain a kennel tag for that dog. The kennel licensee must show proof of current vaccination and obtain a tag for each puppy when it reaches six months old.

- 5.6.2.2.3 *Application process.* Every applicant for a new kennel license must first obtain Zoning approval as required by the Reading Zoning Bylaws prior to submitting an application to the Town Clerk on a form prescribed by the Clerk.
- 5.6.2.2.4. *Inspection process.* Before the Town Clerk can issue the kennel license, the Health Division animal inspector must inspect the proposed kennel, file a report on the inspection, and favorably recommend that the kennel meets all the following requirements:
- (1) The location of the kennel is appropriate for housing multiple dogs.
 - (2) The location of the kennel on the property will have no significant adverse effect on the peace and quiet or sanitary conditions of the neighborhood.
 - (3) The area provided for housing, feeding, and exercising dogs is no closer than 20 feet to any lot line.
 - (4) The area provided for housing, feeding, and exercising dogs is no closer than 50 feet to any existing dwelling on an abutting lot.
 - (5) The kennel will be operating in a safe, sanitary, and humane condition.
 - (6) Records of the numbers and identities of the dogs are properly kept.
 - (7) The operation of the kennel will be consistent with the health and safety of the dogs and of the neighbors.
- 5.6.2.2.5 *Periodic inspections.* Before a kennel license is renewed, and at any time they believe it necessary, the ACO and or the Health Division may inspect any kennel. If the ACO or the Health Division determine that it is not being maintained in a safe, sanitary, and humane condition, or if the kennel records on the numbers and identities of the dogs are not properly kept, the ACO will report the violations to the Animal Control Appeals Committee (ACAC) for a hearing on whether to impose fines or revoke the kennel license.
- 5.6.2.2.6. *Kennel review hearings.* Within 7 business days after receiving the ACO's report of violations the ACAC will notify all interested parties of a public hearing to be held within 14 days after the notice date. Within 7 business days after the public hearing, the ACAC shall either revoke the kennel license, suspend the kennel license, order compliance or otherwise regulate the kennel.
- (1) Any person maintaining a kennel after the kennel license has been denied, revoked, or suspended will be subject to the penalties in Section 5.6.7 of this By-Law.
- 5.6.2.2.7. *Annual renewal.* Each kennel licensee must renew the license annually, at the Town Clerk's Office. The annual licensing period runs from January 1st to December 31st.
- 5.6.2.2.8. *License due date.* Kennel license renewal forms will be sent to each licensed kennel, no later than December 1st each year. Kennel licensees must return forms and fees to the Town Clerk by January 15th (or the first business day thereafter, if the 15th falls on Saturday, Sunday, or legal holiday). Failure to pay on time will result in a late fee, due in addition to the license fee. The overdue license fee and the late fee may be added to the licensee's tax bill or may be recovered through the imposition of a municipal charges lien on any property standing in the name of the kennel licensee, pursuant to Massachusetts General Laws Chapter 40, Section 58. Nothing in this bylaw shall prevent or abrogate the Board of Health's authority to license and inspect kennels in the Town of Reading.
- 5.6.2.2.9 *Fees.* The fees for licensing each kennel shall be established by the Board of Selectmen.

- 5.6.2.2.10 *Incorporation.* The following provisions of Massachusetts General Laws Chapter 140 are expressly incorporated herein: Section 137B—Sale or other delivery of unlicensed dog by kennel licensee; Section 137D—Licensee convicted of violation of statutes relating to offenses against animals; and Section 138A—Importation of dogs and cats for commercial resale, etc.

5.6.3 CONDUCT OF ANIMALS

- 5.6.3.1 *Endangering safety.* No animal keeper shall allow its animal to bite, menace, or threaten, all without provocation, so as to endanger the safety of any person. This section is not meant to preclude an animal from acting as a watchdog on its keeper's property.
- 5.6.3.2. *Disturbing the peace.* No animal keeper shall allow the animal to disturb the peace of any neighborhood by making excessive noise without provocation. Noise is excessive if it is uninterrupted barking, yelping, whining, or howling for a period of time exceeding 15 minutes. This section is not meant to preclude a dog from acting as a watchdog on its keeper's property.
- 5.6.3.3. *Damaging property.* No animal keeper shall allow the animal to damage public or private property or realty.
- 5.6.3.4 *Running at large.* When not on the private property of its keeper, or on private property with the express permission of that property's owner, an animal must be on a leash or may be under effective voice control in locations noted below. To be under effective voice control, the animal must be within the keeper's sight and the keeper must be carrying a leash.
- (1) *Voice control (in place of leash control) allowed.* A dog may be under voice control when within the Town Forest or on Conservation lands.
 - (2) *Public gatherings —leash control only.* An animal may be at any public gathering not otherwise specified in this By-Law only if it is on a 6-foot or shorter leash and the animal must refrain from illegal activities.
 - (3) *School grounds—animals not allowed during school/leash control only at other times.* Unless the school principal gives permission in advance, no animal may be on school grounds from 30 minutes before classes begin until 30 minutes after classes end. At all other times, the animal may be on school grounds only if it is on a 6-foot or shorter leash. An animal is not violating this prohibition if it remains within a vehicle.
 - (4) *Exception for assistance animals (service animals).* Section 5.6.5.4 does not apply to any properly trained assistance animal or service animal while performing its duties.
- 5.6.3.5 *Chasing.* No animal keeper shall allow the animal to chase a person, motor-powered vehicle, human-powered vehicle, or animal drawing or carrying a person.
- 5.6.3.6 *Dog litter.* Every dog keeper is responsible for expeditiously removing any dog feces the dog deposits anywhere except on its keeper's private property, on other private property with the property owner's permission,. This provision does not apply to any assistance dog or service dog while it is performing its duties.

5.6.4 ANIMAL CONTROL OFFICER

- 5.6.4.1. *Appointment.* The Town Manager shall appoint an Animal Control Officer (ACO) under the provisions of Massachusetts General Laws Chapter 140,

Sections 151 and 151A to carry out the provisions of this By-Law and to perform such other duties and responsibilities as the Town Manager or his designee may determine.

5.6.4.2 *Duties.* The ACO's duties shall include but not be limited to the following:

(1) Enforcement of the Town of Reading *by-laws and relevant state regulations...*

(2) *Explanation of By-Law violations.*

(3) Notification to the owner of *Unlicensed dogs.*

(4) Issuance of *Temporary restraint orders.* The ACO shall issue an order of temporary restraint to the keeper of any animal that is a nuisance or that is awaiting a decision under Section 5.6.6 as to whether it is vicious. An order of temporary restraint is an order that the animal must be confined to its keeper's property when not on a 6-foot or shorter leash or may be ordered to be sheltered at a local kennel or veterinarian facility at the animal owner's expense; muzzling will be at the ACO's discretion. It shall be in force for no more than 30 days unless the ACO renews it in writing for subsequent 30-day periods. The ACO shall rescind or stop renewing the order when, in the ACO's judgment, restraint is no longer required. The animal's keeper can petition the Animal Control Appeals Committee (ACAC) under Section 5.6.5.2 to rescind the order of temporary restraint.

(a) *Nuisance animal.* An animal is a nuisance if it repeatedly violates any subsection of Section 5.6.3, particularly if it continues to chase motor vehicles, pedal vehicles, or animals carrying or drawing a person, or continues to damage property after its keeper has been fined for the animal running at large.

(b) *Awaiting a decision on a vicious animal hearing.* The ACO must order an animal restrained and (when off the keeper's property) muzzled pending the outcome of a vicious animal hearing under Section 5.6.6.2.

(6) *Issue an order of Confinement.* The ACO may make arrangements for the temporary housing of any animal that is to be confined under the provisions of this By-Law. The housing may be at local veterinary clinics, or at dog kennels within the Town or neighboring towns, and shall be at the animal owner's expense..

(7) *Complaint resolution.* The ACO shall investigate all complaints arising within the Town pertaining to violations of this By-Law and try to mediate disputes between Town residents pertaining to the behavior of an animal maintained or located within the Town. If the mediation fails, the ACO will decide on a solution and inform the animal owner and any resident that brought a complaint or problem to the ACO's attention. Any party aggrieved by or disagreeing with the ACO's decision may appeal that decision to the Animal Control Appeals Committee; the ACO shall attend the meetings of the ACAC on the matter.

(8) *Recordkeeping.* The ACO shall keep accurate, detailed records of the confinement and disposition of all animals held in custody and of all bite cases reported, and the results of investigations of the same. The ACO shall maintain a telephone log of all calls regarding animals and submit a monthly report summarizing the log to the ACAC.

5.6.5 ANIMAL CONTROL APPEALS COMMITTEE (ACAC)

- 5.6.5.1 *Composition of the ACAC.* The Animal Control Appeals Committee is comprised of three Reading residents, none of whom can be employees of the Town, appointed to three-year overlapping terms by the Board of Selectmen. The ACAC will annually select a member to serve as the chair. At least one of the three members must be a dog owner.
- 5.6.5.2 *Right to appeal.* When the Animal Control Officer has investigated a complaint regarding an animal's behavior and has issued a finding or an order of temporary restraint with which either the animal's keeper or the complainant disagrees, then either party may appeal by sending a written request to the Town Clerk within 10 business days after issuance of the ACO's decision. Following the Clerk's receipt of a written appeal, the ACAC shall hold a public hearing on the appeal within 14 days, at which the dog owner, the complainant, and the ACO must appear.
- 5.6.5.3. *Findings and further appeals.* The ACAC shall vote at the public hearing on whether to uphold, reverse, or modify the ACO's decision and shall mail its ruling to the animal owner, complainant, and ACO within three business days after the public hearing.
- 5.6.5.4 *Hearings vicious dogs.* The ACAC shall hold public hearings and make decisions on any vicious dog declaration under Section 5.6.6.
- 5.6.5.5 *Further Appeals.* An appeal from a decision of the ACAC may be made by either the Owner or Complainant pursuant to the provisions of M.G.L. Chapter 30A.

5.6.6 VICIOUS DOGS

- 5.6.6.1 *Declaring a dog vicious.* Any dog that, without provocation, bites a human being or kills or maims a domestic animal without provocation may be declared vicious by the ACAC. An exception may be made for a puppy (animal under 6 months old) that draws blood, or for a dog that attacks or bites an unaccompanied domestic animal on the dog keeper's property.
- 5.6.6.2. *Procedure for declaring a vicious dog.* Upon the written complaint of the ACO, any other public safety agent, or upon the petition of not less than 5 individuals from 5 separate households the Animal Control Appeals Committee (ACAC) shall hold a public hearing, after which it will determine whether it should declare a dog vicious and, if so declared, what remedy is appropriate.
- 5.6.6.3 *Exceptions.* A dog shall not be declared vicious if the ACAC determines any of the following:
- (1) The person's skin was not broken.
 - (2) The person who was bitten was willfully trespassing, committing a crime, or attempting to commit a crime on the premises occupied by the dog's keeper.
 - (3) The dog was being teased, tormented, abused, or assaulted by the injured person or animal prior to attacking or biting.
 - (4) The dog was protecting or defending a human being in its immediate vicinity from attack or assault.
- 5.6.6.4 *Remedies.* Upon its finding that the dog is vicious, the ACAC shall order one of the following remedies: permanent restraint; banishment; or destruction in accordance with MSPCA guidelines.

(1) *Permanent restraint order* is an order that the dog must at all times while on its keeper's property be kept within the keeper's house or a secure enclosure ; whenever the dog leaves its keeper's property, it must be muzzled and restrained on a lead no longer than 6 feet or confined in an escape-proof enclosure. The secure enclosure shall be a minimum of 5 feet wide, 10 feet long, and 5 feet in height, with a horizontal top covering the entire enclosure; shall be constructed of not less than 9 gauge chain link fencing; the floor shall be not less than 3 inches of poured concrete; with the bottom edge of fencing embedded in the concrete; shall be posted with a clearly visible warning sign including a warning symbol; must contain and provide protection from the elements; and shall comply with all applicable building codes and with the Zoning Bylaws of the Town of Reading. In addition, the keeper of the dog shall annually provide proof to the Town Clerk of a liability insurance policy of at least one hundred thousand dollars (\$100,000) for the benefit of the public safety.

(2) *Banishment* is an order that a vicious dog may no longer reside or visit in the Town of Reading. (A vicious dog that is confined to a vehicle while passing through Reading is not "visiting" and therefore is not in violation of the order of banishment.)

(3) *Destruction* is an order that the dog be destroyed in accordance with Massachusetts General Laws Chapter 140 and Massachusetts Society for the Prevention of Cruelty of Animals guidelines.

5.6.7 PENALTIES

5.6.7.1 *Fines.* Any animal keeper who maintains a kennel after the kennel license has been denied, revoked, or suspended, or who fails to obtain a kennel license; and any animal keeper who fails to comply with Section 5.6.5 *CONDUCT OF ANIMALS* shall be subject to penalties as determined by the Animal Control Appeals Committee, not exceeding \$300 per day for every day of the violation.

5.6.7.2 *Reimbursement of costs.* If the Animal Control Officer confines a dog and the animal owner does not pay all fees directly to the kennel or veterinary clinic, then the dog's keeper must reimburse the Town of Reading for any expenses incurred in boarding that dog. If the dog has not been licensed, the keeper must obtain a license and pay any applicable late fee before the dog can be released.

5.6.7.3 *Penalties for violating restraint orders.* The ACAC shall determine a schedule of penalties not exceeding \$300 for each and every violation of restraint orders.

5.6.8 MISCELLANY

5.6.8.1 *Non-criminal disposition of violations.* The ACO may, as an alternative to initiating criminal proceedings, initiate and pursue proceedings for the non-criminal disposition of any violation of this By-Law, in accordance with the provisions of Massachusetts General Laws Chapter 40, Section 21D, to the extent of the specific penalty provided therefore.

5.6.8.2 *Incorporation of state law.* The provisions of Massachusetts General Laws Chapter 140, Sections 136A through 156 and 158 through 174D, inclusive, as may be amended from time to time and except as modified herein, are hereby incorporated into this By-Law.

5.6.8.3. *Severability*. The invalidity of one or more sections, subsections, paragraphs, sentences, clauses, or provisions of this By-Law shall not invalidate or impair any other part of this By-Law nor invalidate the By-Law as a whole.

Board of Selectmen

ARTICLE 22 To see if the Town will vote to adopt the following General Bylaw regulating construction hours and noise limits, or take any other action with respect thereto:

5.5.8 - Construction Hours and Noise Limits

5.5.8.1 - Purpose. The intent of the bylaw is to regulate the hours during which construction and demolition activities may take place within the Town and otherwise to limit the impact of such activities on nearby residents and business.

5.5.8.2 - Definition.

- "Construction" shall mean and include the construction, reconstruction, alteration, repair, demolition and/or removal of any building, structure or substantial part thereof if such work requires a building permit, razing permit, electrical permit, plumbing permit, gas permit, or mechanical permit. "Construction" shall also include excavation that involves the use of blasting jackhammers, pile drivers, back hoes and /or other heavy equipment. "Construction" shall also include the starting of any machinery related to the above, deliveries, fueling of equipment, and any other preparation or mobilization for construction which creates noise or disturbance on abutting properties.

5.3.8.3 - Hours. No person shall perform any construction within the Town except between the hours of:

- 7 a.m. and 8 PM, Monday through Friday;
- 8 a.m. to 5 PM on Saturdays;
- None on Sundays and legal holidays.

5.3.8.4 - Exemptions. The restrictions set forth in this bylaw shall not apply to any work performed as follows:

- By any Federal or State Department, Reading Department of Public Works, the Reading Municipal Light Department and/or any contractors working directly for these agencies;
- By a resident on or in connection with his residence, without the aid of hired contractors, whether or not such residence is a detached single family home.
- In the case of work occasioned by a genuine and imminent emergency, and then only to the extent necessary to prevent loss or injury to persons or property.

5.3.8.5 - Permits. The Chief of Police or his designee (the Chief), may in his reasonable discretion issue permits in response to written applications authorizing applicants to perform construction during hours other than those permitted by this bylaw. Such permits may be issued upon a determination by the Chief, in consultation with the Building Inspector, the Town Engineer, or other Town staff, that literal compliance with the terms of this bylaw would create an unreasonable hardship and that the work proposed to be done (with or without any proposed mitigative measures) will have no adverse effects of the kind which this bylaw seeks to reduce. Each such permit shall specify the person authorized

to act, the dates on which or within which the permit will be effective, the specific hours and days when construction otherwise prohibited may take place, and any conditions required by the Chief to mitigate the effect thereof on the community. The Chief may promulgate a form of application and charge a reasonable fee for each permit. No permit may cover a period of more than thirty days. Mitigative measures may include notice to residents in the surrounding area, and other mitigation as determined by the Chief.

5.3.8.6 - Unreasonable Noise. Regardless of the hour or day of the week, no construction shall be performed within the Town in such a way as to create unreasonable noise. Noise shall be deemed unreasonable if it interferes with the normal and usual activities of residents and businesses in the affected area and could be reduced or eliminated through reasonable mitigative measures.

5.3.8.6 - Copy of Bylaw. The Building Inspector shall deliver a copy of this bylaw to each person to whom it issues a building permit, razing permit, electrical permit, plumbing permit, gas permit or mechanical permit at the time that the said permit is issued.

5.3.8.7 - Enforcement. The Police Department, Zoning Officer, and/or other agent designated by the Town Manager shall enforce the restrictions of this bylaw. Fines shall be assessed and collected in the amount of up to \$300 for each violation. Each day or portion thereof that a violation continues shall constitute a separate offense. Any alleged violation of this bylaw may, in the sole discretion of the enforcing agent be made the subject matter of non-criminal disposition proceedings commenced by such agent under M.G.L. c. 40, § 21D.

Board of Selectmen

ARTICLE 23 To see if the Town will vote to adopt the following General Bylaw regulating door-to-door solicitors and canvassers, or take any other action with respect thereto:

5.5.9 Door-To-Door Solicitors and Canvassers

5.5.9.1 - Definitions; applicability.

5.5.9.1.1 As used in this section, the terms "solicit" and "canvas" shall mean and include any one or more of the following activities conducted at residences without the previous consent of the owner:

- (a) Seeking to obtain the purchase, or orders for the purchase of goods, wares, merchandise, foodstuffs or services of any kind, character or description whatever for any kind of consideration whatsoever; or
- (b) Seeking to obtain subscriptions to books, magazines, periodicals, newspapers and every other type or kind of publication.

5.5.9.1.2 The provisions of this section shall not apply to officers or employees of the Town, county, state or federal government, or any subdivision thereof when on official business, or to neighborhood youth and students who solicit for the shoveling of snow or cutting of lawns or similar services to residents, nor shall it be construed to prevent route salespersons or other persons having established customers to whom they make periodic deliveries from calling upon such customers.

5.5.9.1.3 If any solicitor or canvasser is under the age of 18 years and is selling goods or periodicals for a commercial purpose, the provisions of M.G.L. c. 101, §34 shall apply.

5.5.9.1.3 The provisions of this section shall not apply to any person soliciting solely for religious, charitable or political purposes.

5.5.9.2 - Registration required.

It shall be unlawful for any person to solicit or canvas or engage in or conduct business as a canvasser or solicitor without first having obtained a Certificate of Registration from the Chief of Police as provided in this section.

5.5.9.3 - Application for Certificate of Registration.

5.5.9.3.1 Application for a Certificate of Registration shall be made upon a form provided by the Police Department along with a nonrefundable application fee of \$25.00.

5.5.9.3.2 An authorized representative of the sponsoring organization shall apply to the Chief of Police or his/her designee either in person or by mail. All statements on the application or in connection therewith shall be under oath. The applicant shall provide all information requested on the application, including:

- (a) Name, address and telephone number of the sponsoring organization, along with a listing of all officers and directors;
- (b) State and/or federal tax identification number of the sponsoring organization.
- (c) Name, residential and business address, length of residence at such residential address, telephone number, social security number and date of birth of each representative of the sponsoring organization who will be soliciting or canvassing in the Town;
- (d) Description sufficient for identification of the subject matter of the soliciting or canvassing in which the organization will engage;
- (e) Period of time for which the Certificate is applied (every Certificate shall expire within one year of date of issue);
- (f) The date of the most recent previous application for a Certificate under this section;
- (g) Any previous revocation of a Certificate of Registration issued to the organization or to any officer, director or representative of the organization by any city or Town and the reasons therefore;
- (h) Any convictions for a felony, either state or federal, within five years of the application, by the sponsoring organization, any of its officers or directors, or any representative who will be soliciting or canvassing in the Town;
- (i) Names of the three communities where the organization has solicited or canvassed most recently;
- (j) Proposed dates, hours and method of operation in the Town;
- (k) Signature of authorized representative of the sponsoring organization.

5.5.9.3.3 A photograph or an acceptable photocopy of a photograph of each representative of the sponsoring organization who will be soliciting or canvassing in the Town shall be attached to the application.

5.5.9.3.4 No Certificate of Registration shall be issued to any person, or to any organization having an officer or director, who was convicted of commission of a felony, either state or federal, within five years of the date of the application, nor to any organization or person who's Certificate of Registration has previously been revoked as provided below.

5.5.9.3.5 Fully completed applications for Certificates shall be acted upon within five business days of receipt. The Chief of Police shall cause to be kept in his office accurate records of every application received together with all other information and data pertinent thereto and of all Certificates of Registration issued under this section and of all denials.

5.5.9.3.6 Upon approval of an application, each solicitor or canvasser shall be issued a Certificate of Registration with a photo identification badge to carry upon his/her person at all times while soliciting or canvassing in the Town and to display the Certificate whenever asked by any police officer or any person solicited.

5.5.9.4 - Revocation of Certificate.

5.5.9.3.1 Any Certificate of Registration issued hereunder may be revoked by the Chief of Police for good cause, including conviction of the holder of the Certificate of violation of any of the provisions of this section or a false material statement in the application. Immediately upon such revocation, the Chief of Police shall give written notice to the holder of the Certificate in person or by certified mail addressed to his/her residence address set forth in the application.

5.5.9.3.2 Immediately upon the giving of such notice, the Certificate of Registration shall become null and void. In any event, every Certificate of Registration shall state its expiration date, which shall be no later than one year from date of issue.

5.5.9.5 - Deceptive practices.

No solicitor or canvasser registered or exempt from registering may use any plan, scheme, or ruse which misrepresents the true status or mission of any person conducting the solicitation or canvas in order to gain admission to the home, office or other establishment of any person in the Town.

5.5.9.6 - Duties of solicitors and canvassers.

It shall be the duty of every solicitor and canvasser going onto any premises in the Town to:

(a) Display a Town-issued photo identification badge on the outside of their person; and

(b) First examine whether there is a notice posted stating that no solicitors are welcome. If such notice is present, then the solicitor or canvasser shall immediately and peacefully depart from the premises; and

© Any solicitor or canvasser who has gained entrance to any residence, whether invited or not, shall immediately and peacefully depart from the premises when requested to do so by the occupant.

5.5.9.7 - Lawful hours to conduct solicitation or canvas.

All canvassing or soliciting under this section shall be confined to the hours between 10:00 A.M. and sundown or 8:00 P.M., whichever is earlier, throughout the year.

5.5.9.8 - Penalty for violations. Any solicitor or canvasser who violates any provision of this section shall be punishable in accordance with section 1.5 of the Town of Reading General Bylaws.

Board of Selectmen

ARTICLE 24 To see if the Town will vote to amend § 5.13 of the General Bylaws of the Town as follows:

- § 5.13.3.2 – by deleting said section in its entirety, and inserting in its place: "Upon the receipt of a completed application form for a Potentially Significant Structure, the Building Inspector shall immediately forward a copy thereof to the Commission for review."
- § 5.13.3.3 – by deleting the word "Permit" in the first sentence and replacing it with the word "Application", so that the first part of said section reads, "Within fourteen (14) days of the date upon which the Commission receives the Demolition Application, the Commission shall make an Initial Determination that is . . ."
- § 5.13.3.6 – by deleting the word "six (6)" in the second sentence and replacing it with the word "twelve (12)", so that said second sentence shall read, "The Commission shall so advise the applicant and the Building Inspector, and a Demolition Permit may be delayed up to twelve (12) months after the conclusion of the hearing during which time alternatives to demolition shall be considered."
- § 5.13.3.4 – by deleting the second sentence of the second paragraph and replacing it with, "The Applicant shall be responsible for costs associated with the mailing, posting or publishing of the required notices."

or take any other action with respect thereto.

Historical Commission

ARTICLE 25 To see if the Town will vote to amend Section 4.3.2.8 of the Zoning Bylaw, Accessory Apartments as follows:

The language of Section 4.3.2.8a. is deleted and replaced with the word "Reserved." The phrase ", as it existed on August 1, 1982" is deleted from Section 4.3.2.8e.

Or take any other action with respect thereto.

Community Planning and Development Commission

ARTICLE 26 To see if the Town will vote to take the following action with respect to the Zoning By-Laws:

- a) Amend Article 2.0, DEFINITIONS, by adding the following definition as Section 2.2.28.1:

"2.2.28.1. **Lifestyle Center**: A group of commercial establishments (including any combination of retail sales uses, consumer service establishments, restaurants, financial institutions and offices) situated on 15 acres or more of land in a Business C District, together with ancillary utility facilities, parking areas, driveways, roads, landscaped areas and buffer areas. A Lifestyle Center may consist of one or more lots and one or more buildings, provided that the separate lots and buildings are developed with a unified approach to access and circulation, parking, truck loading and unloading, vehicular entrances and exits, drainage, utilities and management of landscaped and buffer areas. Uses in a Lifestyle Center shall not be considered a mixed use as defined in Section 2.2.21.2. ."

- b) Amend 4.2.2 Table of Uses as follows:

In the column entitled "Bus C"

by adding a "*****" after the word "No" in the row entitled "Retail Sales"; and

by adding a "*****" after the word "No" in the row entitled "Consumer Services," and

by adding under the heading "**Business and Service Uses**" after "Retail Sales" and before "Consumer Services" the following new item:

PRINCIPAL USES	RES	RES	RES	BUS	BUS	BUS	IND
	S-15	A-40	A-80	A	B	C	
	S-20						
	S-40						
Lifestyle Center	No	No	No	No	No	Yes	No

by adding to the notes appearing at the end of the Table of Uses, the following:

"***** Notwithstanding the above, such use is allowed as a part of a Lifestyle Center."

- c) Amend Section 4.3.1.3 by adding after the word "located" the following:

", provided that the foregoing shall not preclude the use and operation of restaurants or other uses typically included in a Lifestyle Center."

- d) Amend Section 5.1.2 Table of Dimensional Controls as follows:

by deleting the row entitled "In BUS-C Districts" under the Section entitled "**Other Permitted Principal Use**" in its entirety and substituting therefor the following:

Minimum Lot		Minimum Yds.					Maximum	Maximur Building Height
	Lot Width Circle Diameter Feet	Area Sq. Feet	Frontage Feet	Front Feet	Side Feet	Rear Feet	Coverage % of Lot	Feet
In Bus-C Districts		N.A.	N.A.	10***	10***	10***	60	55**

by adding at the end of the footnote to the Table of Dimensional Controls labeled as "***" the following:

"See additional provisions contained in Section 5.3.1.4.a."

by adding after footnote "***" to the Table of Dimensional Controls, the following:

"***Except as provided in Section 5.2.3.7."

e) Amend Section 5.2.3 Yards by adding the following as Section 5.2.3.7:

"5.2.3.7. Notwithstanding anything contained in this By-Law to the contrary, a Lifestyle Center may be constructed on more than a single Lot, and such Lots may be in separate ownership, and in such event the intensity regulations set forth in Section 5.0 of this By-Law (including, without limitation, the Table of Dimensional Controls set forth in Section 5.1.2) shall not be applied to each individual Lot, but shall be applied to all of the Lots on which the Lifestyle Center is located as if the same were a single Lot."

f) Amend Section 5.2.6 Gross Floor Area by deleting the word "Gross" in the title to Section 5.2.6 and adding the following as Section 5.2.6.3:

"5.2.6.3. In a Lifestyle Center, no retail store shall exceed 70,000 square feet of net floor area. No retail store may divide its use in a Lifestyle Center into two or more retail spaces that in the aggregate would exceed maximum retail store area limitations."

g) Amend Section 5.2.8.2 by deleting the Section in its entirety and substituting therefor the following:

"5.2.8.2. Except as otherwise set forth in this Section 5.2.8.2, where two or more principal buildings are on the same lot, they shall be located at least fifty (50) feet apart. Notwithstanding the above, two or more buildings situated on the same Lot within the Business C District shall have no required minimum distance between buildings."

- h) Amend Section 5.3.1.4 by deleting subparagraph a. of the Section in its entirety and substituting therefor the following:
- “a. Except as otherwise set forth in this subparagraph a, no building shall be located within one hundred (100) feet of a Residence District. Notwithstanding anything contained in Section 5.3.1 to the contrary, provided that no retail use within the Business C District exceeds fifty-five (55) feet in height, buildings may be situated within fifty (50) feet of a Residence District, but only if such buildings do not exceed fifty-five (55) feet in height.”
- i) Amend Section 6.1.1.3 **Off-Street Parking and Loading/Unloading Requirements** by adding after “Restaurants” and before “Industrial and Manufacturing Establishments” the following new item:

Principal Use	Minimum Number of Off-Street Parking Spaces Required	Minimum Number of Off-Street Loading and Unloading Spaces Required
Lifestyle Center	One space for each two hundred fifty (250) square feet of Net Floor Area for all uses within the Lifestyle Center.	<p>For a Building containing between 0 and 25,000 square feet-zero spaces.</p> <p>For a Building containing between 25,001 square feet and 50,000 square feet-one space.</p> <p>For a Building containing in excess of 50,001 square feet-two spaces.</p> <p>Notwithstanding the foregoing, a lesser number of loading and unloading spaces may be provided for a Lifestyle Center upon a determination of sufficiency by the CPDC pursuant to Section 4.3.3.12.2.</p>

- j) Amend Section 6.2.3.2.3. Signs in Business-C Zoning Districts by adding the letter “a.” at the beginning of the first paragraph and adding after the word “Paragraph 6.2.3.2.1.” and before “, provided, however,” the following:
- “and except as otherwise provided in subparagraph b. of this Section 6.2.3.2.3.”
- k) Amend Section 6.2.3.2.3. to add the following paragraph after the first paragraph:
- “b. For Lifestyle Centers, the provisions of Section 6.2.3.2.1 shall not apply. Signage in a Lifestyle Center shall be subject to review and

approval by the Community Planning and Development Commission as part of site plan review, applying the signage standards of Sections 4.9.5.6.1. through 4.9.5.6.4. As part of site plan review, the CPDC may allow the following additional signage for a Lifestyle Center: (i) Where a tenant or occupant has an additional storefront public entrance for customers located in a secondary wall (being a wall other than the wall where the primary sign is located), and the additional entrance faces a vehicle drive, parking area or pedestrian walkway, an additional sign may be permitted on the secondary wall. (ii) In addition to building signage, a business that occupies the Lifestyle Center may have its name and/or logo on an approved canopy. (iii) If the Lifestyle Center abuts Route 95, there may be additional building signage facing that highway, provided that (a) the lumens and brightness of illumination of such signs shall be subject to approval by the CPDC; and (b) such signage shall not be higher than the top of the building on which it is located; and (c) any illumination of such signage shall be turned off between 11:00 pm and the next morning at 7:00 am; and (d) the signage identifies either the name of the Lifestyle Center or occupants in the Lifestyle Center who have a store or restaurant of at least 5,000 square feet. (iv) A free-standing sign may be allowed on a separate lot if that lot is within the Business C District." (v) Additional signage on the front of the buildings may be allowed in sole discretion of the CPDC.

- l) Amend Table 6.2.3., **Signs Permitted According to Zoning District** by adding a reference to a new note "(G)" after "**Business-C**" in the heading "**Business-A, Business-C and Industrial Zoning District:**". The revised heading of the second Section of Table 6.2.3. shall read as follows:

"Business-A, Business-C(G) and Industrial Zoning District:"

- m) Amend Table 6.2.3. by adding after Note "(F)" the following new note (G):
- "(G) Lifestyle Centers shall be subject to the provisions of Section 6.2.3.2.3 (b), and shall not be restricted by the limitations set forth in the above Table 6.2.3."

or take any other action with respect thereto.

By Petition

ARTICLE 27 To see if the Town will vote pursuant to Section 2-6 of the Reading Home Rule Charter to declare the seats of certain Town Meeting Members to be vacant and remove certain described persons from their position as Town Meeting Members for failure to take the oath of office within 30 days following the notice of election or for failure to attend one half or more of the Town Meeting sessions during the previous year, or take any other action with respect thereto:

Precinct 2	Kevin T. Flanagan	Precinct 5	Paul A. Kelley
Precinct 3	John T. O'Connor	Precinct 7	Pasquale M. Iapicca
Precinct 4	Priscilla D. Hollenbeck		

Board of Selectmen

and you are directed to serve this Warrant by posting an attested copy thereof in at least one (1) public place in each precinct of the Town not less than fourteen (14) days prior to April 4, 2006, the date set for the Election in said Warrant, and to publish this Warrant in a newspaper published in the Town, or by mailing an attested copy of said Warrant to each Town Meeting Member at least fourteen (14) days prior to the time of holding said meeting.

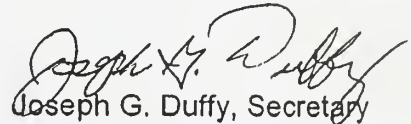
Hereof fail not and make due return of this Warrant with your doings thereon to the Town Clerk at or before the time appointed for said meeting.

Given under our hands this 28th day of February, 2006.

Camille W. Anthony, Chairman




Richard W. Schubert, Vice Chairman

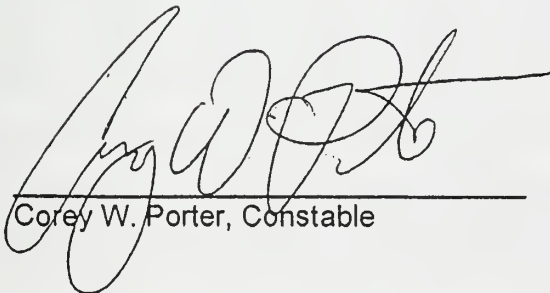


Joseph G. Duffy, Secretary

James E. Bonazoli



Ben Tafoya
SELECTMEN OF READING



Corey W. Porter, Constable

ANNUAL TOWN ELECTION

April 4, 2006

Pursuant to the Warrant and the Constable's Return thereon, a General Election was held for all eight precincts at Addison Wesley Longman. The Warrant was partially read by the Town Clerk, Cheryl A. Johnson, when on motion of John Silvaggi, Precinct 4 Warden, it was voted to dispense with the further reading of the Warrant, except the Constable's Return, which was then read by the Town Clerk. The ballot boxes were examined by the respective Wardens and each found to be empty and registered 00.

The Town Clerk declared the polls open at 7:00 a.m. and closed at 8:00 p.m., with the following results:

2040 ballots (12.5%) of registered voters cast as follows:

Moderator for one year - Vote for One									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Alan E. Foulds*	233	114	183	262	184	170	223	182	1551
Other	0	1	0	1	1	0	0	0	3
Blanks	55	33	50	89	50	63	68	69	486
Total	288	148	242	352	235	233	291	251	2040
*Elected									

Board of Selectmen for three years - Vote for One									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Camille W. Anthony*	222	104	185	250	170	156	197	181	1471
Other	0	4	5	4	3	7	1	5	29
Blanks	66	40	52	98	56	70	93	85	540
Total	288	148	242	352	235	233	291	251	2040
*Elected									

Board of Selectmen for one year - Vote for One									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Stephen A. Goldy*	194	98	162	220	104	157	162	163	1340
Other	2	0	3	1	2	3	0	3	14
Blanks	92	50	77	131	69	73	109	85	686
Total	288	148	242	352	235	233	291	251	2040
*Elected									

Board of Assessors for three years - Vote for One									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Thomas J. Ryan*	202	96	174	224	168	154	104	172	1384
Other	0	1	1	2	0	2	0	0	6
Blanks	86	51	67	126	67	77	97	79	650
Total	288	148	242	352	235	233	291	251	2040
*Elected			150						

Board of Library Trustees for three years - Vote for Two

<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Susan Hopkins Axelson*	217	104	179	233	165	154	194	166	1409
Karyn A. Storti*	202	97	176	238	178	165	194	169	1419
Other	0	0	0	3	0	2	0	0	2
Blanks	157	95	129	236	127	145	194	167	1250
Total	576	296	484	704	470	466	582	502	4080
*Elected									

Municipal Light Board for three years - Vote for Two

<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Richard S. Hahn*	189	87	151	203	146	143	168	156	1243
Mary Ellen O'Neill*	196	96	170	228	162	163	192	154	1358
Other	0	0	1	1	1	1	0	0	4
Blanks	191	113	162	272	161	162	222	192	1475
Total	576	296	484	704	470	466	582	502	4080
*Elected									

School Committee for three years - Vote for Two

<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Robert L. Spadafora, Jr.	192	66	114	202	101	123	120	147	1065
Christopher Caruso*	164	101	134	196	138	134	172	120	1159
David C. Michaud*	152	84	151	175	146	133	194	140	1175
Linda M. Phillips								6	6
Other	2	2	0	4	2	2	0	0	12
Blanks	66	43	85	127	83	74	96	89	663
Total	576	296	484	704	470	466	582	502	4080
*Elected									

Town Meeting Members for three years - Vote for not more than Eight

<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Nancy Huntington-Stager*	206								206
David Francis Lee, Jr.*	194								194
Thomas J. Ryan*	187								187
James E. Barry	19								19
Thomas W. Connery*	55								55
Nancy A. Docktor*	27								27
William R. Grace*	31								31
Martin G. Lusk*	35								35
Mark A. McKie	11								11
Susan G. Owrutsky	8								8
Ralph Spano*	31								31
Neil J. Sullivan	11								11

Other	25							25
Blanks	1464							1464
Total	2304							2304
*Elected								

Town Meeting Members for three years - Vote for not more than Eight									
<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
John W. Fay*		93							93
Christine Ford*		104							104
Rita C. Robertson*		94							94
Joseph C. Appleyard* ¹		14							14
Liz Malinski*		3							3
Steven McLaughlin*		2							2
Marlene W. Cohen**		1							1
Robert DeMild, Jr.**		1							1
Thomas F. O'Donnell**		1							1
Donald C. Stroeble**		1							1
Other		32							32
Blanks		838							838
Total		1184							1184
*Elected									

**Tie Breaker decided at Town Meeting April 24, 2006

¹Joseph C. Appleyard has accepted the two year term

Town Meeting Member for two years - Vote for not more than one									
<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Joseph C. Appleyard*		3							3
Other		6							6
Blanks		139							139
Total		148							148
*Elected									

Town Meeting Member for one year - Vote for not more than one									
<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Joseph C. Appleyard* ²		3							3
Other		8							8
Blanks		137							137
Total		148							148
*Elected									

²Joseph C. Appleyard has accepted the two year term

Town Meeting Members for three years - Vote for not more than Eight									
<u>Candidate</u>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Stephen L. Crook*			125						125

Joseph M. D'Alessio*			178						178
Francis P. Driscoll*			124						124
Thomas Francis Procopio*			172						172
David Bauman Tuttle*			174						174
Christopher L. Brungardt*			176						176
Nicholas J. Safina*			177						177
Joseph P. Westerman*			168						168
Albert Garbarino			41						41
Other			6						6
Blanks			595						595
Total			1936						1936
*Elected									

Town Meeting Membes for one year - Vote for not more than Two									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Mary Ellen Begonis*			183						183
Walter B. Begonis*			177						177
Other			2						2
Blanks			122						122
Total			484						484
*Elected									

Town Meeting Members for three years - Vote for not more than Eight									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Jonathan E. Barnes*				221					221
Martin J. Benison**				125					125
Lynne H. Cameron*				227					227
Glen M. Hartzler**				125					125
Matthew L. Wilson*				238					238
Michelle M. Hopkinson*				222					222
James G. Lenox*				213					213
Thomas J. Loughlin*				239					239
Harry M. Simmons				118					118
Lori L. Vinciguerra*				239					239
Other				9					9
Blanks				849					849
Total				2816					2816
*Elected									

**Tie Breaker decided at Town Meeting April 24, 2006

Town Meeting Member for two years - Vote for not more than One									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Harry M. Simmons*				81					81
Marsie K. West				13					

Other				14					14
Blanks				244					244
Total				352					339
*Elected									

Town Meeting Member for one year - Vote for not more than One

<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Robert H. Soli*				208					208
Other				5					5
Blanks				140					140
Total				353					353
*Elected									

Town Meeting Members for three years - Vote for not more than Eight

<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Patrick M. Fennelly*					162				162
Kevin M. Fulgoni*					139				139
Bo S. Garrison*					134				134
Eleanor K. Higgott*					154				154
Lawrence E. Mabiuss*					143				143
Jeffrey Barringer Dietz*					148				148
Karyn A. Storti*					165				165
Bernard Daniel Cotter, Sr.*					22				22
Lori-Jean Foley					8				8
Regina M. Snyder					8				8
Other					45				45
Blanks					754				754
Total					1880				1880
*Elected									

Town Meeting Members for three years - Vote for not more than Eight

<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Barry C. Berman*						141			141
James E. Bonazoli*						149			149
Alexander McRae*						134			134
James P. Mulvey*						146			140
Mary M. Parr*						136			136
Linda M. Phillips						90			90
John Henry Parks*						132			132
J. Thomas Parr*						118			118
Charles Robert Robinson*						146			146
Peter Shields						14			10
Other						10			10
Blanks						654			654

Total						1864			1864
*Elected									

Town Meeting Members for three years - Vote for not more than Eight									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Jeffrey W. Struble*							184		184
Denise D. Wyer*							187		187
John A. Lippitt*							197		197
Martin J. Foodman*							28		28
Michael F. Lyons*							19		19
Moirra McGoldrick*							26		26
Michael Carmen Merullo*							23		23
David C. Michaud							5		6
Jonathan C. Weber*							53		53
Other							117		117
Blanks							1489		1489
Total							2328		2328
*Elected									

Town Meeting Members for three years - Vote for not more than Eight									
<i>Candidate</i>	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
John E. Brzezinski*								145	145
Tina P. Brzezinski*								149	149
Karen Gately Herrick*								156	156
Kevin M. Nestor*								162	162
Robert L. Spadafora, Jr.*								165	165
Patricia F. Beckman*								16	16
William O. Finch*								21	21
Riley A. Ohlson*								14	19
Frederick Van Magness								11	11
Matthew MacKoul								6	6
Thomas John Walsh, III								6	6
Other								24	24
Blanks								1133	1133
Total								2008	2008
*Elected									

Question 1

Shall the Town of Reading approve the amendments to Article 22 of the Reading Home Rule Charter, proposed by the Reading Town Meeting, which will take effect on July 1, 2006 and which is summarized below:

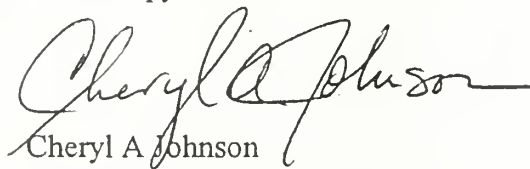
Article 22: Zoning Board of Appeals membership
Section 4-4: Board of Appeals 155

There shall be a Board of Appeals consisting of 5 members and 2 associate members appointed by the Board of Selectmen for three (3) year terms so arranged that as near an equal number of terms as possible shall expire each year.

The Board of Appeals shall have the powers and duties of Zoning Boards of Appeal under the Constitution and General Laws of the Commonwealth and such additional powers and duties as may be authorized by the Charter, by bylaw, or by Town Meeting vote.

Question 1									
	<u>Pr 1</u>	<u>Pr 2</u>	<u>Pr 3</u>	<u>Pr 4</u>	<u>Pr 5</u>	<u>Pr 6</u>	<u>Pr 7</u>	<u>Pr 8</u>	<u>Total</u>
Yes	222	98	176	227	154	163	199	176	1415
No	26	25	44	44	43	34	41	31	288
Blanks	40	25	22	81	38	36	51	44	337
Total	288	148	242	352	235	233	291	251	2040

A true copy. Attest:


Cheryl A Johnson
Town Clerk

ANNUAL TOWN MEETING

Reading Memorial High School

April 24, 2006

All Town Meeting members were sworn in. Precinct 2 met and appointed Marlene Cohen for one year to fill a vacated seat, and tie votes were broken with Robert Demild, Jr., Thomas O'Donnell, and Donald Stroeble receiving three year terms. Precinct 3 met and appointed Albert Garbarino for one year to fill a vacated seat. Precinct 4 met and appointed Stephen Goldy for one year to fill a vacated seat, and tie votes were broken with Glen Hartzler receiving a three year term.

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:42 p.m., there being a quorum present. The Invocation was given by Anthony Rickley followed by the Pledge of Allegiance to the Flag.

The Warrant was partially read by the Town Clerk, Cheryl A. Johnson, when on motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted to dispense with further reading of the Warrant except for the Officer's Return, which was read by the Town Clerk.

ARTICLE 2 – Camille W. Anthony, Chairman of the Board of Selectmen, gave the following State of the Town Report:

Since the Board of Selectmen last reported to this body, the year has been filled with one major activity or decision-making process after the other. It can be stated that this has been one of the busiest periods that I can remember in my twelve years on the Board.

In order to recall the events of the past year, let's reflect upon the people, places and challenges that the town has and will continue encounter and the individuals who have been part of the solutions.

WHO ARE THE NEW FACES?

In the past thirteen months three new individuals have been elected to the Board of Selectmen. At the recent election, Steve Goldy was elected to complete the last year of Joe Duffy's term and joins James Bonazoli and Ben Tafoya.

The Town Manger's Senior staff has had many changes in the leadership of the Town Departments.

The Board of Library Trustees completed its search and appointed Ruth Urell as Director;

Police Chief Robert Silva retired and James Cormier was appointed;

Town Accountant Richard Foley retired last September and the Selectman appointed Gail LaPointe;

Finance Director-Treasurer Beth Klepeis resigned in June and was replaced by Bob LeLacheur, whose position was reconstituted to Finance Director/Assistant Town Manager.

In addition, funding for a School Resource Officer was obtained and a Veteran's District in conjunction with the Town of Wilmington was established with Lou Cimaglia hired as the Veteran's agent.

This winter after years as serving the town well as Town Engineer, Joe Delaney, resigned in order to take a position with DEP and a hiring process to fill this position is ongoing.

The Town Manger is to be commended in assuring that an orderly transition has occurred. The leadership of our Town divisions is strong and has continued to move these departments forward.

During the past year, Town meeting instructed the Board of Selectmen to evaluate the need for nurse advocacy for the frail elderly, to undertake a renewed effort to stem substance abuse and to determine whether Reading should join Cities for Climate Control. The Selectmen responded by establishing the Nurse Advocacy Task Force, a Selectmen-School Committee initiative to address substance abuse and a Cities for Climate Control Committee.

After considering the breadth of personnel changes that has occurred within Town government, one would agree that this has been a year of challenges.

HOW IS THE PLACE WE CALL READING CHANGING?

Let's take a tour of the community and see what changes have occurred in the past year.

If we were to enter Reading from Wakefield on Walkers Brook Drive, we would see that phase two of Walkers Brook Crossing was completed. We could also celebrate the fact that DEP recently gave the Town final acceptance of the closing of the landfill. It must be emphasized that the acceptance of the closure has lifted a monumental financial burden from the shoulders of the community. Moving forward if we had kept abreast of the sales of commercial property, we would note that 128 Ford has moved and the site is for sale, TASC has just been sold, the Boston Stove property was purchased by Dickinson Development and is being considered for a Stop and Shop, and the development of the Danis property, i.e., General Tire, is in a state of flux. This area is Reading's largest commercial district and it is imperative that these parcels are developed to their highest and best use.

However, if we had entered via the 129 Rotary, we would encounter the Maplewood Village development designed for 55 and older. This development sits on a piece of land that has sat vacant for decades and was an eye sore. As we continue to travel up Salem Street, we are aware that the old Pierce Organ Factory is scheduled for condominium development. Approaching the downtown it is obvious that a new building is under construction (Walgreens), the Housing Authority will be adding four affordable units at 74 Pleasant Street beside the Senior Center, and Haven Junction at the Corner of Haven and Brande Court is open for business.

If we were to enter from Woburn, we would encounter the Archstone apartment development that has caused considerable discussion within the community. When Archstone is completed, there will be 204 units of which ?????? are designated affordable. We also would encounter

the Johnson Woods development on West Street if we headed towards Wilmington that will add ????? to our affordable housing base.

Finally, let's enter from Stoneham on Main Street. The Addison Wesley property has been the topic of discussion for 14 months. This valuable piece of property will continue to be the topic of discussion as the working group initiated by the Board of Selectmen evaluates the proposals submitted by the developer.

So what can we conclude after considering all of the places that have or will be changing in our community?

It is evident that Reading has entered a period of intense development that brings a host of issues to its citizens, its elected officials, and to the members of appointed committees and commissions. The responsibilities of the Community Services Department and especially CPDC and the Town planner have become increasingly more complex and demanding.

We should ask ourselves: What is the challenge for the community with this anticipated level of change and development? It should be reasonable to assume that Reading wants to ensure that the fabric of the community is not eroded and that these areas will not negatively alter how we citizens go about our daily lives.

That is our challenge.

WHAT OTHER CHALLENGES CONFRONT OUR COMMUNITY?

When we consider challenges other than the effects of development facing the community, there is no end to the number that we can address.

The financial stability of the community is always the top priority and concern. This year we were fortunate that our health care expenditures were well below what was anticipated due to the fact that the Town went out to bid. Our thanks to the members of the Health Insurance Task Force that studied and determined that bidding this service was the right course of action.

The final report of the Ad Hoc Development Committee recommended that the Hospital funds should not be used for a hospital. The challenge will now be to determine what programs should be funded and the process for accessing the hospital funds to provide these essential services.

Within the next year, the I93-95 Task Force will complete its work as options will be determined. Reading will host a meeting this Fall where proposed options will be presented to the public. It is imperative that the community stays involved and attends the next two public meetings to express its opinions and ideas.

The Board has spent considerable time, effort, and study on the discussion of Reading's future water supply. The decision as to whether to join MWRA as its sole source of water or build a water treatment plant was a difficult one. A special town meeting will be called in June in order to authorize funding for the Selectmen's decision to join MWRA.

Where does the Town stand in its goal to attain the state mandated housing inventory of 10%? The state currently has 8.2% authorized by the state that assumes that all of the proposed developments will come to completion. It is a constant struggle to strive to attain our goal. It is important that affordable units be constructed in a manner that is consistent with the landscape of our community. However, it is also important that we remember how expensive housing in Reading has become and embrace the need to provide affordable options.

Families in Reading have recently experienced tragedy with the death of two of its high school students in a horrific car accident. All of our hearts go out to these families and friends as we know the eternal sadness that will always be present. May we all continue to be a source of support for all of our citizens as tragedy and unfortunate situations occur.

WHO ARE THE INDIVIDUALS WHO MAKE IT HAPPEN?

In closing it is necessary to acknowledge the efforts of many who have worked tirelessly over the past year.

To the Town Manager and his legal counsel for the endless hours spent hammering out a negotiated settlement with Verizon in order to bring cable competition to Reading. The negotiations were lengthy and frustrating, but they were successful.

To the Fire Department who endured four major fires within a short period and as always maintained its professionalism in difficult times.

To the Police Department for its invaluable support on the Substance Abuse Initiative as well as its continued commitment to the safety of the community.

To the Health Department who continues to prepare for a pandemic as well as a catastrophic occurrence in addition to all of its other pressing responsibilities.

To the Library, Elder Services, and Recreation Departments for their continued efforts to ensure that Reading has the programs and activities available for the enjoyment by its residents.

To the beleaguered DPW Department, who gets little credit but plenty of criticism, for all of its tireless efforts to keep our water running, our sewers flowing, our roads passable, our Trash collected, and our Christmas lights blazing. It must be noted that this work is done with minimal funding and more is needed.

Our thanks to the leadership of the School Department as Reading residents can be justifiably proud of its public education and the students, teachers and volunteers who are its fabric.

Our thanks to all of those residents who contribute their time and efforts as members of town committees and civic or charitable organizations. It is the actions of many that make Reading a more desirable community in which to live our daily lives.

As we move forward into the next year, let us remember who Reading is, what it wants to continue to be, and ensure that we, its citizens, continue to do whatever is required to preserve

our tradition of being a caring, welcoming community. Will we remember that Reading is not perfect? However, will we remember that we are all trying to do our best and that is what should be expected of each of us.

ARTICLE 2 – Victoria V. Yablonsky, member of the Library Board of Trustees gave the following report for Karyn Storti, Chairman:

The Reading Public Library is at the heart of an involved, articulate, and literate community. Some highlights of 2005 include our new director, Ruth Urell, coming on board. Her knowledge, energy and vitality are an excellent match to lead our library.

Another highlight was the reopening of the library on Saturdays during the summer of 2005, thanks to the support of Town Meeting.

And, if all goes as planned in terms of the budget, an anticipated highlight will be the reopening of the library on Wednesday evenings from 5-9PM. This is the start of a three year plan by the Trustees to restore the hours lost to budget cuts approximately six years ago.

Next year, we hope to reopen the library on Thursday mornings from 9AM to 1PM and the year following to reopen on Sunday afternoons from 1-5PM.

With hours restored, the Reading Public Library can better serve the community and its members. Through its collections, programs, and outreach activities, the library supports and encourages reading and learning, intellectual curiosity, and personal growth and development.

In 2005, Reading citizens borrowed 372,456 print and audiovisual materials from the Library—almost 16 books for every man, woman and child in Reading! The RPL is the busiest library per hour in its population group in the Northeast Region. 17,381

Reading residents, 74% of the town, have current library cards! The circulation of audio and video materials has soared from 11% of total circulation in 1995 to 30% in 2005. What are the hot topics in Reading? Books on home additions, cooking, finance, Mysteries, and “Chick Lit.”

Overall, 15,878 adults and children took part in 446 library programs. In 2005, staff librarians at the Reference and Children’s desks answered an astonishing 52,158 questions in person, on the telephone and through email.

The Children’s Room presented 321 programs with over 14,000 attendees last year. Vehicle Day, the Harry Potter midnight party, and theater productions were just a few of these programs. 200 storytimes and singalongs fostered the love of language in children from 0-6 years of age. Lapsits, for ages 0-2, enable librarians to help caregivers learn the basics of early literacy and how to encourage their children to develop good reading skills in the future.

The summer Volunteering program for middle schoolers helped 75 students assist others by their work in the Library.

The RPL teaches adults and children how to find, evaluate and use information effectively in all formats. A series of free evening classes kicked off in 2005. Adults enjoyed “Mousing Around,” using the Internet to make travel plans, shop and find reliable sources for health information. “Geek Out, Don’t Freak Out” provided patrons a chance to bring their newest gadgets to the library and work with staff to figure out how to use them. Digital cameras were the most popular and most challenging.

Librarians provide instruction in library resources in formal classes, through one-on-one teaching, and with local school groups. Every sixth grader from Parker and Coolidge participated in the annual “Cookie Tours” given by the Young Adult Librarians with funding provided by the Friends of the Library and with the support of school faculty and administration.

The RPL provides an environment for people to meet and interact with others in the community and to participate in public discourse about community issues. We strive to make everyone in the community feel welcome and well-served at the Library. The library reached out to new populations in 2005 through a federally funded grant to develop a book and audio visual collection for people who read Chinese, Hindi, and Spanish. More than 500 books, newspapers, and magazines have circulated almost 1,800 times to date.

One of the highlights of last year was the appearance of Pulitzer Prize winning author Tracy Kidder in November, sponsored by the Reading Public Library Foundation. Author Tom Perrotta also spoke at the Library’s Annual Open House in March. And Mitali Perkins addressed an audience of young adults about her life as a person of Indian American Heritage.

The library is generously supported by the people of Reading and the Selectmen, Town Manager, Finance Committee, and the Library’s Trustees, Foundation, and Friends. Books, programs, outreach services, and special performances are underwritten by the gifts and hard work of many kind supporters and benefactors. We thank you for your essential contribution. Without your generosity our success in serving Reading would be impossible.

ARTICLE 2 – On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 2.

ARTICLE 3 – On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 3.

ARTICLE 4 – On motion by Richard W. Schubert, member of the Board of Selectmen, it was voted to amend the FY 2006 - FY 2015 Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter and as previously amended, by adding the following 3 projects:

- Wide Area Network (Verizon Grant) \$50,000
- Water Meter Replacement - \$541,341
- Paving Fraen parking lot - \$25,000 (legal settlement)

ARTICLE 5 – On motion by James E. Bonazoli, member of the Board of Selectmen, it was voted to indefinitely postpone the subject matter of Article 5.

ARTICLE 6 - On motion by Ben Tafoya, member of the Board of Selectmen, it was voted to amend the following votes taken under Article 15 of the Warrant of the Annual Town Meeting of April 25, 2005, as amended under Article 5 of the November 14, 2005 Subsequent Town Meeting, and that the Town vote to appropriate by transfer from available funds as noted, as the result of any such amended votes for the operation of the Town and its government:

General Fund

<u>Account Line</u>	<u>Description</u>	<u>Decrease</u>	<u>Increase</u>
A1	Accounting Salaries – replace an employee out on extended sick time		\$3,500
C13	FINCOM Reserve Fund (Finance – Expenses)	\$50,000	
E8	Public Safety expenses (fuel, ALS medical supplies, radio repair)		\$7,700
F5	DPW – Highway Salaries (Overtime)		\$18,000
F6	DPW – Highway Expenses (equipment maintenance; fuel; line painting; maintenance supplies)		\$133,300
F6	DPW – Highway Capital (pavement overlay – Fraen Corporation)		\$25,000
F7	DPW – Parks & Forestry Salaries (direct hiring of seasonal staff)		\$10,000
F8	DPW – Parks & Forestry Expenses (direct hiring of seasonal staff)	\$10,000	
F8	DPW – Parks & Forestry (Memorial Park Tot Lot)		\$1,500
F13	Street Lighting (increased energy costs)		\$5,000
F14	Rubbish (disposal tonnage)	\$19,000	
F15	Snow & Ice		\$267,900
F16	DPW – Cemetery Salaries (direct hiring of seasonal staff)		\$12,000
F17	DPW – Cemetery Expenses (direct hiring of seasonal staff)	\$12,000	
G4	Town Building Maintenance expenses (electricity & natural gas)		\$50,000
J1	Debt service (tax title – interest refund)		\$17,900
K3	Unemployment	\$5,000	
K4	Group health/life insurance	\$150,000	

K5	Medicare/Social Security		\$60,000
K6	Workers compensation		\$85,300
	Subtotals	\$246,000	\$697,100
	Net from Free Cash		\$451,100

Grants

<u>Account Line</u>	<u>Description</u>	<u>Decrease</u>	<u>Increase</u>
J2	Wide Area Network		\$50,000
	Net from Verizon Grant		\$50,000

Enterprise Funds

<u>Account Line</u>	<u>Description</u>	<u>Decrease</u>	<u>Increase</u>
L1	Water Distribution Overtime		\$15,100
L1	Water Treatment Plant Overtime		\$1300
L2	Water Treatment Plant Expenses – contract for operator		\$34,200
L2	DPW – Water Expenses (water sampling & analysis; replace air handling unit; Revay well sampling & testing; aerator electrical repair; MWRA supplemental water mailing)		\$93,122
L2	DPW – Water Expenses (Supplemental water purchase)		\$150,000
L4	DPW – Water Capital (WTP Engineering Services)		\$55,000
L4	DPW – Water capital (settlement from Northrop Grumman)	\$541,341	
L4	DPW – Water capital (meter reading system)		\$541,341
	Subtotals	\$541,341	\$888,263
	Net from Water Reserves		\$346,922

ARTICLE 7 - On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted to approve the FY 2007 – FY 2011 Capital Improvements Program as detailed in on pages C-1 through C1-14 of the warrant report, and as provided for in Section 7-7 of the Reading Home Rule Charter.

ARTICLE 8 - On motion by Richard W. Schubert, member of the Board of Selectmen, it was voted to accept the provisions of MGL Chapter 44, Section 53F½ and establish the Town's Storm Water Utility as an Enterprise Fund effective Fiscal Year 2007.

ARTICLE 9 - On motion by James E. Bonazoli, member of the Board of Selectmen, it was voted to authorize the Board of Selectmen to sell, or exchange, or dispose of, upon such terms and conditions as they may determine, the following items of Town tangible property:

Police	2 Ford Crown Victoria Police Cruisers
School	Miscellaneous items of furniture and equipment
Fire	1987 Ford E350 Cut Van Ambulance
Fire	1986 Chevrolet D30 Pickup Truck
DPW	1987 International 1954S Dump Truck w/Sander
DPW	1993 John Deere Front End Loader
DPW	International Rack Body Dump
DPW	1990GMC Blazer
DPW	1990 Ford F250 Pickup Truck
DPW	1990 Ford Taurus
DPW	1993 John Deere 300D Backhoe/Loader

ARTICLE 10 - On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted, in accordance with MGL Chapter 40, Section 4A to authorize the Town Manager on behalf of the Board of Health to enter into an inter-municipal agreement with one or more other governmental units to provide public health services which the Board of Health is authorized to perform, in accordance with an Inter-Municipal Mutual Aid Agreement to be entered into between the Town and various governmental units.

ARTICLE 11 – On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted to appropriate, by borrowing, the sum of \$368,516 in anticipation of reimbursement from the State, in accordance with MGL Chapter 44, Section 6 or any other enabling authority, or from the tax levy, or otherwise, for highway projects in accordance with Chapter 90, Massachusetts General Laws.

2/3 vote required
declared unanimous by Moderator

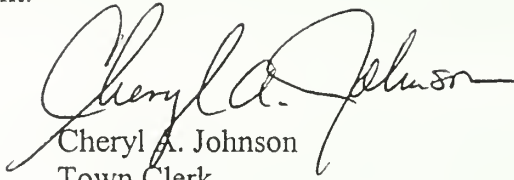
On motion by Elaine L. Webb, Precinct 1, it was voted that this Annual Town Meeting stand adjourned to meet at 7:30 p.m. at the Reading Memorial High School, on Thursday, April 27, 2006.

Annual Town Meeting
April 24, 2006

Meeting adjourned at 10:25 p.m.

179 Town Meeting Members were present.

A true copy. Attest:


Cheryl A. Johnson
Town Clerk

ANNUAL TOWN MEETING

Reading Memorial High School

April 27, 2006

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:40 p.m., there being a quorum present.

The Moderator instructed Town Meeting that J.D. Sloan was taking photos for a video for the Massachusetts Moderator's Association.

The Invocation was given by Thomas J. Ryan followed by the Pledge of Allegiance to the Flag.

On Notice of Intention to Reconsider under Article 8, Elaine L. Webb, Precinct 1, having voted on the prevailing side submitted a Motion to Reconsider to the Town Clerk on April 25, 2006 to be taken up at the next session of Town Meeting.

NOTICE OF INTENTION TO RECONSIDER UNDER ARTICLE 8

Notice pursuant to Section 2.2.4 of the Town of Reading's General Bylaws, Elaine Webb has provided the Town Clerk of Notice of her intent to move for reconsideration of the vote under Article 8 which was taken on April 24, 2006.

Pursuant to Section 2.2.4.3 of the Town of Reading's General Bylaws, this Notice was posted in one (1) or more public places in each precinct of the Town at least one day before April 27, 2006, the time of the next following session of said adjourned meeting, and published such notice in the Reading Times Chronicle issue of April 26, 2006.

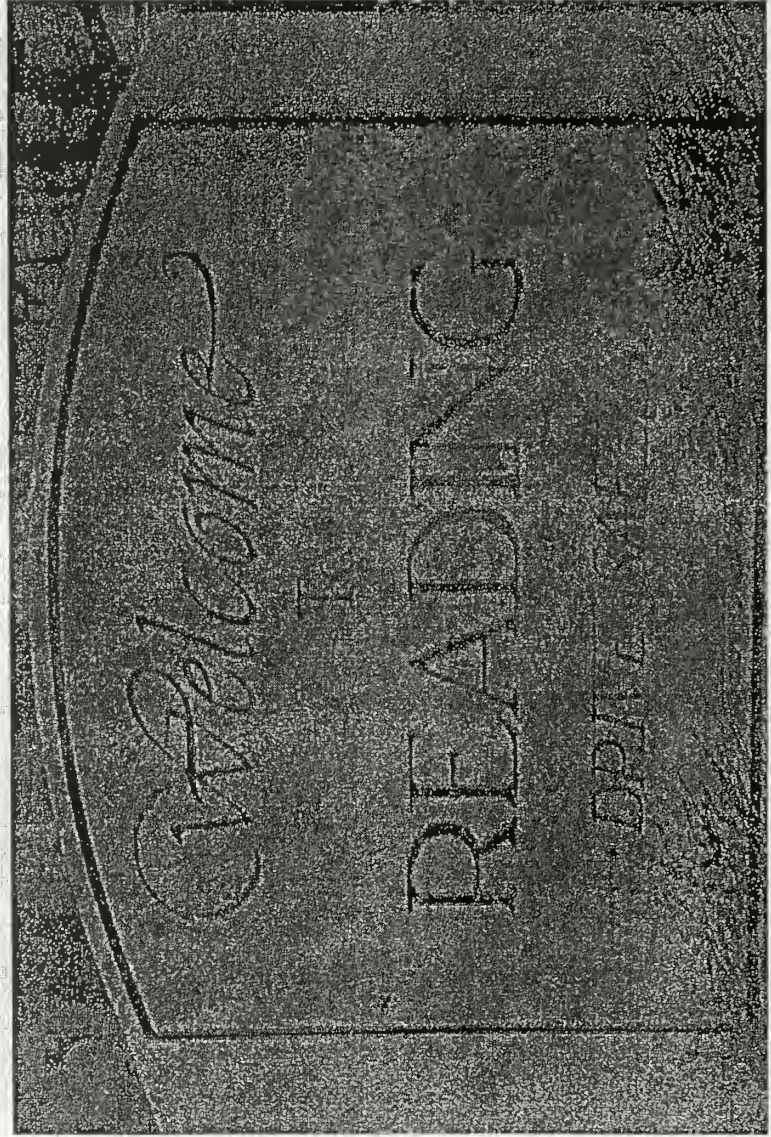
Article 8 was declared majority vote by the Moderator. The next session of Town Meeting will be on April 27, 2006 at 7:30 p.m. in the Reading Memorial High School Auditorium, 62 Oakland Road.

Elaine L. Webb, Precinct 1, requested a point of personal privilege to make an instructional motion instead of a Motion to Reconsider.

ARTICLE 2 – Presentation by William Brown, Precinct 8, to Robert I. Nordstrand for 40 years of continuous service as a Town Meeting member. Camille W. Anthony, Chairman of the Board of Selectmen presented Bob Nordstrand with a Franklin Street sign. Mr. Nordstrand was also presented with House and Senate Proclamations and received a standing ovation from the body. He expressed his thanks for the honor.

ARTICLE 2 – Robert L. Spadafora, Jr. presented Town Meeting with the following Initiative Against Substance Abuse Report; Nancy Lynn Swain presented Town Meeting with Data Collection Report; and Camille W. Anthony, Chairman of the Board of Selectmen, finished report and spoke about moving forward.

Reading Substance Abuse Initiative



Agenda

- Background and Summary
- Review Information and Statistics
- Recommendations

Background

- Fall Town Meeting supported an instructional motion to establish a steering committee to investigate substance abuse in Reading and present recommendations
- Steering Committee comprised twenty-three individuals which met weekly for eleven weeks
- To help establish the framework we met with Winchester's Substance Abuse Coordinator
 - Drafted our charges and created three subgroups to address
 - *Identify, personalize and communicate the substance abuse problem in Reading*
 - *Identify available and potential resources*
 - *Identify key and interested stakeholders*
 - *Set forth recommendations to combat the pervasiveness of substance abuse in Reading*
 - *Identify and empower a community group to implement the recommendations*

Steering Committee

Camille Anthony

Rob Spadafora

Bill Carrick, RN, SAPAC

James Cormier, Chief of Police

Tina Cormio, Professor of Nursing

Matthew Edison, Police School Resource Officer

John Fazio, Recreation Administrator

Jane Florio, RN, Health Services Administrator

Brian Grottkau, MD

Peter Hechenbleikner, Town Manager

George Hines, Former Selectman

Wendy Liston, RMHS PTO President

Barbara Meade, Chair, Board of Health

Vanessa Mulvey, Parent

Gary Nixan, Health and Wellness Director

Timothy O'Neill, RMHS alumnus

Kevin Patterson, Lt. Reading Police Department

Paula Perry, Coolidge PTO President

Rev. Eric Redard, President, Reading Clergy Association

Pat Schettini, Superintendent of Schools

Mark Staniuli, SAPAC

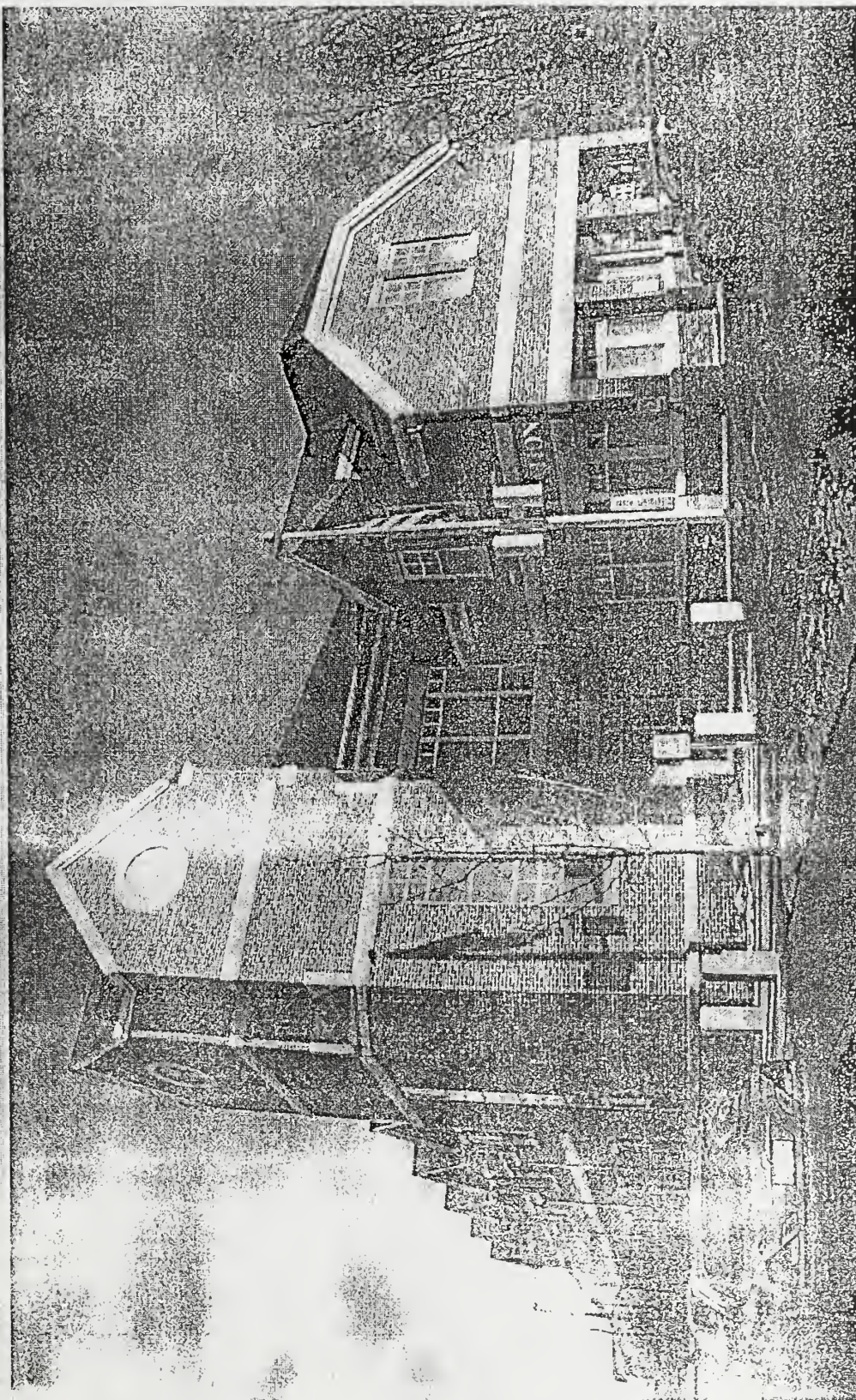
Karyn Storti, Chair, SAPAC

Nancy Linn Swain, Chair, Recreation Committee

Summary

- *Albert Einstein once said, "We can't solve problems by using the same kind of thinking we used when we created them."*
- This problem will certainly require innovative thinking
- We hope you will develop an appreciation for the scope of the problem and be convinced of the need for an orchestrated solution
- We hope that we can energize you to assist in this effort to protect our most valued natural resources —
our citizens

What Is Happening In Reading?

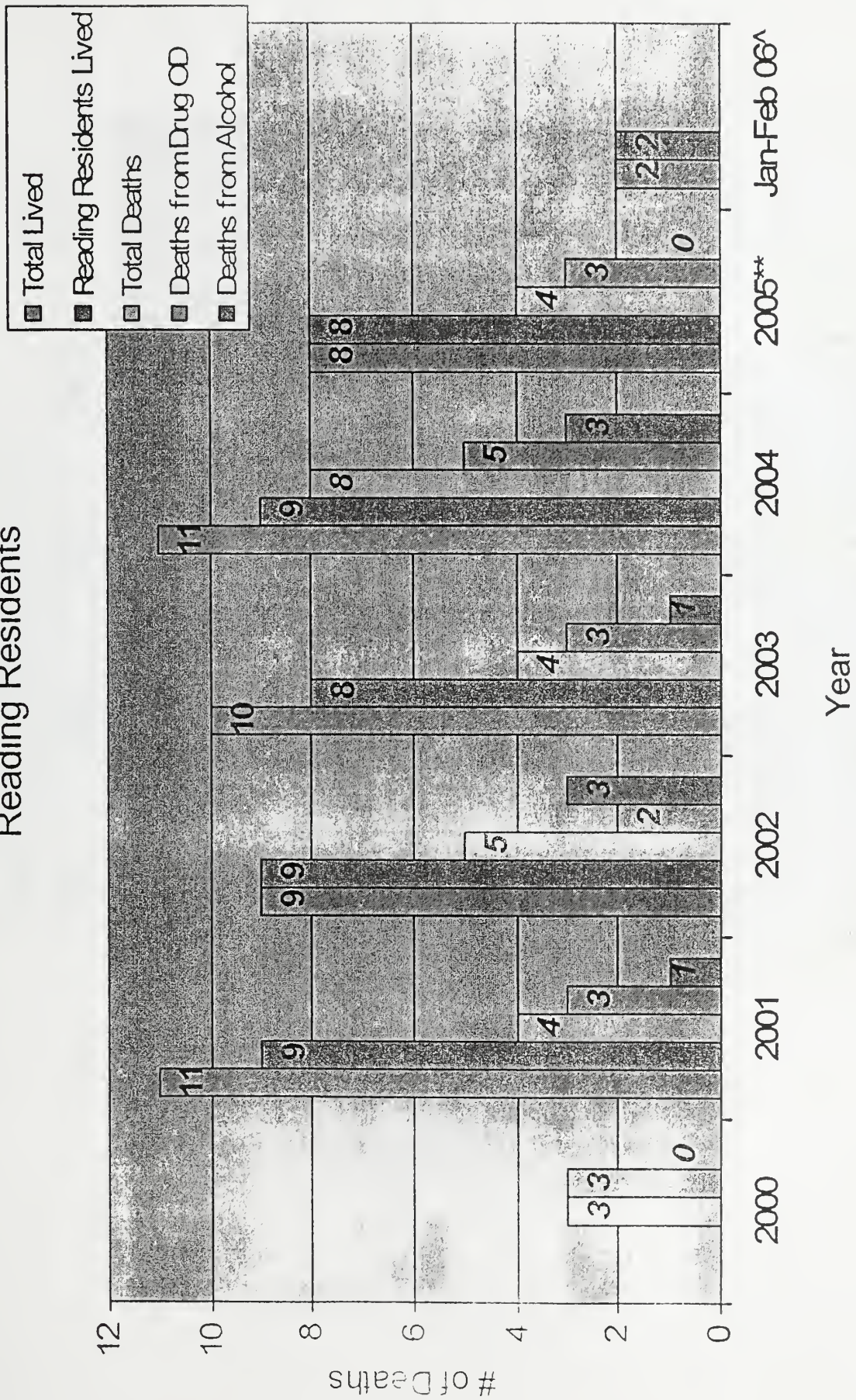


Statistical Foundation

- Reading has a population of 25,000
- Police Department
 - No written policy changes
 - Encouraged pro-active enforcement
 - New Chief April 2005
- Reading is similar to other towns
- ^ on 2006 figures indicate partial year statistics

Overdoses Deaths* and Lived

Reading Residents

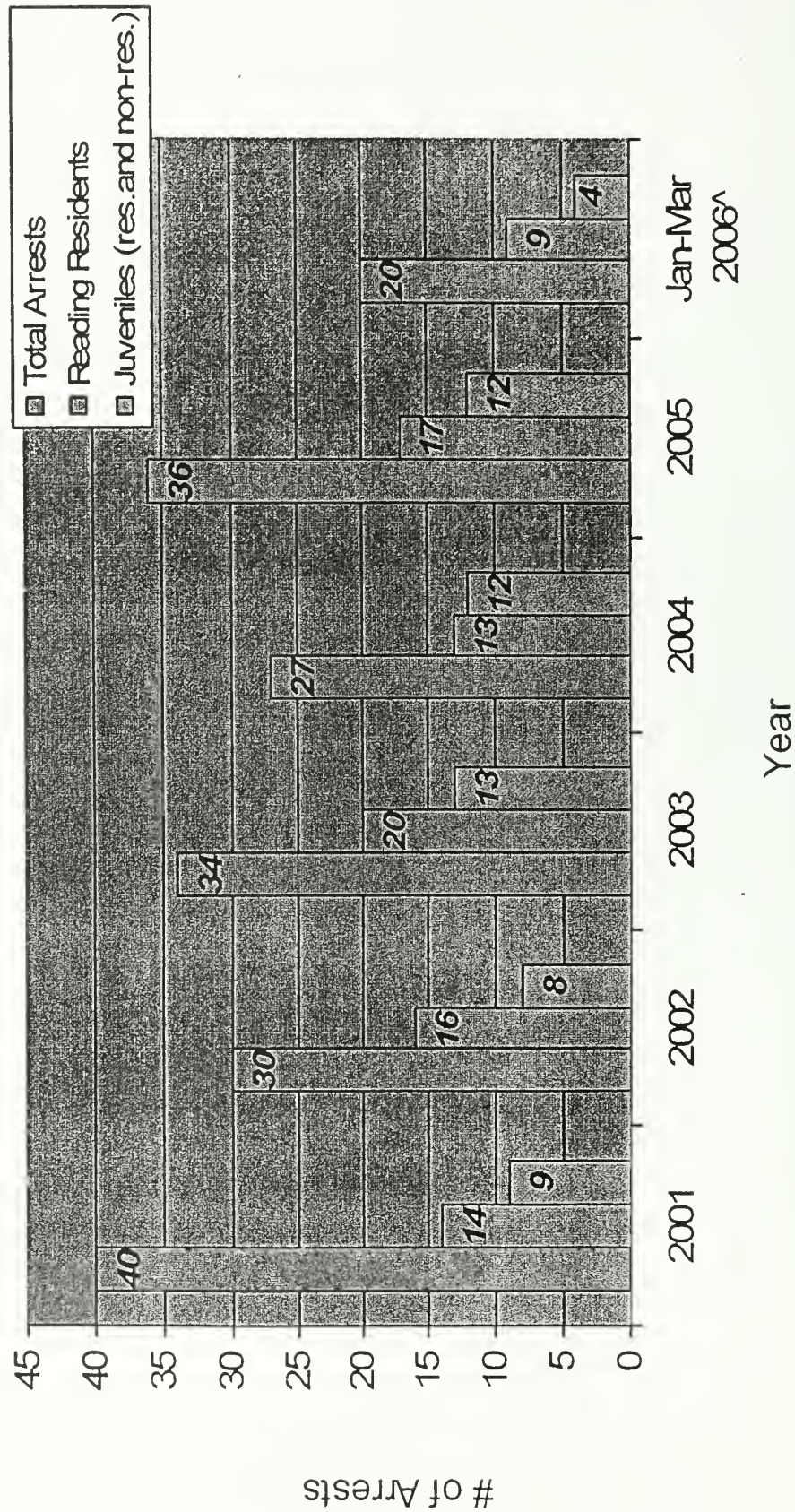


Source - Deaths - Death certificates on file with Reading Town Hall, Lived numbers from Police & Fire statistics.

*Note not all deaths occurred in Reading and number does not include ODs with other primary causes of death. ** 1 Cause of Death still pending.

Drug Arrests in Reading

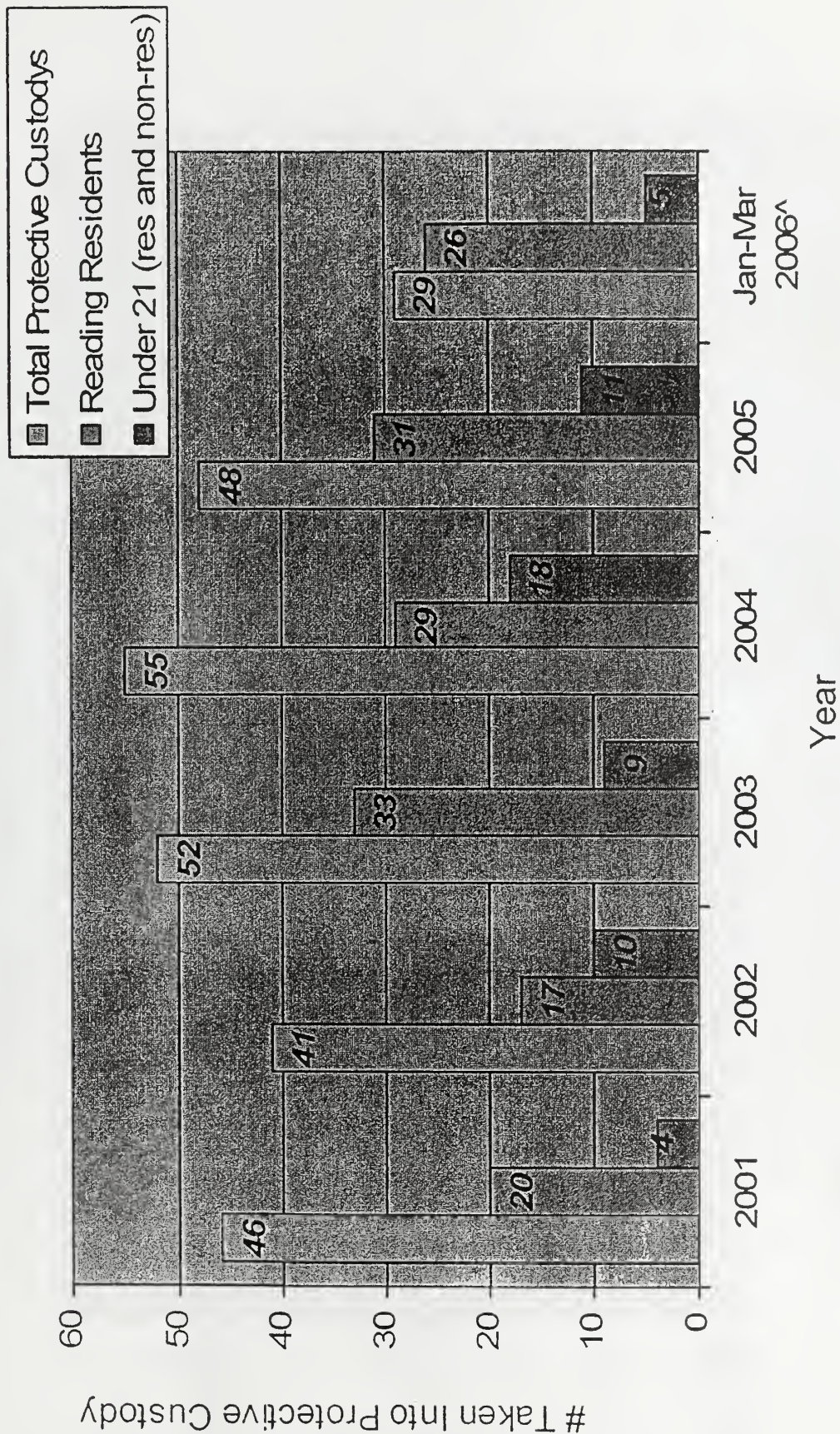
Residents and Non-residents



[^] Represents first 3 months of 2006
Source - Reading Police Department

Protective Custody

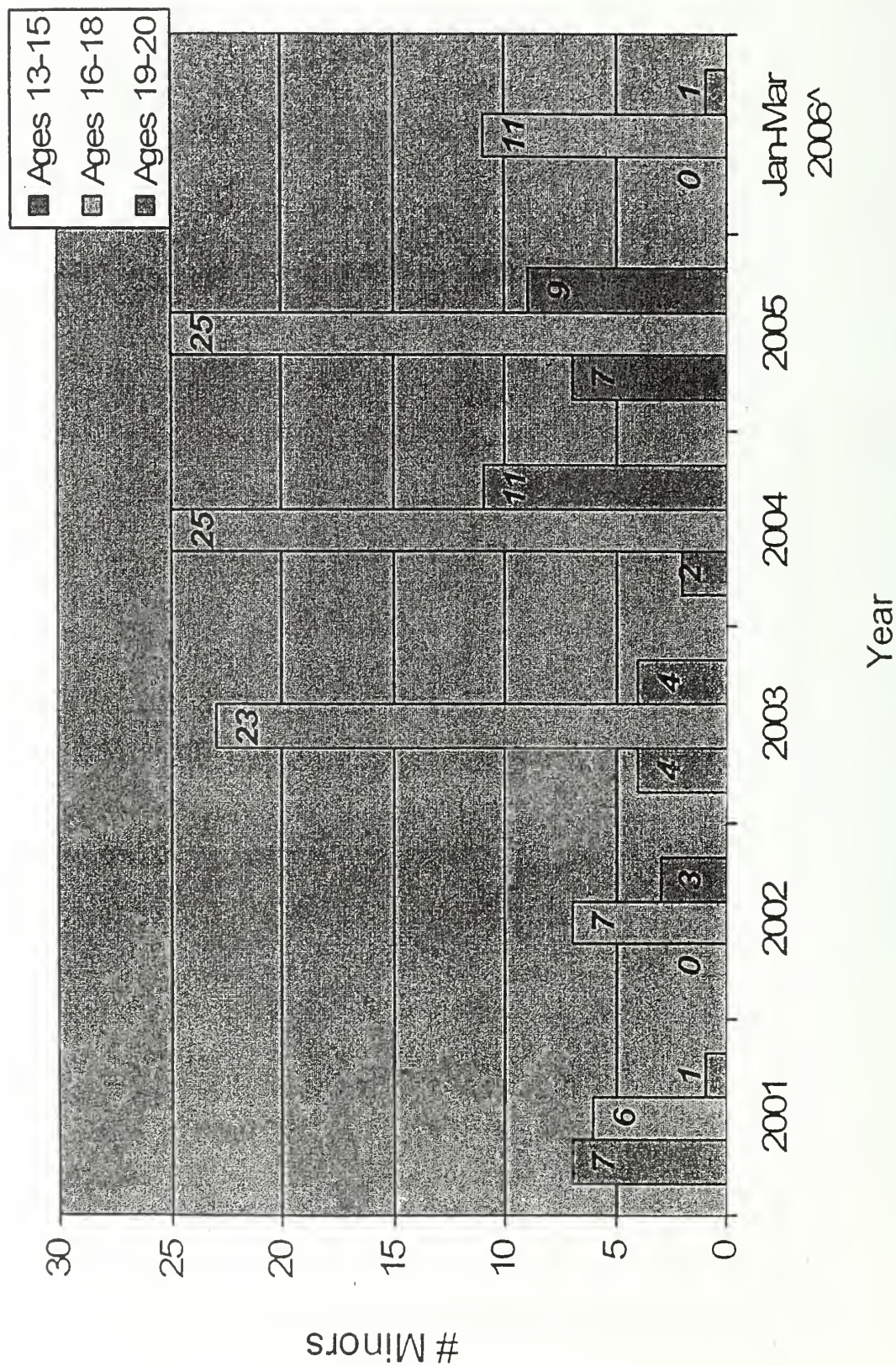
Residents and Non-residents



^ Represents first 3 months of 2006

Source: Reading Police Department

Minor Transporting/Possessing Alcohol

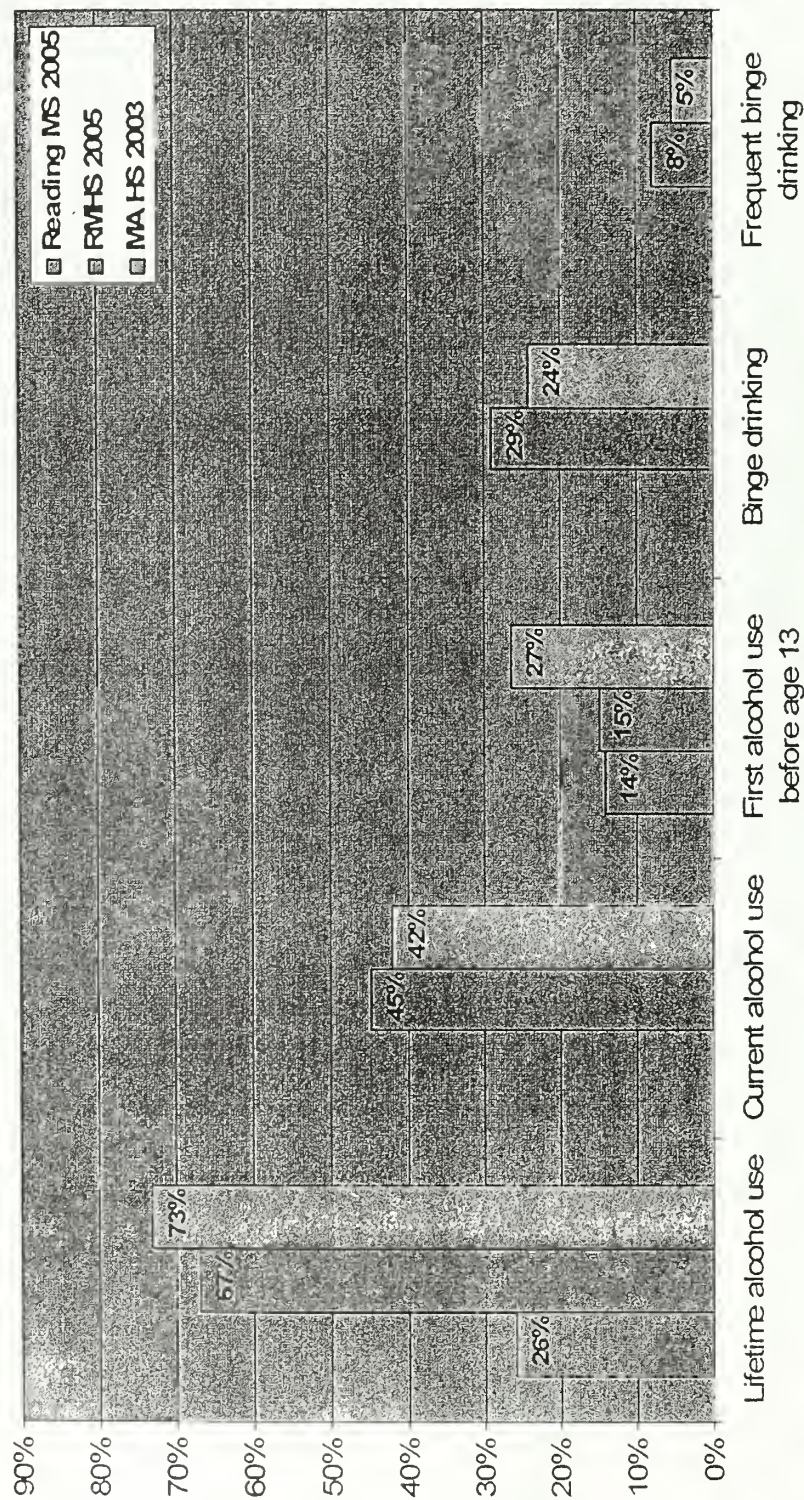


[^] Represents first 3 months of 2006
Source – Reading Police Department

What Are The Middle School & High School Students Doing?

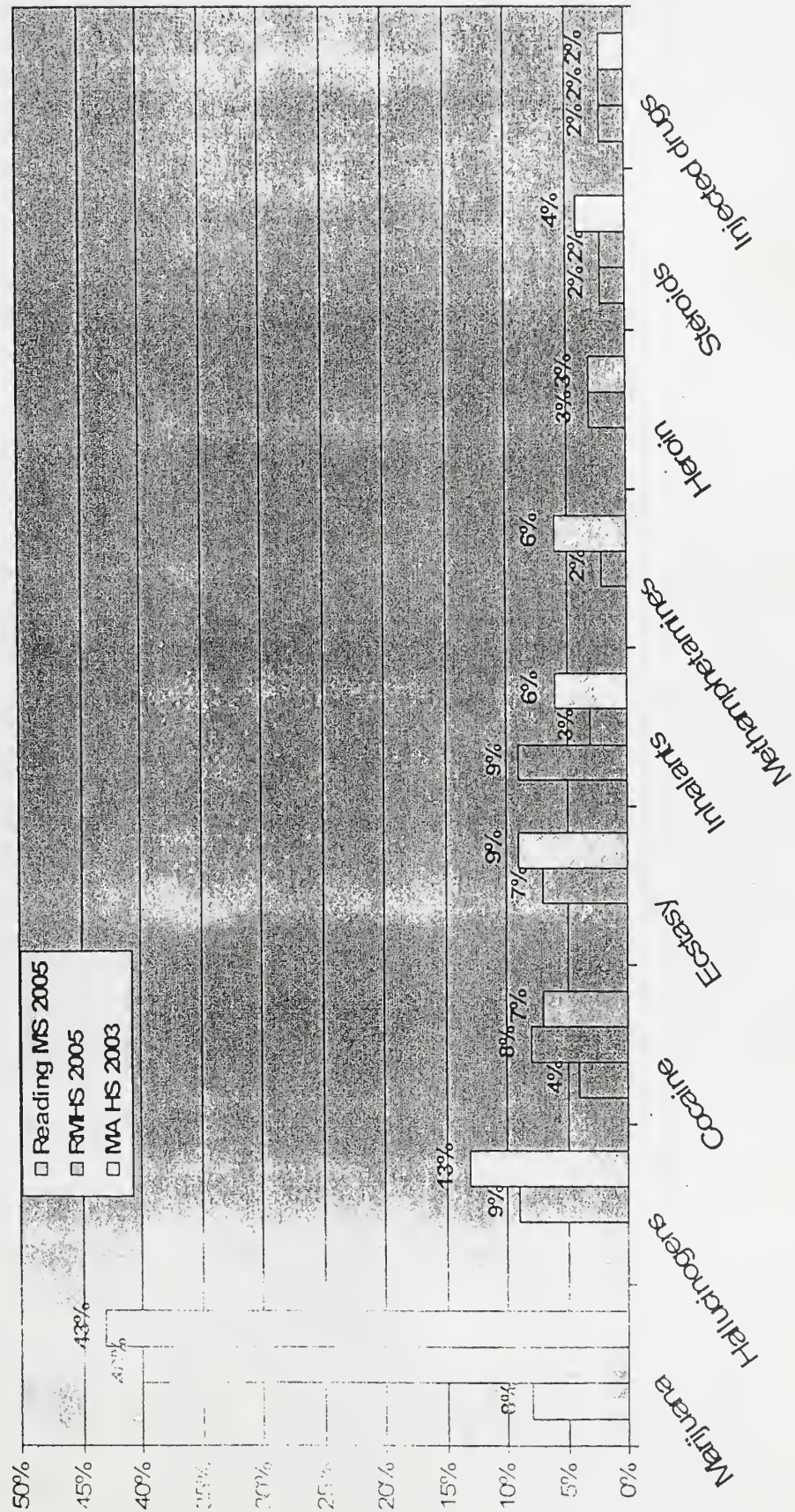


Alcohol Use Among Reading Middle & High School Students 2005



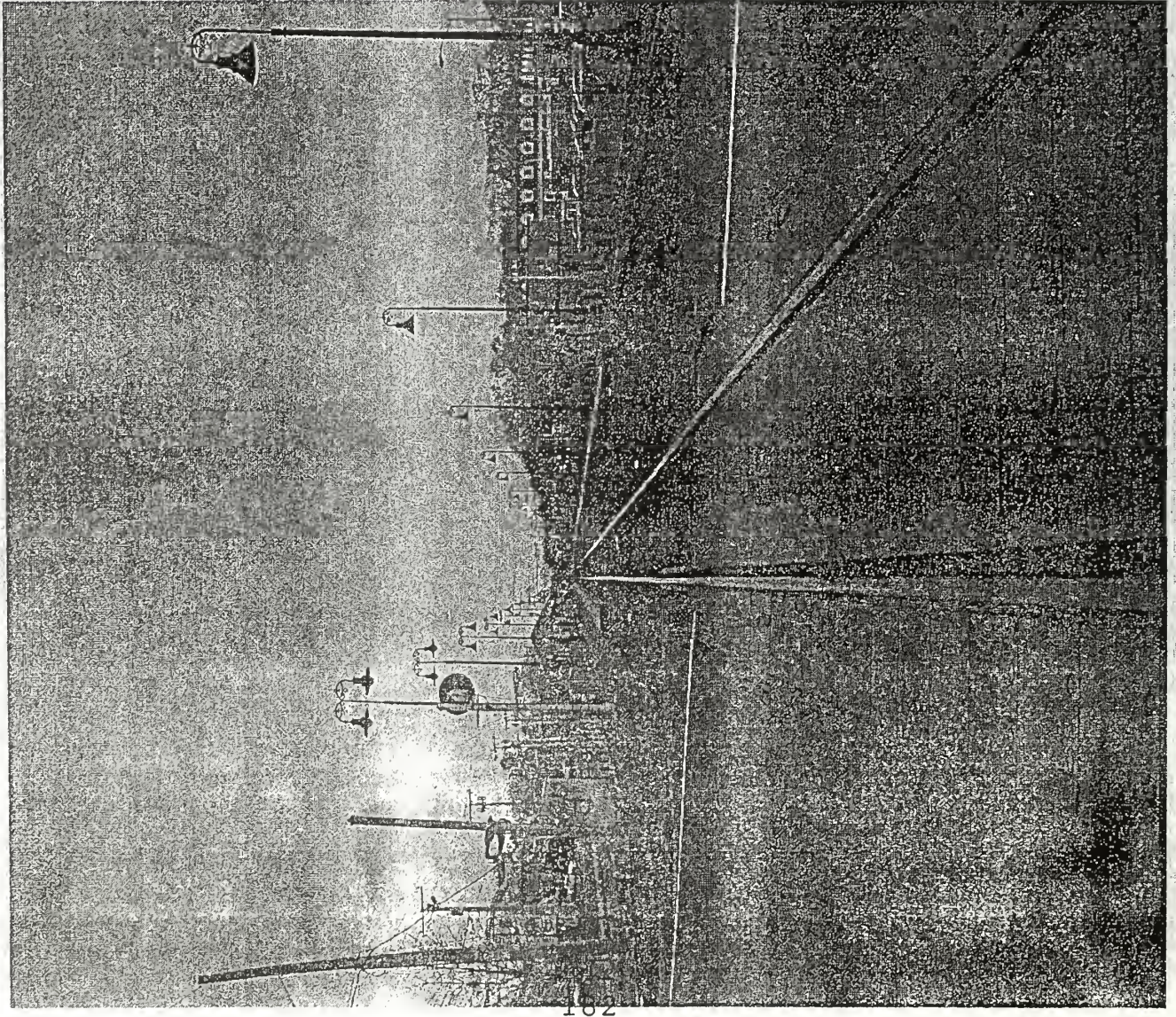
Source — Reading Middle School & High School Youth Risk Behavior Survey 2005

Lifetime Illegal Drug Use Among Reading Students 2005



Moving Forward

Recommendations



Recommendations

- ▶ Identify and empower a community group to combat the pervasiveness of substance abuse among the citizens of Reading
- ▶ Hire a permanent coordinator position to lead this initiative town wide, which includes working with the schools
- ▶ Regularly pursue outside funding for the initiative
- ▶ Review and develop current and potential substance abuse programs
- ▶ Implement a comprehensive ongoing assessment processes to evaluate the effectiveness of the initiative

Community Group

Reconfigure the role of SAPAC (Substance Abuse Prevention Advisory Committee) into the broader group

Partnerships will include but not be limited to:

Coordinator – Staff

Business Rep	Austin Prep
Police Rep	Clergy
Advisory/Wellness Rep	Citizens
Community Committee Rep	Health Care Providers
Local Health	YMCA
Parents	Students
Substance Abuse Professional	Pharmacist
Local Liaison	Local Business Rep

Invite subcommittees that include but are not limited to:
Youth, Parent, Marketing/Outreach, Allied Health

Funding

1. **Substance Abuse & Mental Health Services Administration) Grant**
Application is being collected for this and other grant and funding sources, group will be charge to carry the ball with the grant.

2. **Be a pro-active in pursuing other funding sources.**

3. **Funding**

4. **Funding - town**

5. **Funding (hospitals, banks, BCBS, Treffer Foundation)**

6. **Community fundraising**

7. **Substance Abuse & Mental Health Services Administration) Grant**
Application is being submitted, group will be given charge to carry the ball with the

8. **Be a pro-active in pursuing other funding sources.**

9. **Funding**

10. **Funding - town**

11. **Funding (hospitals, banks, BCBS, Treffer Foundation)**

12. **Community fundraising**

Assessment

- ▶ Create/Continue Assessment Processes
- ▶ Committee manages the implementation of surveys – YRBS
- ▶ Work with Northeast Healthy Communities to identify other options
- ▶ Determine measurable goals for coalition and subcommittees
- ▶ Develop comprehensive data collection reporting model and report out to the community on a regular basis
 - Qualitative data – focus groups & others
 - Quantitative data – Police/ health & fire stats

ARTICLE 2 – James E. Bonazoli, member of the Board of Selectmen, gave the following Nurse Advocacy Task Force report. Results of the survey and requesting extension of the Task Force.

Agenda

- Why is there a Task Force
- What are the tasks
- What has been accomplished so far
- What conclusions have been drawn
- What are the next steps
- Town Meeting, through Instructional motion of May 5, 2005, has asked the Board of Selectmen to establish an “ad hoc task Force to evaluate the need for a Nurse Advocacy Program for Frail Elders”

What is the task

- Review the need for a Nurse Advocate
- Review what needs are being met
- Explore the role of Local Government in meeting these needs
- Determine level of funding
- Explore alternative approaches to funding

Accomplishments To Date

- Reviewed statistics on elder needs-local and national projections
- Reviewed services currently available to seniors in Reading and identified barriers and gaps
- Defined the role of a nurse advocate
- Reviewed models of care-Winchester COA staff model, Andover COA contractual model, Community Parish Nursing model (“neighbor caring about neighbor”)
- Conducted town-wide survey to identify needs and interest in nurse advocacy program
- The task force heard from members in the community of their support for the Community Parish Nursing and acknowledges the importance of this organization within the community.

Conclusions To Date

- There is a need for nurse advocacy that does not duplicate other services
- There is a desire within the community for this service
- There is a precedent for town government to provide nurse advocacy services and the towns that do so identify the program as one of their top Elder Service priorities (Winchester and Andover have sustained their programs for 15-20 years)
- Government at state and federal levels support efforts aimed at servicing frail elders in the community. There maybe grants available but the task force needs to explore this further. Regardless of grant availability, a town commitment to the identified need is necessary for sustainability.
- If a decision to go forward with a nurse advocacy program is voted upon and a contractual model recommended, Community Parish Nursing would be welcome to bid on the work but an open bidding process is required by the state.

Next Steps

1. Report to Selectmen on May 23 and request an extension of task force as well as dedicated support from the Finance Committee to assist the task force with the financial analysis.
2. Complete financial modeling of different funding and program options.
3. Select model best able to meet needs identified and be sustainable. Complete program definition and job description.
4. Present recommendation to the Finance Committee, Selectmen and Town Meeting.

In closing

- It is the task force's hope that in the Fall Town Meeting that a recommendation will be presented for nurse advocate position that is sustainable.
- It is also our hope that this nurse will work collaboratively with Community Parish Nursing and their neighbor volunteers.

ARTICLE 2 – Ronald D'Addario, Precinct 6, introduced Michelle Benson and Tracy Sopchak who gave the following Cities for Climate Protection report.

- ❖ My name is Tracy Sopchak
- ❖ I am a member of the Reading Cities for Climate Protection Advisory Committee
- ❖ I'm here today to tell you a bit about:
 - Who we are
 - What our goals are
 - What we've accomplished so far
 - What are plans are

Who are we?

- ❖ An official town advisory committee
- ❖ Citizen volunteers deeply concerned about environmental problems that are not being well addressed by our society such as:
 - global warming
 - air pollution
 - water pollution

What are our goals?

- ❖ Achieve three-fold sustainability for our town:
 - environmental
 - economic
 - societal
- ❖ Reduce the detrimental environmental impacts of town residents and businesses as well as the municipality itself and saved us all some money in the process.
- ❖ Complete the 5 steps of the Cities for Climate Protection program.

What is the CCP program?

- ❖ A program sponsored by ICLEI, the International Council for Local Environmental Initiatives.
- ❖ The CCP program enlists cities to adopt policies and take steps to:
 - achieve quantifiable reductions in local greenhouse gas emissions
 - improve air quality
 - enhance livability and sustainability
- ❖ Through the CCP program we receive:
 - Software to conduct an emissions inventory
 - Technical consulting
 - Training
 - A community of participating towns.

What has our committee accomplished so far?

- ❖ Interviewed participating Massachusetts CCP towns to learn from their experience.
- ❖ Advised the town selectmen to join the CCP program, which they did in February.
- ❖ Teamed up with the Reading Light Department, who donated \$2000 to our group as a start-up contribution as well as the use of a laptop computer and a facility work space for our intern.
- ❖ Downloaded the CCP software and are in the process of familiarizing ourselves with it.
- ❖ Developed our committee mission statement and published it in local papers in the week of March 5th.
- ❖ Brought in \$5000 grant money from the Department of Environmental Protection which will be used to retrofit 4 town trucks with low emission diesel fuel systems in order to reduce their carbon emissions.
- ❖ Teamed up with Arnold Rubin of Atlantic Grocery store, who donated \$500 to help us buy shopping tote bags to distribute to shoppers in place of paper or plastic bags. We will be distributing those as part of a public awareness campaign.

What do we plan to do next?

- ❖ Hire our CCP intern and begin conducting our emission inventory over the summer in order to reach Milestone 1 of the CCP program.
- ❖ Conduct a public awareness campaign to educate and encourage public participation in emissions reduction
 - Press releases in the local media

- A 1-2-3 pledge that we will invite town officials and residents to take; that will provide specific effective steps for people to reduce emissions.

❖ Launch our webpage where you can read more about our plans and progress.

ARTICLE 2 – On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 2.

On motion by Camille W. Anthony, Chairman of the Board of Selection, it was moved to take Article 15 out of order.

ARTICLE 15 – On motion by Charles Robinson, Chairman of the Finance Committee, it was moved that the Town raise by borrowing, or from the tax levy, or transfer from available funds, and appropriate the sum of:

- \$75,392,299

for the operation of the Town and its Government for Fiscal Year 2007, beginning July 1, 2006.

ARTICLE 15A – On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items A1 and A2:

- Accounting \$118,091

to be provided as follows:

Lines A1 and A2 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15B - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items B26 and B27:

- Community Services \$1,685,029

to be provided as follows:

Lines B26 and B27 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15C - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items C12 and C13:

- Finance \$1,055,565

to be provided as follows:

Lines C12 and C13 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15D - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items D1 and D2:

- Library: \$1,052,670

to be provided as follows:

Lines D1 and D2 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15E - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items E7 and E8:

- Public Safety \$7,052,774

to be provided as follows:

Lines E7 and E8 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15F - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items F11 and F12, and F13, F14, F15, F16 and F17:

- Public Works: \$4,280,957

to be provided as follows:

\$120,000 of Line F11 from the Reading Ice Arena Authority; \$39,666 of Line F16 from Cemetery Sale of Lots; with the remainder of Lines F11 and F12, and F13, F14, F15, F16 and F17 from property taxes, State aid and non-property tax local receipts.

ARTICLE 15G - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items G1 through G4:

- Building Maintenance \$4,085,361

to be provided as follows:

Lines G1 through G4 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15H - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Item H:

- Schools \$30,120,113

to be provided as follows:

Line H – from property taxes, State aid and non-property tax local receipts.

On motion by Nancy Huntington-Stager, Precinct 1, it was moved to add \$12,000 to \$30,120,113 from Free Cash (*for professional development*).

Motion did not carry.

ARTICLE 15I - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Item I:

- Vocational Schools \$220,578

to be provided as follows:

Line I – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15J - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items J1 through J15:

- Debt Service & Capital \$7,640,057

to be provided as follows:

\$375,000 of Line J1 from Sale of Real Estate; \$195,000 of Line J15 from Verizon Grant; and the remainder of Lines J1 through J15 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15K - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Item K8:

- Employee Benefits \$9,384,088

to be provided as follows:

\$400,000 of Line K8 from Free Cash; \$261,707 of Line K8 from Overlay Surplus; and the remainder of Line K8 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15L - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items L1 through L4:

- Water Enterprise Fund \$3,875,565

to be provided as follows:

Lines L1 through L4 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15M - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items M1 through M4:

- Sewer Enterprise Fund \$4,463,922

to be provided as follows:

\$600,000 of Lines M1 through M4 from Sewer Reserves, and the balance from property taxes, State aid and non-property tax local receipts.

ARTICLE 15N - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget as presented for Line Items N1 through N4:

- Storm Water Enterprise Fund \$357,529

to be provided as follows:

Lines N1 through N4 – from property taxes, State aid and non-property tax local receipts.

ARTICLE 15 - On motion by Charles Robinson, Chairman of the Finance Committee, it was voted that the Town approve and appropriate the proposed FY 2007 Budget, exclusive of State and county assessments:

- \$75,392,299

- Representing the total of all motions made under Article 15
- Funds are to be provided as set forth in said motions

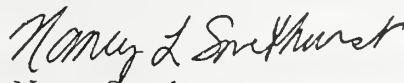
2/3 vote required
Declared Unanimous by Moderator

On motion by William C. Brown, Precinct 8, it was voted that this Annual Town Meeting stand adjourned to meet at 7:30 p.m. at the Reading Memorial High School, on Monday, May 1, 2006.

Meeting adjourned at 11:18 p.m.

170 Town Meeting Members were present.

A true copy. Attest:


Nancy Smethurst
Temporary Clerk

ANNUAL TOWN MEETING

Reading Memorial High School

May 1, 2006

All Town Meeting members were sworn in.

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:46 p.m., there being a quorum present.

The Invocation was given by Philip B. Pacino followed by the Pledge of Allegiance to the Flag.

ARTICLE 2 – Philip B. Pacino, Chairman of the Reading Municipal Light Board gave the following presentation:

The RMLD announced earlier this year that Calpine Corporation, its largest power supplier, filed for bankruptcy on December 20, 2005, resulting in the termination of their contract.

A provision of the contract required Calpine to post money to an escrow account in the RMLD's name as financial protection in the event of a bankruptcy or a similar situation. However, Calpine did not agree to release the funds, forcing the RMLD to pursue the escrow monies through legal channels.

At the time of the Calpine bankruptcy the RMLD acquired replacement power contracts to cover the term of the Calpine contract, which would have originally expired in October 2007.

The RMLD was successful in its legal efforts and will receive \$42.5 million from the escrow account, which will be used to cover the difference between the Calpine contract price and the price of the replacement contracts through October 2007.

This money will be included in the monthly fuel charge calculation from now through October, 2007 to offset the price differences caused by the higher-priced replacement contracts.

The RMLD's fuel charge has been at a high level over the past year due to events in the global fossil fuel market. The RMLD expects this trend to continue.

The RMLD's Energy Services Department is constantly looking for ways to keep the fuel charge stable.

ARTICLE 2 – John Sasso, Chairman of the Community Planning and Development Commission, gave the following report on the Master Plan:

READING MASTER PLAN & ACTION STRATEGIES

The Master Plan Advisory Committee completed their work on the most recent version of the Master Plan (MP) in the Fall of 2005 and subsequently it was adopted by the Community Planning and Development Commission (CPDC) on February 25, 2006. This plan is available through the Town's Planning Webpage. This MP provides the strategic and tactical goals and

objectives for the Town of Reading and more importantly captures in a Vision statement the core ideals by which each and every board, commission, staff, resident and elected official have agreed as the basis for the community. A list of the seven themes of the Vision statement is as follows:

- Sense of Community: neighborhoods, small town feel, scenic ways & volunteerism
- Retain and enhance natural resources and open space
- Provide housing for diversity – expand infrastructure to support housing
- Business friendly atmosphere and vibrant downtown
- Regional road network, transportation and road improvements and transportation alternatives
- Town-wide connections, safety and access
- Excellence of School system

Chapter 11, Implementation, was developed to take those objectives considered a priority and define specific action strategies requiring execution, identifying a responsible party for each strategy, and proposing an initial timeframe for completion. A total of fifty-one action strategies have been identified and assigned. A complete list of the action strategies can be found in the attached spreadsheet.

The CPDC is responsible for ensuring execution of this plan, and has made a commitment to the Board of Selectmen (BOS) and the community to keep them apprised of the status. To facilitate this process, we are identifying a single point of contact for each of the action strategies. This will allow the CPDC to communicate directly with this individual to obtain status, address issues and concerns, answer questions and affect changes as needed.

If you have any questions, the CPDC and the BOS welcome your feedback and encourage you to attend any of the upcoming joint CPDC/BOS status meetings. In the meantime, please feel free to contact the CPDC if you have any questions or comments.

Attachment:

(1) Action Strategy Spreadsheet

ARTICLE 2 – On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 2.

ARTICLE 12 – On motion by Stephen A. Goldy, member of the Board of Selectmen, it was voted to appropriate contributions from the following developer:

- ♦ Inwood Park in Woburn

the sum of \$245,000 for purposes of street design and road improvements of West Street and other related road improvements including sidewalk and curb improvements, or any other related improvements as approved by the Town Manager.

ARTICLE 13A - On motion by James E. Bonazoli, member of the Board of Selectmen, it was voted, in accordance with MGL Chapter 44, Section 53E½, to establish a revolving fund for the purpose of using the receipts generated through the sale of compost bins to purchase additional compost bins, and authorize expenditures administered by the Department of Public Works, not to exceed \$650 during Fiscal Year 2007 which may be made from such fund.

ARTICLE 13B - On motion by James E. Bonazoli, member of the Board of Selectmen, it was voted, in accordance with MGL Chapter 44, Section 53E½, to establish a revolving fund for the purpose of administering the consultant fee provision of Reading General Bylaws, Section 5.7, Wetlands Protection, and authorize expenditures administered by the Conservation Administrator, not to exceed \$25,000 during Fiscal Year 2007 which may be made from such fund.

ARTICLE 13C - On motion by James E. Bonazoli, member of the Board of Selectmen, it was voted, in accordance with MGL Chapter 44, Section 53E½, to establish a revolving fund for the purpose of using the receipts generated from the issuance of Building, Plumbing or Gas, and Wiring and other permits for the Walkers Brook Crossing development, the Archstone Development and/or the Johnson Woods Development to pay the costs of legal expenses, oversight and inspection, plan review, initial property value appraisal and appeals, and other administrative expenses related to those developments; and for the construction of curb, sidewalks, and other pedestrian safety improvements; said expenditures to be administered by the Town Manager, up to a total amount during Fiscal Year 2007 not to exceed \$250,000.

ARTICLE 14 - On motion by Ben Tafoya, member of the Board of Selectmen, it was voted to accept Section 1 of Chapter 157 of the Acts of 2005 that provides accidental disability retirees who are veterans with an additional yearly retirement allowance of \$15 for each year of creditable service with the total of this additional retirement allowance not to exceed \$300 annually.

ARTICLE 16 - On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted to authorize the Board of Selectmen to release all of the Town's right, title, and interest in a 20' drainage easement located upon the property at 98 Hartshorn Street, Assessors Map 113, Parcel 77, presently owned by David M. Swyter and Suzanne I. Biron; and that the Town vote to authorize the Board of Selectmen to accept in its place a 15' drainage easement located upon the property at 98 Hartshorn Street presently owned by David M. Swyter and Suzanne I. Biron; all in accordance with the map entitled "Easement Plan of Land; No 98 Hartshorn Street; Reading Mass. by Benchmark Survey dated February 21, 2006", and under such terms and conditions as the Board of Selectmen may determine.

2/3 vote required

Declared unanimous by Moderator

ARTICLE 17 - On motion by Stephen A. Goldy, member of the Board of Selectmen, it was voted to transfer from Sewer reserves and appropriate the sum of \$80,000 for the purpose of constructing a sanitary sewer system and sewer facilities on all or portions of Franklin Terrace, such sum to be expended by and under the direction of the Board of Selectmen.

2/3 vote required
Declared unanimous by Moderator

ARTICLE 18 - On motion by James E. Bonazoli, member of the Board of Selectmen, it was moved to authorize the Board of Selectman to acquire by purchase, eminent domain, gift or otherwise, two parcels of land containing approximately 2.14 acres located on Main Street shown as Lots 2 and 16 on Board of Assessors Map 237 currently believed to be owned by the estate of Richard A. Mattera, said land to be used for open space and conservation purposes in accordance with the provisions of Mass. General Laws Chapter 40, Section 8C to be under the care, management and control of the Town of Reading Conservation Commission and further to be dedicated in perpetuity to purposes stated in Article 97 of the Amendments to the Constitution of the Commonwealth of Massachusetts including the protection of water resources, and shall be fully protected by all provisions of Article 97; and that the Town vote to appropriate by borrowing the sum of \$____(to be determined); and to authorize the Board of Selectmen to enter into any and all agreements and contracts upon terms and conditions as they may determine to be necessary to carry out the acquisition of such parcel and the purposes of this Article, and to see if the Town will authorize the Board of Selectmen, Town Manager and/or the Conservation Commission to apply for a grant or grants, including but not limited to a Self-Help Grant under MGL, Chapter 132A, Section 11, to be used to defray the cost of all, or any part of the purchase price for such parcel of land.

This article was discussed for 30 minutes. .

On Motion by James E. Bonazoli, Precinct 6, it was voted to table the subject matter of Article 18.

ARTICLE 19 - On motion by Ben Tafoya, member of the Board of Selectmen, it was voted to accept the report of the Board of Selectmen upon the laying out as public ways the following described private way under the provision of law authorizing the assessment of betterments, such way being laid out in accordance with plans duly approved by the Board of Selectmen; and authorize the Board of Selectmen to take such way under the provision of law authorizing the assessment of betterments, in fee or rights of easement therein by eminent domain, under the provisions of Chapter 79 of the General Laws, as amended, or acquire said lands in fee or rights of easement therein by purchase, gift or otherwise and to assess betterment's therefore, the plans and descriptions for such way being filed in the Office of the Town Clerk in accordance with the statutory requirements; and that the Town vote to transfer from free cash the sum of \$2 for the acquisition of said lands or easements therein or for payment of any eminent domain damages and for the construction of said way.

Adams Way

2/3 vote required
Declared unanimous by Moderator

ARTICLE 20 - On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted to authorize the Board of Selectmen to transfer lands of the Town, including portions of George Street in excess of a 40' wide right of way, to abutting property owners and that the

Town, by providing for such transfers, vote to discontinue the portion of George Street to be so transferred:

Lot-A in Reading

Being a certain lot of land lying on the southerly side of George Street, in Reading Massachusetts shown as Lot-A on a plan entitled "Street Discontinuance Plan of a Portion of George Street in Reading, MA", dated March 2, 2006 by P.J.F. and Associates, Paul Finocchio, Professional Land Surveyor.

Beginning at a point on the southerly sideline of George Street, said point being 7.09 feet southeasterly from an iron rod;

Thence, along the sideline of George Street, S 75° 30' 50" E, a distance of 13.57 feet, to a point;

Thence, S 45° 21' 30" W, a distance of 23.02 feet, to a point;

Thence, S 59° 27' 00" W, a distance of 3.46 feet, to a point;

Thence N 16° 14' 00" E, a distance of 22.21 feet to a point, said point being the point of beginning of this description.

Containing 160 square feet of land, according to said plan.

and

Lot-B in Reading

Being a certain lot of land lying on the southerly side of George Street, in Reading Massachusetts shown as Lot-B on a plan entitled "Street Discontinuance Plan of a Portion of George Street in Reading, MA", dated March 2, 2006 by P.J.F. and Associates, Paul Finocchio, Professional Land Surveyor.

Beginning at a point on the southerly sideline of George Street, said point being 20.66 feet southeasterly from an iron rod;

Thence, along the sideline of George Street, S 75° 30' 50" E, a distance of 7.92 feet, to a point;

Thence, S 59° 27' 00" W, a distance of 27.92 feet, to a point;

Thence N 45° 21' 30" E, a distance of 23.02 feet to a point, said point being the point of beginning of this description.

Containing 78 square feet of land, according to said plan.

and that the Town vote to authorize the Board of Selectmen to accept from an abutting property owner or owners, portions of private property as follows:

Lot-3 in Reading

Being a certain lot of land lying on the southerly side of George Street, in Reading Massachusetts shown as Lot-3 on a plan entitled "Street Discontinuance Plan of a Portion of George Street in Reading, MA", dated March 2, 2006 by P.J.F. and Associates, Paul Finocchio, Professional Land Surveyor.

Beginning at a point on the southerly sideline of George Street, said point being an iron rod;

Thence, N 59° 27' 00" E, a distance of 10.35 feet, to a point;

Thence, S 16° 14' 00" W, a distance of 7.33 feet, to a point along the sideline of George Street;

Thence N 75° 30' 50" W, a distance of 7.09 feet to a point, said point being the point of beginning of this description.

Containing 26 square feet of land, according to said plan.

Which lot shall become part of the right of way of George Street in order to establish a right of way on George Street of not less than 40'; and that the Town vote to accept the additional portion of George street as a public way; all actions under such terms and conditions as the Board of Selectmen may determine.

2/3 vote required
Declared unanimous by Moderator

ARTICLE 21 - On motion by Stephen A. Goldy, member of the Board of Selectmen, and amendments (*see below*) by Mark L Dockser, Precinct 1, and William R. Grace, Precinct 1, it was voted to rescind the entirety of Section 5.6 of the Reading General Bylaws, and replace it with the following:

5.6 Animal Control

5.6.1 Definitions

As used in this bylaw, the following words and terms have the following meanings:

- 5.6.1.1 ACO: The Animal Control Officer.
- 5.6.1.2 Banishment: An order by the Animal Control Appeals Committee (ACAC) that a vicious dog may no longer reside or visit in the Town of Reading.
- 5.6.1.3 Destruction: An order by the Animal Control Appeals Committee (ACAC) that a vicious dog be destroyed in accordance with Massachusetts General Laws Chapter 140, and Massachusetts Society for the Prevention of Cruelty to Animals guidelines.
- 5.6.1.4 Effective Voice Control: To be under effective voice control, the animal must be within the keeper's sight and the keeper must be carrying a leash and the animal must refrain from illegal activities.
- 5.6.1.5 Keeper: Any person having charge of an animal within the Town of Reading, including but not limited to the animal's owner, dog walkers, dog sitters, members of the animal owner's household or family.
- 5.6.1.6 Kennel: Four or more dogs, six months of age or older, kept on a single property, whether for breeding, sale, training, hunting, companionship or any other purpose.
- 5.6.1.7 Kennel License: A special license issued to a kennel, which allows payment of a single fee covering all dogs in the kennel; with the kennel license, the kennel owner receives a special kennel tag for each dog in the kennel.
- 5.6.1.8 License: A dog's registration, evidenced by a tag issued annually by the Town Clerk to the owner of each dog residing in Reading and worn by the dog securely fixed to its collar or harness.

- 5.6.1.9 License, Transfer: The registration issued to a dog already licensed in another U.S. jurisdiction, after the dog moves into the Town of Reading.
- 5.6.1.10 License Period: Annually, from January 1 through December 31.
- 5.6.1.11 Muzzling: Using a device that fits over a dog's mouth and prevents it from biting, but that does not cause any injury or interfere with the vision or respiration of the dog that wears it.
- 5.6.1.12 Nuisance Animal: An animal that repeatedly violates Section 5.6.3 of this bylaw.
- 5.6.1.13 Permanent Restraint: An order issued by the Animal Control Appeals Committee under Section 5.6.5.3, requiring a vicious dog's keeper to restrain it.
- 5.6.1.14 Restraint: Limiting, restricting, or keeping an animal under control by means of a physical barrier (e.g., a leash, substantial chain or line, visible or invisible fence).
- 5.6.1.15 Running at Large: A dog is running at large if it is not on the private property of its keeper, or on private property with the express permission of that property's owner, or on a leash, or under effective voice control (i.e., within the keeper's sight and the keeper is carrying a leash).
- 5.6.1.16 Temporary Restraint: An order issued by the ACO under Section 5.6.3.2(4), requiring the dog's keeper to restrain a nuisance dog or suspected vicious dog for 30 days.
- 5.6.1.17 Vicious Dog: A dog that, without provocation, bites a human being or kills or maims a domestic animal without provocation.
- 5.6.1.18 Any word or term defined in Massachusetts General Law Chapter 140, Section 136A, and not otherwise defined here, is incorporated by reference.

5.6.2 Vaccination, Licensing and Fees

5.6.2.1 Three or fewer dogs:

- 5.6.2.1.1 License and vaccination requirements. All dogs six months and older, while residing in the Town of Reading, must have a license. To obtain or renew the license, each dog owner must annually present proof of a current rabies vaccination. When a veterinarian determines that vaccination is inadvisable, the owner may present a veterinarian's certificate exempting an old or sick dog from vaccination for a stated period of time.
- 5.6.2.1.2 New dogs: Within 30 days of acquiring a dog six months of age or older, each dog owner in Reading must present proof of that dog's current rabies vaccination and obtain a license and dog tag from the Town Clerk.
- 5.6.2.1.3 New puppies: Within six months of a puppy being born, each dog owner in Reading must present proof of that puppy's current

rabies vaccination and obtain a license and dog tag from the Town Clerk.

5.6.2.1.4 New residents. A new resident who owns a dog six months of age or older must license it within 30 days after moving into Reading. The Town Clerk will issue each dog a transfer license, upon the owner's surrender of a current license from another U.S. jurisdiction and proof of current rabies vaccination. The transfer license is valid until the next regular licensing period.

5.6.2.1.5 Lost tags/replacement tags. Dog owners must replace a lost tag within three business days of the loss, by obtaining a replacement tag from the Town Clerk.

5.6.2.1.6 Tag exemptions for dog events and medical reasons:

(1) A dog while actually participating in an official dog sporting or dog fancy event (if the event sponsors do not allow participants to wear tags) is exempt from the requirement that its license tag be affixed to its collar, provided its keeper has the tag at the event and available for inspection by the ACO.

(2) When a veterinarian determines that a dog cannot wear a collar for medical reasons, the dog is exempt until it recovers from the requirement that its license tag be affixed to its collar, provided its keeper has the tag in his or her possession and available for inspection by the ACO.

5.6.2.1.7 Annual renewal. Dog owners must renew each dog license annually. The annual licensing period runs from January 1 through December 31.

5.6.2.1.8 License due date/late fee. The application form for obtaining, renewing or transferring a license shall be available to each household no later than December 31st each year. Dog owners must return forms and fees to the Clerk by March 31st (or the first business day thereafter, if March 31st falls on Saturday, Sunday or legal holiday). Any license renewed after this date is overdue, and the owner must pay a late fee as determined by the Board of Selectmen in addition to the license renewal fee. The overdue license fee and the late fee may be added to the owner's tax bill or may be recovered through the imposition of a municipal charges lien on any property standing in the name of the dog owner, pursuant to Massachusetts General Laws Chapter 40, Section 58.

5.6.2.1.9 License fees. The fees for licensing each dog shall be determined by the Board of Selectmen. The fees shall differentiate between neutered or spayed dogs, and not neutered or non-spayed dogs. The fee for neutered or spayed dogs shall be less than the fee for non- neutered or non-spayed dogs.

5.6.2.2 Four or more dogs:

- 5.6.2.2.1 License and vaccination requirements. Anyone who owns or boards four or more dogs within the Town of Reading must apply for and obtain a kennel license from the Town Clerk. (This requirement shall not apply to medical boarding by any licensed veterinarian practicing in the Town of Reading.) To obtain or renew the license, the kennel licensee who is also the owner of the dogs must present proof of current rabies vaccinations for each dog in the kennel older than six months. When it is off the kennel property, each dog in the kennel must wear a kennel tag, issued by the Town Clerk, affixed to its collar or harness. Kennel licensees who offer temporary boarding services must obtain valid proof that each dog in the kennel that is older than 6 months has received a current rabies vaccination which proof must be maintained in accordance with 5.6.2.2.4(6) herein.
- 5.6.2.2.2 New dogs and new puppies. The kennel licensee who is also the owner of the dogs must report to the Town Clerk each new dog in the kennel within 30 days of its acquisition, show proof of current vaccination, and obtain a kennel tag for that dog. The kennel licensee must show proof of current vaccination and obtain a tag for each puppy when it reaches six months old.
- 5.6.2.2.3 Application process. Every applicant for a new kennel license must first obtain Zoning approval as required by the Reading Zoning By-Laws prior to submitting an application to the Town Clerk on a form prescribed by the Clerk.
- 5.6.2.2.4 Inspection process. Before the Town Clerk can issue the kennel license, the Health Division Animal Inspector must inspect the proposed kennel, file a report on the inspection, and favorably recommend that the kennel meets all the following requirements:
- (1) The location of the kennel is appropriate for housing multiple dogs.
 - (2) The location of the kennel on the property will have no significant adverse effect on the peace and quiet or sanitary conditions of the neighborhood.
 - (3) The area provided for housing, feeding, and exercising dogs is no closer than 20 feet to any lot line.
 - (4) The area provided for housing, feeding, and exercising dogs is no closer than 50 feet to any existing dwelling on an abutting lot.
 - (5) The kennel will be operating in a safe, sanitary and humane condition.
 - (6) Records of the numbers and identities of the dogs are properly kept.
 - (7) The operation of the kennel will be consistent with the health and safety of the dogs and of the neighbors.
- 5.6.2.2.5 Periodic inspections. Before a kennel license is renewed, and at any time they believe it necessary, the ACO and/or the Health Division may inspect any kennel. If the ACO or the Health

Division determine that it is not being maintained in a safe, sanitary and humane condition, or if the kennel records on the numbers and identities of the dogs are not properly kept, the ACO will report the violations to the Animal Control Appeals Committee (ACAC) for a hearing on whether to impose fines or revoke the kennel license.

5.6.2.2.6 Kennel review hearings. Within seven business days after receiving the ACO's report of violations, the ACAC will notify all interested parties of a public hearing to be held within 14 days after the notice date. Within seven business days after the public hearing, the ACAC shall either revoke the kennel license, suspend the kennel license, order compliance, or otherwise regulate the kennel.

(1) Any person maintaining a kennel after the kennel license has been denied, revoked, or suspended will be subject to the penalties in Section 5.6.7 of this bylaw.

5.6.2.2.7 Annual renewal. Each kennel licensee must renew the license annually at the Town Clerk's Office. The annual licensing period runs from January 1 to December 31.

5.6.2.2.8 License due date. Kennel license renewal forms will be sent to each licensed kennel no later than December 1 each year. Kennel licensees must return forms and fees to the Town Clerk by January 15 (or the first business day thereafter, if the 15th falls on Saturday, Sunday or legal holiday). Failure to pay on time will result in a late fee, due in addition to the license fee. The overdue license fee and the late fee may be added to the licensee's tax bill or may be recovered through the imposition of a municipal charges lien on any property standing in the name of the kennel licensee, pursuant to Massachusetts General Laws Chapter 40, Section 58. Nothing in this bylaw shall prevent or abrogate the Board of Health's authority to license and inspect kennels in the Town of Reading.

5.6.2.2.9 Fees. The fees for licensing each kennel shall be established by the Board of Selectmen.

5.6.2.2.10 Incorporation. The following provisions of Massachusetts General Laws Chapter 140 are expressly incorporated herein: Section 137B - Sale or other delivery of unlicensed dog by kennel licensee; Section 137D - Licensee convicted of violation of statutes relating to offenses against animals; and Section 138A - Importation of dogs and cats for commercial resale, etc.

5.6.3 Conduct of Animals

5.6.3.1 Endangering safety. No animal keeper shall allow its animal to bite, menace or threaten, all without provocation, so as to endanger the safety of any person. This section is not meant to preclude an animal from acting as a watchdog on its keeper's property.

5.6.3.2 Disturbing the peace. No animal keeper shall allow the animal to disturb the peace of any neighborhood by making excessive noise without provocation. Noise is excessive if it is uninterrupted barking, yelping, whining, or howling for a period of time exceeding 15 minutes. This section is not meant to preclude a dog from acting as a watchdog on its keeper's property.

5.6.3.3 Damaging property. No animal keeper shall allow the animal to damage public or private property or realty.

5.6.3.4 Running at large. When not on the private property of its keeper, or on private property with the express permission of that property's owner, an animal must be on a leash or may be under effective voice control in locations noted below. To be under effective voice control, the animal must be within the keeper's sight and the keeper must be carrying a leash.

(1) Voice control (in place of leash control) allowed. A dog may be under voice control when within the Town Forest or on Conservation lands.

(2) Public gatherings - leash control only. An animal may be at any public gathering not otherwise specified in this bylaw only if it is on a six-foot or shorter leash and the animal must refrain from illegal activities.

(3) School grounds - animals not allowed during school/leash control only at other times. Unless the school Principal gives permission in advance, no animal may be on school grounds from 30 minutes before classes begin until 30 minutes after classes end. At all other times, the animal may be on school grounds only if it is on a six-foot or shorter leash. An animal is not violating this prohibition if it remains within a vehicle.

(4) Exception for assistance animals (service animals). Section 5.6.3.4 does not apply to any properly trained assistance animal or service animal while performing its duties.

5.6.3.5 Chasing. No animal keeper shall allow the animal to chase a person, motor-powered vehicle, human-powered vehicle, or animal drawing or carrying a person.

5.6.3.6 Dog litter. Every dog keeper is responsible for expeditiously removing any dog feces the dog deposits anywhere except on its keeper's private property, on other private property with the property owner's permission. This provision does not apply to any assistance dog or service dog while it is performing its duties.

5.6.4 Animal Control Officer

5.6.4.1 Appointment. The Town Manager shall appoint an Animal Control Officer (ACO) under the provisions of Massachusetts General Laws Chapter 140, Sections 151 and 151A to carry out the provisions of this bylaw and to perform such other duties and responsibilities as the Town Manager or his designee may determine.

5.6.4.2 Duties. The ACO's duties shall include but not be limited to the following:

(1) Enforcement of the Town of Reading Animal Control Bylaws and relevant State regulations.

- (2) Explanation of bylaw violations.
- (3) Notification to the owner of unlicensed dogs.
- (4) Issuance of Temporary restraint orders. The ACO shall issue an order of temporary restraint to the keeper of any animal that is a nuisance or that is awaiting a decision under Section 5.6.6 as to whether it is vicious. An order of temporary restraint is an order that the animal must be confined to its keeper's property when not on a 6-foot or shorter leash or may be ordered to be sheltered at a local kennel or veterinarian facility at the animal owner's expense; muzzling will be at the ACO's discretion. It shall be in force for no more than 30 days unless the ACO renews it in writing for subsequent 30-day periods. The ACO shall rescind or stop renewing the order when, in the ACO's judgment, restraint is no longer required. The animal's keeper can petition the Animal Control Appeals Committee (ACAC) under Section 5.6.5.2 to rescind the order of temporary restraint.
- (5) Issuance of an order of confinement. The ACO may make arrangements for the temporary housing of any animal that is to be confined under the provisions of this bylaw. The housing may be at local veterinary clinics, or at dog kennels within the Town or neighboring towns, and shall be at the animal owner's expense.
- (6) Complaint resolution. The ACO shall investigate all complaints arising within the Town pertaining to violations of this bylaw and try to mediate disputes between Town residents pertaining to the behavior of an animal maintained or located within the Town. If the mediation fails, the ACO will decide on a solution and inform the animal owner and any resident that brought a complaint or problem to the ACO's attention. Any party aggrieved by or disagreeing with the ACO's decision may appeal that decision to the Animal Control Appeals Committee; the ACO shall attend the meetings of the ACAC on the matter.
- (7) Recordkeeping. The ACO shall keep accurate, detailed records of the confinement and disposition of all animals held in custody and of all bite cases reported, and the results of investigations of the same. The ACO shall maintain a telephone log of all calls regarding animals and submit a monthly report summarizing the log to the ACAC.

5.6.5 Animal Control Appeals Committee (ACAC)

- 5.6.5.1 Composition of the ACAC. The Animal Control Appeals Committee is comprised of three Reading residents, none of whom can be employees of the Town, appointed to three-year overlapping terms by the Board of Selectmen. The ACAC will annually select a member to serve as the Chair. At least one of the three members must be a dog owner.
- 5.6.5.2 Right to appeal. When the Animal Control Officer has investigated a complaint regarding an animal's behavior and has issued a finding or an order of temporary restraint with which either the animal's keeper or the complainant disagrees, then either party may appeal by sending a written request to the Town Clerk within 10 business days after issuance of the ACO's decision. Following the Clerk's receipt of a written appeal, the

ACAC shall hold a public hearing on the appeal within 14 days, at which the dog owner, the complainant, and the ACO must appear.

5.6.5.3 Findings and further appeals. The ACAC shall vote at the public hearing on whether to uphold, reverse, or modify the ACO's decision and shall mail its ruling to the animal owner, complainant, and ACO within three business days after the public hearing.

5.6.5.4 Hearings. The ACAC shall hold public hearings and make decisions on any vicious dog declaration under Section 5.6.6.

5.6.5.5 Further Appeals. An appeal from a decision of the ACAC may be made by either the Owner or Complainant pursuant to the provisions of M.G.L. Chapter 30A.

5.6.6 Vicious Dogs

5.6.6.1 Declaring a dog vicious. Any dog that, without provocation, bites a human being or kills or maims a domestic animal without provocation may be declared vicious by the ACAC. An exception may be made for a puppy (animal under six months old) that draws blood, or for a dog that attacks or bites an unaccompanied domestic animal on the dog keeper's property.

5.6.6.2 Procedure for declaring a vicious dog. Upon the written complaint of the ACO, any other public safety agent, or upon the petition of not less than five individuals from five separate households the Animal Control Appeals Committee (ACAC) shall hold a public hearing, after which it will determine whether it should declare a dog vicious and, if so declared, what remedy is appropriate.

5.6.6.3 Exceptions. A dog shall not be declared vicious if the ACAC determines any of the following:

(1) The person's skin was not broken.

(2) The person who was bitten was willfully trespassing, committing a crime, or attempting to commit a crime on the premises occupied by the dog's keeper.

(3) The dog was being teased, tormented, abused, or assaulted by the injured person or animal prior to attacking or biting.

(4) The dog was protecting or defending a human being in its immediate vicinity from attack or assault.

5.6.6.4 Remedies. Upon its finding that the dog is vicious, the ACAC shall order one of the following remedies: permanent restraint, banishment, or destruction in accordance with MSPCA guidelines.

(1) Permanent restraint order is an order that the dog must at all times while on its keeper's property be kept within the keeper's house or a secure enclosure; whenever the dog leaves its keeper's property, it must be muzzled and restrained on a lead no longer than six feet or confined in an escape-proof enclosure. The secure enclosure shall be a minimum of five feet wide, 10 feet long, and five feet in height, with a horizontal top covering the entire enclosure; shall be constructed of not less than 9

gauge chain link fencing; the floor shall be not less than three inches of poured concrete; with the bottom edge of fencing embedded in the concrete; shall be posted with a clearly visible warning sign including a warning symbol; must contain and provide protection from the elements; and shall comply with all applicable building codes and with the Zoning By-Laws of the Town of Reading. In addition, the keeper of the dog shall annually provide proof to the Town Clerk of a liability insurance policy of at least one hundred thousand dollars (\$100,000) for the benefit of the public safety.

(2) Banishment is an order that a vicious dog may no longer reside or visit in the Town of Reading. (A vicious dog that is confined to a vehicle while passing through Reading is not "visiting" and therefore is not in violation of the order of banishment.)

(3) Destruction is an order that the dog be destroyed in accordance with Massachusetts General Laws Chapter 140, and Massachusetts Society for the Prevention of Cruelty of Animals guidelines.

5.6.7 Penalties

- 5.6.7.1 Fines. Any animal keeper who maintains a kennel after the kennel license has been denied, revoked or suspended, or who fails to obtain a kennel license; and any animal keeper who fails to comply with Section 5.6.3 Conduct of Animals shall be subject to penalties as determined by the Animal Control Appeals Committee, not exceeding \$300 per day for every day of the violation.
- 5.6.7.2 Reimbursement of costs. If the Animal Control Officer confines a dog and the animal owner does not pay all fees directly to the kennel or veterinary clinic, then the dog's keeper must reimburse the Town of Reading for any expenses incurred in boarding that dog. If the dog has not been licensed, the keeper must obtain a license and pay any applicable late fee before the dog can be released.
- 5.6.7.3 Penalties for violating restraint orders. The ACAC shall determine a schedule of penalties not exceeding \$300 for each and every violation of restraint orders.

5.6.8 Miscellany

- 5.6.8.1 Non criminal disposition of violations. The ACO may, as an alternative to initiating criminal proceedings, initiate and pursue proceedings for the non-criminal disposition of any violation of this bylaw, in accordance with the provisions of Massachusetts General Laws Chapter 40, Section 21D, to the extent of the specific penalty provided therefore.
- 5.6.8.2 Incorporation of State law. The provisions of Massachusetts General Laws Chapter 140, Sections 136A through 156 and 158 through 174D, inclusive, as may be amended from time to time and except as modified herein, are hereby incorporated into this bylaw.
- 5.6.8.3 Severability. The invalidity of one or more sections, subsections, paragraphs, sentences, clauses, or provisions of this bylaw shall not

invalidate or impair any other part of this bylaw nor invalidate the bylaw as a whole.

ARTICLE 21 - On motion by Mark L. Dockser, Precinct 1, it was voted to amend Article 21, Section 5.6.7.3 by adding "per day" after "\$300".

Motion carried.

ARTICLE 21 - On motion by William R. Grace, Precinct 1, it was voted to amend Article 21, Section 5.6.6.4(1) by deleting ";" after enclosure and replacing it with a period and by moving the rest of the sentence "whenever the dog leaves its keeper's property, it must be muzzled and restrained on a lead no longer than six feet or confined in an escape-proof enclosure" to the end of this section after the word "safety;".

Motion carried.

ARTICLE 21 – On motion by John D. Wood, Precinct 2, it was moved to table the subject matter of Article 21.

Motion did not carry.

ARTICLE 22 - On motion by Ben Tafoya, member of the Board of Selectmen, it was moved to adopt the following Reading General Bylaw regulating construction hours and noise limits:

5.5.8 - Construction Hours and Noise Limits

5.5.8.1 - Purpose. The intent of the bylaw is to regulate the hours during which construction and demolition activities may take place within the Town and otherwise to limit the impact of such activities on nearby residents and business.

5.5.8.2 - Definition.

- "Construction" shall mean and include the construction, reconstruction, alteration, repair, demolition and/or removal of any building, structure or substantial part thereof if such work requires a building permit, razing permit, electrical permit, plumbing permit, gas permit, or mechanical permit. "Construction" shall also include excavation that involves the use of blasting, jackhammers, pile drivers, backhoes and /or other heavy equipment. "Construction" shall also include the starting of any machinery related to the above, deliveries, fueling of equipment, and any other preparation or mobilization for construction which creates noise or disturbance on abutting properties.

5.5.8.3 - Hours. No person shall perform any construction within the Town except between the hours of:

- 7:00 a.m. and 8:00 p.m., Monday through Friday;
- 8:00 a.m. to 5:00 p.m. on Saturdays;
- None on Sundays and legal holidays.

5.5.8.4 - Exemptions. The restrictions set forth in this bylaw shall not apply to any work performed as follows:

- By any Federal or State Department, Reading Department of Public Works, the Reading Municipal Light Department and/or any contractors working directly for these agencies;
- By a resident on or in connection with his residence, without the aid of hired contractors, whether or not such residence is a detached single family home;
- In the case of work occasioned by a genuine and imminent emergency, and then only to the extent necessary to prevent loss or injury to persons or property.

5.5.8.5 - Permits. The Chief of Police or his designee (the Chief), may in his reasonable discretion issue permits in response to written applications authorizing applicants to perform construction during hours other than those permitted by this bylaw. Such permits may be issued upon a determination by the Chief, in consultation with the Building Inspector, the Town Engineer, or other Town staff, that literal compliance with the terms of this bylaw would create an unreasonable hardship and that the work proposed to be done (with or without any proposed mitigative measures) will have no adverse effects of the kind which this bylaw seeks to reduce. Each such permit shall specify the person authorized to act, the dates on which or within which the permit will be effective, the specific hours and days when construction otherwise prohibited may take place, and any conditions required by the Chief to mitigate the effect thereof on the community. The Chief may promulgate a form of application and charge a reasonable fee for each permit. No permit may cover a period of more than thirty days. Mitigative measures may include notice to residents in the surrounding area, and other mitigation as determined by the Chief.

5.5.8.6 - Unreasonable Noise. Regardless of the hour or day of the week, no construction shall be performed within the Town in such a way as to create unreasonable noise. Noise shall be deemed unreasonable if it interferes with the normal and usual activities of residents and businesses in the affected area and could be reduced or eliminated through reasonable mitigative measures.

5.5.8.7 - Copy of Bylaw. The Building Inspector shall deliver a copy of this bylaw to each person to whom it issues a building permit, razing permit, electrical permit, plumbing permit, gas permit or mechanical permit at the time that the said permit is issued.

5.5.8.8 - Enforcement. The Police Department, Zoning Officer and/or other agent designated by the Town Manager shall enforce the restrictions of this bylaw. Fines shall be assessed and collected in the amount of up to \$300 for each violation. Each day or portion thereof that a violation continues shall constitute a separate offense. Any alleged violation of this bylaw may, in the sole discretion of the enforcing agent be made the subject matter of non-criminal disposition proceedings commenced by such agent under M.G.L. c. 40, § 21D.

ARTICLE 22 – On motion by Harvey J. Dahl, Precinct 7, it was moved to add “Reading Public Schools” to first bullet of exemptions.

ARTICLE 22 – On motion by Karen Gately Herrick, Precinct 8, it was moved to remove from Section 5.5.8.3 the second bullet “8:00 a.m. to 5:00 p.m. on Saturdays;” and add Saturdays to third bullet.

Above motions were not voted on because the Article was referred back to the Board of Selectmen.

ARTICLE 22 – On motion by John E. Carpenter, Precinct 7, it was moved to refer this Article to Board of Selectmen.

Motion carried.

ARTICLE 23 - On motion by James E. Bonazoli, member of the Board of Selectmen, it was voted to adopt the following General Bylaw regulating door-to-door solicitors and canvassers:

5.5.9 Door-To-Door Solicitors and Canvassers

5.5.9.1 - Definitions; applicability.

5.5.9.1.1 As used in this section, the terms “solicit” and “canvas” shall mean and include any one or more of the following activities conducted at residences without the previous consent of the owner:

- (a) Seeking to obtain the purchase, or orders for the purchase of goods, wares, merchandise, foodstuffs or services of any kind, character or description whatever for any kind of consideration whatsoever; or
- (b) Seeking to obtain subscriptions to books, magazines, periodicals, newspapers and every other type or kind of publication.

5.5.9.1.2 The provisions of this section shall not apply to officers or employees of the Town, County, State or Federal government, or any subdivision thereof when on official business, or to neighborhood youth and students who solicit for the shoveling of snow or cutting of lawns or similar services to residents, nor shall it be construed to prevent route salespersons or other persons having established customers to whom they make periodic deliveries from calling upon such customers.

5.5.9.1.3 If any solicitor or canvasser is under the age of 18 years and is selling goods or periodicals for a commercial purpose, the provisions of M.G.L. c. 101, §34 shall apply.

5.5.9.1.4 The provisions of this section shall not apply to any person soliciting solely for religious, charitable or political purposes.

5.5.9.2 - Registration required.

It shall be unlawful for any person to solicit or canvas or engage in or conduct business as a canvasser or solicitor without first having obtained a Certificate of Registration from the Chief of Police as provided in this section.

5.5.9.3 - Application for Certificate of Registration.

5.5.9.3.1 Application for a Certificate of Registration shall be made upon a form provided by the Police Department along with a nonrefundable application fee of \$25.00.

5.5.9.3.2 An authorized representative of the sponsoring organization shall apply to the Chief of Police or his/her designee either in person or by mail. All statements on the application or in connection therewith shall be under oath.

The applicant shall provide all information requested on the application, including:

- (a) Name, address and telephone number of the sponsoring organization, along with a listing of all officers and directors;
- (b) State and/or Federal Tax Identification Number of the sponsoring organization;
- (c) Name, residential and business address, length of residence at such residential address, telephone number, social security number and date of birth of each representative of the sponsoring organization who will be soliciting or canvassing in the Town;
- (d) Description sufficient for identification of the subject matter of the soliciting or canvassing in which the organization will engage;
- (e) Period of time for which the Certificate is applied (every Certificate shall expire within one year of date of issue);
- (f) The date of the most recent previous application for a Certificate under this section;
- (g) Any previous revocation of a Certificate of Registration issued to the organization or to any officer, director or representative of the organization by any city or town and the reasons therefore;
- (h) Any convictions for a felony, either State or Federal, within five years of the application, by the sponsoring organization, any of its officers or directors, or any representative who will be soliciting or canvassing in the Town;
- (i) Names of the three communities where the organization has solicited or canvassed most recently;
- (j) Proposed dates, hours and method of operation in the Town;
- (k) Signature of authorized representative of the sponsoring organization.

5.5.9.3.3 A photograph or an acceptable photocopy of a photograph of each representative of the sponsoring organization who will be soliciting or canvassing in the Town shall be attached to the application.

5.5.9.3.4 No Certificate of Registration shall be issued to any person, or to any organization having an officer or director, who was convicted of commission of a felony, either State or Federal, within five years of the date of the application, nor to any organization or person whose Certificate of Registration has previously been revoked as provided below.

5.5.9.3.5 Fully completed applications for Certificates shall be acted upon within five business days of receipt. The Chief of Police shall cause to be kept in his office accurate records of every application received together with all other information and data pertinent thereto and of all Certificates of Registration issued under this section and of all denials.

5.5.9.3.6 Upon approval of an application, each solicitor or canvasser shall be issued a Certificate of Registration with a photo identification badge to carry upon his/her person at all times while soliciting or canvassing in the Town and to display the Certificate whenever asked by any police officer or any person solicited.

5.5.9.4 - Revocation of Certificate.

5.5.9.4.1 Any Certificate of Registration issued hereunder may be revoked by the Chief of Police for good cause, including conviction of the holder of the Certificate of violation of any of the provisions of this section or a false material statement in the application. Immediately upon such revocation, the Chief of Police shall give written notice to the holder of the Certificate in person or by certified mail addressed to his/her residence address set forth in the application.

5.5.9.4.2 Immediately upon the giving of such notice, the Certificate of Registration shall become null and void. In any event, every Certificate of Registration shall state its expiration date, which shall be no later than one year from date of issue.

5.5.9.5 - Deceptive Practices.

No solicitor or canvasser registered or exempt from registering may use any plan, scheme, or ruse which misrepresents the true status or mission of any person conducting the solicitation or canvas in order to gain admission to the home, office or other establishment of any person in the Town.

5.5.9.6 - Duties of solicitors and canvassers.

It shall be the duty of every solicitor and canvasser going onto any premises in the Town to:

- (a) Display a Town-issued photo identification badge on the outside of their person; and
- (b) First examine whether there is a notice posted stating that no solicitors are welcome. If such notice is present, then the solicitor or canvasser shall immediately and peacefully depart from the premises; and
- (c) Any solicitor or canvasser who has gained entrance to any residence, whether invited or not, shall immediately and peacefully depart from the premises when requested to do so by the occupant.

5.5.9.7 - Lawful hours to conduct solicitation or canvas.

All canvassing or soliciting under this section shall be confined to the hours between 10:00 a.m. and sundown or 8:00 p.m., whichever is earlier, throughout the year.

5.5.9.8 - Penalty for violations.

Any solicitor or canvasser who violates any provision of this section shall be punishable in accordance with Section 1.5 of the Town of Reading General Bylaws.

ARTICLE 23 – On motion by Elaine L. Webb, Precinct 1, it was moved to amend Section 5.5.9.3.2(h) by adding the word “or imprisonment” after convictions.

Motion to amend carried.

ARTICLE 23 – On motion by Nancy Huntington-Stager, Precinct 1, it was moved to amend Section 5.5.9.3.1 by deleting “of \$25.00” and adding the following sentence “Said fee to be determined by the Board of Selectmen.

Motion to amend carried.

ARTICLE 23 – On motion by Joseph Westerman, Precinct 3, it was moved to amend Section 5.5.9.3.1 by adding the words “per person” after the word “fee.”

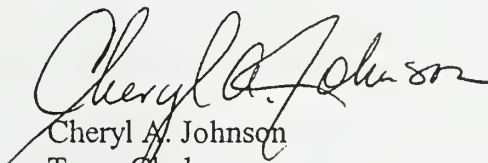
Motion to amend did not carry.

On motion by Russell T. Graham, Precinct 4, it was voted that this Annual Town Meeting stand adjourned to meet at 7:30 p.m. at the Reading Memorial High School, on Thursday, May 4, 2006.

Meeting adjourned at 10:58 p.m.

155 Town Meeting Members were present.

A true copy. Attest:


Cheryl A. Johnson
Town Clerk

ANNUAL TOWN MEETING

Reading Memorial High School

May 4, 2006

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:43 p.m., there being a quorum present.

The Invocation was given by Ronald M. D'Addario followed by the Pledge of Allegiance to the Flag.

ARTICLE 24 - On motion by Karen Herrick, associate member of the Historical Commission, it was voted to amend § 5.13 of the Reading General Bylaws of the Town as follows:

- § 5.13.3.2 – by deleting said section in its entirety, and inserting in its place: “Upon the receipt of a completed application form for a demolition permit for a Potentially Significant Structure, the Building Inspector shall immediately forward a copy thereof to the Commission for review.”
- § 5.13.3.3 – by deleting the word “Permit” in the first sentence and replacing it with the word “Application”.
- § 5.13.3.4 – by deleting the second sentence of the second paragraph and replacing it with, “The Applicant shall be responsible for costs associated with the mailing, posting or publishing of the required notices.”
- § 5.13.3.6 – by deleting the word “six (6)” in the second sentence and replacing it with the word “twelve (12)”, so that said second sentence shall read, “The Commission shall so advise the applicant and the Building Inspector, and a Demolition Permit may be delayed up to twelve (12) months after the conclusion of the hearing during which time alternatives to demolition shall be considered.”

On motion by William C. Brown, Precinct 8, it was moved to amend Article 24 by deleting change to Section 5.13.3.4.

Motion to amend did not carry.

ARTICLE 25 - On motion by Jonathan E. Barnes, member of the Community Planning and Development Commission, it was voted to table the subject matter of Article 25.

ARTICLE 26 Explanation by Moderator:

Before we begin discussion under this article, a few words of explanation are in order. The Chair has been informed that a motion to COMMIT or REFER this Article to committee will be made. By the way, the two terms are considered synonymous.

Although this motion is specifically mentioned in our bylaws (Section 2.2.1, Rule 16) and has been for a long time, this Chair does not remember it being used – at least until last Monday in the last 25 years.

I would like to explain why it has come to be used tonight, although I'll let the proponents go into further detail. I will also then explain its definition.

For legal ramifications, I will let Town Counsel give a further explanation if necessary.

First, Massachusetts General Laws Section 40A states, among other things, that no proposed zoning bylaw which has been unfavorably acted upon by town meeting shall be considered by town meeting within two years after the date of such unfavorable action unless recommended in the final report of the planning board.

A court ruling of 1908 further stated that INDEFINITE POSTPONEMENT constitutes a negative vote.

An attorney for the proponent called me and informed me that the proponent was considering delaying action on this issue until some future town meeting. He asked if a motion to TABLE would be in order, and avoid such a restriction. I told him that although the real purpose of laying an issue on the table is to put it aside temporarily – not permanently – it would be in order. I could not answer him as to the legal ramifications – I am not an attorney or judge – but I did tell him that tabling had been used in the past for just such a result.

Subsequently I pointed out a note in *Town Meeting Time* that appears to address this issue. See page 119 in *Town Meeting Time*. I told him again that I, as Moderator, can make rulings on procedure, but not on legal issues. I recommended that they further research the results from a legal standpoint of the motion to REFER TO COMMITTEE as compared to the motion to TABLE. As far as procedures are concerned, either would be in order, although tabling would not be debatable.

Definition of COMMIT or REFER:

A motion to REFER TO COMMITTEE, defers action and sends it to whatever body is named in the motion for further review. In the reference in *Town Meeting Time* it appears that the result is considered neither positive nor negative.

If a motion to REFER TO COMMITTEE is before the body, debate is allowed, but only on the motion before us – whether or not to REFER it to a committee.

A motion to lay it on the table would be in order, but would not be debatable. Also, if successfully placed on the table, remember, it could be taken from the table at any time before final adjournment of Town Meeting. TABLING is not necessarily a final action.

Now let me explain what happens under various scenarios:

If a motion to REFER TO COMMITTEE carries, we would move on to the next article. If, on the other hand, it is defeated, we would then have an article before us with no motion.

Appropriate motions at that time would be to proceed with the original zoning plan; a motion to indefinitely postpone; or a motion to lay on the table.

What the legal results of any of these successful motions would be, I would defer to Town Counsel.

ARTICLE 26 - On motion by William J. Griset, Jr., Precinct 8, it was moved that the subject matter of Article 26 be referred to the Community Planning and Development Commission for further review.

On motion by Thomas Joseph Ryan, Precinct 1, it was moved to move the question.

2/3 vote required
54 voted in the affirmative
89 voted in the negative

Question is not moved.

ARTICLE 26 - On motion by Stephen L. Crook, Precinct 3, it was voted that the subject matter of Article 26 be tabled.

Count in Question
83 voted in the affirmative
74 voted in the negative

ARTICLE 27 - On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was moved pursuant to Section 2-6 of the Reading Home Rule Charter to declare the seats of the following Town Meeting Members to be vacant and remove these persons from their position as Town Meeting Members for failure to attend one half or more of the Town Meeting sessions during the previous year:

Precinct 2 — ~~Kevin T. Flanagan~~
Precinct 3 John T. O'Connor
Precinct 5 — ~~Paul A. Kelley~~
Precinct 7 — ~~Pasquale M. Iapicca~~

On motion by Peter G. Coumounduros, Precinct 2, it was moved to strike Kevin T. Flanagan's name from the list and keep him as a Town Meeting member in Precinct 2.

Motion carried.

On motion by Angela F. Binda, Precinct 5, it was moved to strike Paul A. Kelley's name from the list and keep him as a Town Meeting member in Precinct 5.

Motion carried.

On motion by William C. Brown, Precinct 8, it was moved to strike Pasquale M. Iapicca's name from the list and keep him as a Town Meeting member in Precinct 8.

Motion carried.

ARTICLE 3 – On instructional motion by Mark Dockser, Precinct 1, it was moved to instruct the Board of Selectmen to report back to Town Meeting in regards to Article 13 of the November 14, 2005 Warrant of Subsequent Town Meeting regarding potential open space around Reading Memorial High School.

Motion carried.

ARTICLE 3 – On instructional motion by Robert A. Brown, Precinct 6, it was moved to instruct the Board of Selectmen to implement the recommendations made at the Town Meeting on the evening of April 27, 2006 by the Initiative Against Substance Abuse.

Specifically:

1. Create an article on the Town Warrant creating and funding the position of Substance Abuse Reduction Coordinator. This article should be for a special Town Meeting this Summer or for the Fall Town meeting, but no later than the scheduled Fall Town Meeting.
2. Establish a diverse Substance Abuse Reduction committee and appoint its members by September 2006.
3. Implement other measures appropriate for the Board of Selectmen to initiate as recommended by the Initiative Against Substance Abuse Task Force.

Motion carried.

ARTICLE 3 – On instructional motion by Mary Ellen O'Neill, Precinct 6, it was moved to instruct Town Meeting to ask our public health staff to provide an information and educational presentation on the bird flu issue at the June Special Town Meeting. RCTV is encouraged to consider taping this presentation for the purpose of showing it as a public service.

Motion carried.

ARTICLE 3 – On instructional motion by Elaine L. Webb, Precinct 1, it was moved to instruct the Board of Selectman to provide written notice of the date, time, and place of the public hearing on the subject matter of the storm water fee structure to the following organizations in the Town of Reading: the municipality, the schools, and all registered non-profit organizations subject to the proposed fee; and that Town Meeting instruct the Board of Selectman to consider waving the storm water fee for fiscal year 2007 for the Town of Reading municipality, schools, and all registered non-profit organizations subject to the storm water fee. The rationale being that the determination of the storm water fee for FY2007, as a result of the motion under article 8, is subsequent to the approval of the above mentioned organizations FY 2007 budgets.

Count Questioned
79 voted in the affirmative
53 voted in the negative

Motion carried.

ARTICLE 3 – On instructional motion by Ronald M. D’Addario, Precinct 6, on behalf of the Advisory Committee on Cities for Climate Protection and their Reading Neighbors’ Climate and Energy Campaign, I am offering an instructional motion to Town Meeting, the Selectmen, the School Committee, the RMLD, and the CPDC to encourage any new construction and/or the renovation of municipal and private buildings to meet the appropriate LEED’s (Leadership in Energy and Environmental Design) green building rating. LEED standards are continually developed and refined by the USGBC, the United States Green Building Council.

“The LEED Green Building Rating System is a voluntary, consensus, national standard for developing high-performance, sustainable buildings.” “LEED provides a complete framework for assessing building performance and meeting sustainability goals. Based on well-founded scientific standards, LEED emphasizes state of the art strategies for sustainable site development, water savings, energy efficiency, materials selection, and indoor environmental quality. LEED recognizes achievements and promotes expertise in green building through a comprehensive system offering project certification, professional accreditation, training and practical resources.”

In concert with the above recommendations, Town Meeting, the Selectmen, the School Committee, the RMLD, and the CPDC are instructed to facilitate the addition of alternative forms of energy along with the purchase of green power in both new construction as well as in building renovations.

Motion carried.


On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted to lay Article 3 on the table.

On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted that this Annual Town Meeting stand adjourned sine die.

Meeting adjourned at 10:57 p.m.

159 Town Meeting Members were present.

A true copy. Attest:


Cheryl A. Johnson
Town Clerk

COMMONWEALTH OF MASSACHUSETTS

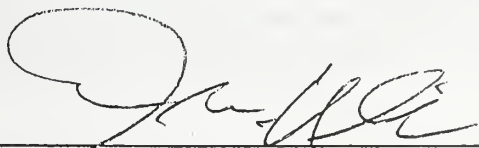
Middlesex, ss. Officer's Return, Reading:

By virtue of this Warrant, I, on May 24, 2006 notified and warned the inhabitants of the Town of Reading, qualified to vote on Town affairs, to meet at the place and at the time specified by posting attested copies of this Town Meeting Warrant in the following public places within the Town of Reading:

Precinct 1	J. Warren Killam School, 333 Charles Street
Precinct 2	Registry of Motor Vehicles, 275 Salem Street
Precinct 3	Reading Police Station, 15 Union Street
Precinct 4	Joshua Eaton School, 365 Summer Avenue
Precinct 5	Town Hall, 16 Lowell Street
Precinct 6	Austin Preparatory School, 101 Willow Street
Precinct 7	Reading Library, Local History Room, 64 Middlesex Avenue
Precinct 8	Mobil on the Run, 1330 Main Street

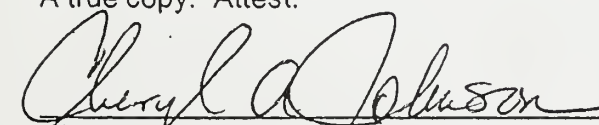
The date of posting being not less than fourteen (14) days prior to June 12, 2006, the date set for the Special Town Meeting in this Warrant.

I also caused an attested copy of this Warrant to be published in the Reading Chronicle in the issue of May 24, 2006.



Alan W. Ulrich, Constable

A true copy. Attest:



Cheryl A. Johnson, Town Clerk

SPECIAL TOWN MEETING
(Seal)
COMMONWEALTH OF MASSACHUSETTS

Middlesex, ss.

To any of the Constables of the Town of Reading, Greetings:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the Town of Reading, qualified to vote in elections and Town affairs, to meet at the Reading Memorial High School Auditorium, 62 Oakland Road in said Reading, on Monday, June 12, 2006, at seven-thirty o'clock in the evening, at which time and place the following articles are to be acted upon and determined exclusively by Town Meeting Members in accordance with the provisions of the Reading Home Rule Charter.

ARTICLE 1 To hear and act on the reports of the Board of Selectmen, Town Accountant, Treasurer-Collector, Board of Assessors, Director of Public Works, Town Clerk, Tree Warden, Board of Health, School Committee, Contributory Retirement Board, Library Trustees, Municipal Light Board, Finance Committee, Cemetery Trustees, Community Planning & Development Commission, Conservation Commission, Town Manager and any other Board or Special Committee.

Board of Selectmen

ARTICLE 2 To choose all other necessary Town Officers and Special Committees and determine what instructions shall be given Town Officers and Special Committees, and to see what sum the Town will raise by borrowing or transfer from available funds, or otherwise, and appropriate for the purpose of funding Town Officers and Special Committees to carry out the instructions given to them, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 3 To see if the Town will vote to amend the FY 2007 – FY 2011, Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 4 To see if the Town will vote to apply for admission to the Massachusetts Water Resources Authority Water System to receive from Massachusetts Water Resources Authority the entirety of the Town of Reading's public water supply in accordance with Chapter 372 of the Acts of 1984 of the Commonwealth; and to see what sum the Town will raise by borrowing, or transfer from available funds, or otherwise, and appropriate for the payment of entrance fees, costs of connection, demolition of the existing Water Treatment Plant and other modifications to the water distribution system, and other expenses for the same; and to see if the Town will vote to authorize the Board of Selectmen, acting as Water Commissioners, to take such actions necessary or required to apply for admission to and to receive the entirety of the Town of Reading's public water supply from the Massachusetts Water Resources Authority

Water System, including, without limitation, filing legislation, payment of applicable fees and charges, and entering into an agreement with the Massachusetts Water Resources Authority as may be required or necessary to receive a supply of water at prevailing rates charged by the Massachusetts Water Resources Authority to communities in its water supply system, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 5 To see if the Town will vote to authorize the Board of Selectmen to file a Home Rule Petition with the Great and General Court of the Commonwealth of Massachusetts which would provide legislative approval for the Town of Reading to purchase the entirety of its public water supply from the Massachusetts Water Resources Authority including to the extent possible expediting and/or waiving of all other required approvals, any other legislation notwithstanding, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 6 To see what sum the Town will raise by borrowing, or transfer from available funds, or otherwise, and appropriate for the purpose of making improvements to or replacing the Louanis Water Treatment Plant and related facilities by construction of a new facility and/or renovation of the existing facility, including the costs of engineering services, plans, documents, cost estimates, bidding services and all related expenses incidental thereto and necessary in connection therewith, said sum to be expended by and under the direction of the Town Manager; and to see if the Town will authorize the Board of Selectmen, the Town Manager, or any other agency of the Town, to apply for a grant or grants, to be used to defray the cost of all, or any part of, said water system improvements; and to authorize the Town Manager to enter into any and all contracts and agreements as may be necessary to carry out the purposes of this Article, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 7 To see if the Town will vote to amend one or more of the votes taken under Article 15 of the Warrant of the Annual Town Meeting of April 24, 2006, and to see what sum the Town will vote to appropriate by borrowing or transfer from available funds, or otherwise, as the result of any such amended votes for the operation of the Town and its government, or take any other action with respect thereto.

Finance Committee

ARTICLE 8 To see if the Town will vote to authorize the Board of Selectman to acquire by purchase, eminent domain, gift or otherwise, two parcels of land containing approximately 2.14 acres located on Main Street shown as Lots 2 and 16 on Board of Assessors' Map 237 currently believed to be owned by the estate of Richard A. Mattera, said land to be used for open space and conservation purposes in accordance with the provisions of Mass. General Laws Chapter 40, Section 8C to be under the care, management and control of the Town of Reading Conservation Commission and further to be dedicated in perpetuity to purposes stated in Article 97 of the Amendments to the Constitution of the Commonwealth of Massachusetts including the protection of water resources and shall be fully protected by all provisions of Article 97; and to see if the

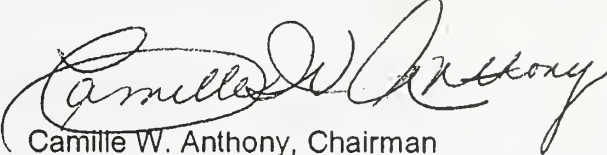
Town will vote to appropriate by borrowing, or transfer from available funds, or otherwise, a sum of money; and to authorize the Board of Selectmen to enter into any and all agreements and contracts upon terms and conditions as they may determine to be necessary to carry out the acquisition of such parcel and the purposes of this Article, and to see if the Town will authorize the Board of Selectmen, Town Manager and/or the Conservation Commission to apply for a grant or grants, including but not limited to a Self-Help Grant under MGL, Chapter 132A, Section 11, to be used to defray the cost of all, or any part of the purchase price for such parcel of land; provided however that any borrowing authorized by this Article and any appropriation subject to this Article shall be contingent upon the passage of a debt exclusion referendum question under General Laws Chapter 59, §21C within 90 days of the close of this Special Town Meeting, or take any other action with respect thereto.

Board of Selectmen

and you are directed to serve this Warrant by posting an attested copy thereof in at least one (1) public place in each precinct of the Town not less than fourteen (14) days prior to June 12, 2006, the date set for the meeting in said Warrant, and to publish this Warrant in a newspaper published in the Town, or by mailing an attested copy of said Warrant to each Town Meeting Member at least fourteen (14) days prior to the time of holding said meeting.

Hereof fail not and make due return of this Warrant with your doings thereon to the Town Clerk at or before the time appointed for said meeting.


Given under our hands this 16th day of May, 2006.


Camille W. Anthony, Chairman

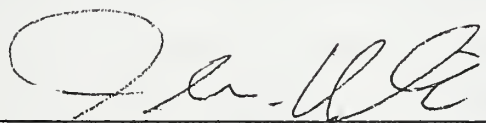
Richard W. Schubert, Vice Chairman


Stephen A. Goldy, Secretary

James E. Bonazoli


Ben Tafoya

SELECTMEN OF READING


Alan W. Ulrich, Constable

SPECIAL TOWN MEETING

Reading Memorial High School

June 12, 2006

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:37 p.m., there being a quorum present. The Invocation was given by The Reverend Kyung Lyul Yu of the Church of the Nazarene followed by the Pledge of Allegiance to the Flag.

The Warrant was partially read by the Town Clerk, Cheryl A. Johnson, when on motion by Stephen A. Goldy, member of the Board of Selectmen, it was voted to dispense with further reading of the Warrant except for the Officer's Return, which was read by the Town Clerk.

ARTICLE 1 - On motion by Stephen A. Goldy, member of the Board of Selectmen, it was voted to table the subject matter of Article 1.

ARTICLE 2 - On motion by Ben Tafoya, member of the Board of Selectmen, it was voted to table the subject matter of Article 2.

ARTICLE 3 – On motion by Stephen A. Goldy, member of the Board of Selectmen, it was voted to amend the FY 2007 – FY 2011, Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter, by modifying the following projects:

- CS-P-001 Acquire Open Space - \$850,000 from Grants
- and by adding the following projects:
- PW-W-006 Water Supply – MWRA – \$ 8.6 million from Enterprise Debt
 - PW-W-007 Build new Water Treatment Plant – 24.7 million from Enterprise Debt

The following presentations on Articles 4, 5, and 6 were given by Ted McIntire, Director of Public Works; Frederick A. Laskey, Executive Director of MWRA; Robert LeLacheur, Finance Director; and Peter Hechenbleikner, Town Manager:

Town Manager, Peter Hechenbleikner gave the following overview:

Town of Reading Water Supply

A decision on Reading's future water supply must be made – doing nothing is not an option

- **Article 3 – Needs to be approved for any action on other articles**
- **Article 4 –needs 2/3 vote**
- **If Article 4 is approved by 2/3 vote:**
 - **go to Article 5 and have a counted vote**
 - **Table Article 6**
 - **vote \$130,000 under Article 7**

- If Article 4 does not get 2/3 vote:
 - Table Article 5
 - Go to Article 6
- Article 6 needs 2/3 vote
- If Article 6 gets 2/3 vote:
 - Vote article 7 in the amount of \$230,000
- If neither Article 4 nor Article 6 get 2/3 vote:
 - Make sure that reconsideration has been filed for each so they can still be discussed
 - Ask Town Meeting what if any additional information is needed to enable them to make a decision by a 2/3 vote
 - Adjourn to a date certain and take both articles up again

A decision on Reading's future water supply must be made – doing nothing is not an option

Ted McIntire, Director of Public Works outlined our options:

Outline

- History – Water Supply Planning/Decisions
- Water Treatment Plant (WTP) Feasibility Study
- Water Quality Goals/Recommendations
- WTP Facility Evaluation/Recommendations
- WTP Alternatives/Costs
- Understanding of why “Do Nothing” is not an option

HISTORY – WATER SUPPLY PLANNING

- 1999 – Ad Hoc Water Supply Advisory Committee
 - Water Conservation (\$1.0M)
 - Supplemental MWRA Water (\$250K)
 - Renovate Water Treatment Plant

Decision History

- November 2003 Town Meeting funded the design - \$1.5 million
- Evaluate new facility vs. rehab/addition

- BOS approved new facility
- Blue-spotted salamanders
- Alternative site analysis
- BOS site visit – September 10, 2005
- Evaluate 100% MWRA vs. WTP
- April 11, 2006 – BOS 100% MWRA Water

Feasibility Study

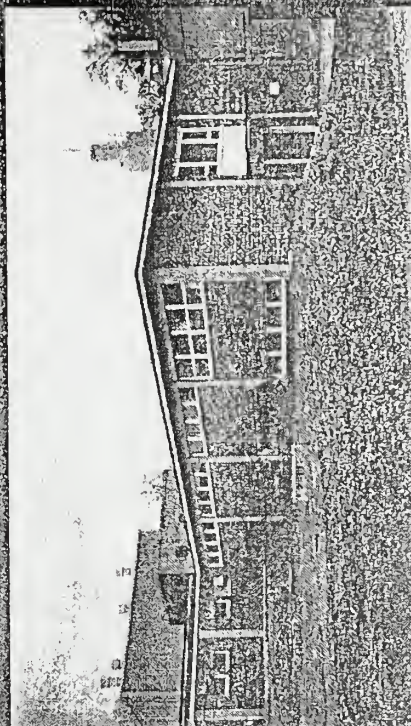
- January 2003
- Meet drinking water standards
- Address consumer complaints
- Excessive maintenance of aging and outdated equipment
- Meet building codes and safety regulations
- Update security systems
- Improve plant operational efficiency

Water Quality Evaluation Recommendations

- Construct a membrane filtration system to:
 - Reduce TOCs and TTHMs
 - Improve color and taste
 - Continue to meet iron and manganese standards
- Use chloramines as a secondary disinfectant to reduce TTHMs
- Use potassium hydroxide instead of lime to reduce hardness

Facilities Evaluation Components

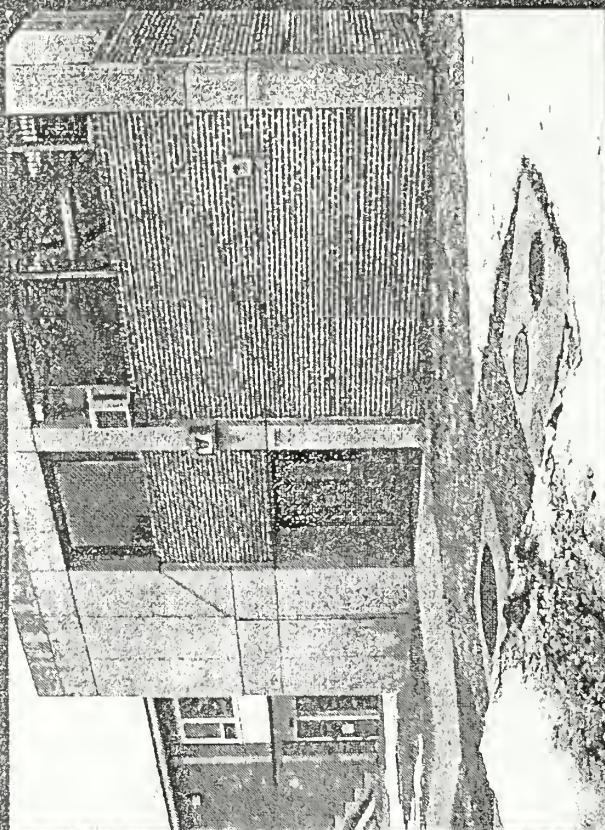
- Health and Safety
- Security
- Mechanical/Equipment
- Electrical
- Architectural
- Structural
- Instrumentation and Controls
- HVAC



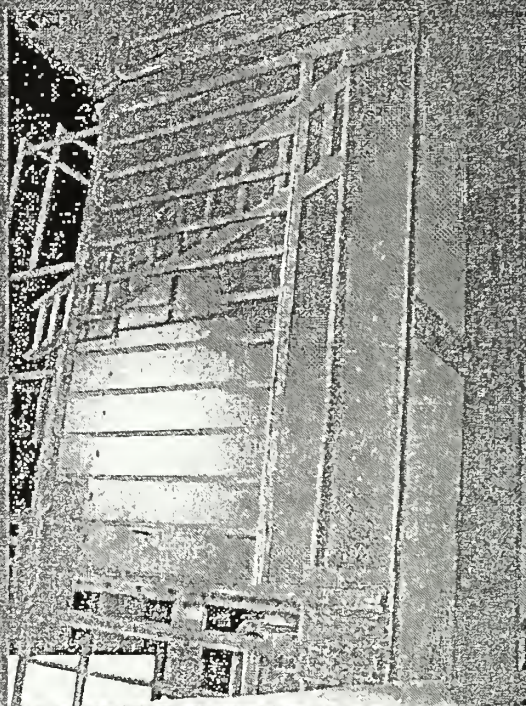
Health and Safety Evaluation



Chlorine Gas Cylinders



Underground Diesel Tank



Aerator Catwalk and Ladder

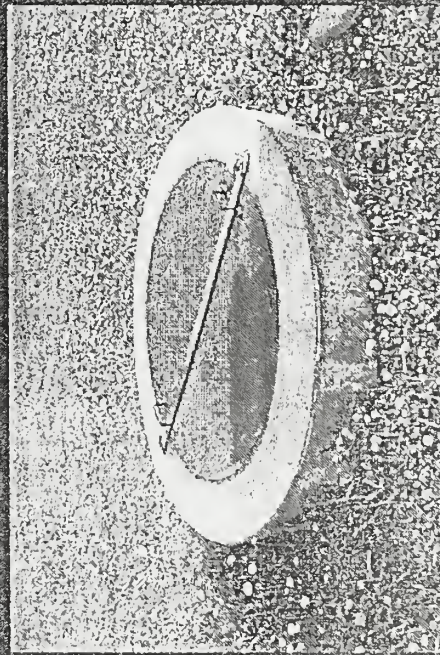
Security Evaluation



Clearwell Fencing

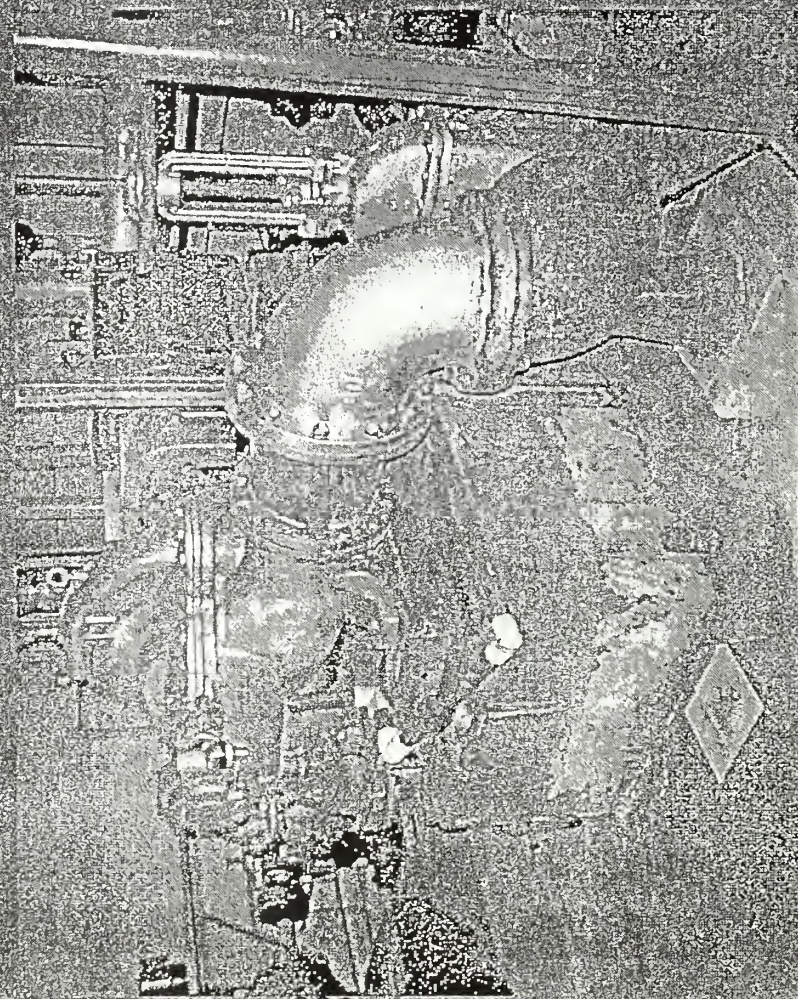


Security Gates

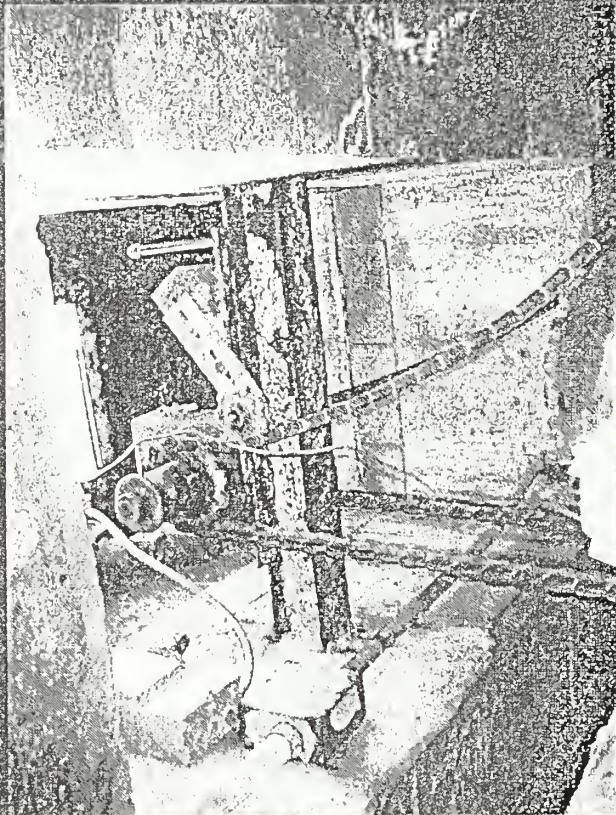


Sedimentation Basin Manholes

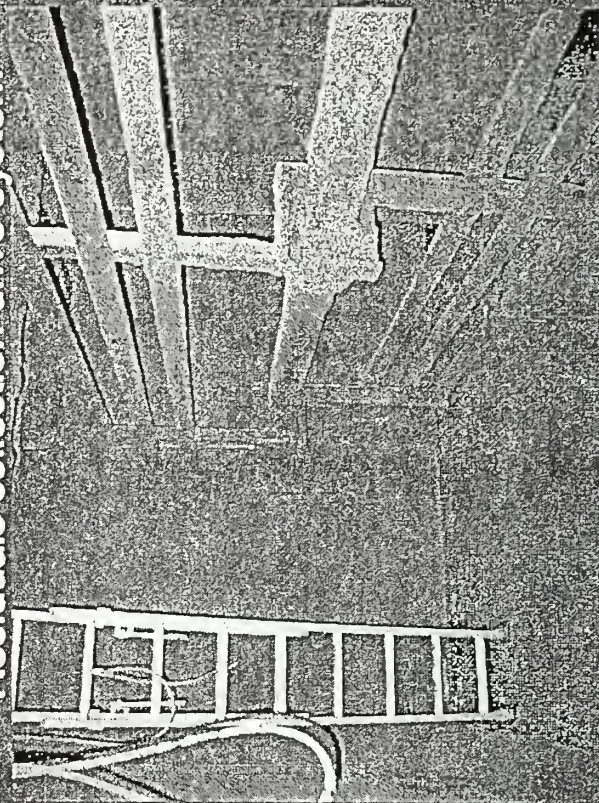
Mechanical/Equipment Evaluation



High Service Pump Station

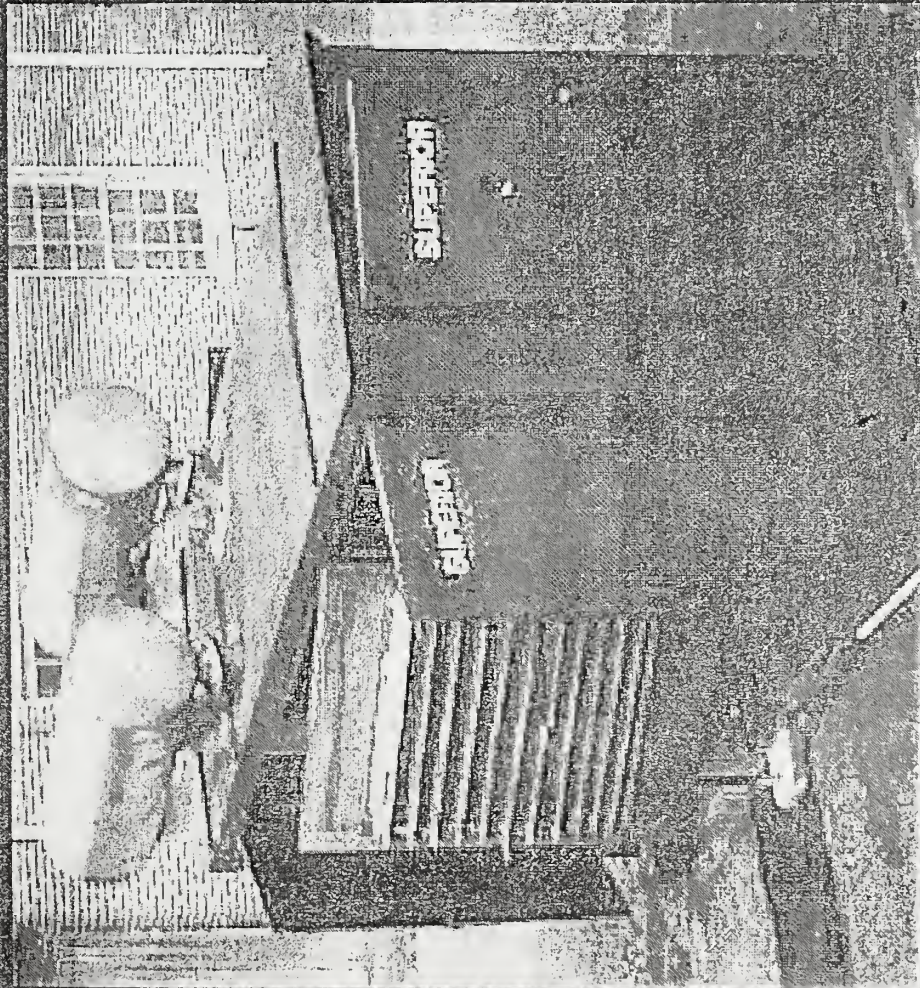


Residuals collection drive system

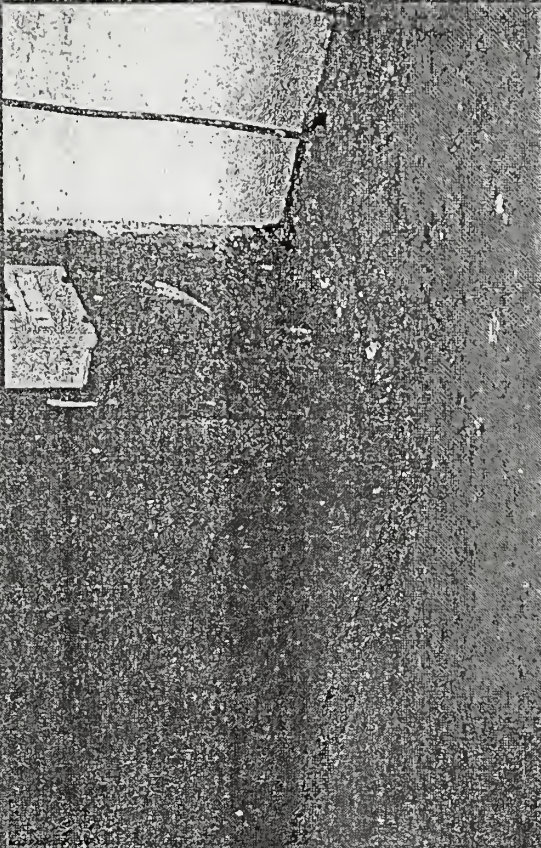


Flocculator Basin

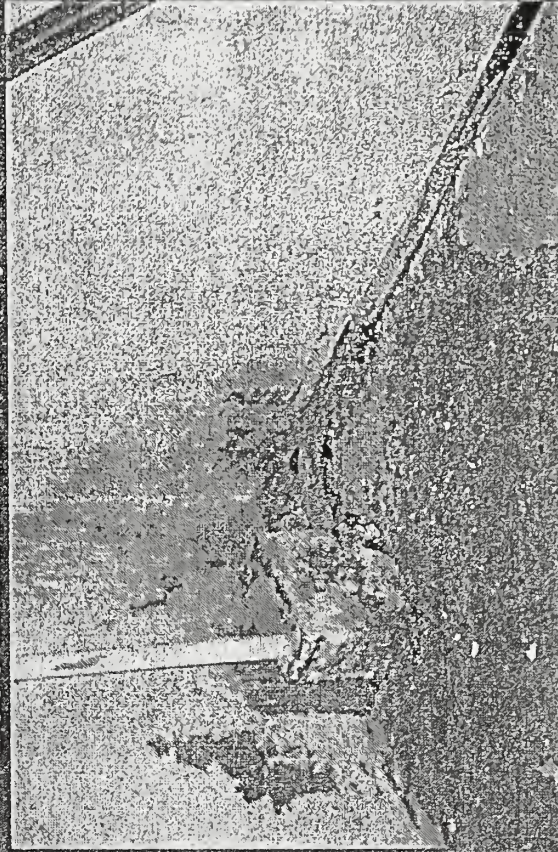
Electrical Evaluation



Emergency Generator



Base of electrical cabinet, Well No. 2

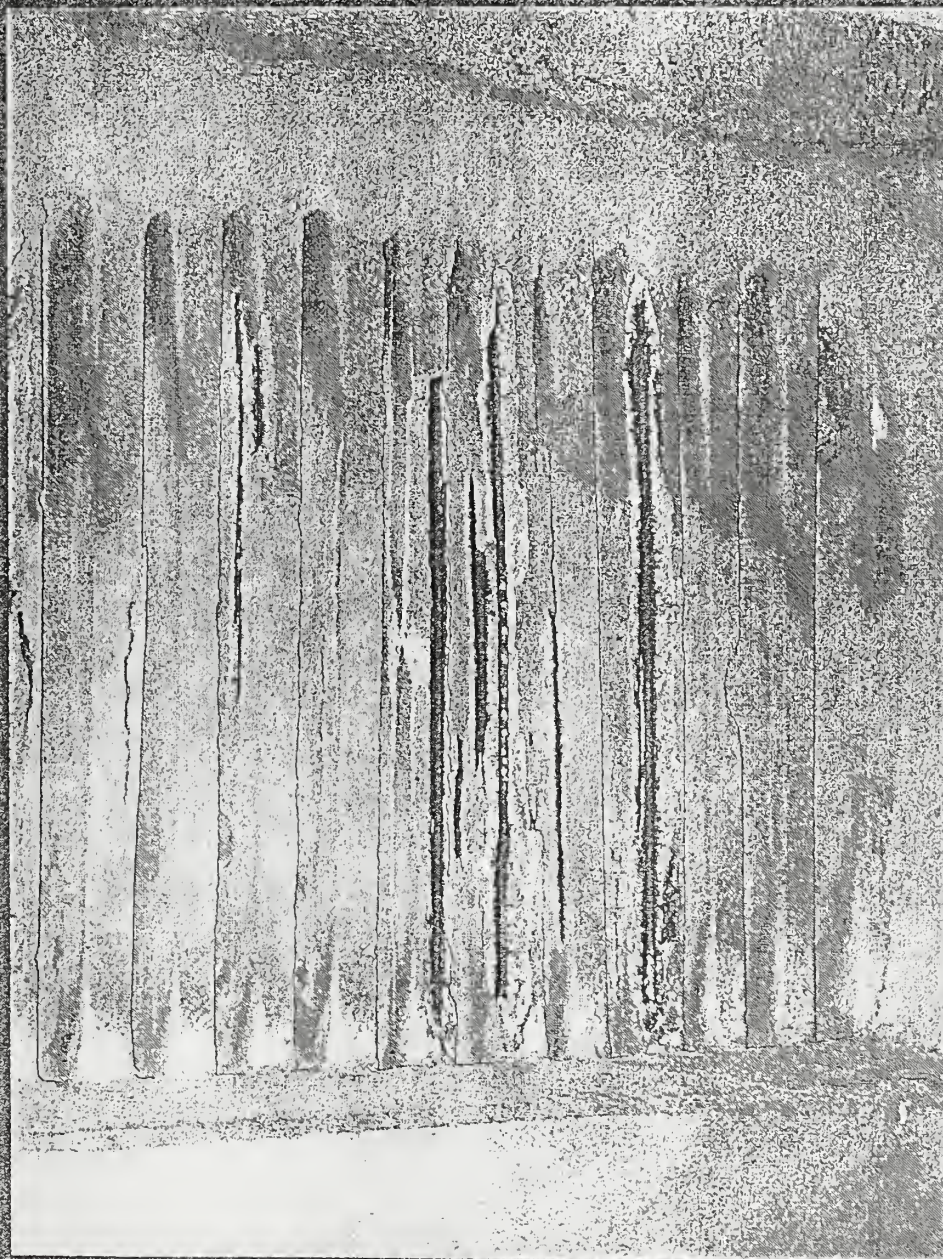


Electrical junction box on floor of pipe gallery

Architectural Evaluation

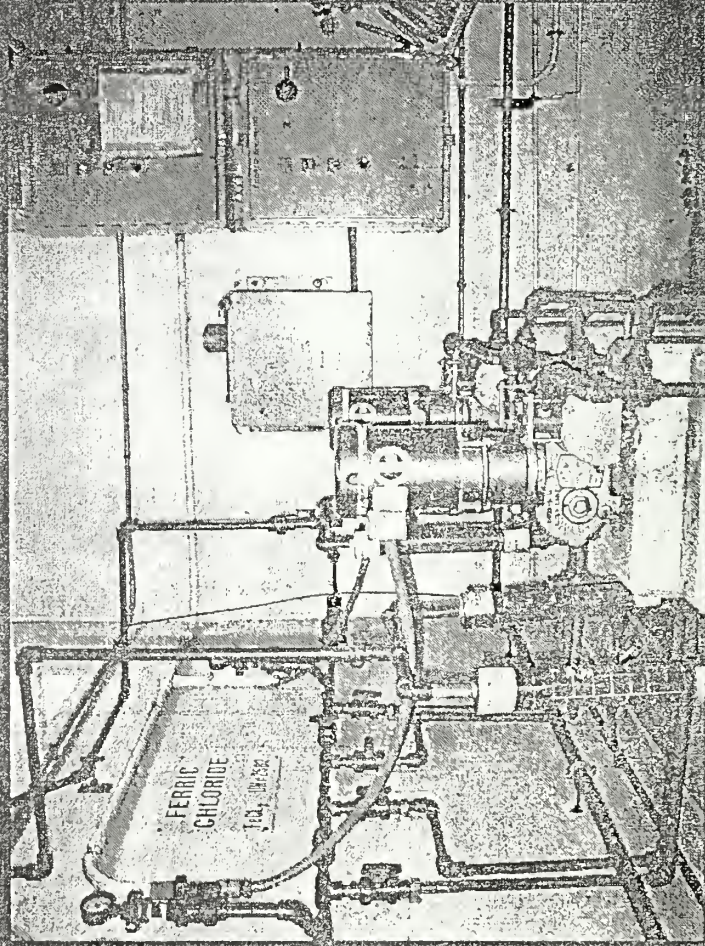


Structural Evaluation

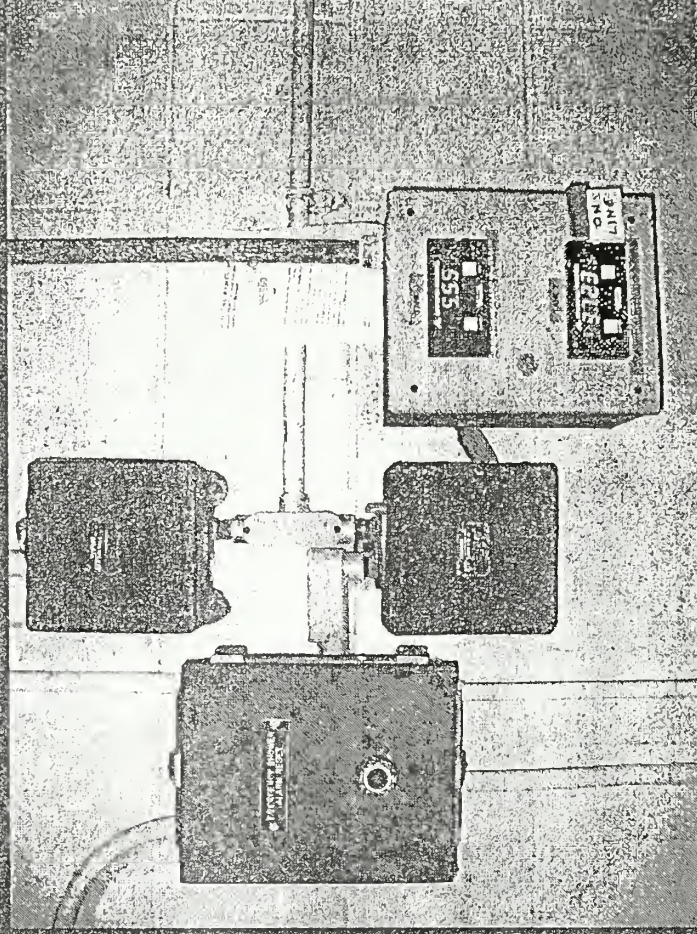


Cracked and corroded flocculator basin ceiling

Instrumentation and Controls Evaluation

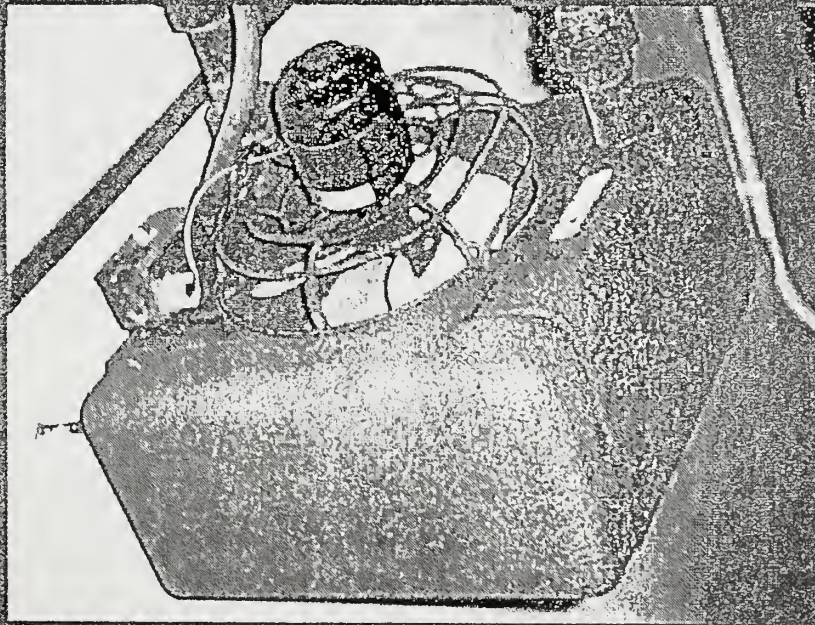


Ferric chloride pumps and local controls



Ferric chloride day tank level readout and related electronics

HVAC Evaluation



Corroded unit heaters



Corroded air exchange unit in ferric chloride storage room

Facilities Evaluation Summary

- **Replace all electrical equipment**
- **Replace most mechanical equipment, including high service pumps**
- **Rebuild flocculators and rapid mix basins**
- **Increase laboratory and office space**
- **Instrumentation and controls upgrade (SCADA)**

Improvement Alternatives

Alternative A

- Rehabilitate existing treatment facilities
- \$ 13.8 million

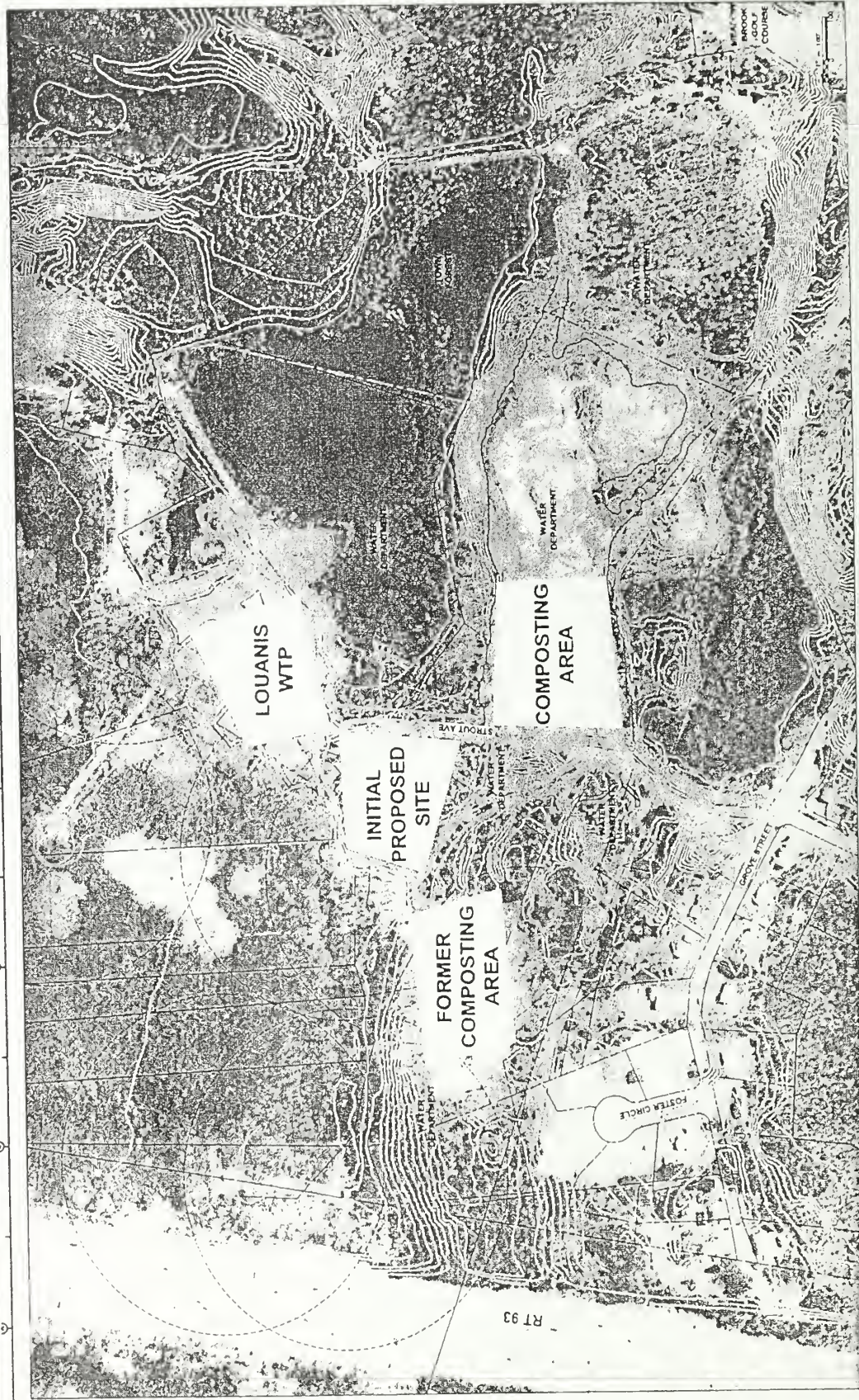
Alternative B

- Construct new conventional WTP
- \$ 22.8 million

Alternative C

- Construct membrane filtration system and rehabilitate existing treatment facilities
- \$ 14.3 million

Site Alternatives



PROJECT NO. 01-01-0000 SHEET NO. 0001 OF 01		ALL READING NEW WTP SITE ALTERNATIVES	
TOWN OF READING, MASSACHUSETTS CONTRACT NO. 1		WATER TREATMENT PLANT CONSTRUCTION	
CDM (Civil Design & Mapping, Inc.)		DRAWING NO. 0001 OF 01	
DRAWN BY: _____ CHECKED BY: _____ DATE: _____ SCALE: _____	PROJECT NO. 01-01-0000 SHEET NO. 0001 OF 01	TOWN OF READING, MASSACHUSETTS CONTRACT NO. 1	

Water Treatment Plant Construction Estimates (Million \$)

- **November 2003 - \$12.8 (Report Estimate)**
- **February 2005 - \$17.2 (60% design)**
- **August 2005 - \$23.3 (90% design)**
- **May 2006 - \$24.7 (90% design)**
- **Design costs to date ~ \$1.7+ million**
- **Potential Savings to Rehab/Addition existing
~ \$2.0 million (Design would be an additional
\$1.5 million)**

Project Cost Contingencies

- **Today's Dollars**
- **Contractor's Overhead and Profit**
- **City Cost Index Weight Average**
- **Construction Difficulty Factor**
- **Maintenance of Existing Plant and Facilities Operations**
- **Final Test and Start-up of Operations**
- **Escalation to Mid-Point Construction**
- **Any Unforeseen Changes in Final Design**

Factors Affecting Project Costs

- **Changes during final design**
- **Increase in building materials (2005)**
 - **Steel 105.7 %**
 - **Copper 37.3%**
 - **Oil 33.6%**
- **Construction inflation 6% per year**
- **Construction cost volatility**



Town of Reading

Water Supply Options – Financial Analysis

- Key Facts & Assumptions

- Significant Costs

- Operations & Maintenance
- MWRA water cost
- Capital

- Financial Model: 40-years

- Full MWRA buy-in costs
- New Treatment Plant costs

- Conclusions



Town of Reading

Water Supply Options – Financial Analysis Key Facts & Assumptions

Cost of Purchasing

Water from the MWRA

FY02a	+15.8%
FY03a	+ 7.0%
FY04a	+ 9.2%
FY05a	+10.1%
FY06a	+20.9%
FY07b	+ 5.3%
FY08b	+ 7.5%
FY09b	+14.5%
FY10b	+ 2.2%
FY11b	+ 8.2%
FY12-15b	+ 2.2%/yr
FY16c	+ 8%/yr

(a) Actual rate increases

(b) MWRA forecast for rate increases (as of 2/06)

(c) Model assumptions
(with 1% sensitivity bands)



Town of Reading

Water Supply Options – Financial Analysis Key Facts & Assumptions

Cost of Operation & Maintenance of WTP*

FY02a	- 1.9%
FY03a	+ 0.5%
FY04a	+ 4.3%
FY05a	+ 5.4%
<u>FY06a</u>	<u>+ 2.8%</u>
FY07b	+ 5.0%

(a) Actual rate increases

(b) Model assumptions
(with 1% sensitivity
bands)

Source: DPW - Water
Division



Town of Reading

Water Supply Options – Financial Analysis

Key Facts & Assumptions

Water Treatment Plant O&M budget

- \$543,173 FY07 salaries & wages and benefits – 44%
 - \$532,162 FY06 revised budget - 42%
 - +17.5% since FY04 (4.1%/yr)
 - Share of total budget ranged from 42% to 45%
- \$701,141 FY07 expenses (non-MWRA water) – 56%
 - \$723,243 FY06 revised budget - 58%
 - +17.0% since FY04 (4.0%/yr)
 - Share of total budget ranged from 55% to 58%



Town of Reading

Water Supply Options – Financial Analysis

Cost: Buy MWRA Water (\$millions)

- Use Full MWRA – Do Not Build New Treatment Plant
- Build New Treatment Plant – Use Partial MWRA

– Assume 3-year process

- (p) partial use for 3 yrs
- (f) full use thereafter

– \$345.2 MWRA water for 40 years (+8% FY15+)

- Yr1: \$0.50 (p)
- Yr2: \$0.54 (p)
- Yr3: \$0.62 (p)
- Yr4: \$2.10 (f) etc ...

– Assume 2-year process

- (f) full use for two years
- (p) partial use thereafter

– \$106.5 MWRA water for 40 years (+8% FY15+)

- Yr1: \$1.08 (f)
- Yr2: \$1.79 (f)
- Yr3: \$0.62 (p)
- Yr4: \$0.68 (p) etc...



Town of Reading

Water Supply Options – Financial Analysis Costs MWRA Water Sensitivity Bands (\$millions)

- Use Full MWRA - Do Not Build New Treatment Plant
 - Water costs* for 40 yrs
 - MWRA +7% = \$ 285.8
 - MWRA +8% = \$ 345.2
 - MWRA +9% = \$ 419.0
- Build New Treatment Plant
 - Use Partial MWRA
 - Water costs* for 40 yrs
 - MWRA +7% = \$ 88.7
 - MWRA +8% = \$ 106.5
 - MWRA +9% = \$ 128.7

*Used MWRA forecast to FY14;
variable rates beyond FY15



Town of Reading

Water Supply Options – Financial Analysis

Cost: Operation & Maintenance (\$millions)

- Use Full MWRA – Do Not Build New Treatment Plant (O&M +5%/yr)
- Build New Treatment Plant – Use Partial MWRA (O&M +5%/yr)

– \$25.5 in 40 years

- Yr1: \$1.24
- Yr2: \$1.30
- Yr3: \$1.36
- Yr4: \$0.21* etc ...

*reduce staff, no materials

– \$180.5 in 40 years

- Yr1: \$0.54*
- Yr2: \$0.56*
- Yr3: \$1.66
- Yr4: \$1.75 etc ...

*no materials, under construction



Town of Reading

Water Supply Options – Financial Analysis

Cost: O & M Sensitivity Bands (\$millions)

- Use Full MWRA - Do Not Build New Treatment Plant
- Build New Treatment Plant - Use Partial MWRA

Costs for 40 yrs

- O&M 4%/yr = \$ 20.8
- O&M 5%/yr = \$ 25.5
- O&M 6%/yr = \$ 31.8

Costs for 40 yrs

- O&M 4%/yr = \$ 141.6
- O&M 5%/yr = \$ 180.5
- O&M 6%/yr = \$ 231.8



Town of Reading

Water Supply Options – Financial Analysis

Cost: Capital (\$millions)

- Use Full MWRA – Do Not Build New Treatment Plant
- Build New Treatment Plant – Use Partial MWRA

– \$18.4 in 40 years

- \$ 3.3 MWRA summer (m)
- \$ 7.7 MWRA full (m)
- \$ 0.9 demolition (m)
- \$ 5.6 interest
- \$ 0.9 general capital

*(m) Market rate debt

– \$39.3 in 40 years

- \$ 3.3 MWRA summer (m)
- \$23.8 Treatment Plant (s)
- \$ 0.9 demolition (s)
- \$ 8.6 interest
- \$ 2.7 general capital

* (s) Low interest SRF loan



Town of Reading

Water Supply Options - Financial Analysis

Full Cost Comparison - 40 year Model (\$millions)

Use Full MWRA - Do Not Build New Treatment Plant	Build New Treatment Plant - Use Partial MWRA
- \$ 25.5 O & M (5%)	- \$ 180.5 O & M (5%)
• - \$ 4.7 at 4%	• - \$ 38.9 at 4%
• + \$ 6.3 at 6%	• + \$ 51.3 at 6%
- \$ 345.2 Water (8%)	- \$ 106.5 Water (8%)
• - \$ 59.4 at 7%	• - \$ 17.8 at 7%
• + \$ 73.8 at 9%	• + \$ 22.2 at 9%
= \$ 18.4 Capital	- \$ 39.3 Capital
- \$ 389.1 Total	- \$ 326.3 Total
• +/- a lot	• +/- a lot

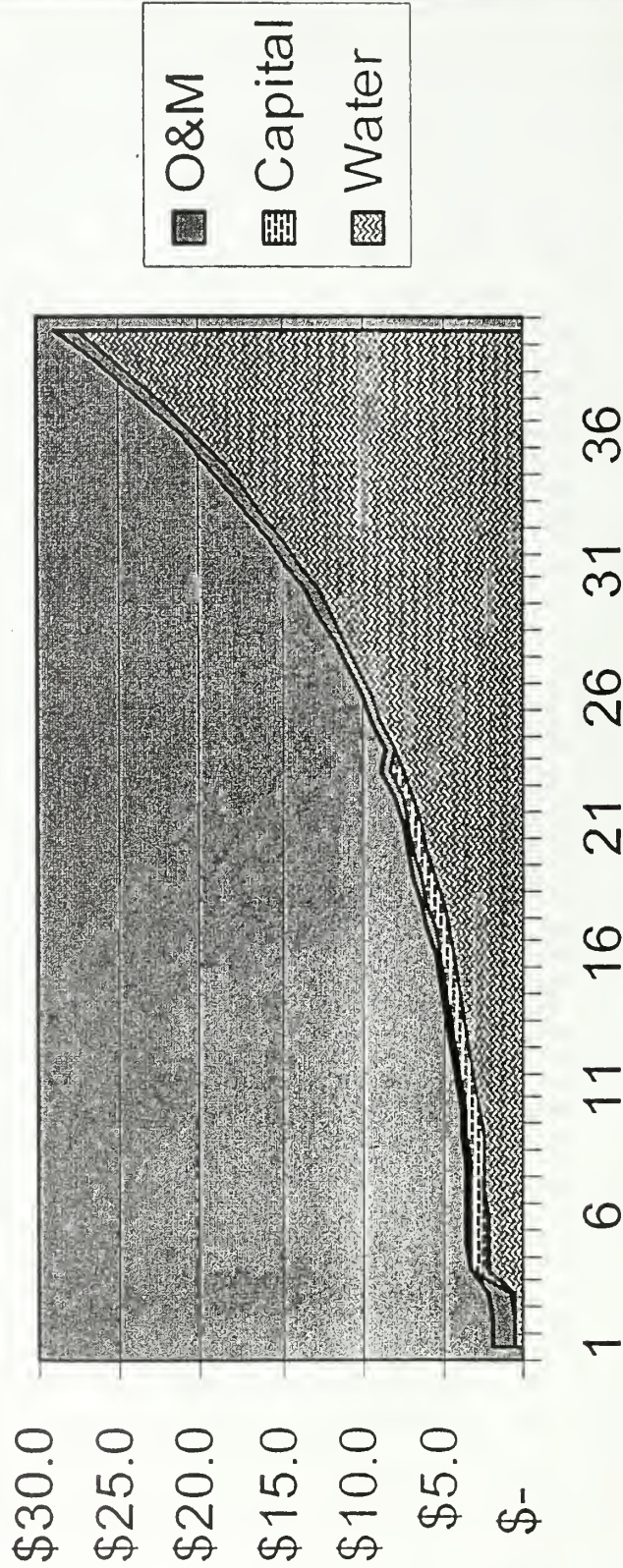


Town of Reading

Water Supply Options – Financial Analysis

Full MWRA Buy-In Costs (\$millions/year)

(MWRA water +8% beyond FY15)

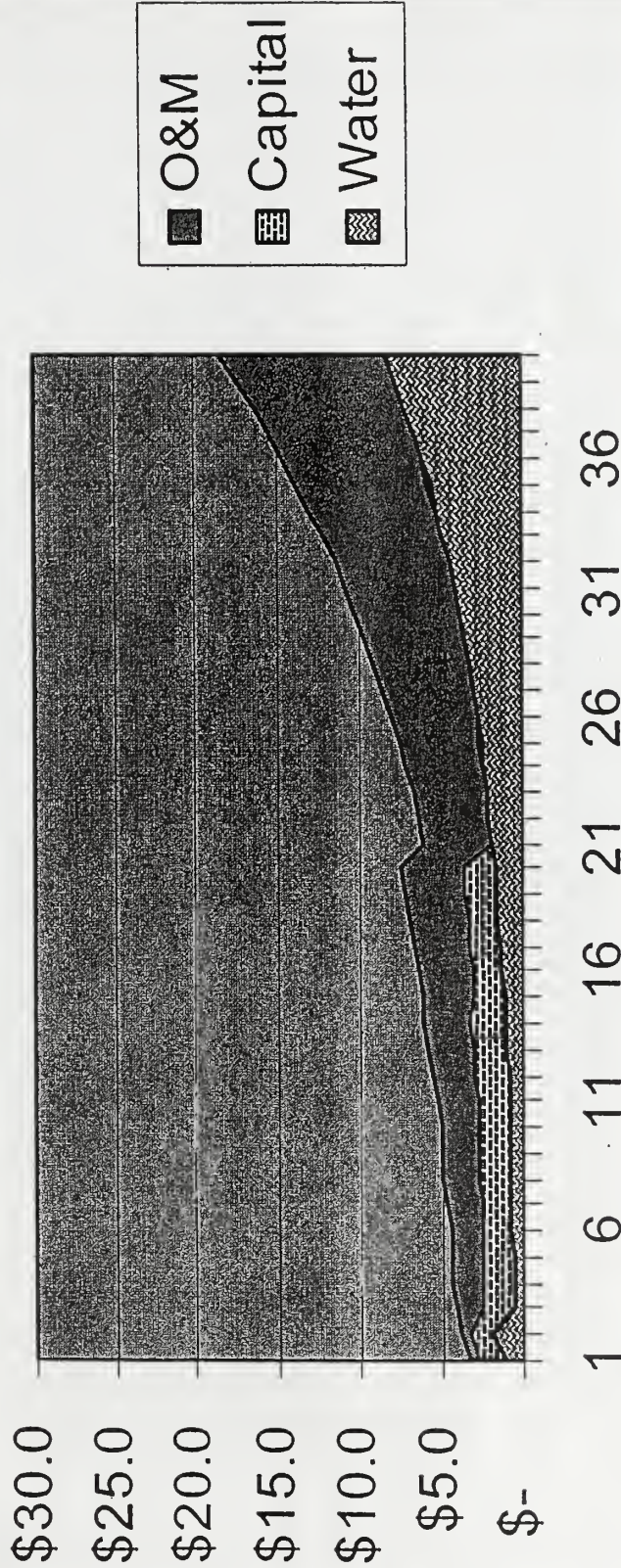




Town of Reading

Water Supply Options – Financial Analysis New Treatment Plant Costs (\$millions/year)

(MWRA water +8% beyond FY15)



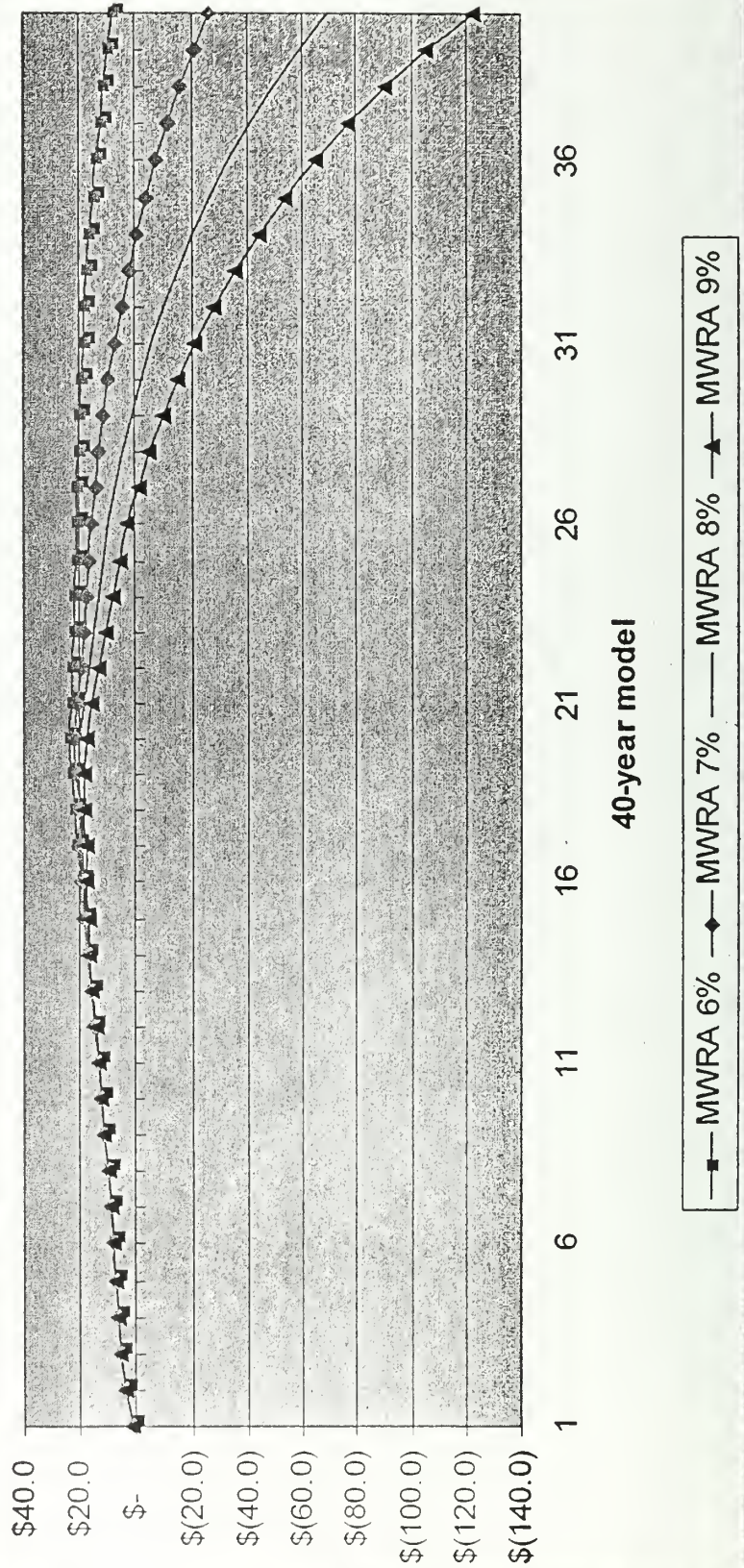


Town of Reading

Water Supply Options - Financial Analysis

Full MWRA vs. New Treatment Plant

O&M at 5%: Break-even Analysis (\$millions)



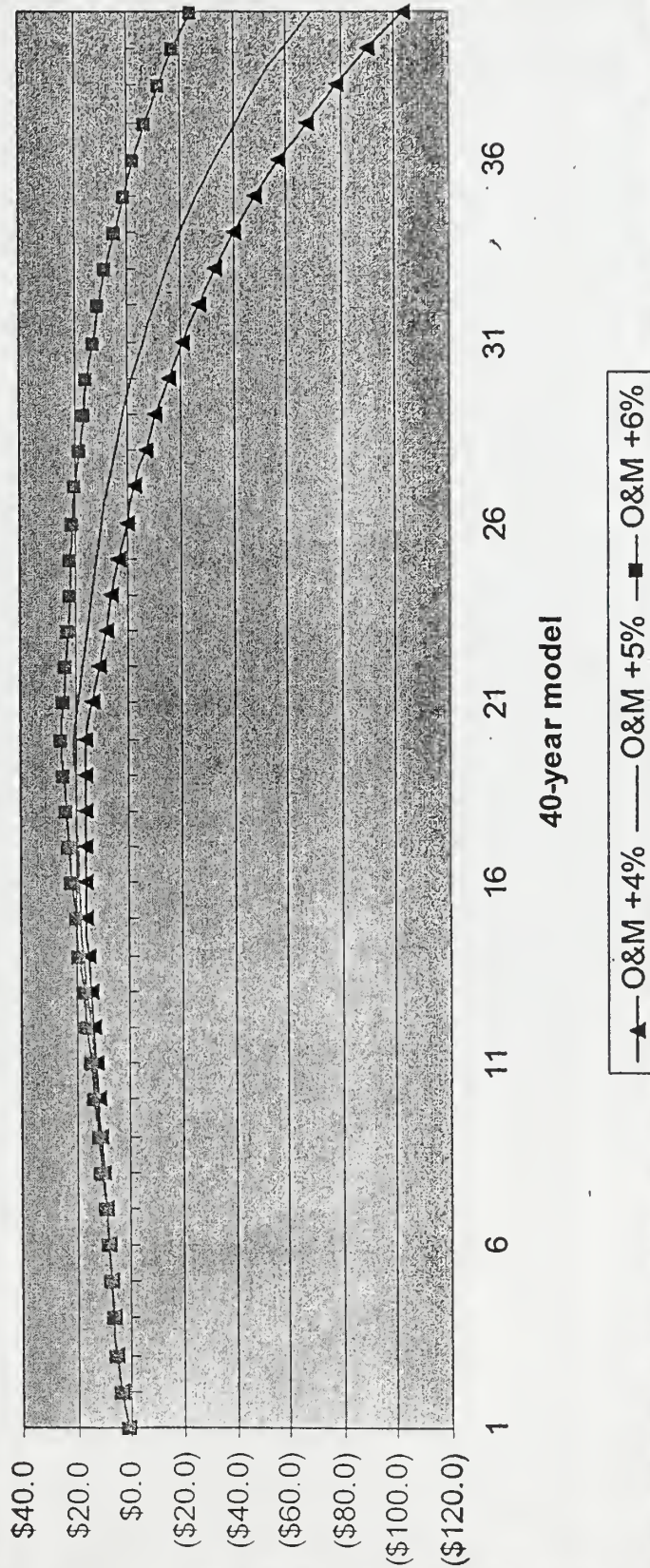


Town of Reading

Water Supply Options – Financial Analysis

Full MWRA vs. New Treatment Plant

MWRA at 8%: Break-even Analysis (\$millions)





Town of Reading

Water Supply Options – Financial Analysis

Conclusions

Either choice will lead to higher water/sewer bills

- Forecast 10.3% FY07 increase (including use of \$600k in reserves)
- Forecast 10.2% in FY08; 16.5% in FY09; 10.4% in FY10 assumes shift to full MWRA and use of \$2 million in reserves
- Increases largely driven by capital costs and purchased water

MWRA water costs the same for all users. However, communities

- Vary in their expenses to distribute water
- Vary in their expenses to maintain the distribution system
- Vary in their assigning costs to residential vs. commercial users
- Vary in recovering the full cost of operation from the water rates

Neither choice offers clear-cut long-term financial edge

- MWRA option likely to save some money in the short run
- Rate of MWRA/O&M cost increases to dictate level of long-term savings



Town of Reading

Water Supply Options – Priority Considerations

Water Supply Vulnerability

- MWRA is less vulnerable to accidental and intentional contamination
- There have been several contamination incidents affecting Reading's water supply in the past 15 years – GE, Gasoline truck roll-over, AGFA
- Reading's water treatment plant is currently able to treat out many contaminants



Town of Reading

Water Supply Options – Priority Considerations (continued)

Water Supply Redundancy

- MWRA has a single point of entry into Reading
- No history of disruption to MWRA supply within their system
- With Reading's own WTP, and MWRA connection, there is redundancy in the current situation



Town of Reading

Water Supply Options – Priority Considerations (continued)

Impact on the Environment

- Ipswich River is distressed
- Reading's water supply is a major factor in the stress on the river
- The construction of a new WTP may give the Town greater flexibility on the amount it pumps in any day



Town of Reading

Water Supply Options – Priority Considerations Impact on the Environment

Simulated Flow at Mill Street (all simulations by the USGS except as noted below* - done by CDM using USGS model)

Scenario	Avg. Flow	Median Flow	No Flow (days)	No Flow (Yrs out of 35)
1989-1993 actual demand	28.3	19.0	1353	35
50% reduction May-Oct	29.5	20.3	509	27
Current situation*	30.3	21.1	121	14
No pumping May-Oct	30.9	21.7	4	1
No Pumping	33.5	24.5	0	0



Town of Reading

Water Supply Options – Priority Considerations (continued)

Loss of Water Rights

- Town would give up water rights except for emergency use if approval was given to go all MWRA
- Water “rights” through registration will likely be modified in 2008
- Water rights have a lot of regulation from DEP that go with them



Town of Reading

Water Supply Options – Priority Considerations (continued)

Capital Costs

- Capital cost of MWRA buy-in including demolition of the existing plant - \$8.6 million
- Capital cost of WTP construction currently estimated at \$24.7 million
- Capital costs could change – WTP construction cost still appears to be volatile



Town of Reading

Water Supply Options – Priority Considerations

(continued)

- **Overall Cost Predictability**
- **Ability to Implement in a Timely Manner**
- **Local Control**
- **Mechanism to Fix Local Environmental Problems in the Ipswich Basin**
- **Continuation of water use restrictions**



Town of Reading

Water Supply Options – Priority Considerations (continued)

Meeting State and Federal Regulations

Operating Costs

Other Factors:

- The need for a local reserve fund.
- If the Town buys all of its water from the MWRA, it may be able to utilize some of the land where the existing plant and appurtenances are for active recreation uses.
- Depending upon the location of a new water treatment plant, the Town's compost center may be affected.
- If the land where the water treatment plant is now located is not used for a plant, the land still falls under Article 97 of the state constitution the land can only be used for water supply, open space, conservation, or park purposes.
- In order to support the debt and operating cost of a new water treatment plant, the town needs to sell a certain amount of water in order to keep the rates low.



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

- Introduction
- What are the risks?
- Water Use
- Impact on the River
- Legal Risk
- Cost Risk
- Source Risk
- Other Considerations
- Conclusions



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Introduction

The WSSWMAC is charged with reviewing the water / sewer / storm water issues of the town keeping in mind the following priorities:

- Provide a safe secure water supply for the town
- Promote conservation of water in the town
- Provide the water at the most reasonable rate possible



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

What are the risks?

- This project has a great deal of uncertainty. The Town's decisions will be made on the basis of
 - water use projections
 - river behavior projections
 - legal projections
 - cost projections
- All with a level of uncertainty.



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Water Use

- We draw our water from the Aquifer, not the River.
- Below ground pollution in the aquifer has been abated.
- Water withdrawal ability covered by water register amounts.
- Water usage by the town has decreased, even with the new developments.



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Impact on the River

Simulated Flow at Mill Street				
	Ave. Ann Flow	Median Ann Flow	No Flow Frequency	
			Days	Years out of 35
Scenario				
1989-93 Actual	28.3	19.0	1353	35
50% Reduction May-Oct	29.5	20.3	509	27
Current Situation	30.3	21.1	121	14
No pumping May - Oct	30.9	21.7	4	1
No Pumping	33.5	24.5	0	0

Notes: All simulations by USGS except Current Situation. Current Situation by CDM using USGS model.



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Impact on the River (cont.)

- Wilmington is greatly reducing their water draw
- With the new water plant we could manage withdrawals to be less than 1 million gallons per day.
- In the opinion of CDM, by pumping more when the river is flowing well and less when the river is not flowing well we could come close to the No pumping impact scenario



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Legal Risks

The present law states that to be eligible to move to the MWRA full-time a community's water supply must fail to meet the Quantity / Quality / Costs test.

- The Aquifer can meet our Quantity requirements
- With the new plant we can meet present and future water quality standards
- The Costs of the water is not prohibitive with the plant and will be cheaper in the long run.

Legal action will be required to overcome the present laws. This may take 3 years or more and end unsuccessfully. This would drive the costs of replacing the plant up increasing the total cost to the community even further.



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Cost Risks

The Cost Projects presented in the Financial presentation represent a view of the future that is based on a couple of data points.

1. The most expensive scenario for building the water treatment plant.
2. The rate increase numbers provided by the MWRA.
 - MWRA Rate stabilization fund depleted
 - MWRA Capital Reserve depleted
 - Capital budget projections seem to only include minimal capital budgets going forward including none in some future years
 - MWRA may actually be at risk to add water filtering capital project which could be a major capital project with a major impact on rates.

It is the opinion of the committee that the break even date for building the water treatment plant could be considerably earlier than even the most optimistic projects in the financial overview.



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Source Risk

- Once we give up our ability to draw potable water from the aquifer, we will not get it back.
- We will be required to maintain our wells for emergency use.
- If used for emergency use, we will face expensive system clean-up.
- The MWRA has one main pipe serving seven communities with one branch pipe that would service Woburn, Reading and Wilmington.
- Failure of either pipe would require us to go to emergency use.
- The best way to guarantee Reading a source of Potable water will be to maintain redundant sourcing (Plant and MWRA)



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Other Considerations

The largest variable for changes in rates is the timing and scheduling of capital projects. With full MWRA purchasing we will not be able to shield consumers from rate shock by scheduling capital projects.

If we choose to pursue a new Water Treatment plant, we can start work on it as soon as possible. The need for replacing the plant is now. We will be assured of being out of the old plant soonest by building a new one.



Town of Reading

Water Supply Options Analysis

Water Sewer Storm Water Management Advisory Committee

Conclusions

- We believe that building the water treatment plant provides the best balance of the goals set forth for the committee.
- Provide a safe secure water supply for the town
 - Redundant water supply will the safest most secure
- Promote conservation of water in the town
 - The ability of the new plant to process a more variable amount of water per day could allow the town to provide a maximum amount of protection for the river.
- Provide the water at the most reasonable rate possible
 - The long term costs of having the plant over full MWRA provide the best chances of providing reasonable water rates into the future.

Reading FINCOM and staff financial questions for the MWRA

- 1. Please confirm what amount is currently in the Rate Stabilization Fund. Previous information provided to us stated that this fund had been depleted.*

Under the terms of its General Bond Resolution, MWRA maintains two funds, Rate Stabilization and Bond Redemption, that are used to smooth rate increases. The MWRA has a three to five year rate stabilization strategy and added over \$30 million in Bond Redemption Funds in FY06 to allow the mitigation of future rate increases. Monies in these funds come from year-end operating surpluses and debt restructuring. The amounts in the funds and the permitted and planned uses are described below and in attachment A.

The rate stabilization fund balance at June 30, 2005 was \$43,445,243, of which \$15,373,631 is attributable to the water fund. Planned use in FY06 is \$10,739,948, of which \$2,813,866 is attributable to the water fund. The projected balance at June 30, 2006 is \$32,705,296, of which \$12,559,764 is attributed to the water fund.

The bond redemption fund balance at June 30, 2005 was \$38,993,208, of which \$22,506,139 is attributable to the water fund. Planned use in FY06 is \$14,430,000, of which \$6,262,620 is attributable to the water fund. Per the FY07 planning estimates, the \$25,805,000 Capital Appreciation Bond, and the \$5,000,000 projected FY06 surplus will be added to this fund. The projected balance at June 30, 2006 is \$55,368,208, of which \$21,969,144 is attributable to the water fund.

See attachment <A>

- 2. Please confirm the current amount in Capital Reserves. Again, we were provided information that stated that this was depleted.*

To preserve strong bond ratings, the MWRA maintains five separate capital reserves. In addition to the Rate Stabilization and Bond Redemption funds, MWRA maintains five funded reserves required

by the terms of the General Bond Resolution: Debt Service Reserve, CORE, Operating, Insurance, and Renewal and Replacement. These capital reserve funds total approximately \$361 million. The MWRA added \$17.2 million to Debt Service Reserve in conjunction with the most recent bond sale in March. In addition, we added \$0.9 million to the Operating reserve. The amount in each reserve, the basis for determining the funding requirement and when a reserve can be used to reduce rate revenue requirements are discussed in the attachment A. See attachment <A>

3. *What is the MWRA policy for maintaining reserves?*

As described in the answers to questions one and two, the MWRA maintains two types of reserves. These reserves are required under our General Bond Resolution and MWRA policy is to maintain reserves in compliance with the resolution.

See attachment <A>

4. *Can we see a history of the reserve funds? Starting balance, funds used in a given year and ending balance. Also, what is the magnitude of reserve funds needed to impact rates? For example how much would be needed to move the rate down by 1% for a year.*

A summary of the Rate Stabilization and Bond Redemption funds is attached. Reducing the rate by 1% in FY07 would require the use an additional \$4.7M in rate stabilization reserves.

See attachment

5. *The presentation referenced a 10 year capital plan. What are capital reserves or other funding sources for the plan? How much of this plan is reflected in the rate projections? What is on the list of \$400 million in deferred capital projects?*

During construction of a capital project, the MWRA uses short term borrowing under a Tax Exempt Commercial Paper Program and when the asset is completed, we issue permanent financing up to 40 years. The funding source of the capital program is the Capital Markets and the issuance of bonds. All of the capital plan spending and debt issuance is reflected in the rate projections. The list of \$400 million in deferred capital projects is attached, projects deferred are shaded.

See attachments <C> & <D>

6. *Of the capital expenditures from the past ten years, how much is still financed, and how much has been repaid? How about the last five years?*

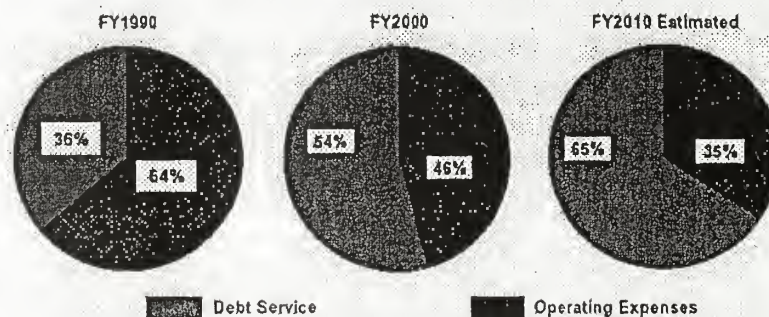
See attachment <E>

7. *Please give a long-term forecast of debt repayment for just the water system, based upon your existing debt and current capital plan.*

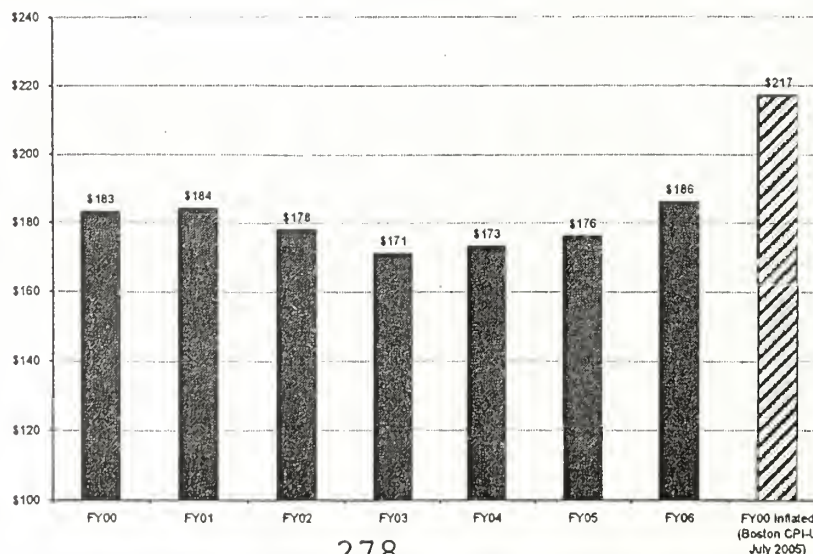
See attachment <F>

8. *What is the current ratio of capital to operating costs in the rate structure? What is the recent history of inflation in operating costs and what are the key drivers of these increases?*

The current ratio of capital to operating costs is 61%. The key driver is the debt outstanding to finance the \$7 billion capital program.



Operating Expenses have grown less than inflation from 2000 through 2006. Key drivers are the consolidation of maintenance facilities and administrative offices, a reduction in the work force of over 500 employees, and renegotiation of the residuals contract.



9. *Define the “full rate revenue requirement”. Does this rate, if the assumed (budgeted) volume of sales is achieved, generate any additional reserves? Please confirm that for FY07 this figure is \$554,161,378 (+17.4%) before the use of any reserves or debt relief.*

The “Rate Revenue Requirement” (RRR) is the amount the MWRA annually assesses and collects from communities within MWRA’s service area for water and sewer services. The RRR is the total expenses less the use of any rate stabilization reserves and “non-rate” revenue. The RRR is allocated to MWRA water communities on the basis of the amount of water they used in the prior calendar year. Current year water use does not affect the current year RRR. Should actual expenses be less than budgeted, the surplus amount is added to the rate stabilization fund, the bond redemption funds, or both. The RRR would in fact be \$554M without the planned use of reserves in FY07.

10. *Given the large amount of MWRA fixed costs, what has the impact of the large drop of water sales over the past several years been? How much of this ‘cost’ has been passed along to the remaining water consumer, and if less than the full amount, how has this gap been funded? Does your budget process assume continued conservation efforts and lower future water demand (absent any new customers)?*

The water assessment methodology employs a “zero-sum” approach. MWRA only collects the budgeted RRR for each fiscal year. Whether we are supplying 300 mgd, 250 mgd, or some other amount, each community is responsible for their proportional share of the total. If a community is using 1% of the system (water supplied), their share of the total RRR is 1%.

11. *When the MWRA used any debt instrument in the past decade other than fixed rate term debt, has “savings” been allocated to a reserve fund at all times? Has the change in value of all fixed income derivatives used also been allowed to flow through such a reserve fund?*

Savings from variances in the MWRA budget have been used to fund reserves and defease future debt payments for rate relief. Savings achieved through refundings or other derivative products are factored into the debt service budget reducing the expense for future years.

12. Does the MWRA anticipate any changes to the current debt policy? At what point is non-fixed rate debt considered to have generated a sufficient profit or loss versus issuing fixed rate debt initially? What is the term structure of the MWRA's asset/liability book?

MWRA is in the process of reviewing its current debt policy and will look at opportunities to better match the life of the assets to the debt repayment schedule. MWRA's current debt policy is to issue debt with the lowest interest cost based on the interest rate environment at the time the debt is issued. The options available to the MWRA include long term fixed rate, short term variable rate or variable rate debt swapped to fixed rate with an interest rate hedge instrument. Typically asset useful life values are much longer than the average life of the debt outstanding. Debt issuances have been primarily from 25 to 30 years, with some issuances up to a 40 year term. State Revolving Fund debt issues range from 20 to 30 year terms as required by the program. Most recently, the MWRA took advantage of the flat yield curve, and issued and restructured debt with an amortization period of 40 years.

13. Does the MWRA have a formal investment policy with its' own funds?

Yes, the MWRA has a formal investment policy that is included in its general bond resolution. This policy allows the MWRA to invest in obligations of the U.S. Treasury, its agencies, and instrumentalities, bonds, or notes of public agencies or municipalities, bank time deposits, guaranteed interest contracts, money market accounts, interest rate swap agreements, and repurchase agreements.

MWRA Reserve Summary

MWRA Rate Stabilization, Bond Redemption, and Funded Reserves (Updated based on Proposed FY06 Year End)

<p>Under the terms of its General Bond Resolution, MWRA maintains two funds, Rate Stabilization and Bond Redemption, that are used to smooth rate increases. Monies in the funds come from year-end CEB surpluses. The amounts in the funds and the permitted and planned uses are discussed below. Amounts reflect anticipated year-end surplus of \$5 million in FY06.</p> <p><u>Rate Stabilization - \$32.7 million.</u> Under the terms of the General Bond Resolution, the annual use of Rate Stabilization monies cannot exceed 10% of the year's senior debt service. The maximum MWRA can use in FY06 is \$16.4 million. The Proposed Final FY07 CEB includes \$16.6 million use of rate stabilization monies. Current planning estimates assume use of nearly all of the Rate Stabilization monies between FY06 and FY08, with a small amount in FY10.</p> <p><u>Bond Redemption - \$55.4 million.</u> Monies in the Bond Redemption Fund can be used only to retire or prepay outstanding debt. There is no annual limit on the amount of Bond Redemption funds used in a year. However, there are constraints based on bond maturity dates. The Proposed FY07 CEB assumes the use of \$19.1 million of Bond Redemption in FY07. The project June 30, 2006 balance reflects the addition of \$25.8 million from the 1990 Series A restructuring and the proposed deposit of \$5 million from the FY06 surplus. Current planning estimates assume that the remaining funds are exhausted by FY10.</p>	<p>In addition to the Rate Stabilization and Bond Redemption funds, MWRA maintains five funded reserves required by the terms of the General Bond Resolution: Debt Service, CORE, Operating, Insurance, and Renewal and Replacement. The amount in each reserve, the basis for determining the funding requirement and when a reserve can be used to reduce rate revenue requirements are discussed below:</p> <p><u>Debt Service Reserve - \$254 million.</u> This is MWRA's largest reserve, and is funded from bond proceeds. The reserve has been updated to include the addition of \$17.2 million of debt service reserve in conjunction with the 2006 Series A&B transaction. The required balance is equal to the sum of the average annual debt service for outstanding issues. The fund can be used to pay debt service when the amount for a specific debt series in the reserve is greater than the remaining debt service.</p> <p><u>CORE - \$20 million.</u> The required balance is 10% of each year's senior debt service on bonds outstanding as of July 1. Excess monies can be transferred to the revenue fund when reserve amounts are greater than required.</p> <p><u>Operating Reserve - \$32.9 million.</u> The required balance is one-sixth of operating expenses for a year. Based on the Final FY06 CEB, the required balance is \$32.9 million. The Final FY06 CEB includes \$866,000 as an addition to the reserve to meet the required balance.</p> <p><u>Insurance Reserve - \$19 million.</u> The required balance is based on the triennial recommendation of an insurance consultant. The last recommendation (December 2003) increased the requirement from \$18 million to \$21 million. MWRA made a deposit of \$1 million in FY05 and is withholding the next installment pending a new triennial recommendation due in FY07.</p> <p><u>Renewal and Replacement Reserve - \$35 million.</u> The required balance is based on the triennial recommendation of a consulting engineer. The current recommendation is \$35 million. MWRA's consulting engineer has updated its triennial report in FY06 and the consultant recommended no changes to the requirement.</p>
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FY06 CEB Closing - Rates Management Reserves Update
Draft - 6/5/06

Source/Use	Amount	Rate Stabilization			Bond Redemption			Total		
		Sewer	Water	Total	Sewer	Water	Total	Sewer	Water	Total
FY89 Surplus	8,346,000	8,346,000	-	8,346,000	-	-	-	8,346,000	-	8,346,000
6/30/89 balance	—	8,346,000	-	8,346,000	-	-	-	8,346,000	-	8,346,000
FY90 Surplus	7,457,572	6,749,588	707,984	7,457,572	-	-	-	6,749,588	707,984	7,457,572
6/30/90 balance	—	15,095,588	707,984	15,803,572	-	-	-	15,095,588	707,984	15,803,572
FY91 Withdrawal	(7,479,525)	(7,479,525)	-	(7,479,525)	-	-	-	(7,479,525)	-	(7,479,525)
FY91 Surplus	1,336,823	72,543	1,264,280	1,336,823	-	-	-	72,543	1,264,280	1,336,823
6/30/91 balance	—	7,688,606	1,972,264	9,660,870	-	-	-	7,688,606	1,972,264	9,660,870
FY92 Withdrawal	(8,324,047)	(7,616,063)	(707,984)	(8,324,047)	-	-	-	(7,616,063)	(707,984)	(8,324,047)
FY92 Surplus	19,123,958	13,756,487	5,367,471	19,123,958	-	-	-	13,756,487	5,367,471	19,123,958
6/30/92 balance	—	13,829,030	6,631,751	20,460,781	-	-	-	13,829,030	6,631,751	20,460,781
FY93 Withdrawal	(10,000,000)	(6,630,874)	(3,369,126)	(10,000,000)	-	-	-	(6,630,874)	(3,369,126)	(10,000,000)
FY93 Surplus	29,758,124	27,789,285	1,968,839	29,758,124	-	-	-	27,789,285	1,968,839	29,758,124
6/30/93 balance	—	34,987,441	5,231,464	40,218,905	-	-	-	34,987,441	5,231,464	40,218,905
FY94 Withdrawal	(13,000,000)	(2,264,000)	(10,736,000)	(13,000,000)	-	-	-	(2,264,000)	(10,736,000)	(13,000,000)
FY94 Surplus	14,929,219	3,355,086	11,574,133	14,929,219	-	-	-	3,355,086	11,574,133	14,929,219
6/30/94 balance	—	36,078,527	6,069,597	42,148,124	-	-	-	36,078,527	6,069,597	42,148,124
FY95 Withdrawal	(14,600,000)	(10,600,000)	(4,000,000)	(14,600,000)	-	-	-	(10,600,000)	(4,000,000)	(14,600,000)
FY95 Surplus	34,541,493	28,113,438	6,428,055	34,541,493	-	-	-	28,113,438	6,428,055	34,541,493
6/30/95 balance	—	53,591,965	8,497,652	62,089,617	-	-	-	53,591,965	8,497,652	62,089,617
FY96 Withdrawal	0	-	-	-	-	-	-	-	-	-
FY96 Surplus	3,026,088	(2,707,188)	5,733,276	3,026,088	-	-	-	(2,707,188)	5,733,276	3,026,088
6/30/96 balance	—	50,884,777	14,230,928	65,115,705	-	-	-	50,884,777	14,230,928	65,115,705
FY97 Withdrawal	(600,000)	(600,000)	-	(600,000)	-	-	-	(600,000)	-	(600,000)
FY97 Surplus	18,375,082	1,475,964	(100,882)	1,375,082	17,000,000	-	17,000,000	18,475,964	(100,882)	18,375,082
6/30/97 balance	—	51,760,741	14,130,046	65,890,787	17,000,000	-	17,000,000	68,760,741	14,130,046	82,890,787
FY98 Withdrawal	(9,870,000)	(8,940,000)	(930,000)	(9,870,000)	-	-	-	(8,940,000)	(930,000)	(9,870,000)
FY98 Surplus	17,983,254	-	-	-	15,226,796	2,756,458	17,983,254	15,226,796	2,756,458	17,983,254
6/30/98 balance	—	42,820,741	13,200,046	56,020,787	32,226,796	2,756,458	34,983,254	75,047,537	15,956,504	91,004,041
FY99 Withdrawal	(8,000,000)	(6,820,000)	(1,180,000)	(8,000,000)	-	-	-	(6,820,000)	(1,180,000)	(8,000,000)
FY99 Surplus	8,025,474	-	-	-	8,105,033	(79,559)	8,025,474	8,105,033	(79,559)	8,025,474
6/30/99 balance	—	36,000,741	12,020,046	48,020,787	40,331,829	2,676,899	43,008,728	76,332,570	14,696,945	91,029,515
FY00 Withdrawal	3,700,000	(2,590,000)	(1,110,000)	(3,700,000)	-	-	-	(2,590,000)	(1,110,000)	(3,700,000)
FY00 Surplus	16,115,117	-	-	-	10,902,957	5,212,160	16,115,117	10,902,957	5,212,160	16,115,117
Sub-total	—	33,410,741	10,910,046	44,320,787	51,234,786	7,889,059	59,123,845	84,645,527	18,799,105	103,444,632
Interest through FY99	7,505,000	-	-	-	7,038,000	467,000	7,505,000	7,038,000	467,000	7,505,000
Release from RR Rese	15,000,000	-	-	-	10,000,000	5,000,000	15,000,000	10,000,000	5,000,000	15,000,000
Release from Ins Rese	640,000	-	-	-	320,000	320,000	640,000	320,000	320,000	640,000
6/30/00 Balance	—	33,410,741	10,910,046	44,320,787	68,592,786	13,676,059	82,268,845	102,003,527	24,586,105	126,589,632
FY01 Withdrawal	(2,000,000)	-	(2,000,000)	(2,000,000)	-	-	-	-	(2,000,000)	(2,000,000)
1991A defeasance (Jul	(19,414,705)	-	-	-	(19,414,705)	-	(19,414,705)	(19,414,705)	-	(19,414,705)
1992B defeasance (De	(7,433,117)	-	-	-	(6,503,977)	(929,140)	(7,433,117)	(6,503,977)	(929,140)	(7,433,117)
FY00-01 interest	5,259,979	-	-	-	5,169,197	90,782	5,259,979	5,169,197	90,782	5,259,979
FY01 Surplus	20,742,059	15,417,530	5,324,529	20,742,059	15,417,530	5,324,529	20,742,059	15,417,530	5,324,529	20,742,059
6/30/01 Balance	—	48,828,271	14,234,575	63,062,846	47,843,301	12,837,701	60,681,002	96,671,572	27,072,276	123,743,848
FY02 Withdrawal	(11,600,000)	(6,728,000)	(4,872,000)	(11,600,000)	-	-	-	(6,728,000)	(4,872,000)	(11,600,000)
FY02 Surplus	4,673,332	(678,888)	5,352,219	4,673,331	-	-	-	(678,888)	5,352,219	4,673,331
6/30/02 Balance	—	41,421,383	14,714,794	56,136,177	47,843,301	12,837,701	60,681,002	89,264,684	27,552,495	116,817,179
FY03 Withdrawal	(14,690,934)	(14,690,934)	-	(14,690,934)	-	-	-	(14,690,934)	0	(14,690,934)
Release from Oper Re	5,000,000	-	-	-	3,750,000	1,250,000	5,000,000	3,750,000	1,250,000	5,000,000
Adjustments	15,405,000	-	-	-	13,479,000	1,926,000	15,405,000	13,479,000	1,926,000	15,405,000
February 2003 escrow	(41,424,044)	-	-	-	(37,281,640)	(4,142,404)	(41,424,044)	(37,281,640)	(4,142,404)	(41,424,044)
FY03 Surplus	2,117,939	-	-	-	(4,160,339)	6,278,271	2,117,932	(4,160,339)	6,278,271	2,117,932
6/30/03 Balance	—	26,730,449	14,714,794	41,445,243	23,630,321	18,149,569	41,779,890	50,360,770	32,864,363	83,225,133
June 2004 Defeasance	(7,572,024)	-	-	-	(3,542,385)	(4,029,639)	(7,572,024)	(3,542,385)	(4,029,639)	(7,572,024)
FY04 Surplus	1,456,856	-	-	-	(5,835,573)	7,288,427	1,452,854	(5,835,573)	7,288,427	1,452,854
6/30/04 Balance	—	26,730,449	14,714,794	41,445,243	14,252,363	21,408,357	35,660,720	40,982,812	36,123,151	77,105,963
FY05 Withdrawal	-	-	-	-	-	-	-	-	-	-
FY05 Surplus	5,332,488	1,341,164	658,837	2,000,000	2,234,706	1,097,782	3,332,488	3,575,870	1,756,619	5,332,488
6/30/05 Balance	—	28,071,613	15,373,631	43,445,243	16,487,069	22,506,139	38,993,208	44,558,682	37,879,770	82,438,452
FY06 Withdrawal	(25,169,948)	(7,926,082)	(2,813,866)	(10,739,948)	(8,167,380)	(6,262,620)	(14,430,000)	(16,093,462)	(9,076,486)	(25,169,948)
FY06 Surplus	30,805,000	-	-	-	25,079,375	5,725,625	30,805,000	25,079,375	5,725,625	30,805,000
6/30/06 Balance	—	20,145,531	12,559,764	32,705,296	33,399,064	21,969,144	55,368,208	53,544,595	34,528,908	88,073,504
		\$ 22,658,856 \$ 13,649,352								

Attachment C

CAPITAL IMPROVEMENT PROGRAM EXPENDITURE FORECAST FY2004-2008 (\$'000)													
	Total Contract Amount	Project Payments Thr. FY05	Balance FY05	FY2004 Actual	FY2005 Actual	FY2006 Estimate	Q1 FY07	Q2 FY07	Q3 FY07	Q4 FY07	FY2007	FY2008	5-Year Total FY04-08
Wastewater System Improvements	1,618,891	849,624	769,267	92,163	88,615	93,672	38,913	29,998	32,825	27,317	129,053	146,337	549,840
Waterworks System Improvements	1,889,915	1,451,999	437,917	100,093	76,276	51,142	11,413	20,009	14,818	21,530	67,771	79,527	374,809
Business & Operations Support	60,522	35,160	25,362	1,761	2,798	3,134	1,850	2,072	2,247	2,840	9,009	5,266	21,968
Contingency	113,469		113,469			0	4,679	4,943	4,492	4,352	18,467	23,733	42,199
Total MWRA w/ Contingency	3,682,797	2,336,783	1,346,015	194,016	167,689	147,948	56,855	57,022	54,382	56,039	224,300	254,863	988,816

TEN-YEAR CAPITAL IMPROVEMENT PROGRAM SUMMARY BY MAJOR CATEGORY

CAPITAL IMPROVEMENT PROGRAM EXPENDITURE FORECAST FY2007-2016 (\$000)											
	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	10-Year Total FY07-16
Wastewater System Improvements	129,053	146,337	158,276	107,929	51,485	29,028	25,426	18,467	17,384	3,220	686,605
Waterworks System Improvements	67,771	79,527	90,311	75,901	45,075	45,933	36,938	6,012	-2,768	-3,329	441,371
Business & Operations Support	9,009	5,266	3,054	2,498	868	857	676	0	0	0	22,228
Contingency	18,467	23,733	26,302	17,301	7,908	5,864	4,786	3,957	2,835	2,316	113,469
Total MWRA w/ Contingency	224,300	254,863	277,943	203,629	105,336	81,682	67,826	28,436	17,451	2,207	1,263,673
Total FY04-08 (see FY04-08 Table)	194,016	167,689	254,863								
Total FY09-13			277,943	203,629	105,336	81,682	67,826				
Total FY07-16	224,300	254,863	277,943	203,629	105,336	81,682	67,826	28,436	17,451	2,207	1,263,673

ATTACHMENT 1

Overview of the Proposed FY06 CIP and Changes from the Final FY05 CIP
(\$ X 1,000)

Program and Project	Proposed FY06 CIP					Changes from Final FY05 Budget¹				
	Total Budget Amount	FY04-08	FY09-13	FY14-15	Beyond	Total Budget Amount	FY04-08	FY09-13	FY14-15	Beyond
S.102 Culley Pump Facilities	26,152	710	-	-	-	(52)	(92)	-	-	-
S.104 Breckins-Weymouth Relief Facilities	219,297	64,150	355	-	-	(7,244)	(7,172)	(132)	-	-
S.105 Bear-Hopwood Valley Relief Sewer	30,394	37	-	-	-	-	0	-	-	-
S.131 Upper Napercol Valley Sewer System	40,020	39,187	187	-	-	4,193	4,083	110	-	-
S.140 Hercules Valley Relief Sewer	15,112	-	-	-	-	(1,100)	-	(1,100)	-	-
S.106 Valley Relief Extension and Pumping Station	12,711	41	51	-	-	(2,223)	(2,223)	-	-	-
S.107 Framingham Extension Relief Sewer	48,009	109	-	-	-	13	12	-	-	-
S.127 Cummingsville Replacement Sewer	8,200	8,928	-	-	-	1,135	1,140	(2)	-	-
S.140 Station Slicker Replacement	-	-	-	-	-	(2,754)	(2,754)	-	-	-
S.134 Ashland Extension Sewer	-	-	-	0	(0)	(1,000)	-	(1,500)	0	(500)
S.133 Station Relief Facilities	-	-	-	-	-	(5,750)	-	-	-	-
S.132 Old Orchard Creek Station	7,116	-	-	-	-	(1,100)	(1,100)	-	-	-
S.135 Waltham Station	2,148	-	-	-	-	(2,250)	(2,250)	-	-	-
S.137 Wastewater Central Monitoring	15,475	14,592	11	-	-	1,043	1,097	6	-	-
S.139 South System Relief Project	5,021	893	887	-	-	475	(212)	887	-	-
S.143 Wastewater Process Improvements	181	-	-	-	-	(2,000)	(2,000)	(3,000)	-	-
S.142 Wastewater Meter Sys-Equip Replaces	8,278	5,378	-	525	875	-	(0)	(1,200)	525	675
S.143 Regional IT Management Planning	169	5	-	-	-	(228)	(228)	-	-	-
S.145 I-2 Highway Area Collection	2,075	705	-	-	-	(1,113)	(1,113)	(3,500)	-	-
S.10 Interception & Pumping Total	590,270	150,954	5,412	525	854	(28,268)	(28,524)	(161,488)	(38,400)	(37,574)
S.200 O1 Plant Optimization	43,971	28,941	8,748	-	-	10,984	5,285	5,668	-	-
S.208 O1 Treatment Plant Asset Protection	93,173	32,481	39,135	20,080	1,485	(7,524)	(1,705)	(12,959)	9,000	(361)
S.23 Treatment Total	139,144	61,402	48,103	20,080	1,485	3,477	3,580	(7,292)	9,000	(361)
S.231 Residuals	87,854	10,360	-	338	337	541	541	-	338	(338)
S.12 Residuals Total	87,854	10,360	-	338	337	541	541	-	338	(338)

ATTACHMENT 1

Overview of the Proposed FY08 CIP and Changes from the Final FY05 CIP
(\$ X 1,000)

Program and Project	Proposed FY08 CIP					Change from Final FY05 Budget				
	Total Budget Amount	FY04-05	FY09-13	FY14-15	Beyond	Total Budget Amount	FY04-08	FY09-13	FY14-15	Beyond
S.339 North Dorch Bay & Revere Channel	221,602	141,865	68,166	-	-	(46,971)	89,300	(96,632)	16,512	(31,727)
S.358 Morrissey Boulevard Drain	20,893	13,397	7,616	-	-	20,893	13,297	7,616	-	-
S.359 Reservoir Channel Sewer Separation	54,373	3,242	23,389	11,652	14,089	54,372	3,242	23,389	11,652	14,089
Sub-Total North Dorch Bay (Revere-Sp)	298,947	158,374	101,171	11,652	14,089	282,284	105,608	(63,627)	5,140	(19,038)
S.354 Hydraulic Relief Projects	2,295	(7)	-	-	-	-	-	-	-	-
S.347 East Boston Branch Sewer Relief	65,089	53,809	11,409	-	-	4,943	(9,415)	11,358	-	-
S.348 BOS019 Storage Conduit	10,828	10,177	-	-	-	606	606	-	-	-
S.346 Chelsea Trunk Sewer	29,785	8	-	-	-	8	8	-	-	-
S.350 Union Park Detention Treatment Pso	44,959	39,076	-	-	-	1,593	1,590	-	-	-
S.353 Upgrade Existing CSO Facilities	22,396	89	-	-	-	85	66	-	-	-
S.355 MW/R003 Gate & Siphon	1,848	1,241	7	-	-	477	478	1	-	-
S.357 Charles River CSO Controls	824	824	-	-	-	824	824	-	-	-
S.340 S. Dorch Bay Sew Separ (For Pl.)	54,521	27,443	881	-	-	309	835	74	-	-
S.341 S. Dorch Bay Sew Separ (Conn. Pl.)	62,983	23,108	823	-	-	4,537	4,454	83	-	-
S.344 Stony Brook Sewer Separation	43,711	27,787	-	-	-	1,065	1,065	-	-	-
S.342 Neponset River Sewer Separation	2,691	237	-	-	-	-	-	-	-	-
S.343 Constitution Beach Sewer Separation	3,789	-	-	-	-	-	-	-	-	-
S.346 Cambridge CMA002-004 Sew Separation	39,497	9,802	19,551	-	-	1,592	(1,320)	2,912	-	-
S.351 BWS/C Floodables Controls	993	(0)	-	-	-	-	-	-	-	-
S.352 Cambridge Floodables Controls	2,690	2,283	-	-	-	140	140	-	-	-
S.356 Fort Point Channel Sewer Separation	9,298	5,239	-	-	-	163	163	-	-	-
S.324 CSO Support	51,304	13,743	287	-	-	500	213	287	-	-
S.73 CSO Total	747,055	388,830	130,124	11,852	14,089	45,725	106,536	(48,672)	3,140	(19,038)
S.128-01 Local Financial Assistance	68,593	18,424	15,837	(3,022)	(5,189)	-	857	(915)	(3,389)	3,647
S.135 Sewerage System Mapping Upgrade	294	73	-	-	-	-	(0)	-	-	-
S.14 Other Wastewater Total	68,877	18,497	15,837	(3,022)	(5,189)	-	857	(915)	(3,389)	3,647

ATTACHMENT 1
Overview of the Proposed FY06 CIP and Changes from the Final FY05 CIP
(\$X,1,000)

Program and Project	Proposed FY06 CIP					Change from Final FY05 Budget				
	Total Budget Amount	FY04-08	FY09-13	FY14-15	Beyond	Total Budget Amount	FY04-08	FY09-13	FY14-15	Beyond
S.542 Walnut Hill Water Treatment Plant	418,425	92,005	41,458	-	-	3,099	8,812	(864)	(850)	-
S.543 Quabbin Water Treatment Plant	15,458	1,330	4,683	-	-	473	43	430	-	-
S.544 Northridge Covered Storage	107,472	17,823	273	-	-	1,026	1,267	(341)	-	-
S.545 Blue Hills Covered Storage	35,958	25,799	9,879	-	-	3,123	(5,869)	8,818	-	-
S.546 Northridge Covered Storage	-	-	-	-	-	(5,240)	(5,240)	(55)	(55)	(55)
S.549 SEH Additional Storage	-	-	-	-	-	(5,652)	(631)	(5,261)	-	-
S.550 New Concord Storage Near East Pond	-	-	-	-	-	51	-	(16,037)	(16,037)	-
S.16 Drinking Water Quality Improvements Total	978,642	137,856	55,232	0	-	(30,659)	1,403	(13,890)	(12,692)	(5,473)
S.504 Melton West Tunnel	703,384	44,750	44,569	-	-	27,235	24,025	4,931	(1,721)	-
S.505 Sturges Cais Rehabilitation	9,787	5,532	-	-	-	168	168	-	-	-
S.514 Metropolitan Tunnel Loop	1	0	1	-	-	(2,990)	(665)	(1,901)	-	-
S.515 Chicopee Valley Aqueduct Redundancy	10,558	8,733	-	-	-	947	947	-	-	-
S.597 Mirror Dam Hydroelectric	38	(9)	-	-	-	(1,532)	(9)	(127)	(1,404)	-
S.518 Chubbuck Transmission System	3,731	5,525	202	-	-	(7,619)	500	(8,110)	-	-
S.519 Quabbin Aqueduct/Kelley Reservoir	1,128	2,000	-	-	-	1,171	(63)	(2,231)	(6,154)	(6,154)
S.518 For Bridge Along W. Main St. (S.712)	-	-	-	-	-	(5,783)	-	(7,241)	(15,024)	(15,024)
S.519 Winsor Dam Repair	1,200	1,000	110	-	-	1,200	1,000	110	-	-
S.520 Wachusett Reservoir Spillway Improvement	8,200	3,550	4,650	-	-	8,200	3,550	4,650	-	-
S.521 Watershed Land	9,000	9,000	-	-	-	9,000	9,000	-	-	-
S.522 Congrow/Wachusett Redundancy	500	500	-	-	-	500	500	-	-	-
S.17 Transmission Total	752,045	83,868	49,436	0	(9)	(37,021)	41,244	(39,712)	(18,090)	(20,786)
S.577 Valve Replacement	14,502	8,244	2,593	-	-	454	83	391	-	-
S.712 Chubbuck Protection Of Dist Mains	1,788	999	887	368	-	129	12	(253)	368	-
S.578 Boston Low Serv.-Pipe & Valve Rehab	23,640	572	-	-	-	(33)	(33)	-	-	-
S.730 Western Aqueduct Supply Mains (WASAPes)	113,027	22,936	33,849	5,388	8,022	4,793	359	2,890	2,095	(3,321)
S.720 Warren Collage Line Rehab	1,205	3	-	-	-	(7)	(7)	-	-	-
S.722 Walnut St. & Fisher Hill Pipeline Rehab.	3,141	3,127	19	-	-	(3,141)	(846)	(2,698)	-	-
S.533 Heath Hill Road Pipe Replacement	19,928	10,965	74	-	-	878	1,393	(515)	-	-
S.721 Southern Spine Distribution Mains	60,806	27,745	23,834	19	-	(2,011)	3,818	1,740	19	(7,386)

ATTACHMENT 1

Overview of the Proposed FY08 CIP and Changes from the Final FY05 CIP (\$ x 1,000)

Program and Project	Proposed FY05 CIP					Change from Final FY05 Budget				
	Total Budget Amount	FY05-08	FY08-13	FY14-15	Beyond	Total Budget Amount	FY04-08	FY08-13	FY14-15	Beyond
S.714 South Extra High Svc's 41,42 & 74	4,458	1,327	-	-	-	5	8	-	-	-
S.715 S. 2nd St. Interceptor & Storage	1,650	2,200	-	-	-	(600)	(600)	(500)	(600)	(1,100)
S.716 S. 2nd St. Interceptor (Main)	1,650	2,200	-	-	-	(600)	(600)	(500)	(600)	(1,100)
S.704 Rehab of Other Pumping Stations	22,811	12,158	7,020	-	-	873	(5,308)	6,024	-	-
S.722 NH Redundancy & Covered Storage	12,148	8,160	8,956	-	0	3,349	300	2,896	-	0
S.680 James L. Gilles Pump Station Rehab.	34,747	1,038	-	-	-	(138)	(138)	-	-	-
S.713 Schoolyard Storage (Main)	60,000	15,000	850	-	-	(20,549)	(272)	(23,720)	(0)	-
S.723 Nor Low Service Rehab Svc's B	14,581	82	14,579	-	-	2,893	47	2,858	-	-
S.702 New Connecting Mains - Sheet 7 to ..	48,287	14,698	25,137	2,414	-	31,428	(4,768)	15,768	914	(481)
S.704 NH-S - Con. Mains from Sec. 91	2,342	(359)	-	-	-	(45)	(45)	-	-	-
S.622 NH-S - Section 27 Improvements	2,554	3	12	2,410	-	228	10	(2,187)	2,410	-
S.659 NH-S - Reverse & Marden Pipeline Impr	32,918	3,632	2	5,050	378	363	363	(5,427)	5,050	378
S.724 S. 2nd St. High Service Interceptor Rehab	0	-	-	(10)	0	(10,559)	(750)	(10,559)	(10)	0
S.725 S. 2nd St. Pipeline (Main) - Interceptor	0	-	-	0	0	(2,354)	(2,354)	(2,354)	(2,354)	(2,354)
S.731 Lynnfield Pipeline	4,000	3,300	850	-	-	(500)	(500)	500	-	-
S.705 NH Extra High Svc's - New Pipelines	3,453	116	4,778	-	-	422	(13)	435	-	-
S.735 Hydraulic Model Update	886	88	-	-	-	(20)	(20)	-	-	-
S.736 S. 2nd St. Pipeline (Main) - Interceptor	0	-	-	-	-	(1,650)	-	(1,650)	(1,650)	(1,650)
S.735 S. 2nd St. Pipeline (Main) - Interceptor	0	-	-	-	-	(1,650)	-	(1,650)	(1,650)	(1,650)
S.18 Distribution & Pumping Total	308,104	148,648	133,234	17,449	9,002	(99,236)	(21,686)	(51,233)	3,432	(40,109)
S.753 Central Monitoring System	16,139	1,121	160	-	-	(1,077)	(85)	(118)	-	-
S.753 Distribution Systems Facs. Maintng	2,228	668	923	-	-	110	-	110	-	-
S.764 Local Water Inflow Rehab Ast Progr	7,458	(2,404)	-	-	-	0	0	-	-	-
S.765 Local Water Pipeline Imp. Loan Program	0	50,435	16,585	(38,222)	(74,343)	0	(770)	0	(18,179)	18,149
S.766 Waterworks Facility Asset Protection	4,004	351	1,825	407	1,409	1,224	(393)	(241)	407	1,409
S.19 Other Water Total	29,297	60,382	18,899	(37,915)	(72,934)	1,227	(1,787)	(162)	(17,772)	20,346

ATTACHMENT 1

Overview of the Proposed FY06 CIP and Changes from the Final FY05 CIP (\$ X 1,000)

Program and Project	Proposed FY06 CIP					Change from Final FY05 Budget ¹				
	Total Budget Amount	FY04-08	FY09-13	FY14-15	Beyond	Total Budget Amount	FY04-08	FY09-13	FY14-15	Beyond
\$ 553 Capital Maintenance Planning/Development	8,927	3,404	3,750	-	-	4,951	312	3,750	-	-
\$ 891 Equipment Purchase	8,926	8,293	-	-	-	(1,049)	(1,049)	-	-	-
\$ 530 MWRA Facility - Chelsea	10,223	1,574	-	-	-	3	3	-	-	-
\$ 923 Technical Assistance	1,690	1,690	-	-	-	-	-	-	-	-
\$ 931 Business Systems Plan	25,340	7,154	207	-	-	(533)	(533)	-	-	-
\$ 932 Environmental Remediation	1,680	495	168	-	-	58	45	51	-	-
\$ 524 MWRA Facilities Management & Planning	3,931	3,261	650	-	-	-	982	(852)	-	-
\$ 23 Business & Operations Total	60,933	25,557	4,774	-	-	2,578	(240)	2,818	-	-
TOTAL MWRA	3,450,559	1,070,756	459,281	2,328	(52,347)	(374,784)	104,205	(370,569)	(68,736)	(700,249)

¹ Shading denotes projects with funds returned, as compared to the Final FY05 CIP.

Attachment E

Massachusetts Water Resources Authority
Debt Issued, Refunded and Principal Paid
1990 to June 2006

Series	Amount Issued	Amount Refunded	Principal Paid	Total Outstanding
1990A	\$ 836,311,683	\$ 740,801,683	\$ 95,510,000	\$ -
1991A	\$ 300,000,000	\$ 278,980,000	\$ 21,020,000	\$ -
1992A	\$ 717,590,000	\$ 283,500,000	\$ 46,245,000	\$ 387,845,000
1992B	\$ 471,780,000	\$ 459,825,000	\$ 11,955,000	\$ -
1993B	\$ 501,185,000	\$ 452,865,000	\$ 48,320,000	\$ -
1993C	\$ 449,170,000	\$ 185,110,000	\$ 111,495,000	\$ 152,565,000
1994A	\$ 150,000,000	\$ 129,485,000	\$ 20,515,000	\$ -
1995B	\$ 300,000,000	\$ 198,810,000	\$ 47,285,000	\$ 53,905,000
1996A	\$ 150,000,000	\$ 128,175,000	\$ 18,410,000	\$ 3,415,000
1997A&B	\$ 175,000,000	\$ -	\$ 19,200,000	\$ 155,800,000
1997D	\$ 276,125,000	\$ 138,070,000	\$ 6,970,000	\$ 131,085,000
1998A	\$ 310,000,000	\$ 127,905,000	\$ 24,655,000	\$ 157,440,000
1998B	\$ 137,785,000	\$ 31,900,000	\$ 1,655,000	\$ 104,230,000
1998D	\$ 198,895,000	\$ -	\$ -	\$ 198,895,000
1999A&B	\$ 195,000,000	\$ -	\$ 17,000,000	\$ 178,000,000
1999C&D	\$ 150,000,000	\$ -	\$ 12,200,000	\$ 137,800,000
1999E	\$ 22,760,118	\$ -	\$ 4,338,549	\$ 18,421,569
1999F	\$ 406,585,000	\$ -	\$ 56,030,000	\$ 350,555,000
93A,93D,95A,98C	\$ 55,055,000	\$ -	\$ 27,635,000	\$ 27,420,000
2000A	\$ 285,000,000	\$ 246,655,000	\$ 9,535,000	\$ 28,810,000
2000B&C	\$ 270,600,000	\$ -	\$ 4,000,000	\$ 266,600,000
2000D	\$ 150,000,000	\$ 150,000,000	\$ -	\$ -
2000E	\$ 90,224,772	\$ 2,644,566	\$ 10,044,233	\$ 77,535,973
2001A&B	\$ 180,000,000	\$ -	\$ 7,900,000	\$ 172,100,000
2001C&D	\$ 30,314,896	\$ 15,402,953	\$ 2,584,973	\$ 12,326,970
2002A	\$ 25,000,000	\$ 25,000,000	\$ -	\$ -
2002B	\$ 180,000,000	\$ 85,130,000	\$ 5,870,000	\$ 89,000,000
2002C-G	\$ 430,000,000	\$ -	\$ 1,700,000	\$ 428,300,000
2002H	\$ 124,800,000	\$ -	\$ 9,540,000	\$ 115,260,000
2002I	\$ 2,674,891	\$ -	\$ 184,959	\$ 2,489,932
2002J	\$ 600,410,000	\$ -	\$ 9,015,000	\$ 591,395,000
2003A	\$ 1,532,040	\$ -	\$ 177,662	\$ 1,354,378
2003B	\$ 4,565,916	\$ -	\$ 599,710	\$ 3,966,206
2003C	\$ 53,823,072	\$ -	\$ 3,186,223	\$ 50,636,849
2003D	\$ 165,000,000	\$ 18,010,000	\$ 3,355,000	\$ 143,635,000
2004A	\$ 130,000,000	\$ 9,505,000	\$ 1,120,000	\$ 119,375,000
2004B	\$ 65,255,000	\$ -	\$ -	\$ 65,255,000
2004C	\$ 12,258,890	\$ -	\$ 202,591	\$ 12,056,299
2004D	\$ 78,307,270	\$ -	\$ 2,421,708	\$ 75,885,562
2005A	\$ 416,455,000	\$ -	\$ -	\$ 416,455,000
2005B	\$ 80,290,000	\$ -	\$ -	\$ 80,290,000
2005C	\$ 8,159,320	\$ -	\$ -	\$ 8,159,320
2005D	\$ 81,597,385	\$ -	\$ -	\$ 81,597,385
2005E	\$ 497,744	\$ -	\$ -	\$ 497,744
2006A	\$ 200,000,000	\$ -	\$ -	\$ 200,000,000
2006B	\$ 286,320,000	\$ -	\$ -	\$ 286,320,000
Total	\$ 9,756,327,997	\$ 3,707,774,202	\$ 661,875,608	\$ 5,386,678,187

	Principal Retired	Percentage of Total Issued
Estimated Principal Retired for 40 year debt (assuming level debt service)	\$ 866,075,000	15%
Principal Retired by MWRA since 1990	\$ 661,875,608	11%

Note: The average useful life of MWRA's debt financed assets is at least 40 years.

**Massachusetts Water Resources Authority
Actual and Projected Water Principal Payment**

Water Principal		Water Principal	
2006	12,246,335	2031	34,153,243
2007	16,672,029	2032	44,360,008
2008	20,717,661	2033	44,627,486
2009	25,923,503	2034	40,100,854
2010	29,864,933	2035	41,691,083
2011	32,071,307	2036	44,949,714
2012	44,206,790	2037	27,641,839
2013	40,937,387	2038	32,216,891
2014	38,242,324	2039	31,805,627
2015	40,182,793	2040	33,545,253
2016	44,842,221	2041	35,394,693
2017	53,231,563	2042	33,943,105
2018	59,090,297	2043	35,792,471
2019	52,103,795	2044	33,656,192
2020	52,317,055	2045	35,441,213
2021	115,703,394	2046	37,331,313
2022	75,803,154	2047	34,801,060
2023	88,554,711	2048	17,283,747
2024	86,792,388	2049	12,290,013
2025	81,399,026	2050	7,959,774
2026	86,043,024	2051	5,430,724
2027	91,162,993	2052	2,688,189
2028	90,456,456	2053	379,503
2029	68,683,027	2054	-
2030	48,018,858	2055	-

READING'S STEWARDSHIP OF IPSWICH RIVER

LAND ACQUISITION
BORDERING IPSWICH RIVER IN READING
INCLUDES MARION WOODS

- * ENTERPRISE ACCOUNTING
- * QUARTERLY BILLING
- * SOURCE WATER / AQUIFER PROTECTION BYLAW
- ** LEAK DETECTION -- YEARLY OVER 5 YEARS
- ** YEAR ROUND OUTDOOR WATERING RESTRICTIONS
- ** RESIDENTIAL WATER AUDITS
- ** \$1 MILLION CONSERVATION / REBATE PLAN
- ▶ JOIN MWRA \$3M FOR SUMMER WATER TO RELIEVE
STRESS ON IPSWICH RIVER
- ** STORMWATER MANAGEMENT UTILITY FEE



Massachusetts Water Resources Authority

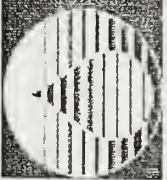
Presentation to

Reading Town Meeting

An MWRA Overview

**Frederick A. Laskey
Executive Director**

June 12, 2006



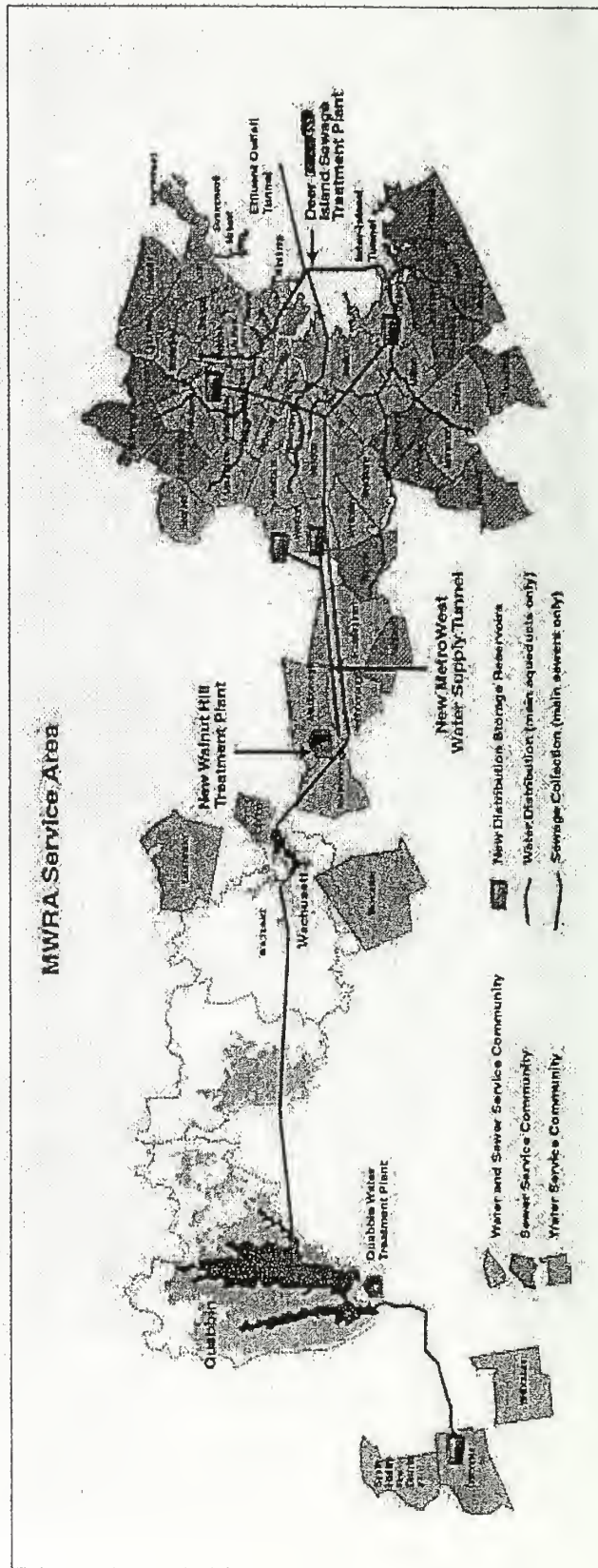
Mission and Organization

- MWRA was formed by the Massachusetts legislature in 1984 to provide regional water supply and wastewater treatment services to 61 customer communities with a combined population of almost 2.5 million
- The MWRA has power to adopt budgets, enter into contracts, incur debt (subject to statutory debt limit) and assess total costs on customer communities



MWRA Service Area

- On average, MWRA delivers 220 million gallons per day to its 50 water customers communities, with a peak demand of 350 million gallons
- MWRA collects and treats an average of 350 million gallons of wastewater per day from 43 communities, with a peak capacity of 1.2 billion gallons







The Reservoirs

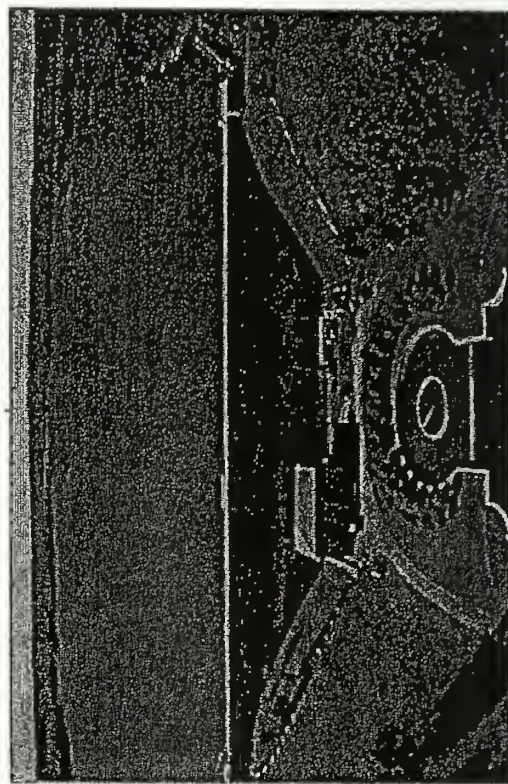
Quabbin Reservoir

Storage: 412 billion gallons
Depth: 150 feet
Length: 17.9 miles
Width: 3 miles



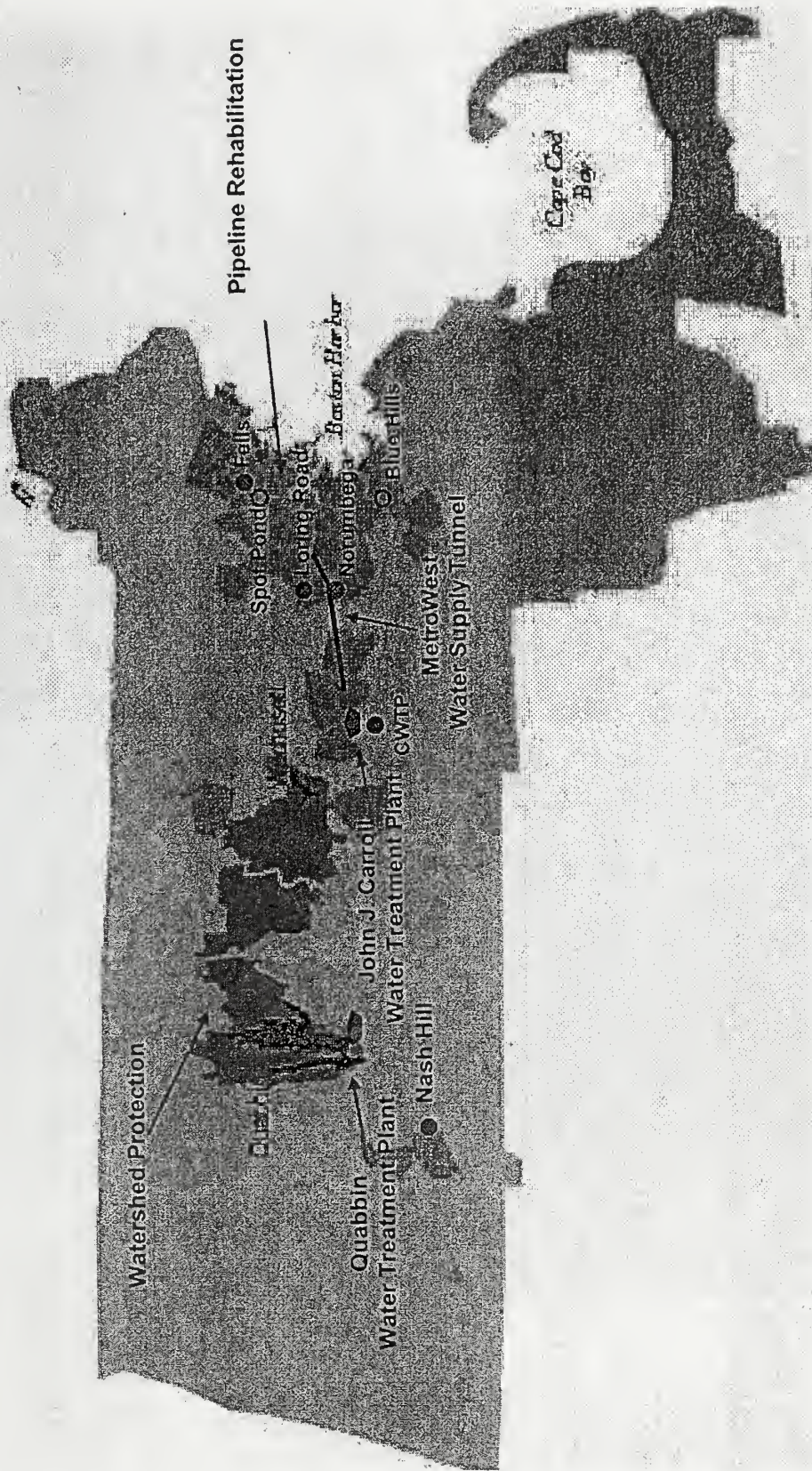
Wachusett Reservoir

Storage: 65 billion gallons
Depth: 129 feet
Length: 8.5 miles
Width: 1 mile





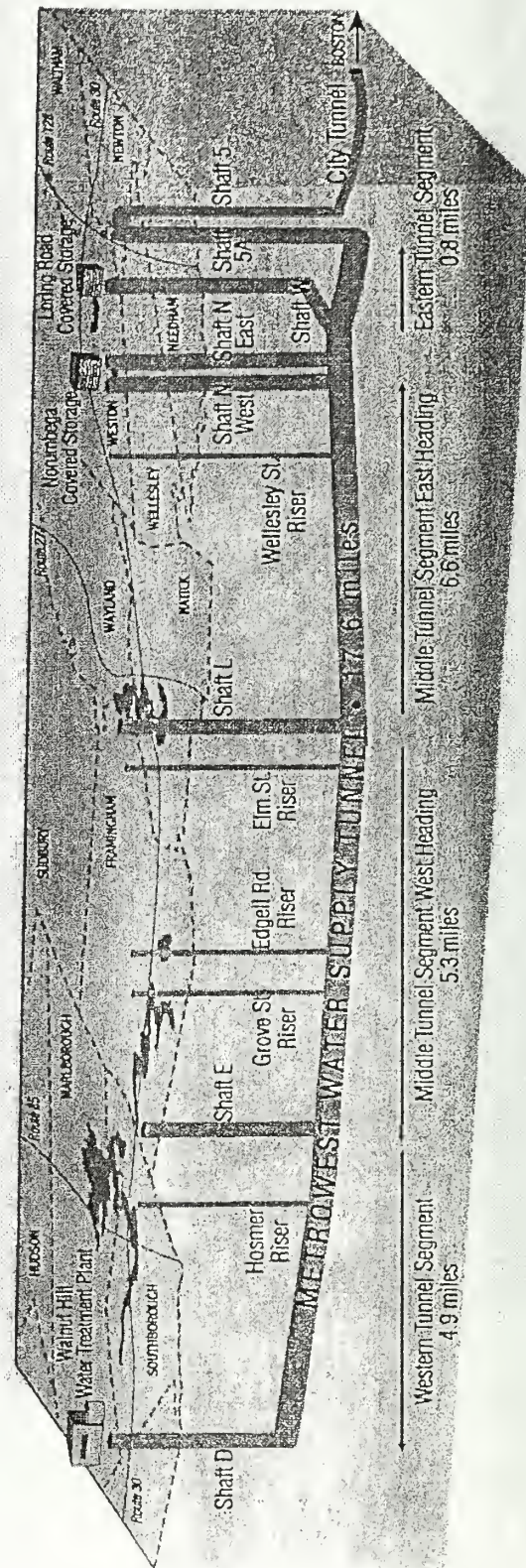
\$1.7 Billion Integrated Water Supply Improvement Program Is Nearly Complete





MetroWest Water Supply Tunnel

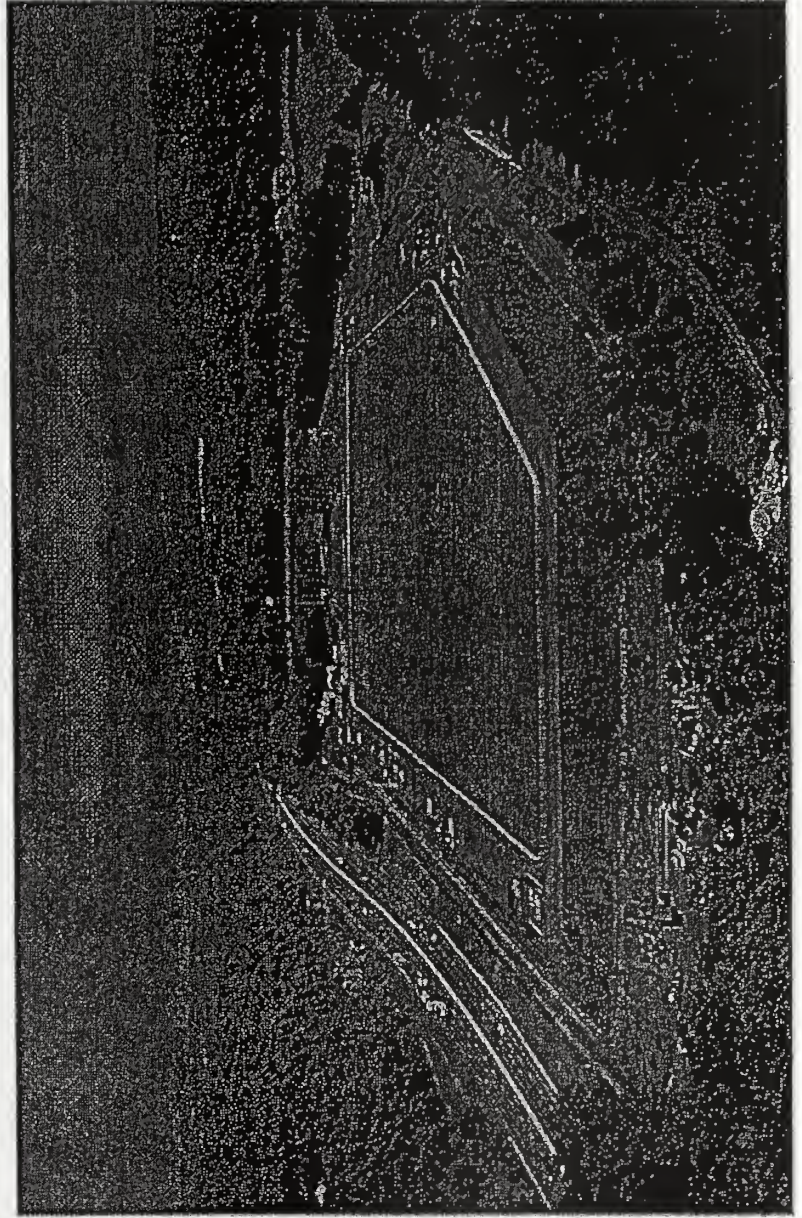
- The MetroWest Water Supply Tunnel was brought on-line in November 2003
- By March 2004, the Tunnel was being fully utilized allowing the shutdown of the Hultman Aqueduct





Norumbega Covered Storage Facility

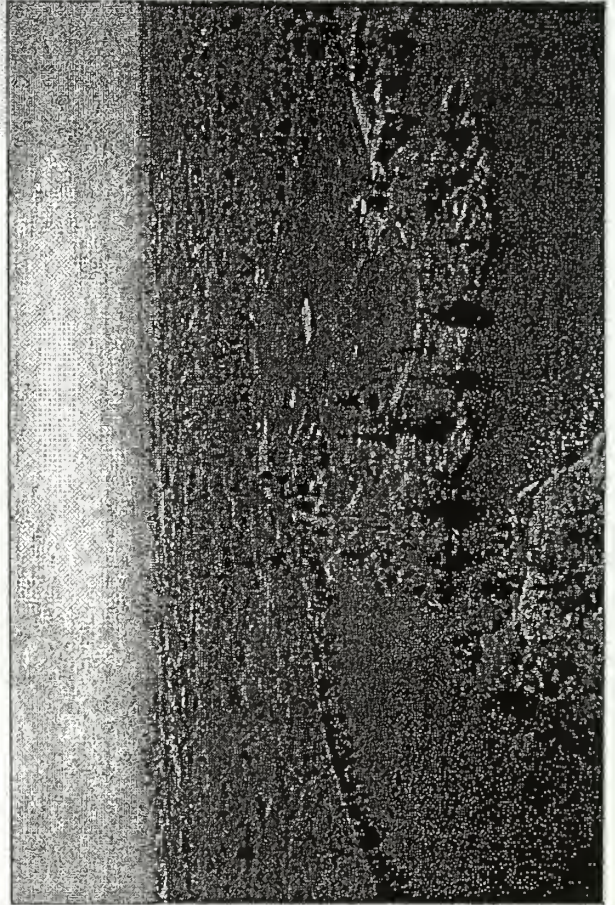
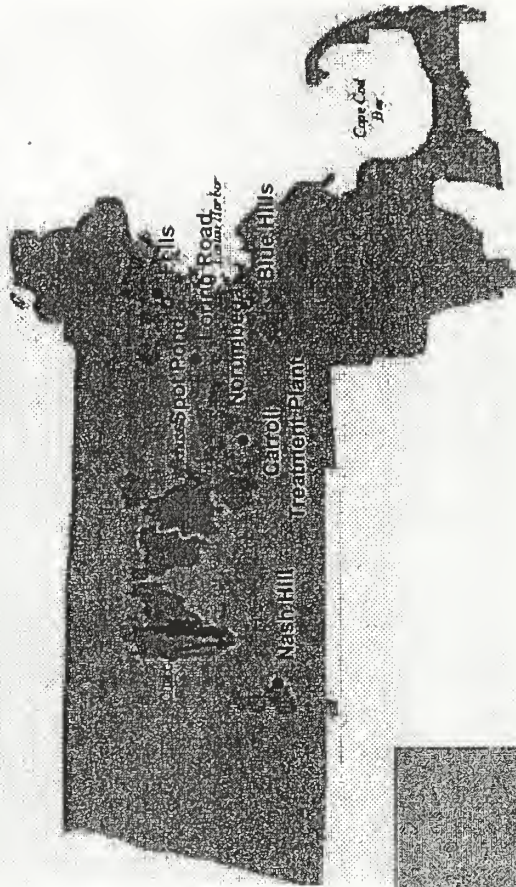
- The tank was completed in May 2004
- It provides 115 million gallons of storage for metropolitan Boston





Covered Storage Projects

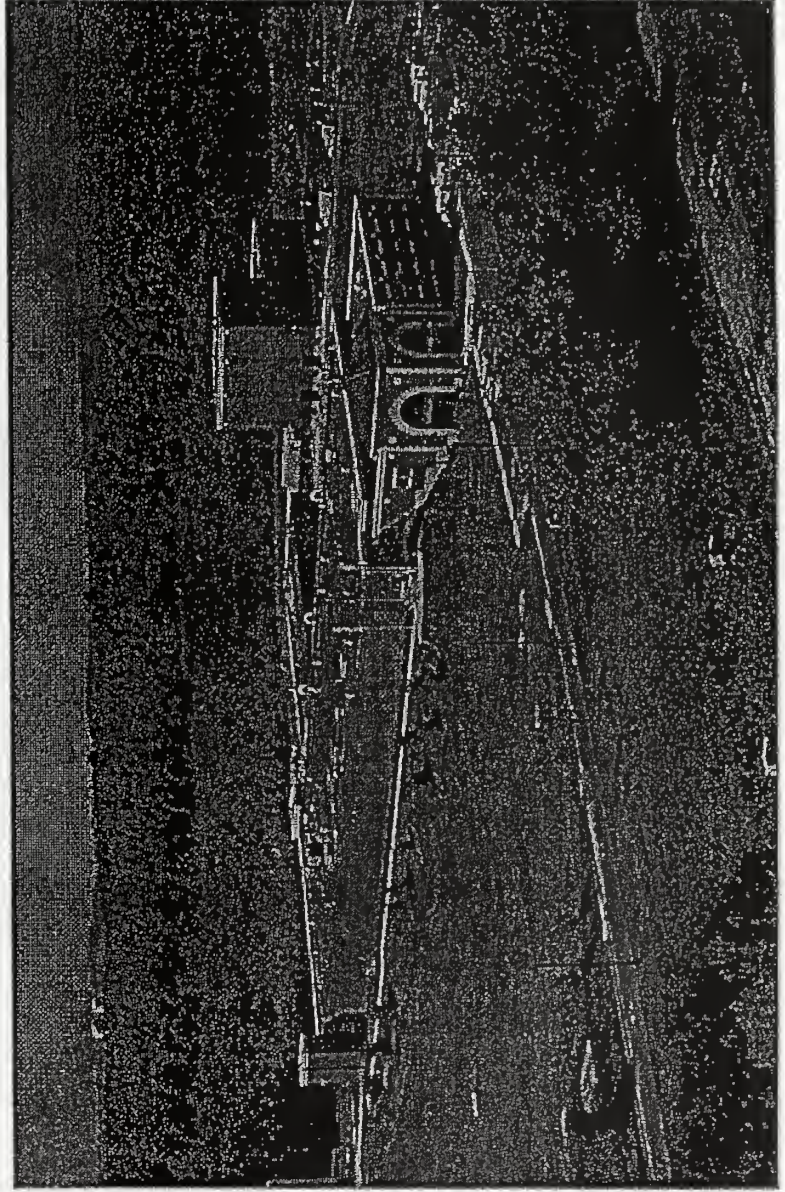
- MWRA is building seven new covered storage tanks to replace all open reservoirs
- Five are completed and on-line





John J. Carroll Water Treatment Plant

- The new water treatment plant cam on-line in July 2005
- We now use ozone for primary disinfection instead of chlorine

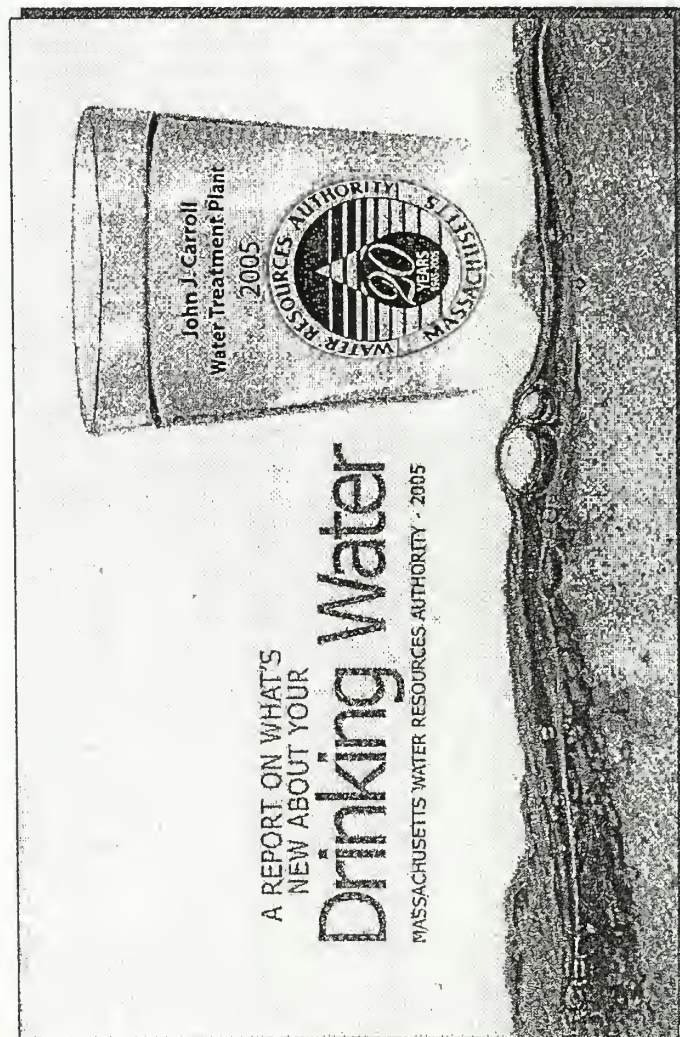




Drinking Water Quality

- Each June, the annual Water Quality Report (CCR) is mailed to every household in the service area
- The results for 2005 are excellent: MWRA again met every standard for the 120 contaminants tested for

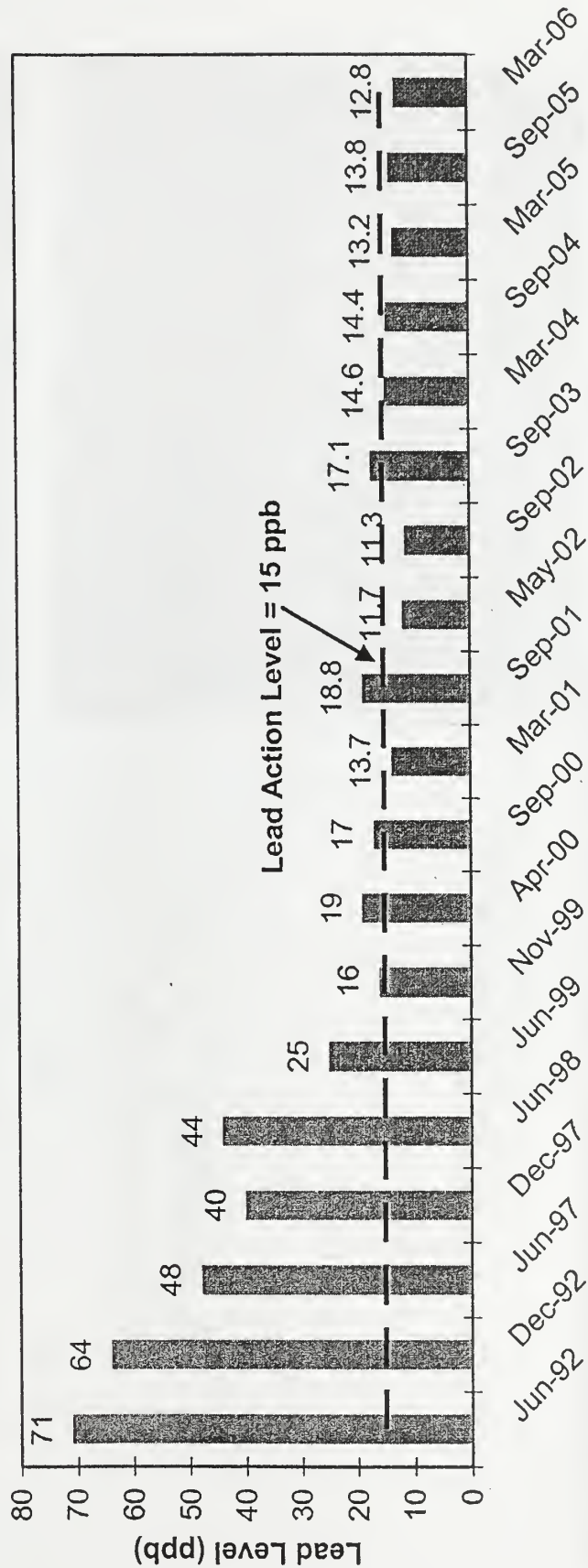
302





MWRA System is Below Lead Action Level

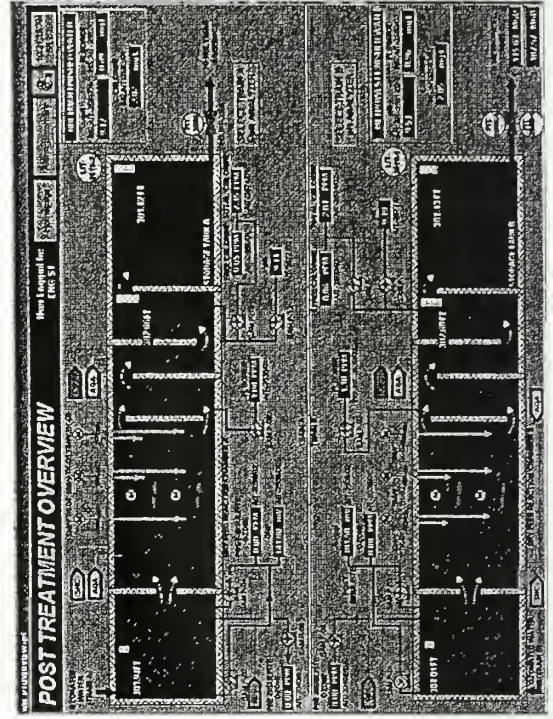
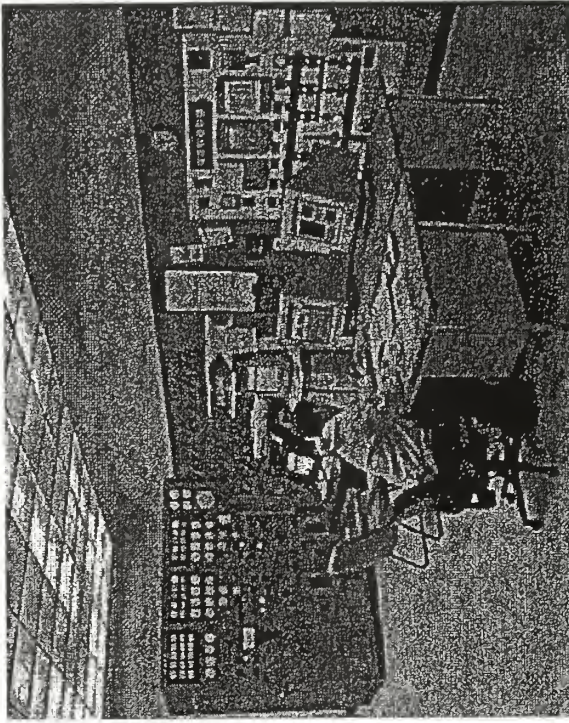
90th Percentile Lead Levels for MWRA Fully Served Communities:
1992-2006





24/7 On-Line Water Quality Monitoring

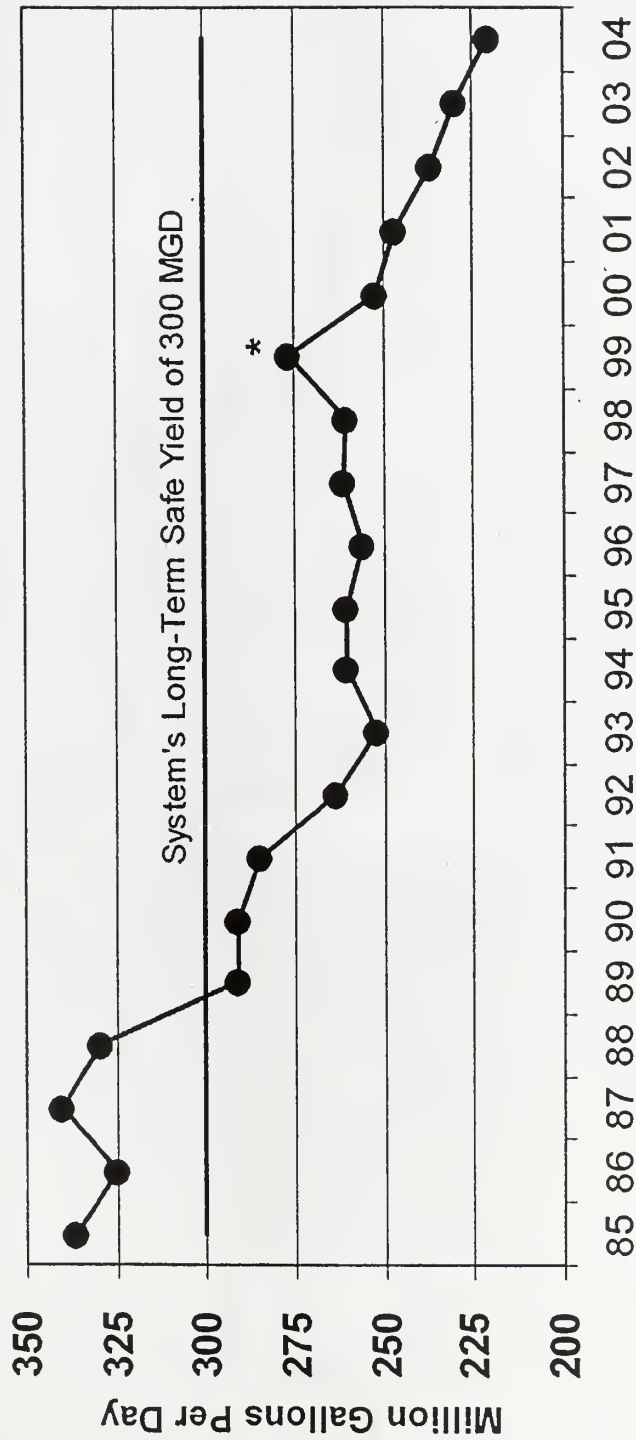
- Continuous measurement of:
 - UV 254
 - Turbidity
 - pH
 - Temperature
 - Chlorine Demand
- Alarms set to alert for rapid changes





MWRA Current Demand

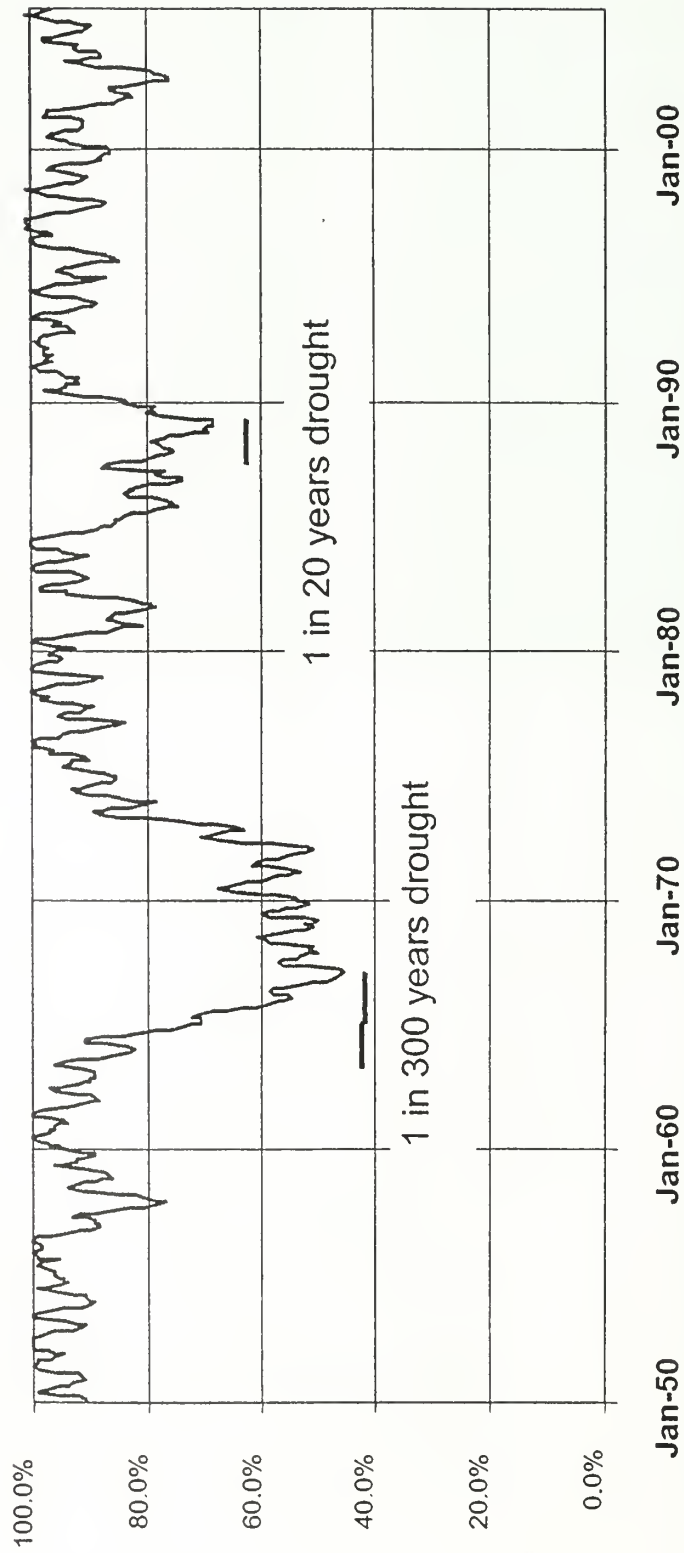
MWRA Water Demand vs. System Safe Yield



* Includes temporary supply to Cambridge during construction of local water treatment plant

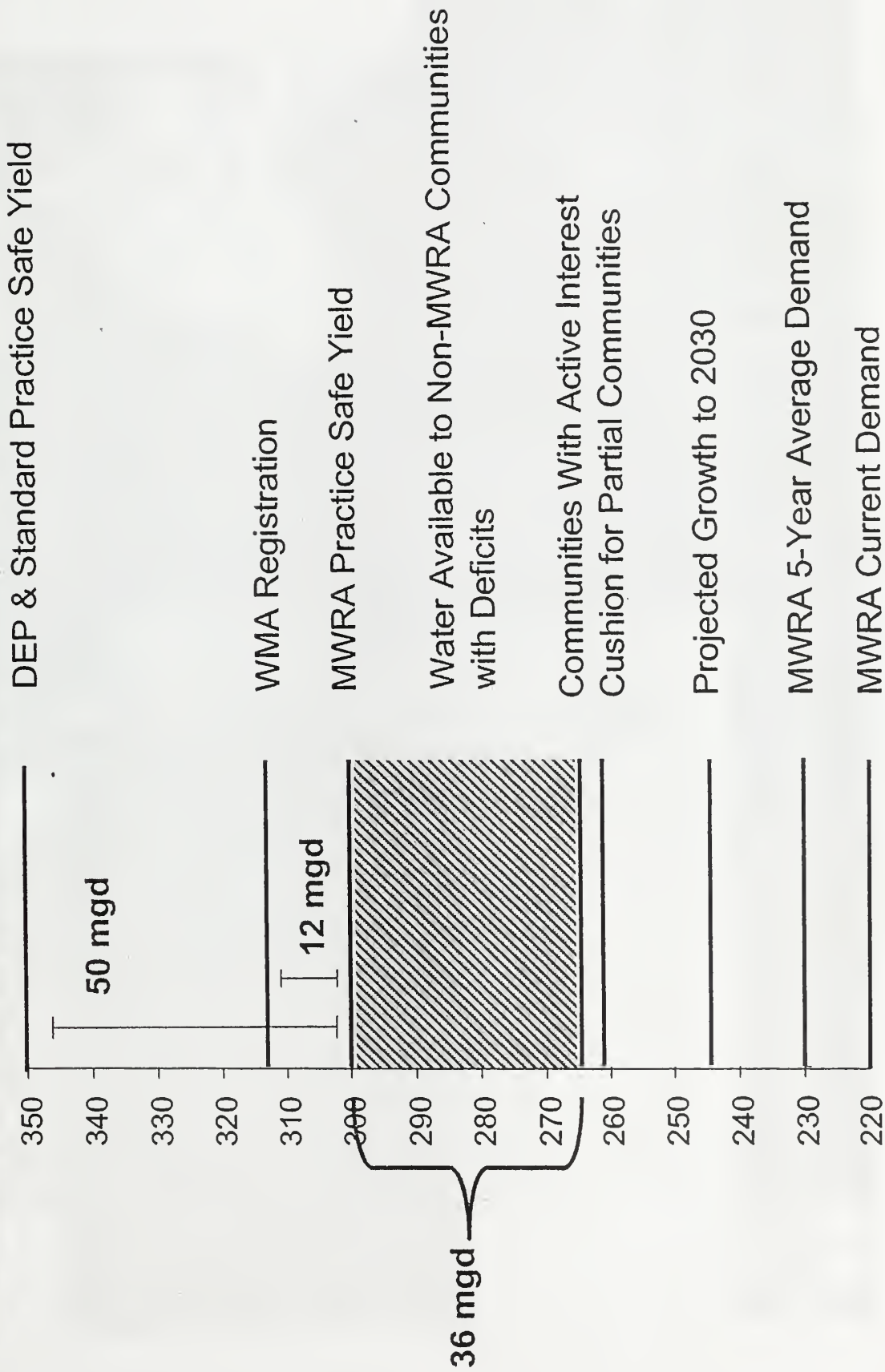


Quabbin Reservoir Level (% Full)



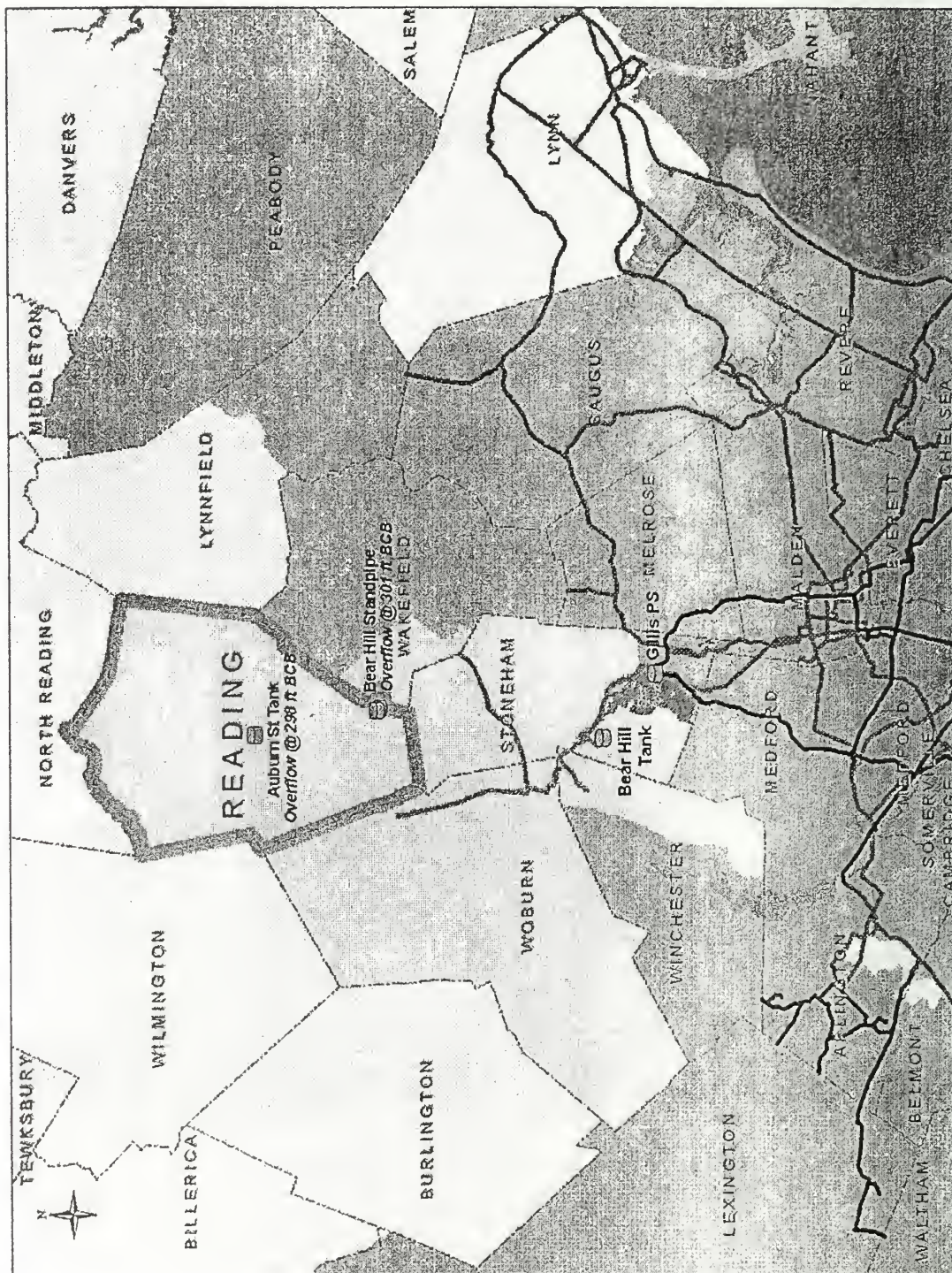


Conservatively, We Have 36 MGD Available



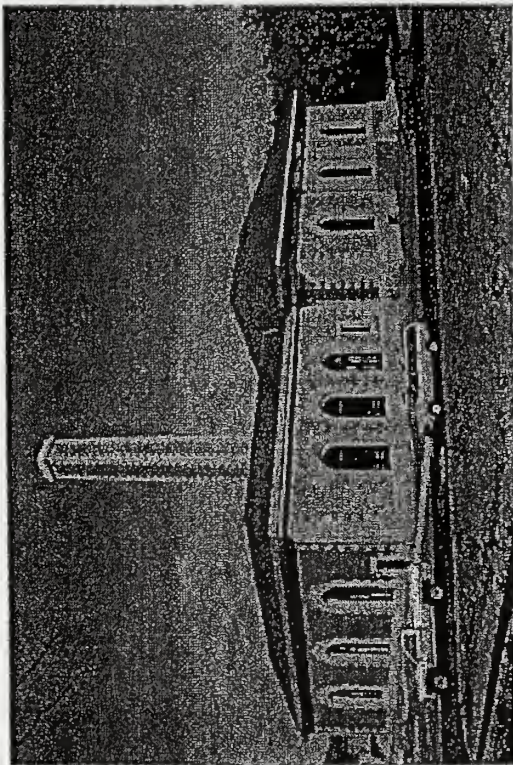


Northern Intermediate High Service to Reading

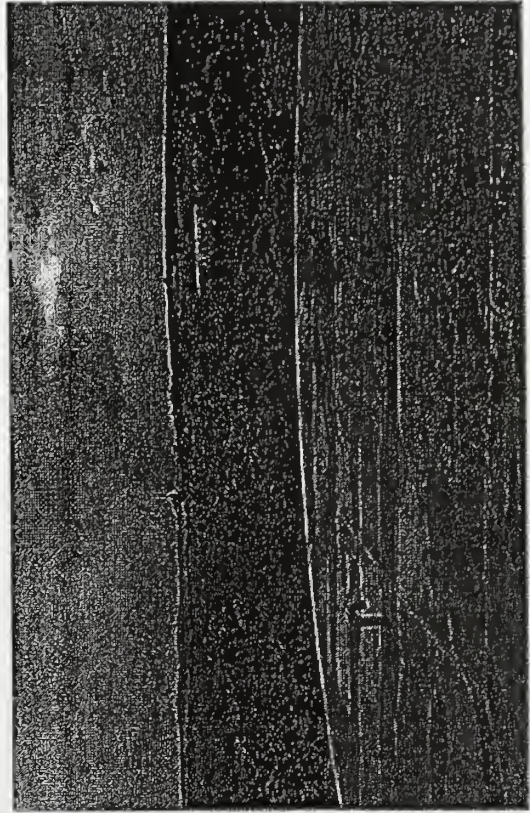




Northern Intermediate High Service to Reading



Gillis Pump Station



Bear Hill Tank



Northern Intermediate High Assessment and Concept Plan

- Study will assess the condition of Section 89 and will identify potential redundant pipeline routes and storage locations
- Study began February 2006 with pipe monitoring expected to begin in summer 2006
- Overall study will be complete in August 2007

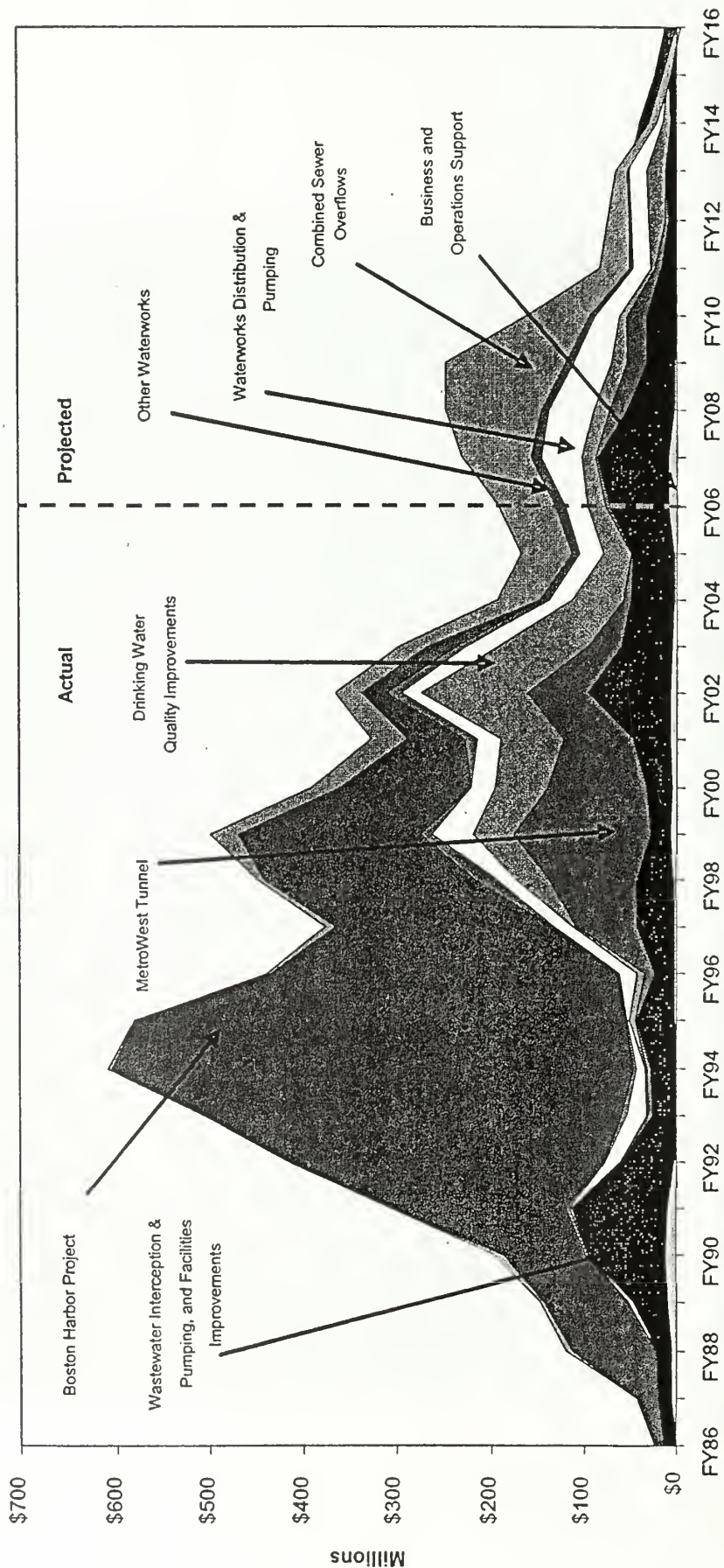


Pipe Sections Are On-Hand





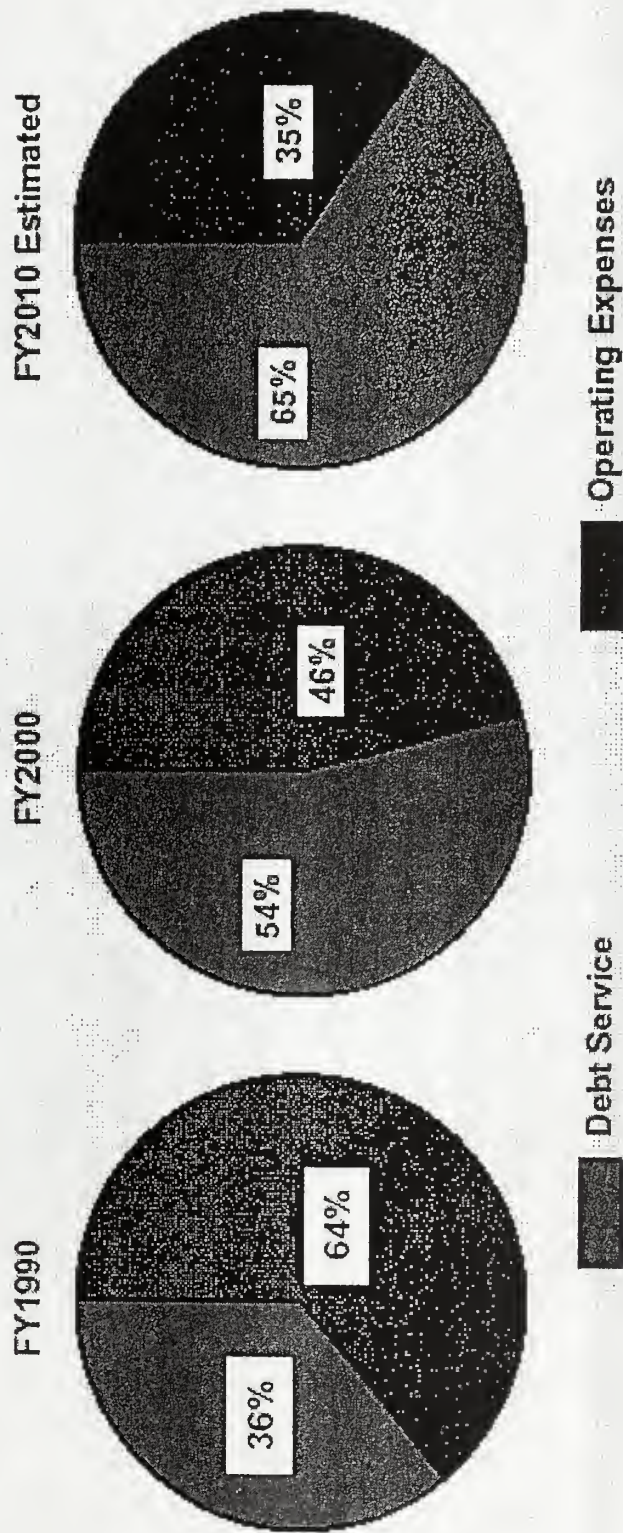
MWRA's Capital Improvement Program 1986 - 2016





Impact of Debt Service on Annual Revenue Requirement

- Debt service as a percentage of total MWRA budget is increasing significantly





How MWRA Sets Rates

- The MWRA's water rate methodology computes charges for water services on the basis of each community's metered water flows
- The MWRA annual water rate revenue requirement is allocated according to each community's prior year's water use relative to the system as a whole
- The annual rate revenue requirement is comprised of operation and maintenance (O&M) and capital (debt service) charges



Balance of Reserves (000s)

<u>Rate Stabilization Withdrawals</u>		
Available on July 1, 2005	→	43,445
FY2006	\$ 10,740	
FY2007	15,358	
FY2008	15,342	
FY2009	2,005	
FY2010	-	
	<u>43,445</u>	
<u>Use of Bond Redemption Funds</u>		
Available on July 1, 2005	→	38,993
FY2006	\$ 14,430	
FY2007	19,060	
FY2008	19,500	
FY2009	7,500	
FY2010	9,308	
	<u>69,798</u>	

* Based on the Draft Final FY07 Current Expense Budget assuming \$15 million of Debt Service Assistance statewide.



Preliminary Draft Final FY07 Planning Estimates

9.8% Increase in FY07	No Debt Service Assistance					
	Fiscal Year	2007	2008	2009	2010	2011
	Rate Revenue (000's)	\$ 518,497	\$ 563,446	\$ 612,269	\$ 665,331	\$ 704,333
	Rate Change	9.8%	8.7%	8.7%	8.7%	5.9%
	DSA ¹	-	-	-	-	-
	Use of Reserves ²	\$ 34,418	\$ 35,054	\$ 9,175	\$ 9,427	\$ -

7.4% Increase in FY07	Statewide Debt Service Assistance of \$15 Million					
	Fiscal Year	2007	2008	2009	2010	2011
	Rate Revenue (000's)	\$ 507,247	\$ 552,111	\$ 600,766	\$ 653,812	\$ 693,413
	Rate Change	7.4%	8.8%	8.8%	8.8%	6.1%
	DSA ¹	11,250	11,250	11,250	11,250	11,250
	Use of Reserves ²	\$ 34,418	\$ 34,842	\$ 9,505	\$ 9,308	\$ -

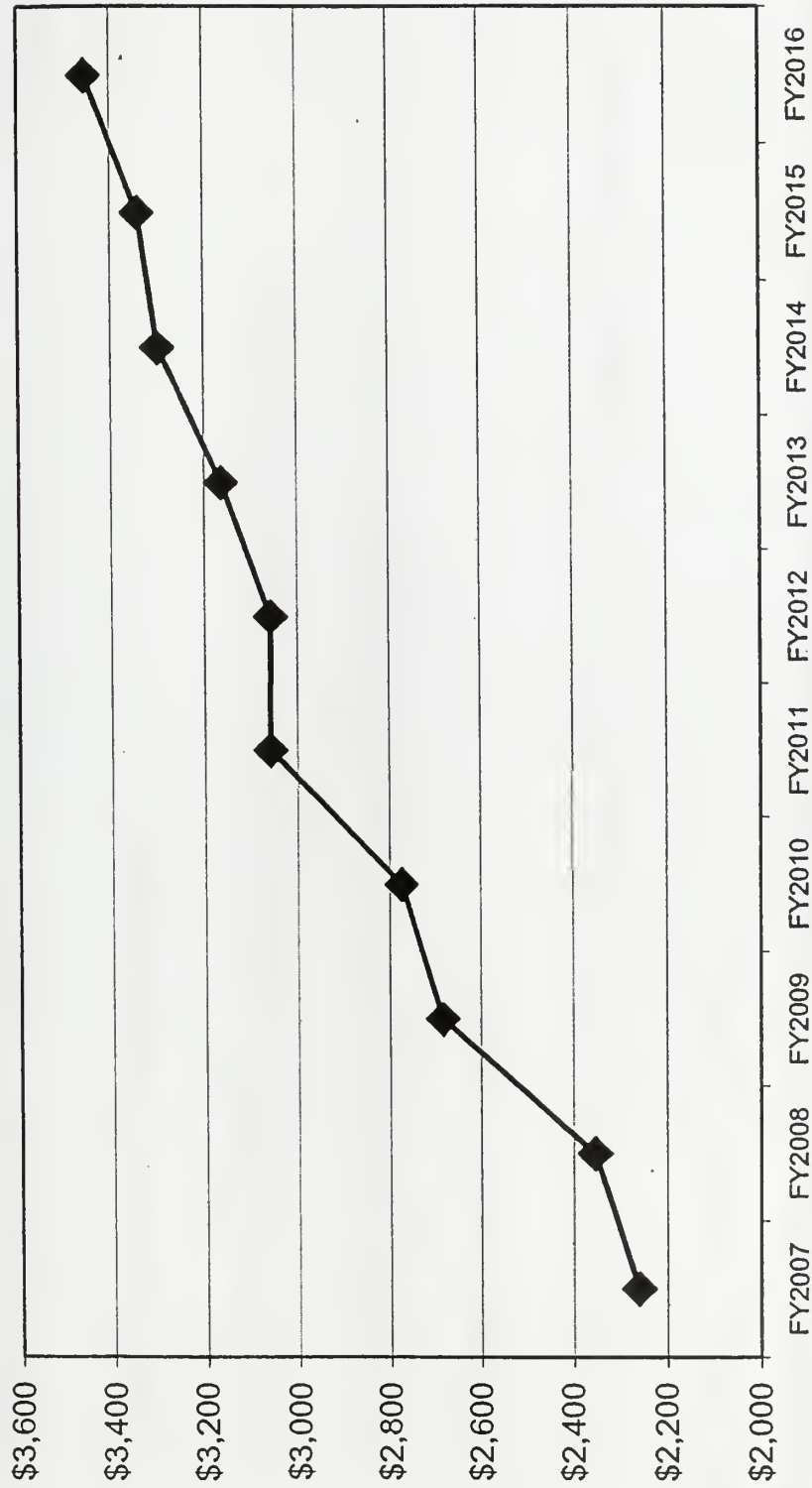
5.8% Increase in FY07	Statewide Debt Service Assistance of \$25 Million					
	Fiscal Year	2007	2008	2009	2010	2011
	Rate Revenue (000's)	\$ 499,747	\$ 544,466	\$ 593,181	\$ 646,258	\$ 685,953
	Rate Change	5.8%	8.9%	8.9%	8.9%	6.1%
	DSA ¹	18,750	18,750	18,750	18,750	18,750
	Use of Reserves ²	\$ 34,418	\$ 35,022	\$ 9,198	\$ 9,436	\$ -

¹ Estimates MWRA's share of statewide appropriation of DSA will be 75%.

² Use of reserves includes use of Bond Redemption and Rate Stabilization.



Projected Cost of MWRA Water per Million Gallons





Continued Cost Control Measures

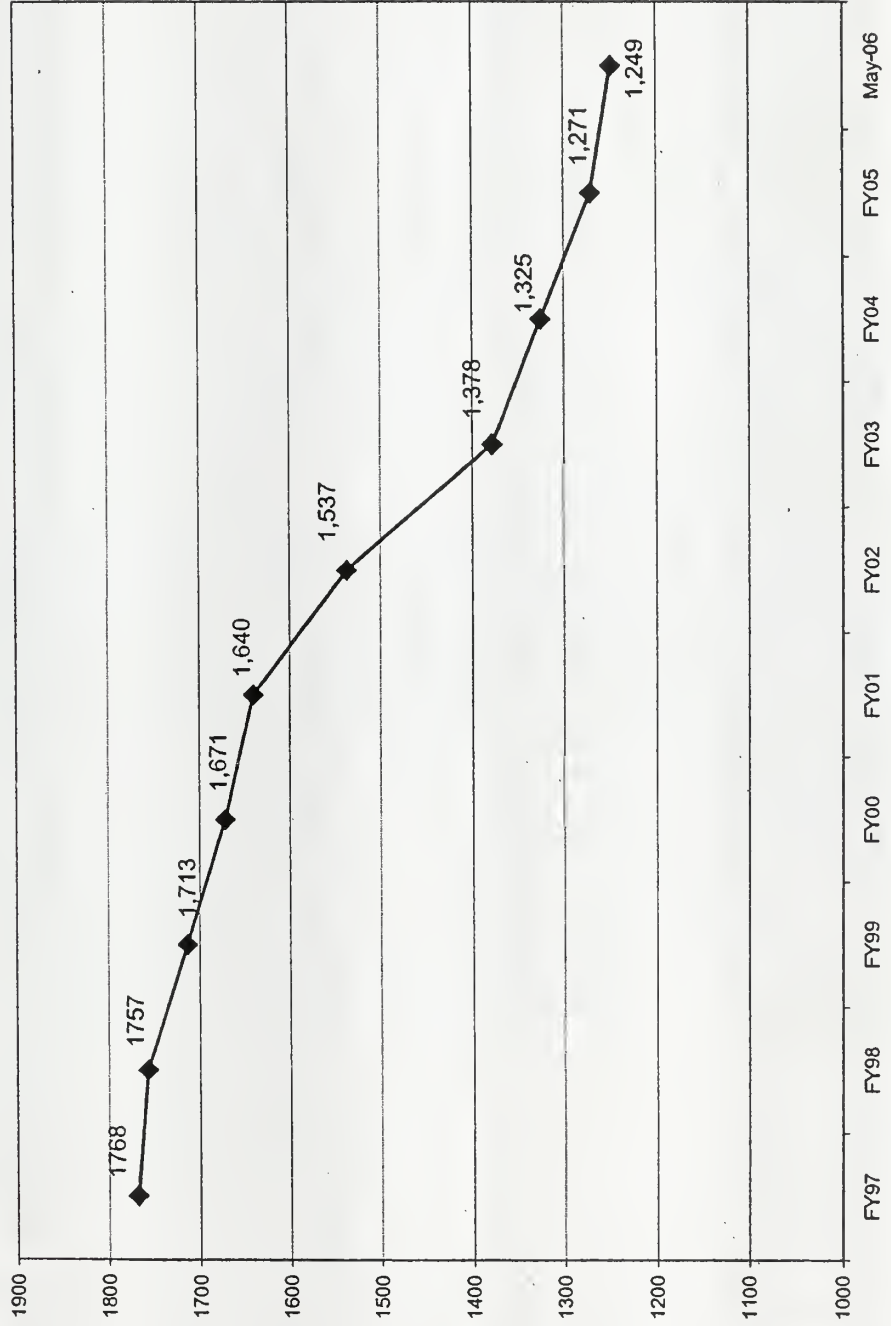
Reduced Operating Costs:

- Consolidation of 9 Operations & Maintenance Facilities at Chelsea
- Automation of facilities
- Continued reorganizations and consolidations
- Cross-functionality in operations and maintenance staff
- 10% reduction in vehicle fleet
- Charlestown Navy Yard Headquarters lease reduced from 3 buildings to 1; further reduced from 4 floors to 2.5
- Reduced space needs at the Fore River Shipyard from 180 acres to 20 acres; sale of last parcel pending



Staffing Has Been Reduced

- Staffing has been reduced by over 500 positions since FY97





Financing

- MWRA has taken advantage of lower interest rates to refinance existing debt and obtain new, low-cost funds

“Financial management remains MWRA’s key credit strength . . .” - Fitch

“Moody’s expects the authority’s financial operations will remain sound given . . . management’s demonstrated ability to budget conservatively and to limit growth in operating expenditures.”



Statutory Make-up of the MWRA Board of Directors

Five Gubernatorial Appointees		
Secretary of Environmental Affairs	Stephen Pritchard	Co-terminus with Governor
Resident of Connecticut River basin	Rudolph Banks	Co-terminus with Governor
Resident of Merrimack River basin	Lucile Hicks	Co-terminus with Governor

Recommended by Town of Winthrop	Marie Turner	4-year term
Recommended by City of Quincy	Joseph MacRitchie	4-year term
<i>At least one of these members must be a minority</i>		
Three Advisory Board Appointees		
	John Carroll	3-year term
	Joseph Foti	3-year term
	Andrew Pappastergion	3-year term
Three City of Boston Appointees		
	Kevin Cotter	Co-terminus with Mayor
	James Hunt	Co-terminus with Mayor
	Vincent Mannering	Co-terminus with Mayor



MWRA Advisory Board

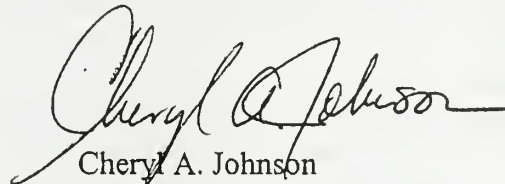
- The MWRA Advisory Board was created by the Legislature to represent the interests of MWRA service area communities in the 1984 Enabling Act that established the MWRA
- Its members include the chief elected official and a designee from each of the 60 cities and towns serviced by the Authority, along with a member of the Metropolitan Area Planning Council (MAPC), and six gubernatorial appointees representing various interests
- The Advisory Board reviews and comments on MWRA capital and current expense budgets, as well as MWRA practices and policies
- The Advisory Board appoints three members to the MWRA Board of Directors and serves as a liaison between the communities and the MWRA

On motion by William C. Brown, Precinct 8, it was voted that this Special Town Meeting stand adjourned to meet at 7:30 p.m. at the Reading Memorial High School, on Thursday, June 15, 2006.

Meeting adjourned at 11:07 p.m.

154 Town Meeting Members were present.

A true copy. Attest:



Cheryl A. Johnson
Town Clerk

SPECIAL TOWN MEETING

Reading Memorial High School

June 15, 2006

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:47 p.m., there being a quorum present. The Pledge of Allegiance to the Flag was led by Moderator Alan E. Foulds.

ARTICLE 4 – On motion by Ben Tafoya, member of the Board of Selectmen, it was moved that the Town vote to apply for admission to the Massachusetts Water Resources Authority Water System to receive from Massachusetts Water Resources Authority the entirety of the Town of Reading's public water supply in accordance with Chapter 372 of the Acts of 1984 of the Commonwealth; and

that the Town appropriate, by borrowing, the sum of \$8.6 million for the payment of entrance fees, costs of connection, demolition of the existing Water Treatment Plant and other ~~modifications to the water distribution system, and other expenses for the same;~~ and that the Treasurer, with the approval of the Board of Selectmen is authorized to borrow said sum pursuant to Mass. General Laws Chapter 44 or any other enabling authority; and

that the Town vote to authorize the Board of Selectmen, acting as Water Commissioners, to take such actions necessary or required to apply for admission to and to receive the entirety of the Town of Reading's public water supply from the Massachusetts Water Resources Authority Water System, including, without limitation, filing legislation, payment of applicable fees and charges, and entering into an agreement with the Massachusetts Water Resources Authority as may be required or necessary to receive a supply of water at prevailing rates charged by the Massachusetts Water Resources Authority to communities in its water supply system.

On motion by Michael F. Slezak, Precinct 6, it was moved to move the question.

2/3 vote required
100 voted in the affirmative
40 voted in the negative

Motion to move the question carried.

On main motion:

2/3 vote required
89 voted in the affirmative
53 voted in the negative

Motion did not carry.

ARTICLE 5 – On motion by Ben Tafoya, member of the Board of Selectmen, it was voted to table the subject matter of Article 5.

ARTICLE 6 – On motion by James E. Bonazoli, member of the Board of Selectmen, it was moved that the Town vote to appropriate, by borrowing, the sum of \$24.7 million for the purpose of making improvements to or replacing the Louanis Water Treatment Plant and related facilities

by construction of a new facility and/or renovation of the existing facility, including the costs of engineering services, plans, documents, cost estimates, bidding services, construction management services, and all related expenses incidental thereto and necessary in connection therewith, said sum to be expended by and under the direction of the Town Manager; and, further, that the Treasurer, with the approval of the Board of Selectmen, is authorized to borrow said sum pursuant to Mass. General Laws Chapter 44 or any other enabling authority; and that the Town authorizes the Board of Selectmen, the Town Manager, or any other agency of the Town, to apply for a grant or grants, to be used to defray the cost of all, or any part of, said water system improvements, including but not limited to application for financing from the SRF program of the Commonwealth of Massachusetts Department of Environmental Protection; and that the Town vote to authorize the Town Manager to enter into any and all contracts and agreements as may be necessary to carry out the purposes of this Article.

On motion by Joseph Westerman, Precinct 3, it was moved to move the question.

2/3 vote required
99 voted in the affirmative
41 voted in the negative

Motion to move the question carried.

On main motion:

2/3 vote required
51 voted in the affirmative
92 voted in the negative

Main motion does not carry.

ARTICLE 7 - On motion by Elaine L. Webb, Precinct 1, it was moved to table the subject matter of Article 7.

Motion carried.

ARTICLE 8 - On motion by Richard W. Schubert, Precinct 7, it was moved to table the subject matter of Article 8.

Motion carried.

ARTICLE 4 - On motion by Richard W. Schubert, Precinct 7, it was moved to reconsider the subject matter of Article 4.

Motion carried.

Harvey (Pete) J. Dahl, Precinct 7, requested a point of order to have Moderator explain "reconsideration."

William C. Brown, Precinct 8, made a motion requesting a roll call vote for reconsideration.

Motion did not carry.

ARTICLE 4 - On motion by Brian C. Snell, Precinct 4, it was moved to move discussion (the question) on reconsideration.

2/3 vote required
118 voted in the affirmative
20 voted in the negative

Motion carried.

Vote for reconsideration of **ARTICLE 4**

2/3 voted required
122 voted in the affirmative
20 voted in the negative

Vote for Reconsideration carried.

ARTICLE 4 – On motion by Michael F. Slezak, Precinct 6, it was voted to move the question.

Counted vote
98 voted in the affirmative
40 voted in the negative

Motion carried.

On motion by William C. Brown, Precinct 8, it was requested that a roll call vote be taken.

Motion did not carry.

ARTICLE 4 – On motion by Ben Tafoya, member of the Board of Selectmen, it was voted that the Town vote to apply for admission to the Massachusetts Water Resources Authority Water System to receive from Massachusetts Water Resources Authority the entirety of the Town of Reading's public water supply in accordance with Chapter 372 of the Acts of 1984 of the Commonwealth; and

that the Town appropriate, by borrowing, the sum of \$8.6 million for the payment of entrance fees, costs of connection, demolition of the existing Water Treatment Plant and other modifications to the water distribution system, and other expenses for the same; and that the Treasurer, with the approval of the Board of Selectmen is authorized to borrow said sum pursuant to Mass. General Laws Chapter 44 or any other enabling authority; and

that the Town vote to authorize the Board of Selectmen, acting as Water Commissioners, to take such actions necessary or required to apply for admission to and to receive the entirety of the

Town of Reading's public water supply from the Massachusetts Water Resources Authority Water System, including, without limitation, filing legislation, payment of applicable fees and charges, and entering into an agreement with the Massachusetts Water Resources Authority as may be required or necessary to receive a supply of water at prevailing rates charged by the Massachusetts Water Resources Authority to communities in its water supply system.

2/3 vote requested
113 voted in the affirmative
34 voted in the negative

ARTICLE 5 – On motion by Ben Tafoya, member of the Board of Selectmen, it was moved to remove Article 5 from the table.

Motion carried.

ARTICLE 5 – On motion by Ben Tafoya, member of the Board of Selectmen, it was voted that the Town vote to authorize the Board of Selectmen to file a Home Rule Petition with the Great and General Court of the Commonwealth of Massachusetts which would provide legislative approval for the Town of Reading to purchase the entirety of its public water supply from the Massachusetts Water Resources Authority including to the extent possible expediting and/or waiving any or all other required approvals, notwithstanding any other law to the contrary.

Counted vote required
127 voted in the affirmative
13 voted in the negative

Motion carried.

ARTICLE 7 – On motion by James E. Bonazoli, Precinct 6, it was moved to take Article 7 from the table.

Motion carried.

ARTICLE 7 – On motion by James E. Bonazoli, member of the Board of Selectmen, it was voted that the Town vote to amend the following votes taken under Article 15 of the Warrant of the Annual Town Meeting of April 24, 2006, and to appropriate the following sums by transfer from available funds as noted for the operation of the Town and its government:

- Line J11 – Capital Project – Roadway Improvements – additional \$29,705 from Sale of Real Estate Fund
- Line L4 – Water Capital – additional \$130,000 from Water Reserves
- ~~Line L4 – Water Capital – additional \$230,000 from Water Reserves~~

2/3 vote required
137 voted in the affirmative
0 voted in the negative

ARTICLE 8 – On motion by Stephen A. Goldy, member of the Board of Selectmen, it was moved to take Article 8 from the table.

Motion carried.

ARTICLE 8 – On motion by Stephen A. Goldy, member of the Board of Selectmen, it was voted to authorize the Board of Selectman to acquire by purchase and/or eminent domain two parcels of land containing approximately 2.14 acres located on Main Street shown as Lots 2 and 16 on Board of Assessors' Map 237 currently believed to be owned by the estate of Richard A. Mattera, said land to be used for open space and conservation purposes in accordance with the provisions of Mass. General Laws Chapter 40, Section 8C; said land to be under the care, management and control of the Town of Reading Conservation Commission and further to be dedicated in perpetuity to the purposes stated in Article 97 of the Amendments to the Constitution of the Commonwealth of Massachusetts including the protection of water resources and said land shall be fully protected by all provisions of Article 97; and that the Town vote to appropriate by borrowing, the sum of \$850,000 for the purchase and development of said property for the purposes outlined above including but not limited to all legal, surveying, appraisal and other expenses related to the acquisition; and including but not limited to improvement of building(s) and/or demolition of building(s), construction of driveways and parking, development of trails and other recreation improvements, development of screening and or fencing, and other similar and related costs; and that the Treasurer, with the approval of the Board of Selectmen, is authorized to borrow said sum pursuant to Mass. General Laws Chapter 44 or any other enabling authority; and to authorize the Board of Selectmen to enter into any and all agreements and contracts upon terms and conditions as they may determine to be necessary to carry out the acquisition and improvement of such parcel and the purposes of this Article, and to authorize the Board of Selectmen, Town Manager and/or the Conservation Commission or any other agency or official of the Town to apply for a grant or grants, including but not limited to a Self-Help Grant under Mass. General Laws Chapter 132A, Section 11, to be used to defray the cost of all, or any part of the purchase and development price for such parcel of land.

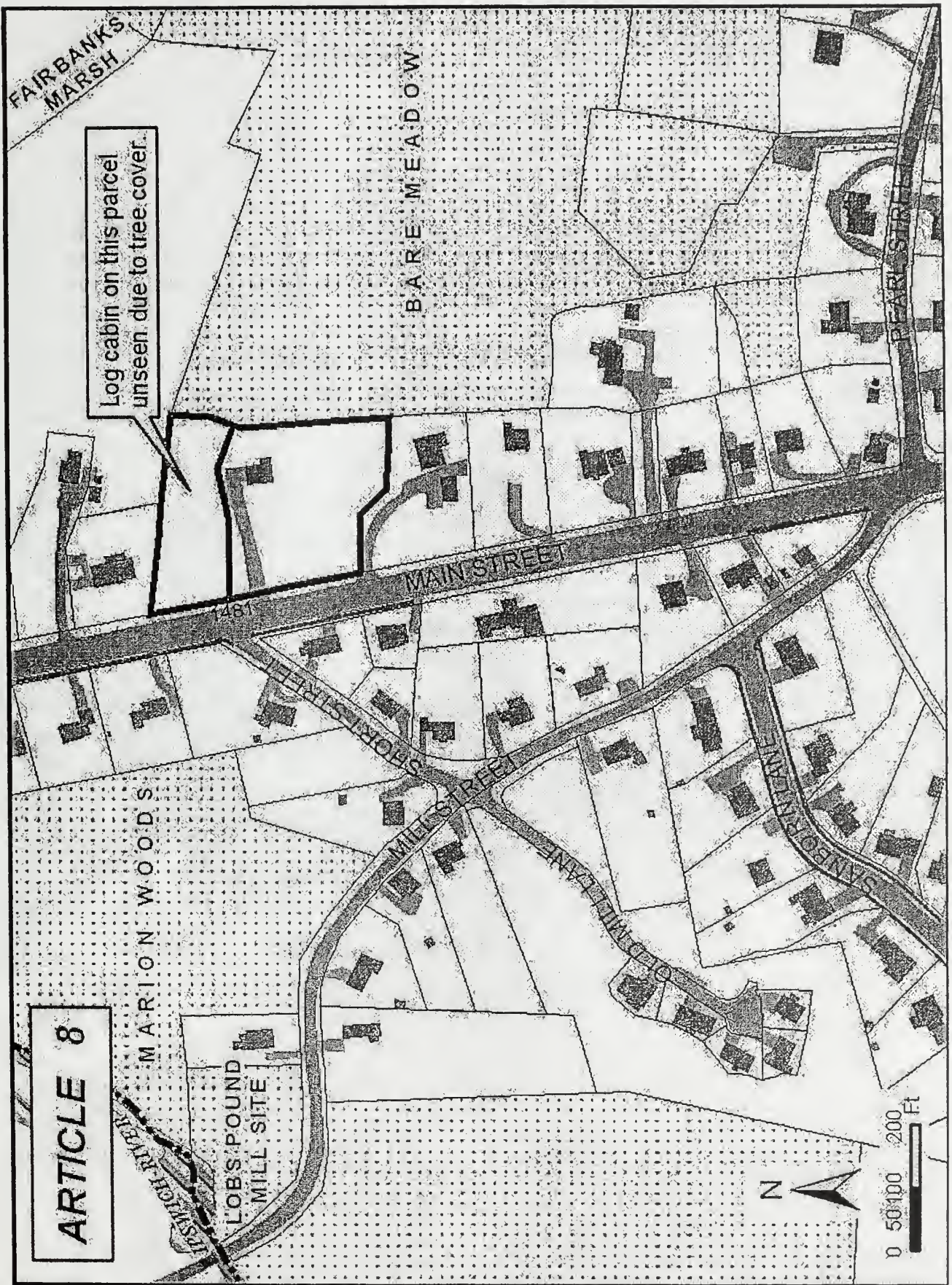
2/3 vote required
137 voted in the affirmative
3 voted in the negative

ARTICLE 2 – On motion by Richard W. Schubert, member of the Board of Selectmen, it was moved to take Article 2 from the table.

Motion carried.

ARTICLE 2 – On motion by Richard W. Schubert, Precinct 7, it was moved to instruct the Board of Selectmen to take the following actions with respect to Reading's water supply:

1. To pursue relief for the cost of MWRA buy-in at the state level.



meadow

Deciduous

erial photos.

2C
8.64 Acres

ARION WOODS

MAIN STREET

Log cabin on this parcel
unseen due to tree cover

BARE

1
12.26 Acres

11

8
19,300

5
13,322

6
14,488

24
21,219

2B
20,112

1
27,500+/-

10
24,000

9
10,000

8
10,000

6
10,000

7
10,000

12
20,269

9
17,281

66

58

57

56

55

54

53

52

51

50

1465

1474

1480

1488

1494

1500

1508

1517

1525

1533

16
33,134

1b
25,834

17
20,045 Acres

18
17,094

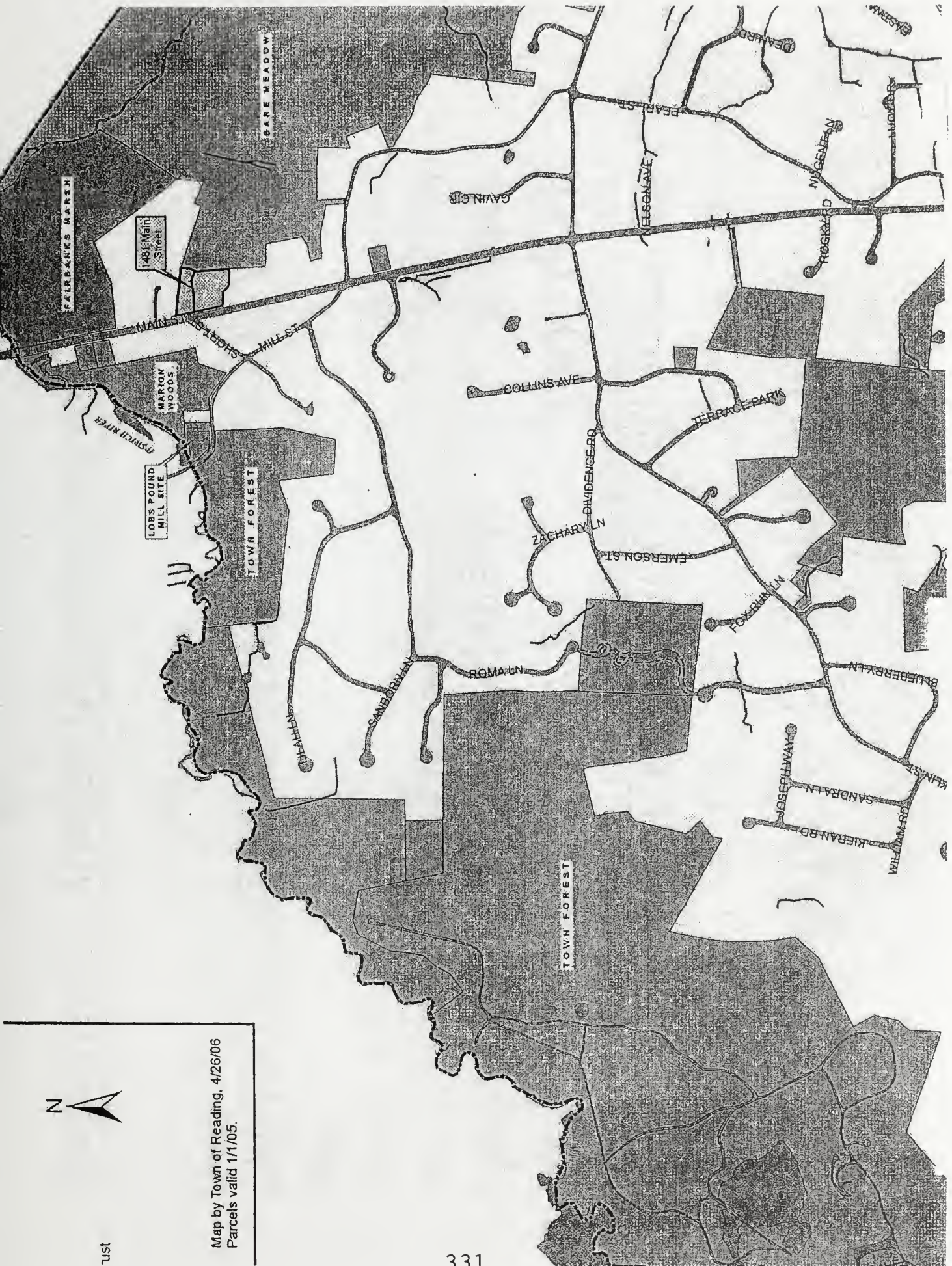
19
14,000

20
11,000



ust

Map by Town of Reading, 4/26/06
Parcels valid 1/1/05.



Article 8 (continued)

Expenses for Land Acquisition

• Purchase property	\$800,000
• Appraisals (two required)	3,000
• Closing costs	<u>2,000</u>

Total purchase expenses *\$805,000*

Expenses –Initial Development

Demolish house	\$10,000
Add twelve paved parking spaces	\$ 9,000
Sign	\$ 200
Picnic tables	\$ 600
ADA access to building, bathroom	\$20,000
Exterior lighting installation	\$ 500
Landscape screening	\$ 4,700
<u>Trail improvements (Volunteer crew and materials)</u>	
Total Development Expenses:	\$45,000

Estimated Annual Operating Expenses

Electricity and heat	\$ 1,800
Water	300
Supplies and cleaning	1,440
Phone (Land Line)	240
Maintenance	500
Insurance	<u>500</u>
Total Annual Operating Cost:	\$4,780

SUMMARY OF ACQUISITION AND DEVELOPMENT COSTS

Land Acquisition	\$805,000
Development	<u>\$ 45,000</u>
TOTAL	\$850,000

Included in State FY 2007 budget -\$425,000

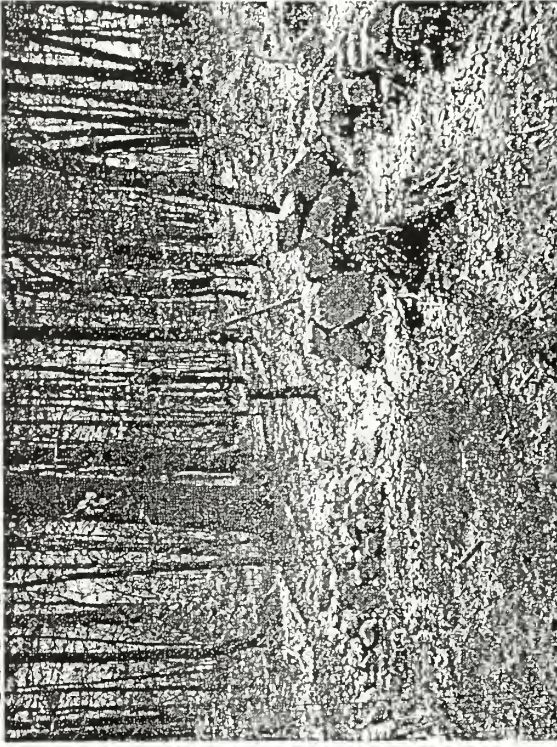
*A donor has agreed to make up the
difference between the grant and total
costs*

Potential Uses of Land

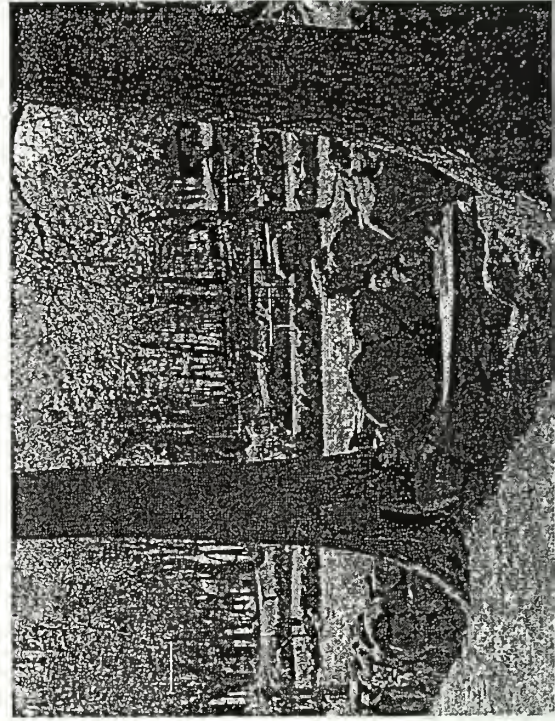
- Academic Use



- Passive Recreation



- Active Recreation



Potential Academic Uses

Nature study, outdoor activities, and instruction for children during school field trips, after school programs, summer programs

Nature study, outdoor activities, and instruction for adults – skiing, photography, bird-watching, stargazing, and similar programs

Use log cabin as base for gathering groups, to store and lend equipment, as warming hut during winter, for bathroom and kitchen facilities

Provide Recreation on U.S.

Trails connecting to Bare Meadow

Conservation Area for hiking

cross-country skiing, snow

shoeing, horseback riding

mountain biking, etc.

Use as a park headquarters to

provide information about other

conservation areas nearby

as the Lobs Popham Mill

canoe/picnic area and has other

site on the Ipswich River, Merrimack

Potential Active Recreation

ACTIVE

- Picnic area
- Bocce, Horseshoes
- Sledding
- Archery
- Playground
- Synergy course
- Orienteering

2. To lobby the MWRA to put conservation of its water source at the top of its list when considering new member communities rather than the current policy of generating revenue.
3. To lobby DEP in order to preserve future Ipswich River water rights.

Motion carried.

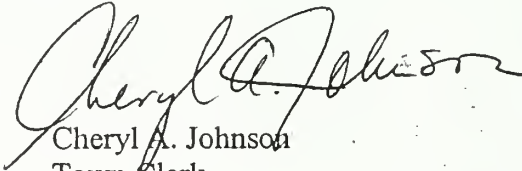
Elaine L. Webb, Precinct 1, wanted to acknowledge and thank Ted McIntire and Peter Tassi for their hard work in providing clean and safe water for the Town.

On motion by Camille W. Anthony, Chairman of the Board of Selectmen, it was voted that this Special Town Meeting stand adjourned sine die.

Meeting adjourned at 10:48 p.m.

154 Town Meeting Members were present.

A true copy. Attest:


Cheryl A. Johnson
Town Clerk

STATE PRIMARY ELECTION WARRANT
(Seal)
COMMONWEALTH OF MASSACHUSETTS

Middlesex ss.

To any of the Constables of the Town of Reading, Greetings:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the Town of Reading, qualified to vote in elections and Town Affairs, to meet at the place designated for the eight precincts in said Town, namely:

Precincts 1, 2, 3, 4, 5, 6, 7 and 8
TASC Building, 55 Walkers Brook Drive

TUESDAY, THE NINETEENTH DAY OF SEPTEMBER, 2006 from 7:00 a.m. to 8:00 p.m.
to cast their votes in the State Primary Election for candidates of political parties for the following offices:

SENATOR IN CONGRESS	Statewide
GOVERNOR.....	Statewide
LIEUTENANT GOVERNOR.....	Statewide
ATTORNEY GENERAL.....	Statewide
SECRETARY OF STATE.....	Statewide
TREASURER.....	Statewide
AUDITOR.....	Statewide
REPRESENTATIVE IN CONGRESS.....	6th District
COUNCILLOR	6th District
SENATOR IN GENERAL COURT	Middlesex & Essex District
REPRESENTATIVE IN GENERAL COURT	20th & 30th Middlesex Districts
DISTRICT ATTORNEY	Northern District
CLERK OF COURTS	Middlesex County
REGISTER OF DEEDS	Middlesex South District

6th District

20th Middlesex District

30th Middlesex District

All Precincts

Precincts 1, 4, 6, 7 and 8

Precincts 2, 3 and 5

COMMONWEALTH OF MASSACHUSETTS

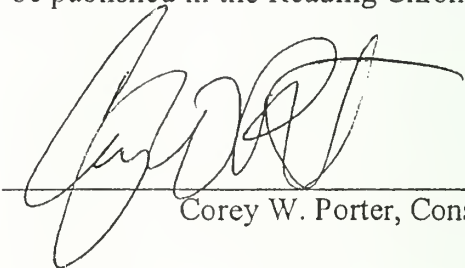
Middlesex, ss. Officer's Return, Reading:

By virtue of this Warrant, I, on August 9, 2006 notified and warned the inhabitants of the Town of Reading, qualified to vote in elections and Town affairs, to meet at the place and at the time specified by posting attested copies of this State Primary Election Warrant in the following public places within the Town of Reading:

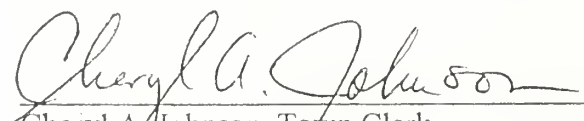
- Precinct 1 J. Warren Killam School, 333 Charles Street
- Precinct 2 Registry of Motor Vehicles, 275 Salem Street
- Precinct 3 Reading Police Station, 15 Union Street
- Precinct 4 Joshua Eaton School, 365 Summer Avenue
- Precinct 5 Town Hall, 16 Lowell Street
- Precinct 6 Austin Preparatory School, 101 Willow Street
- Precinct 7 Reading Library, Local History Room, 64 Middlesex Avenue
- Precinct 8 Mobil on the Run, 1330 Main Street

The date of posting being not less than seven (7) days prior to September 19, 2006, the date set for the State Primary Election in this Warrant.

I also caused an attested copy of this Warrant to be published in the Reading Chronicle in the issue of August 16, 2006.


Corey W. Porter, Constable


A true copy. Attest:

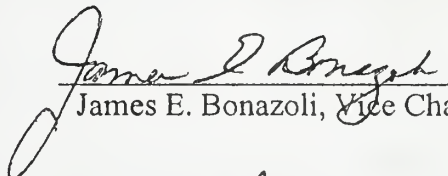

Cheryl A. Johnson, Town Clerk

and you are directed to serve this Warrant by posting an attested copy thereof in at least one (1) public place in each precinct of the Town not less than seven (7) days prior to September 19, 2006, the date set for the Election in said Warrant, and to publish this Warrant in a newspaper published in the Town.

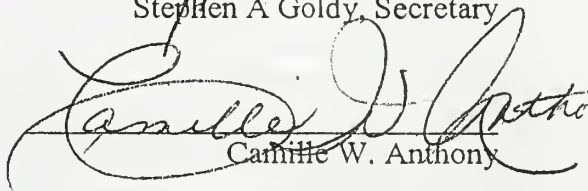
Hereof fail not to make due return of this Warrant with your doings thereon to the Town Clerk at or before the time appointed for said voting.

Given under our hands this 8th day of August, 2006.


Ben Tafoya, Chairman

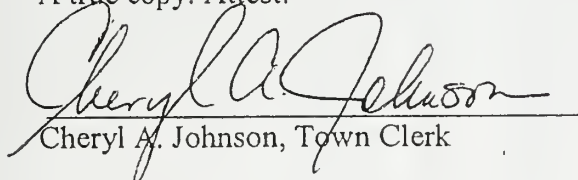

James E. Bonazoli, Vice Chairman

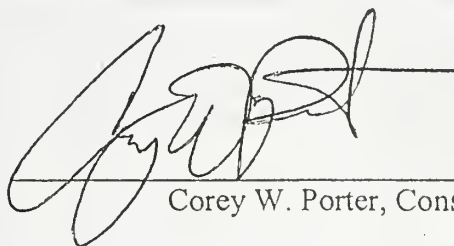

Stephen A. Goldy, Secretary


Camille W. Anthony

Richard W. Schubert
BOARD OF SELECTMEN

A true copy. Attest:


Cheryl A. Johnson, Town Clerk


Corey W. Porter, Constable

STATE PRIMARY
September 19, 2006

Pursuant to the Warrant and the Constable's Return thereon, a State Primary Election was held for all eight precincts at 55 Walkers's Brook Drive. The Warrant was partially read by the Town Clerk, Cheryl A. Johnson, when on motion of Warden Stanley Robinson, Precinct 5, it was voted to dispense with the further reading of the Warrant, except the Constable's Return, which was then read by the Town Clerk. The ballot boxes were examined by the respective Wardens and Police Officer on duty and each found to be empty and registered 00.

The Town Clerk declared the polls open at 7:00 a.m. and closed at 8:00 p.m., with the following results:

Democratic - 3839
Republican - 516

ballots (26.7%) of registered voters cast as follows:

BALLOT OF THE DEMOCRATIC PARTY

SENATOR IN CONGRESS									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Edward M. Kennedy	424	361	356	402	381	389	392	317	3022
Howie Carr	2	4	1			2	2	1	12
All Others	3	4	1	1	6	0	1	2	18
Blanks	92	106	94	124	80	106	89	96	787
Total	521	475	452	527	467	497	484	416	3839

GOVERNOR									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Christopher F. Gabrieli	181	169	137	181	175	153	142	158	1296
Deval L. Patrick	249	191	202	232	184	242	250	161	1711
Thomas F. Reilly	90	112	110	113	104	102	89	95	815
All Others	0	1	0	0	2	0	0	1	4
Blanks	1	2	3	1	2	0	3	1	13
Total	521	475	452	527	467	497	484	416	3839

LIEUTENANT GOVERNOR									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Deborah B. Goldberg	160	144	129	156	140	154	133	109	1125
Timothy P. Murray	170	169	176	176	159	161	169	149	1329
Andrea C. Silbert	137	125	118	145	122	139	140	118	1044
All Others	1	0	1	0	1	0	0	0	3
Blanks	53	37	28	50	45	43	42	40	338
Total	521	475	452	527	467	497	484	416	3839

ATTORNEY GENERAL

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Martha Coakley	418	373	349	402	374	380	387	321	3004
All Others	0	2	0	0	3	1	2	2	10
Blanks	103	100	103	125	90	116	95	93	825
Total	521	475	452	527	467	497	484	416	3839

SECRETARY OF STATE

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
William Francis Galvin	390	356	331	389	348	356	346	290	2806
John Bonifaz	52	63	56	67	63	62	68	52	483
All Others	1	1	0	0	0	1	0	1	4
Blanks	78	55	65	71	56	78	70	73	546
Total	521	475	452	527	467	497	484	416	3839

TREASURER

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Timothy P. Cahill	385	364	335	368	359	360	354	294	2819
All Others	0	3	0	0	2	1	0	1	7
Blanks	136	108	117	159	106	136	130	121	1013
Total	521	475	452	527	467	497	484	416	3839

AUDITOR

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
A. Joseph DeNucci	372	345	328	365	333	350	343	286	2722
All Others	3	1	0	0	1	0	0	2	7
Blanks	146	129	124	162	133	147	141	128	1110
Total	521	475	452	527	467	497	484	416	3839

REP IN CONGRESS - 6TH DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
John F. Tierney	399	358	348	385	362	368	368	302	2890
All Others	1	2	1	2	0	1	1	0	8
Blanks	121	115	103	140	105	128	115	114	941
Total	521	475	452	527	467	497	484	416	3839

COUNCILLOR - 6TH DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Michael J. Callahan	330	320	309	322	303	312	311	254	2461
All Others	0	1	1	0	2	1	0	0	5
Blanks	191	154	142	205	162	184	173	162	1373
Total	521	475	452	527	467	497	484	416	3839

SENATOR IN GENERAL COURT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
All Others	5	7	5	6	7	7	3	2	42
Blanks	516	468	447	521	460	490	481	414	3797
Total	521	475	452	527	467	497	484	416	3839

REP IN GENERAL COURT - 20TH MIDDLESEX DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
All Others	4			4		5	5	10	28
Blanks	517			523		492	479	406	2417
Total	521			527		497	484	416	2445

REP IN GENERAL COURT - 30TH MIDDLESEX DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Patrick Natale		326	324		337				987
All Others		1	0		1				2
Blanks		148	128		129				405
Total		475	452		467				1394

DISTRICT ATTORNEY - NORTHERN DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Gerard T. Leone, Jr.	332	312	294	322	297	303	299	264	2423
All Others	1	1	1	1	1	1	0	2	8
Blanks	188	162	157	204	169	193	185	150	1408
Total	521	475	452	527	467	497	484	416	3839

CLERK OF COURTS - MIDDLESEX COUNTY

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Bruce M. Desmond	98	129	108	100	99	93	88	98	813
Michael A. Sullivan	264	242	256	297	263	267	276	213	2078
All Others	0	1	0	0	1	1	0	1	4
Blanks	159	103	88	130	104	136	120	104	944
Total	521	475	452	527	467	497	484	416	3839

REGISTER OF DEEDS - MIDDLESEX SOUTHERN DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Eugene C. Brune	322	332	298	322	309	315	306	253	2457
All Others	0	1	0	0	2	1	0	1	5
Blanks	199	142	154	205	156	181	178	162	1377
Total	521	475	452	527	467	497	484	416	3839

BALLOT OF THE REPUBLICAN PARTY

SENATOR IN CONGRESS

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Kenneth G. Chase	8	12	11	18	9	20	16	17	111
Kevin P. Scott	50	37	54	60	44	41	28	39	353
All Others	0	0	0	0	1	0	0	0	1
Blanks	8	1	7	6	5	6	9	9	51
Total	66	50	72	84	59	67	53	65	516

GOVERNOR

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Kerry Healey	59	41	64	72	52	57	40	56	441
Deval L. Patrick	1		2		2			1	6
All Others	1	1	2	1	2	1	1	0	9
Blanks	5	8	4	11	3	9	12	8	60
Total	66	50	72	84	59	67	53	65	516

LIEUTENANT GOVERNOR

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Reed V. Hillman	53	36	59	69	52	52	31	47	399
All Others	0	0	1	0	0	0	1	0	2
Blanks	13	14	12	15	7	15	21	18	115
Total	66	50	72	84	59	67	53	65	516

ATTORNEY GENERAL

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Larry Frisoli	49	38	60	64	44	49	35	42	381
All Others	0	0	0	0	0	0	2	0	2
Blanks	17	12	12	20	15	18	16	23	133
Total	66	50	72	84	59	67	53	65	516

SECRETARY OF STATE

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
No Nomination									0
All Others	0	0	1	2	0	0	1	1	5
Blanks	66	50	71	82	59	67	52	64	511
Total	66	50	72	84	59	67	53	65	516

TREASURER									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
No Nomination									0
All Others	0	0	0	1	0	0	1	0	2
Blanks	66	50	72	83	59	67	52	65	514
Total	66	50	72	84	59	67	53	65	516

AUDITOR									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
No Nomination									0
All Others	0	0	0	0	0	0	1	0	1
Blanks	66	50	72	84	59	67	52	65	515
Total	66	50	72	84	59	67	53	65	516

REP IN CONGRESS - 6th DISTRICT									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Richard W. Barton	47	37	54	64	43	49	33	39	366
Howie Carr							1		1
All Others	0	0	1	0	0	0	0	0	1
Blanks	19	13	17	20	16	18	19	26	148
Total	66	50	72	84	59	67	53	65	516

COUNCILLOR - 6th DISTRICT									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
William John Barabino	48	38	51	61	42	48	33	40	361
All Others	0	0	0	0	0	0	1	0	1
Blanks	18	12	21	23	17	19	19	25	154
Total	66	50	72	84	59	67	53	65	516

SENATOR IN GENERAL COURT									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Richard R. Tisei	59	45	61	78	53	58	40	52	446
All Others	0	0	0	0	1	0	0	0	1
Blanks	7	5	11	6	5	9	13	13	69
Total	66	50	72	84	59	67	53	65	516

REP IN GENERAL COURT - 20th MIDDLESEX									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Bradley H. Jones, Jr.	61			82		57	45	58	303
All Others	0			0		0	0	0	0
Blanks	5			2		10	8	7	32
Total	66			84		67	53	65	335

REP IN GENERAL COURT - 30th MIDDLESEX

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
No Nomination									0
All Others		0	0		1				1
Blanks		50	72		58				180
Total		50	72		59				181

DISTRICT ATTORNEY - NORTHERN DISTRICT

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
No Nomination									0
All Others	0	0	0	0	0	0	1	0	1
Blanks	66	50	72	84	59	67	52	65	515
Total	66	50	72	84	59	67	53	65	516

CLERK OF COURTS - MIDDLESEX COUNTY

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
No Nomination									0
All Others	0	0	0	0	0	0	1	0	1
Blanks	66	50	72	84	59	67	52	65	515
Total	66	50	72	84	59	67	53	65	516

REGISTER OF DEEDS - MIDDLESEX SOUTHERN DISTRICT

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
No Nomination									0
All Others	0	0	0	0	0	0	1	0	1
Blanks	66	50	72	84	59	67	52	65	515
Total	66	50	72	84	59	67	53	65	516

A true copy: Attest

Cheryl A. Johnson
Town Clerk

**COMMONWEALTH OF MASSACHUSETTS
WILLIAM FRANCIS GALVIN
SECRETARY OF THE COMMONWEALTH**

STATE ELECTION WARRANT

Middlesex, ss.

To any of the Constables of the Town of Reading, Greetings:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the Town of Reading, qualified to vote in State Election to vote at

Precincts 1, 2, 3, 4, 5, 6, 7 and 8

**55 Walkers Brook Drive
(Former TASC Building)**

on **TUESDAY, THE SEVENTH DAY OF NOVEMBER, 2006**, from 7:00 a.m. to 8:00 p.m.
for the following purpose:

To cast their votes in the State Election for the candidates for the following offices and questions:

SENATOR IN CONGRESS FOR THIS COMMONWEALTH
GOVERNOR/LT. GOVERNOR FOR THIS COMMONWEALTH
ATTORNEY GENERAL FOR THIS COMMONWEALTH
SECRETARY OF STATE. FOR THIS COMMONWEALTH
TREASURER FOR THIS COMMONWEALTH
AUDITOR FOR THIS COMMONWEALTH
REPRESENTATIVE IN CONGRESS 6th DISTRICT
COUNCILLOR. 6th DISTRICT
SENATOR IN GENERAL COURT. MIDDLESEX DISTRICT
REPRESENTATIVE IN GENERAL COURT. 20th & 30th MIDDLESEX DISTRICTS
DISTRICT ATTORNEY NORTHERN DISTRICT
CLERK OF COURTS. MIDDLESEX COUNTY
REGISTER OF DEEDS. MIDDLESEX SOUTH DISTRICT

6 th District	All Precincts
20 th Middlesex District	Precincts 1, 4, 6, 7 and 8
30 th Middlesex District	Precincts 2, 3, and 5

QUESTION 1: Law Proposed by Initiative Petition

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives before May 3, 2006?

SUMMARY

This proposed law would allow local licensing authorities to issue licenses for food stores to sell wine. The proposed law defines a "food store" as a retail vendor, such as a grocery store, supermarket, shop, club, outlet, or warehouse-type seller, that sells food to consumers to be eaten elsewhere (which must include meat, poultry, dairy products, eggs, fresh fruit and produce, and other specified items), and that may sell other items usually found in grocery stores. Holders of licenses to sell wine at food stores could sell wine either on its own or together with any other items they sell.

The licensing authorities in any city or town of up to 5000 residents could issue up to 5 licenses for food stores to sell wine. In cities or towns of over 5000 residents, one additional license could be issued for each additional 5000 residents (or fraction of 5000). No person or business could hold more than 10% of the total number of the licenses that could be issued under the proposed law. Such licenses would not be counted when applying the laws that limit the number of other kinds of alcoholic beverage licenses that may be issued or held. Any applicant for a license would have to be approved by the state Alcoholic Beverages Control Commission, and any individual applicant would have to be at least 21 years old and not have been convicted of a felony.

In issuing any licenses for food stores to sell wine, local licensing authorities would have to use the same procedures that apply to other licenses for the retail sale of alcoholic beverages. Except where the proposed law has different terms, the same laws that apply to issuance, renewal, suspension and termination of licenses for retail sales of alcoholic beverages which are not to be consumed on the seller's premises, and that apply to the operations of holders of such licenses, would govern licenses to sell wine at food stores, and the operation of holders of such licenses. Local authorities could set fees for issuing and renewing such licenses.

A YES VOTE would create a new category of licenses for food stores to sell wine, and it would allow local licensing authorities to issue such licenses.

A NO VOTE would make no change in the laws concerning the sale of wine.

QUESTION 2: Law Proposed by Initiative Petition

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives before May 3, 2006?

SUMMARY

This proposed law would allow candidates for public office to be nominated by more than one political party or political designation, to have their names appear on the ballot once for each nomination, and to have their votes counted separately for each nomination but then added together to determine the winner of the election.

The proposed law would repeal an existing requirement that in order to appear on the state primary ballot as a candidate for a political party's nomination for certain offices, a person cannot have been enrolled in any other party during the preceding year. The requirement applies to candidates for nomination for statewide office, representative in Congress, governor's councillor, member of the state Legislature, district attorney, clerk of court, register of probate,

register of deeds, county commissioner, sheriff, and county treasurer. The proposed law would also allow any person to appear on the primary ballot as a candidate for a party's nomination for those offices if the party's state committee gave its written consent. The proposed law would also repeal the existing requirement that in order to be nominated to appear as an unenrolled candidate on the state election ballot, or on any city or town ballot following a primary, a person cannot have been enrolled in any political party during the 90 days before the deadline for filing nomination papers.

The proposed law would provide that if a candidate were nominated by more than one party or political designation, instead of the candidate's name being printed on the ballot once, with the candidate allowed to choose the order in which the party or political designation names appear after the candidate's name, the candidate's name would appear multiple times, once for each nomination received. The candidate would decide the order in which the party or political designation nominations would appear, except that all parties would be listed before all political designations. The ballot would allow voters who vote for a candidate nominated by multiple parties or political designations to vote for that candidate under the party or political designation line of their choice.

If a voter voted for the same candidate for the same office on multiple party or political designation lines, the ballot would remain valid but would be counted as a single vote for the candidate on a line without a party or political designation. If voting technology allowed, voting machines would be required to prevent a voter from voting more than the number of times permitted for any one office.

The proposed law would provide that if a candidate received votes under more than one party or political designation, the votes would be combined for purposes of determining whether the candidate had won the election. The total number of votes each candidate received under each party or political designation would be recorded. Election officials would announce and record both the aggregate totals and the total by party or political designation.

The proposed law would allow a political party to obtain official recognition if its candidate had obtained at least 3% of the vote for any statewide office at either of the two most recent state elections, instead of at only the most recent state election as under current law.

The proposed law would allow a person nominated as a candidate for any state, city or town office to withdraw his name from nomination within six days after any party's primary election for that office, whether or not the person sought nomination or was nominated in that primary. Any candidate who withdrew from an election could not be listed on the ballot for that election, regardless of whether the candidate received multiple nominations.

The proposed law states that if any of its parts were declared invalid, the other parts would stay in effect.

A YES VOTE would allow a candidate for public office to be nominated for the same office by more than one political party or political designation at the same election.

A NO VOTE would make no change in the laws concerning nomination of candidates for public office.

QUESTION 3: Law Proposed by Initiative Petition

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives before May 3, 2006?

SUMMARY

This proposed law would allow licensed and other authorized providers of child care in private homes under the state's subsidized child care system to bargain collectively with the relevant state agencies about all terms and conditions of the provision of child care services under the state's child care assistance program and its regulations.

Under the proposed law, these family child care providers who provide state-subsidized child care would not be considered public employees, but if 30% of the providers gave written authorization for an employee organization to be their exclusive representative in collective bargaining, the state Labor Relations Commission would hold a secret mail ballot election on whether to certify that organization as the exclusive representative. Parts of the state's public employee labor relations law and regulations would apply to the election and collective bargaining processes. The proposed law would not authorize providers to engage in a strike or other refusal to deliver child care services.

An exclusive representative, if certified, could then communicate with providers to develop and present a proposal to the state agencies concerning the terms and conditions of child care provider services. The proposed law would then require the parties to negotiate in good faith to try to reach a binding agreement. If the agreed-upon terms and conditions required changes in existing regulations, the state agencies could not finally agree to the terms until they completed the required procedures for changing regulations and any cost items agreed to by the parties had been approved by the state Legislature. If any actions taken under the proposed law required spending state funds, that spending would be subject to appropriation by the Legislature. Any complaint that one of the parties was refusing to negotiate in good faith could be filed with and ruled upon by the Labor Relations Commission. An exclusive representative could collect a fee from providers for the costs of representing them.

An exclusive representative could be de-certified under Commission regulations and procedures if certain conditions were met. The Commission could not accept a decertification petition for at least 2 years after the first exclusive representative was certified, and any such petition would have to be supported by 50% or more of the total number of providers. The Commission would then hold a secret mail ballot election for the providers to vote on whether to decertify the exclusive representative.

The proposed law states that activities carried out under it would be exempt from federal anti-trust laws. The proposed law states that if any of its parts were declared invalid, the other parts would stay in effect.

A YES VOTE would allow licensed and other authorized providers of child care in private homes under the state's subsidized child care system to bargain collectively with the state.

A NO VOTE would make no change in the laws concerning licensed and other authorized family child care providers.

QUESTION 4
THIS QUESTION IS NOT BINDING

Shall the state representative from this district be instructed to vote in favor of a resolution calling upon the President and Congress of the United States to end the war in Iraq immediately and bring all United States military forces home from Iraq?

- 20th Middlesex Representative District

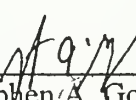
And you are directed to serve this Warrant by posting an attested copy thereof in at least one (1) public place in each precinct of the Town not less than seven (7) days prior to November 7, 2006, the date set for the State Election in said Warrant, and to publish this Warrant in a newspaper published in the Town.

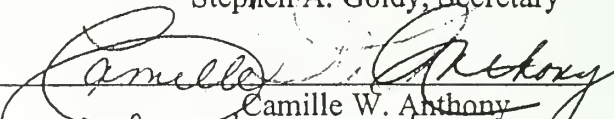
Hereof fail not and make return of this warrant with your doings thereon at the time and place of said voting.

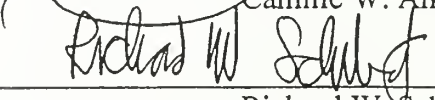
Given under our hands this 10th day of October, 2006.


Ben Tafoya, Chairman

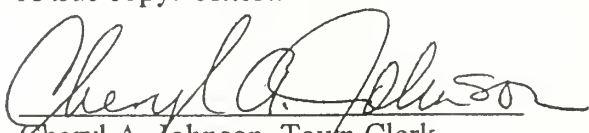
James E. Bonazoli, Vice Chairman

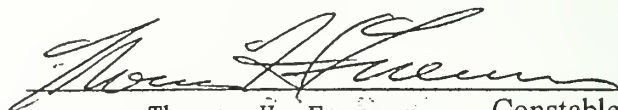

Stephen A. Goldy, Secretary


Camille W. Anthony


Richard W. Schubert
BOARD OF SELECTMEN

A true copy. Attest:


Cheryl A. Johnson, Town Clerk


Thomas H. Freeman, Constable

COMMONWEALTH OF MASSACHUSETTS

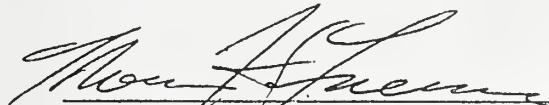
Middlesex, ss. Officer's Return, Reading:

By virtue of this Warrant, I, on October 18 2006, notified and warned the inhabitants of the Town of Reading, qualified to vote in elections and Town affairs, to meet at the place and at the time specified by posting attested copies of this State Election Warrant in the following public places within the Town of Reading:

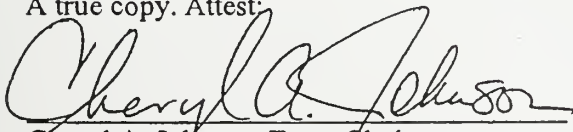
Precinct 1	J. Warren Killam School, 333 Charles Street
Precinct 2	Registry of Motor Vehicles, 275 Salem Street
Precinct 3	Reading Police Station, 15 Union Street
Precinct 4	Joshua Eaton School, 365 Summer Avenue
Precinct 5	Town Hall, 16 Lowell Street
Precinct 6	Austin Preparatory School, 101 Willow Street
Precinct 7	Reading Library, Local History Room, 64 Middlesex Avenue
Precinct 8	Mobil on the Run, 1330 Main Street

The date of posting being not less than seven (7) days prior to November 7, 2006, the date set for the State Election in this Warrant.

I also caused an attested copy of this Warrant to be published in the Reading Chronicle in the issue of October 25 2006.


Thomas H. Freeman, Constable

A true copy. Attest:


Cheryl A. Johnson, Town Clerk

STATE ELECTION

November 7, 2006

Pursuant to the Warrant and the Constable's Return thereon, a State Election was held for all eight precincts at 55 Walkers's Brook Drive. The Warrant was partially read by the Town Clerk, Cheryl A. Johnson, when on motion of Warden Stanley Robinson, Precinct 5, it was voted to dispense with the further reading of the Warrant, except the Constable's Return, which was then read by the Town Clerk. The ballot boxes were examined by the respective Wardens and Police Officer on duty and each found to be empty and registered 00.

The Town Clerk declared the polls open at 7:00 a.m. and closed at 8:00 p.m., with the following results:

10248 ballots (62%) of registered voters cast as follows:

SENATOR IN CONGRESS									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Edward M. Kennedy	855	751	725	869	756	825	843	729	6353
Kenneth G. Chase	490	384	402	452	410	478	435	468	3519
All Others	1	0	2	0	3	0	4	1	11
Blanks	43	44	44	60	46	42	41	45	365
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

GOVERNOR AND LIEUTENANT GOVERNOR									
<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Healey and Hillman	642	489	500	596	487	569	533	605	4421
Patrick and Murray	661	584	552	673	607	655	667	535	4934
Mihos and Sullivan	54	79	90	67	73	80	79	65	587
Ross and Robinson	20	14	14	24	27	24	30	22	175
All Others	0	1	0	2	1	0	3	0	7
Blanks	12	12	17	19	20	17	11	16	124
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

ATTORNEY GENERAL

<u>Candidate</u>	Pct 1	Pct 7	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Martha Coakley	917	817	770	947	835	911	941	783	6921
Larry Frisoli	413	321	356	368	328	391	329	401	2907
All Others	1	0	1	0	1	1	0	0	4
Blanks	58	41	46	66	51	42	53	59	416
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

SECRETARY OF STATE

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
William Francis Galvin	1028	880	854	993	878	943	982	882	7440
Jill E. Stein	202	171	198	191	198	224	192	182	1558
All Others	6	3	0	1	1	0	6	3	20
Blanks	153	125	121	196	138	178	143	176	1230
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

TREASURER

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Timothy P. Cahill	1033	863	854	997	872	976	984	903	7482
James O'Keefe	174	187	186	177	196	182	166	146	1414
All Others	0	2	0	1	0	2	2	2	9
Blanks	182	127	133	206	147	185	171	192	1343
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

AUDITOR

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
A. Joseph DeNucci	998	839	833	941	839	917	909	817	7093
Rand Wilson	197	190	185	206	216	215	216	209	1634
All Others	1	2	0	2	0	1	3	1	10
Blanks	193	148	155	232	160	212	195	216	1511
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

REP IN CONGRESS - 6TH DISTRICT

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
John F. Tierney	906	811	765	908	807	871	885	757	6710
Richard W. Barton	400	301	341	370	338	385	353	400	2888
All Others	0	0	1	2	1	1	0	0	5
Blanks	83	67	66	101	69	88	85	86	645
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

COUNCILLOR - 6TH DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Michael J. Callahan	589	542	541	569	544	588	576	467	4416
William John Barabino	406	318	329	390	321	418	370	391	2943
Rosemary A. Macero	81	79	78	74	91	72	80	73	628
Ted Sarandis	115	102	89	126	98	97	107	110	844
All Others	0	0	0	0	0	0	1	0	1
Blanks	198	138	136	222	161	170	189	202	1416
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

SENATOR IN GENERAL COURT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Richard R. Tisei	1082	907	880	1030	902	996	959	968	7724
All Others	5	6	8	7	9	9	12	2	58
Blanks	302	266	285	344	304	340	352	273	2466
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

REP IN GENERAL COURT - 20TH MIDDLESEX DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Bradley H. Jones, Jr.	1050			1028		994	958	964	4994
Ben Tafoya	1			5		1	2	2	11
All Others	6			9		9	8	4	36
Blanks	332			339		341	355	273	1640
Total	1389			1381		1345	1323	1243	6681

REP IN GENERAL COURT - 30TH MIDDLESEX DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Patrick Natale		853	839		861				2553
All Others		10	6		6				22
Blanks		316	328		348				992
Total		1179	1173		1215				3567

DISTRICT ATTORNEY - NORTHERN DISTRICT

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Gerard T. Leone, Jr.	927	825	803	866	809	877	867	796	6770
All Others	3	5	1	5	3	3	9	6	35
Blanks	459	349	369	510	403	465	447	441	3443
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

CLERK OF COURTS - MIDDLESEX COUNTY

<i>Candidate</i>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Michael A. Sullivan	940	825	815	887	828	892	881	800	6868
All Others	2	4	2	3	2	2	13	4	32
Blanks	447	350	356	491	385	451	429	439	3348

Total	1389	1179	1173	1381	1215	1345	1323	1243	10248
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REGISTER OF DEEDS - MIDDLESEX SOUTHERN DISTRICT

<u>Candidate</u>	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Eugene C. Brune	900	821	809	824	812	857	823	742	6588
All Others	2	4	2	5	4	2	8	5	32
Blanks	487	354	362	552	399	486	492	496	3628
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

QUESTION 1 - LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives before May 3, 2006?

Summary - This proposed law would allow local licensing authorities to issue licenses for food stores to sell wine. The proposed law defines a "food store" as a retail vendor, such as a grocery store, supermarket, shop, club, outlet, or warehouse-type seller, that sells food to consumers to be eaten elsewhere (which must include meat, poultry, dairy products, eggs, fresh fruit and produce and other specified items), and that may sell other items usually found in grocery stores. Holders of licenses to sell wine at food stores could sell wine either on its own or together with any other items they sell.

The licensing authorities in any city or town of up to 5000 residents could issue up to 5 licenses for food stores to sell wine. In cities or towns of over 5000 residents, one additional license could be issued for each additional 5000 residents (or fraction of 5000). No person or business could hold more than 10% of the total number of the licenses that could be issued under the proposed law. Such licenses would not be counted when applying the laws that limit the number of other kinds of alcoholic beverage licenses that may be issued or held. Any applicant for a license would have to be approved by the State Alcoholic Beverages Control Commission, and any individual applicant would have to be at least 21 years old and not have been convicted of a felony.

In issuing any licenses for food stores to sell wine, local licensing authorities would have to use the same procedures that apply to other licenses for the retail sale of alcoholic beverages. Except where the proposed law has different terms, the same laws that apply to issuance, renewal, suspension and termination of licenses for retail sales of alcoholic beverages which are not to be consumed on the seller's premises, and that apply to the operations of holders of such licenses, would govern licenses to sell wine at food stores, and the operation of holders of such licenses. Local authorities could set fees for issuing and renewing such licenses.

A Yes Vote would create a new category of licenses for food stores to sell wine, and it would allow local licensing authorities to issue such licenses.

A No Vote would make no change in the laws concerning the sale of wine.

Question 1

	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Yes	514	448	425	486	437	432	471	433	3646

No	834	701	714	837	696	873	815	750	6220
Blanks	41	30	34	58	82	40	37	60	382
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

QUESTION - 2 LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives before May 3, 2006?

Summary - This proposed law would allow candidates for public office to be nominated by more than one political party or political designation, to have their names appear on the ballot once for each nomination, and to have their votes counted separately for each nomination but then added together to determine the winner of the election.

The proposed law would repeal an existing requirement that in order to appear on the state primary ballot as a candidate for a political party's nomination for certain offices, a person cannot have been enrolled in any other party during the preceding year. The requirement applies to candidates for nomination for statewide office, representative in Congress, governor's councillor, member of the state Legislature, district attorney, clerk of court, register of probate, register of deeds, county commissioner, sheriff, and county treasurer. The proposed law would also allow any person to appear on the primary ballot as a candidate for a party's nomination for those offices if the party's state committee gave its written consent. The proposed law would also repeal the existing requirement that in order to be nominated to appear as an unenrolled candidate on the state election ballot, or on any city or town ballot following a primary, a person cannot have been enrolled in any political party during the 90 days before the deadline for filing nomination papers.

The proposed law would provide that if a candidate were nominated by more than one party or political designation, instead of the candidate's name being printed on the ballot once, with the candidate allowed to choose the order in which the party or political designation names appear after the candidate's name, the candidate's name would appear multiple times, once for each nomination received. The candidate would decide the order in which the party or political designation nominations would appear, except that all parties would be listed before all political designations. The ballot would allow voters who vote for a candidate nominated by multiple parties or political designations to vote for that candidate under the party or political designation line of their choice.

If a voter voted for the same candidate for the same office on multiple party or political designation lines, the ballot would remain valid but would be counted as a single vote for the candidate on a line without a party or political designation. If voting technology allowed, voting machines would be required to prevent a voter from voting more than the number of times permitted for any one office.

The proposed law would provide that if a candidate received votes under more than one party or political designation, the votes would be combined for purposes of determining whether the candidate had won the election. The total number of votes each candidate received under each party or political designation would be recorded. Election officials would announce and record both the aggregate totals and the total by party or political designation.

The proposed law would allow a political party to obtain official recognition if its candidate had obtained at least 3% of the vote for any statewide office at either of the two most recent state elections, instead of at only the most recent state election as under current law.

The proposed law would allow a person nominated as a candidate for any state, city or town office to withdraw his name from nomination within six days after any party's primary election for that office, whether or not the person sought nomination or was nominated in that primary. Any candidate who withdrew from

an election could not be listed on the ballot for that election, regardless of whether the candidate received multiple nominations.

The proposed law states that if any of its parts were declared invalid, the other parts would stay in effect.

A Yes Vote would allow a candidate for public office to be nominated for the same office by more than one political party or political designation at the same election.

A No Vote would make no change in the laws concerning nomination of candidates for public office.

Question 2									
	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Yes	379	310	333	338	319	334	372	328	2713
No	891	778	739	888	740	901	809	790	6536
Blanks	119	91	101	155	156	110	142	125	999
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

QUESTION 3 - LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives before May 3, 2006?

Summary - This proposed law would allow licensed and other authorized providers of child care in private homes under the state's subsidized child care system to bargain collectively with the relevant state agencies about all terms and conditions of the provision of child care services under the state's child care assistance program and its regulations.

Under the proposed law, these family child care providers who provide state-subsidized child care would not be considered public employees, but if 30% of the providers gave written authorization for an employee organization to be their exclusive representative in collective bargaining, the state Labor Relations Commission would hold a secret mail ballot election on whether to certify that organization as the exclusive representative. Parts of the state's public employee labor relations law and regulations would apply to the election and collective bargaining processes. The proposed law would not authorize providers to engage in a strike or other refusal to deliver child care services.

An exclusive representative, if certified, could then communicate with providers to develop and present a proposal to the state agencies concerning the terms and conditions of child care provider services. The proposed law would then require the parties to negotiate in good faith to try to reach a binding agreement. If the agreed-upon terms and conditions required changes in existing regulations, the state agencies could not finally agree to the terms until they completed the required procedures for changing regulations and any cost items agreed to by the parties had been approved by the state Legislature. If any actions taken under the proposed law required spending state funds, that spending would be subject to appropriation by the Legislature. Any complaint that one of the parties was refusing to negotiate in good faith could be filed with and ruled upon by the Labor Relations Commission. An exclusive representative could collect a fee from providers for the costs of representing them.

An exclusive representative could be de-certified under Commission regulations and procedures if certain conditions were met. The Commission could not accept a decertification petition for at least 2 years after the first exclusive representative was certified, and any such petition would have to be supported by 50% or more of the total number of providers. The Commission would then hold a secret mail ballot election for the providers to vote on whether to decertify the exclusive representative.

The proposed law states that activities carried out under it would be exempt from federal anti-trust laws. The proposed law states that if any of its parts were declared invalid, the other parts would stay in effect.

A Yes Vote would allow licensed and other authorized providers of child care in private homes under the state's subsidized child care system to bargain collectively with the state.

A No Vote would make no change in the laws concerning licensed and other authorized family child care providers.

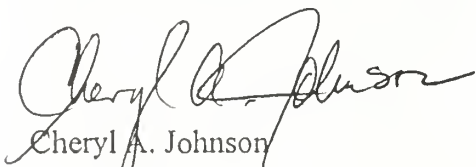
Question 3									
	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Yes	477	465	445	467	458	462	484	419	3677
No	779	616	631	760	600	749	694	689	5,518
Blanks	133	98	97	154	157	134	145	135	1053
Total	1389	1179	1173	1381	1215	1345	1323	1243	10248

QUESTION - 4 THIS QUESTION IS NOT BINDING

Shall the state representative from this district be instructed to vote in favor of a resolution calling upon the President and Congress of the United States to end the war in Iraq?

Question 4									
	Pct 1	Pct 2	Pct 3	Pct 4	Pct 5	Pct 6	Pct 7	Pct 8	Total
Yes	665			659		678	689	575	3266
No	561			542		519	458	522	2602
Blanks	163			180		148	176	146	813
Total	1389	0	0	1381	0	1345	1323	1243	6681

A true copy: Attest


Cheryl A. Johnson
Town Clerk

Chief of Police that such vegetation or structure will not restrict visibility in such a way as to hinder public safety.

For purposes of this by-law, the Downtown business district is defined as that portion of the Business B Zoning District that is generally bounded by the MBTA rail line, Woburn Street and a line east of Main Street.

5.2.10.3 **Residential Districts**

On any lot in a residence district, no building, fence, wall, landscaping, parking of vehicles, placement of signs, or the placement of or growing of any other obstruction between the height of 2 ½ feet and a height of 8 feet shall be located within 5 feet of the front lot line unless it can be demonstrated to the satisfaction of the Chief of Police that such vegetation or structure will not restrict visibility in such a way as to hinder the safe entry or exit of vehicles from any driveway to the street.

5.2.10.4 **Exemptions**

- (a) Principal buildings existing on a lot at the time of adoption of this bylaw shall not be required to conform to this bylaw. Shade trees planted by the Town of Reading, mailboxes, street and traffic signs, and utility poles are also exempt from the provisions of this bylaw.
- (b) Fences of "open-type construction" defined herein as a fence constructed so that its vertical surface area is unobstructed, enabling motorists and pedestrians to have a clear view through such fence (e.g., a fence of chain-link or post and rail construction).

On motion by Timothy R. Twomey, Precinct 4, it was moved to delete Section 5.2.10.3 in its entirety and renumber the following sections.

Motion carried.

On motion by George V. Hines, Precinct 7, it was moved to remove "Shade trees planted by the Town of Reading," from Section 5.2.10.4.

Motion did not carry.

Original Motion as amended did not carry.

Note – language shown in **bold and underlined** is a change from the warrant article.

ARTICLE 1 – On Motion by Ben Tafoya, it was moved to remove Article 1 from the table.

ARTICLE 1 – Town Manager Peter Hechenbleikner presented Town Meeting with the following update on the Addison Wesley/Pearson Site.

ADDISON WESLEY / PEARSON UPDATE

- The AW/P office campus has been closed for several years, other than for Town Elections
- The Town worked with the property owner to develop the current zoning on the property

5.5.8.8- Enforcement. The Police Department, Zoning Officer and/or other agent designated by the Town Manager shall enforce the restrictions of this bylaw. Fines shall be assessed and collected in the amount of up to \$300.00 for each violation. Each day or portion thereof that a violation continues shall constitute a separate offense. Any alleged violation of this bylaw may, in the sole discretion of the enforcing agent, be made the subject matter of non-criminal disposition proceedings commenced by such agent under **Section 21D of Chapter 40 of the General Laws.**

On motion by Mary Ellen O'Neill, Precinct 6, it was moved to amend Section 5.5.8.3 by removing the words "except that set-up and delivery may take place as early as 6:30 a.m."

Motion did not carry.

On motion by Mary Ellen O'Neill, Precinct 6, it was moved to amend Section 5.5.8.3 by changing revised time of 7 a.m. on Saturdays back to 8 a.m.

Motion did not carry. Change in amendment stands.

On motion by Jeffrey W. Struble, Precinct 7, it was moved to remove from Section 5.5.8.2 under second bulleted item the words "by a small contractor".

Motion carried.

Note – language shown in **bold and underlined** is a change from the warrant article.

ARTICLE 15 as amended carried - Unanimous vote declared by Moderator

ARTICLE 16 – On motion by Camille W. Anthony, member of the Board of Selectmen, and amendment by Timothy R. Twomey, Precinct 4, it was moved to amend the General Bylaws of the Town of Reading by adding the following Section 5.2.10 entitled "Sight Triangles:"

5.2.10 — **Sight Triangles**

5.2.10.1 **Definition**

A sight triangle is defined as that area formed by the intersection of property lines and a straight line joining said property lines to the street or right of way at a point 25 feet distant from the point of their intersection. For corner lots, the sight triangle is determined from the point of intersection of their tangents.

5.2.10.2 **Corner Lots**

Except in the Downtown business district, no building, fence, wall, landscaping, parking of vehicles, signs, or the placement of or growing of any other obstruction between the height of 2 ½ feet and a height of 8 feet shall be located within the sight triangle so as to obstruct visibility in a manner that will jeopardize the safety of vehicles or pedestrians, **unless it can be demonstrated to the satisfaction of the**

- 7:00 a.m. and 8:00 p.m., Monday through Friday;
- 7:00 a.m. to 5:00 p.m. on Saturdays;
- None on Sundays and legal holidays.

5.5.8.4 - Exemptions. The restrictions set forth in this bylaw shall not apply to any work performed as follows:

- By any Federal or State Department, Reading Department of Public Works, the Reading Municipal Light Department and/or any contractors working directly for these agencies, when working within a public way or within easements;
- By a resident on or in connection with his residence, without the aid of hired contractors, whether or not such residence is a detached single family home;
- In the case of less substantial construction performed by a small contractor as defined above.
- In the case of work occasioned by a genuine and imminent emergency, and then only to the extent necessary to prevent loss or injury to persons or property.

5.5.8.5 - Permits. The Chief of Police or his designee (the Chief), may in his reasonable discretion, issue permits in response to written applications authorizing applicants to perform construction during hours other than those permitted by this bylaw. Such permits may be issued upon a determination by the Chief, in consultation with the Building Inspector, the Town Engineer or other Town staff, that literal compliance with the terms of this bylaw would create an unreasonable hardship and that the work proposed to be done (with or without any proposed mitigative measures) will have no adverse effects of the kind which this bylaw seeks to reduce. Each such permit shall specify the person authorized to act, the dates on which or within which the permit will be effective, the specific hours and days when construction otherwise prohibited may take place, and any conditions required by the Chief to mitigate the effect thereof on the community. The Chief may promulgate a form of application and charge a reasonable fee for each permit. No permit may cover a period of more than thirty days. Mitigative measures shall include notice to residents in the surrounding area, and other mitigation as determined by the Chief. Objections by such residents shall be noted by the Chief and shall be taken into account when considering issuance of such permit.

5.5.8.6 - Unreasonable Noise. Regardless of the hour or day of the week, no construction shall be performed within the Town in such a way as to create unreasonable noise. Noise shall be deemed unreasonable if it interferes with the normal and usual activities of residents and businesses in the affected area and could be reduced or eliminated through reasonable mitigative measures.

5.5.8.7 - Copy of Bylaw. The Building Inspector shall deliver a copy of this bylaw to each person to whom it issues a building permit, razing permit, electrical permit, plumbing permit, gas permit or mechanical permit at the time that the said permit is issued.

5.5.8.8- Enforcement. The Police Department, Zoning Officer and/or other agent designated by the Town Manager shall enforce the restrictions of this bylaw. Fines shall

- Total area of approximately 90,000 Square Feet plus streets
 - Zoned S-15 – 15,000 s.f. lots
 - Topographically “challenged – ledge and hills
 - Full access to utilities
-
- Receive proposals
 - Review proposals with the Task Force and with the community – public process
 - Recommend purchase to the Board of Selectmen
 - Board of Selectmen award sale
 - Board of Selectmen enter into a Purchase and Sale agreement
 - Close the transaction subject to conditions as established.
 - Proceeds of the sale go into the Sale of Real Estate fund, perhaps for purchase and development of other open space

ARTICLE 14 – On motion by James E. Bonazoli, Vice Chairman of the Board of Selectmen, it was voted to accept the provisions of Mass. Gen. Laws c. 39 section 23D as to all adjudicatory hearings conducted by all town boards, committees and commissions.

ARTICLE 15 – On motion by Stephen Goldy, member of the Board of Selectmen, and amended by Jeffrey W. Struble, Precinct 7, it was voted to amend the General Bylaws of the Town of Reading by adding the following Section 5.5 entitled “Construction Hours and Noise Limits”

5.5.8 - Construction Hours and Noise Limits

5.5.8.1 - Purpose. The intent of this bylaw is to regulate the hours during which construction and demolition activities may take place within the Town and otherwise to limit the impact of such activities on nearby residents and business.

5.5.8.2 - Definition

“Construction” shall mean and include the construction, reconstruction, alteration, repair, demolition and/or removal of any building, structure or substantial part thereof if such work requires a building permit, razing permit, electrical permit, plumbing permit, gas permit, or mechanical permit. “Construction” shall also include excavation that involves the use of blasting jackhammers, pile drivers, back hoes and /or other heavy equipment. “Construction” shall also include the starting of any machinery related to the above; deliveries; fueling of equipment; and any other preparation or mobilization for construction which creates noise or disturbance on abutting properties.

- “Small Contractor” shall mean a licensed person hired to perform less substantial construction work.
- “Less Substantial Construction” shall mean work performed by a small contractor entirely on the interior of a building, with no evidence of such activity visible or audible at the property line of the property where construction is taking place.

5.5.8.3 - Hours. No person shall perform any construction within the Town except between the following hours, except that set-up and delivery may take place as early as 6:30 am:

ARTICLE 2 – On motion by Gail F. Wood, Precinct 2, it was moved to remove Article 2 from the table.

Motion carried.

ARTICLE 2 – On motion by Gail F. Wood, Precinct 2, it was moved that the Board of Selectmen be and hereby are instructed to bring to Town Meeting any proposed sale of the land on Oakland Road.

Motion carried.

ARTICLE 2 – On motion by William C. Brown, Precinct 8, it was moved that the School Committee be and hereby are instructed to transfer care, custody and control of the Library parking lot on Deering Street to the Board of Selectmen.

Motion did not carry.

ARTICLE 2 – On motion by Gail F. Wood, Precinct 2, it was moved to lay Article 2 on the table.

Motion carried.

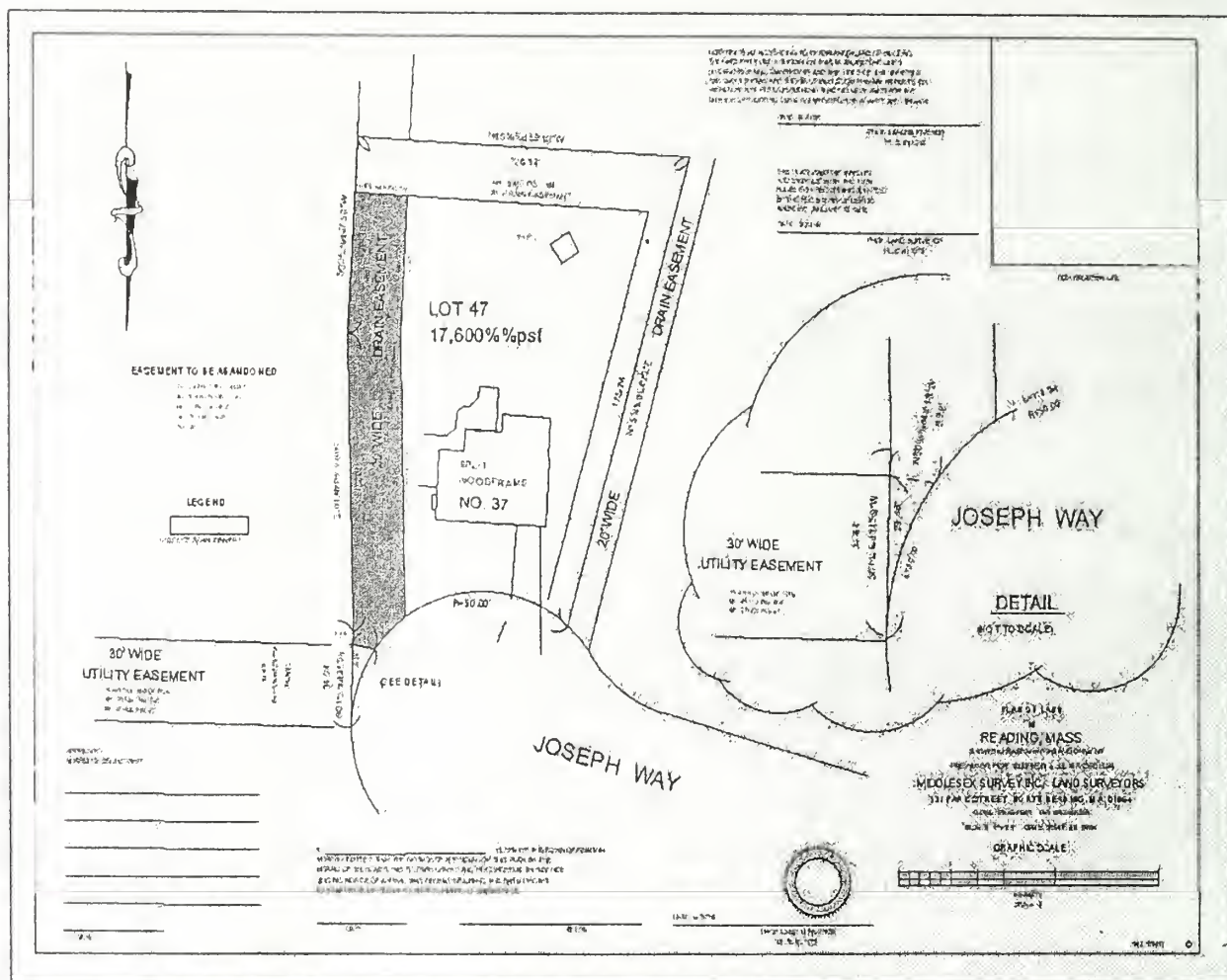
ARTICLE 13 – On motion by Gail F. Wood, Precinct 2, it was moved to remove Article 13 from the table. (*see above vote*)

Motion carried.

OVERVIEW

- Owned mostly/entirely by the Town
- Taken for tax title
- On July 31, School Committee voted to “Relinquish all rights, if any..”
- May 4, 2006 Town Meeting Instructional Motion -





ARTICLE 13 – On motion by Richard W. Schubert, member of the Board of Selectmen, it was moved that the care, custody, and control of the parcels shown on Assessors Map 123, and identified as parcels 16-32, 34, 48-54, 58-62 and 139 as well as the unimproved portions of the ways shown on Assessors Map 123 and identified as Cold Spring Road, Grandview Avenue, Tower Road, Chestnut Street & Oakland Road, which are located within, between or which abut the aforementioned parcels, be transferred from the School Department to the Board of Selectmen.

2/3 vote required
64 voted in the affirmative
67 voted in the negative

Motion did not carry.

On motion by Gail F. Wood, Precinct 2, it was moved to lay Article 13 on the table.

Motion carried.

How Can You Help?

- Vote YES on Article 11!
- www.PlayatWoodEnd.org
- Give us your support for the Hamburger Helper grant –mdverrier@comcast.net

THANK YOU FOR MAKING THIS DREAM A REALITY!!!



ARTICLE 12 – On motion by Richard W. Schubert, member of the Board of Selectmen, it was voted to authorize the Board of Selectmen to release all of the Town's right, title and interest in a twenty (20) foot wide drainage easement located upon the property at 37 Joseph Way, Assessor's Map 191, Parcel 47, presently owned by Stephen A. and Julie A. Voegelin, as shown on a plan entitled "Plan of Land in Reading, MA Showing Easement Abandonment", prepared by Middlesex Survey Inc. Land Surveyors of 131 Park Street, North Reading, MA 01864 dated September 20, 2006.

2/3 vote required
Declared unanimous by Moderator

Subsequent Town Meeting
November 16, 2006

10/15/06	Confirm all food vendors/build day	Cote/Calareso	
10/20/06	Wood Fiber delivered	Cataldo, Verrier	Have wood fiber dumped area next to ? How many people needed to unload the truck? DPW has a forklift attachment & Will provide this plus the driver to assist. How much needs to be done by hand? Will need to secure the site w/caution tape to keep people out. Notify committee & all volunteers on hand Wood fiber spread Tape removed & park ready to go Thank you letter to community Request Funding for rubberized surfacing Mailing
10/16/06	Playground equipment arrives Unload from truck	Cataldo, Feudo	
10/21/06	Build Day	Cataldo, Feudo	
10/22/06	Build Day 2		
10/26/06	Park open to public	Feudo & Davidson	
10/26/06	Publicity	Grayson/Texiera	
11/1/06	Town Meeting	Brzezinski/Verrier	
1/1/07	New Year – Fundraising	Committee	
1/15/07	Fundraising Event	Brzezinski	
2/28/07	Order Donor Bricks	Brzezinski	
4/1/07	Fundraising Goal	Team	Raise TOTAL amount!
4/1/07	Publicity	Grayson/Texiera	Ribbon Cutting Publicity
Spring 2007	Fencing Order bench(es) Installation of rubber surface Ribbon Cutting	Cataldo/Feudo Brzezinski Verrier, Feudo Team	PO will be via Gametime Invite Selectmen, Manager School

Financial Request

\$42,600

- \$4500.00 Actual cost of materials for the fence
- \$38,100.00 Quote to install poured in place rubberized surfacing for 3700 square feet of play surface.

		Calareso	Conservation Comm re moving playground to upper culvert Scheduled for 9/13
9/6/06	Send Backpack Flier Home to recruit volunteers for Build Day	J. Calareso	
9/8/06	Fundraising Goal	Team	Need \$69,800 in account to order
9/11/06	Purchase Order completed/ Equipment ordered	Town-John Souza	Town will handle the Purchase Order Verrier responsible for getting component listing & associated prices from vendor
9/15/06	Secure food vendors for build day	Cote/W. Calareso	
9/27/06	Dream Dinner Fundraising Event	W. Calareso	North Andover
10/1/06	Phase III Fundraising Goal	Team	\$75,000
10/5/06	Fuddruckers Fundraising Event	Committee	Need volunteers to man table
10/6/06	Order Engineered Wood Fiber Safety Surfacing	Verrier, Feudo	Need additional \$5400 in account to order
10/14/06	Wood End Harvest Fair	Committee	Need volunteers to man table
Prior to 10/15/06	Bring fill to site	DPW	Feudo will ask Mike Beauvais to assist Needs to be completed sometime in early ??
Prior to 10/15/06	Holes augered – playground vendor responsible for marking holes	Vendor & DPW	DPW will auger the holes
Prior to 10/15/06	Walkway completed and berm built	Cataldo/Brezezinski/ Verrier, Feudo	Feudo coordinating w/ engineers to layout walkway; Brezezinski coordinating f/u with Town to have how lighting added to current parking lot
	Add low lighting to field area Publicity	Grayson/Texiera	Articles/letters in local paper. Call radio stations, media, etc.
10/15/06	Building containment box	Cataldo	Need volunteers to assist with this-John

TIMELINE TO INSTALLATION

Date	Activity	Responsible	Comments
3/18/06	Fundraising Committee Formed		
4/15/06	Design Website	Brzezinski	
4/30/06	Solicit minimum 20 Flagship Donors – Flagship Donor Backpack		
5/1/06	Flier to go home w/students	Calareso/Brzezinski	
5/1/06	Postcard Mailing to Residents	Cataldo/Tighe/Davidson	Completed & mailed
5/15/06	Mailing to local businesses	Carpinito/Herrick	Completed & mailed
Ongoing	Contact Vendors on State Bid List	Verrier/Davidson	3 Vendors Contacted
6/15/06	Phase I Fundraising Goal	Team	Reached Early (5/06) \$25,000
6/21/06	Design Day	Team	included!
July	Game Time Pitch Landscape Pitch	Team	
7/19/06	Mark site	Cataldo, Feudo, DPW	completed-site marked off – final measurement is 75' X 100'
7/20/06	Ensure no utilities involved	Dig Safe	Town arranging Dig Safe
7/26/06	Decision on vendor & design	Committee & Feudo	Chose Game Time Check for ledge – if we have to let vendor know ASAP – large boulders found
7/28/06	Test Pit dug	DPW & Feudo	Large enough to change location – now upper culvert – postpone date to ?
8/15/06	Phase II Fundraising Goal	Team, Conservation Feudo, Cataldo	Reached Early (6/06) \$50,000
8/16/06	Conservation Committee Mtg	Brzezinski, Verrier,	Need to meet with

Cost Consciousness

- We save \$20,000 alone by building the playground by a community build – 140 volunteers.
- In-Kind Donations that were solicited by the committee
 - Concrete for equipment
 - Concrete for walkway
 - Labor for fence
 - Heavy Equipment
 - Custom Made Connecting ramp to walkway
 - Build day food
 - Web site design and maintenance
 - Materials and tool rental for build day
 - Total Estimated value of in-kind donations \$17,500
- Ongoing Fundraising

Budget/Expenses

PLAYGROUND ESTIMATED COSTS

Playground Equipment & Installation	\$ 70,000.00
Donor Bricks & Brick gathering area	\$ 8,000.00
Fencing	\$ 4,500.00
Wood Fiber Fill	\$ 6,500.00
Rubberized Surfacing to Provide True Handicapped Access	\$ 40,000.00
Benches	\$ 1,000.00
Wood, Build Day Supplies, etc.	\$ 500.00
Miscellaneous Costs	\$ 500.00
Sunshade for Playground	\$ 8,000.00
Fundraising Costs	\$ 2,000.00
Total Budgeted Costs	\$141,000.00

ACTUAL EXPENSES through October 24, 2006

Playground Equipment - Game Time	\$ 69,986.00
Wood Fiber	\$ 6,531.00
Fence	\$ 4,500.00
Filing Fees/Advertising Fees	\$ 110.00
Misc. materials for Build (wood, concrete blocks, paint, stain, etc.)	\$ 500.00
Fundraising Expenses:	\$ 1,630.00
Total Expenses to Date	\$ 83,257.00

DONATIONS through September 10, 2006

Money Received from Individuals & Families	\$ 49,218.00
Money Received from Businesses	\$ 10,843.00
Money Committed from Individuals & Families but not yet received	\$ 1,000.00
Money Committed from Businesses but not yet received	\$ 1,200.00
Grants Received	\$ 9,000.00
CVS/Pharmacy \$5000	
Eastern Bank \$1000	
Home Depot \$3000	
Government (local & state & federal)	\$ -
Wood End PTO Donation	\$ 2,454.00
These funds are being received as expenses are incurred.	
Total Funds Committed/Received as of September 10, 2006	\$ 73,715.00

IN-Kind Donations

Concrete	McClellan Concrete	1200
Excavation Equipment	Commonwealth Tank	
	Granada Earthmoving	
Installation	Volunteers	
Materials	Home Depot	
Tool Rental	Home Depot	
Misc. Materials	Lowe's (\$250)	
Food for Build Day	Dominoes	
	Papa Ginos	
	Starbucks	
	Bagel World	
	Hood	
	Dunkin Donuts	
	Monadnock Spring Water	
Website Design	Northeast Cyber	
Website Maintenance	Pape Boston	
Connecting Ramp & Handrails		5000
Total Estimated Value of Inkind Donations		15000

MONETARY COMMITMENTS through October 27, 2006	
Money Committed from Individuals & Families but not yet received	\$ 500.00
Money Committed from Businesses but not yet received	\$ 3,000.00
Matching Funds Not Yet Received	\$ 2,850.00
Wood End PTO (Money being received as expenses are incurred)	\$ 500.00
AAD Sunshade Grant	\$ 8,000.00
Total Funds Committed as of October 23, 2006	\$ 14,850.00
TOTAL COMMITTED/RECEIVED as of 10/27/06	\$100,341.53

Fundraising Sources

Grants

Local Businesses

Flagship Families & Individuals

Individual Donations

In-Kind Donations

The Community Playground at Wood End

****Budget/Financial Statement**

10-Sep-06

Playground Construction Estimated Costs

Playground Equipment & Installation	\$ 69,900.00
ADA Compliant Walkway with Donor Bricks	\$ 7,600.00
Fencing	\$ 5,600.00
Wood Fiber Fill	\$ 5,400.00
Rubberized Surfacing to Provide True Handicapped Access	\$ 37,000.00
Benches	\$ 2,000.00
Replacement Tools	\$ 500.00
Fundraising Costs*	\$ 2,000.00

Total Budgeted Costs **\$130,000.00**

** Please note that the Wood End PTO has donated \$2,454 which is being used for fundraising expenses. We are a 100% volunteer organization. As such, our expenses are minimal.*

EXPENSES through September 10, 2006

Mailings	\$ 730.00
Printing	\$ 650.00
Website Domain Name	\$ 25.00
Envelopes/Stamps	\$ 50.00

Total Expenses to Date **\$ 1,455.00**

Subsequent Town Meeting
November 16, 2006

Integration

Communication

The COMMUNITY Playground at Wood End

- Safety rated for children ages 5 & up.
- Integrated play environment for siblings and peers to play together.
- Fun & exciting options for preschoolers available at Hunt Park & the Tot Lot.
- Families from the entire Reading Community using the adjacent fields for youth sports & activities



INCOME STATEMENT

DONATIONS through October 27, 2006	
Money Received from Individuals & Families	\$ 58,809.55
Money Received from Businesses	\$ 15,556.98
Money Received from Matching Donations	\$ 625.00
Wood End PTO	\$ 1,500.00
Money Received from Grants	\$ 9,000.00
CVS/Pharmacy \$5000	
Eastern Bank \$1000	
Home Depot \$3000	
TOTAL MONEY RECEIVED AS OF 10/23/06	\$ 85,491.53

The Community Playground at Wood End



a group of parents got together and decided we needed a playground for our kids...

picture story here - growing up in US - playgrounds - an experience that all are familiar with

Our Vision

What is Reading Lacking in Terms of Playgrounds?

- A Challenging Environment for Elementary & Middle School Students
- An *Inclusive* Playground

Reading an innovative Leader

ADA compliance is not the same as *inclusion*. Most Reading parks just are not usable by children with physical disabilities

What Do We Mean By Disability?

- Wheel Chairs
- Walkers
- Balance Issues
- Canes
- Sensory Issues
- Communication issues
- Children/grandparents/parents
- Unborn children – growing population

What Makes the Community Playground at Wood End Unique

Access

- Allow adults and children with physical disabilities full access to a Reading Playground
- Expand the playground as planned, so that there is a walking distance playground in all areas of town.
- Provide all community members a safe, challenging area to rest and play while using the ball fields.

In addition, to these stated objectives there is now the additional benefit of having an alternate playground in town while plans are made to renew the Imagination Station area.

Given the unexpected return of almost \$50,000 from the school department budget, and the fact that the \$200,000 recreational grant from the state has already been allocated to two artificial playing fields, we ask Town Meeting to allocate these funds to play for the specialized surfacing needed to provide full access.

MOTION UNDER ARTICLE 3 2006 SUBSEQUENT TOWN MEETING

Move that the Town vote to amend the FY 2007 - FY 2011 Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter and as previously amended, by adding/modifying the following projects:

FY07:

- \$ 1,500 added to Window & Door (Killam) BLS-102B (line J3)
 - \$ 5,000 for Boiler feed (Birch Meadow) BLS-122A (line J3)
 - (\$ 5,000) removed for Kitchen (Birch Meadow) BLS-121A (line J3)
 - \$ 25,000 for Wide Area Network FIN-209A (line J15)
 - \$ 20,000 for Financial Systems planning FIN-220 (line J6)
 - \$ 9,000 for Handguns & Associated Leather PSP-220 (line J9)
 - \$ 20,000 for Fuel system replacement PWE-400 (line J10)
 - **\$ 42,600 for Playgrounds (Wood End) PWP-010B (line J14)**
 - \$525,000 for Downtown Improvements PWR-560 (line J11)
 - \$ 29,705 for Roadwork on Governor's Drive PWR-560* (line J11)
- *Funded by Sale of Real Estate

FY08-FY11:

- \$125,000 for Playgrounds (Imagination Station) PWP-010A
- \$300,000 for Artificial Turf at a Middle School PWP-030
- \$500,000 for Artificial Turf at a second Middle School PWP-031
- \$1.0 million for Artificial Turf at a baseball field PWP-031

Board of Selectmen

SUBSEQUENT TOWN MEETING

Reading Memorial High School

November 16, 2006

Town Meeting was held in the newly built High School Auditorium.

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:40 p.m., there being a quorum present. The Moderator led the Town in the Pledge of Allegiance to the Flag.

ARTICLE 11 – On motion by Camille W. Anthony, member of the Board of Selectmen, it was voted to appropriate the sum of \$42,600 from tax levy, state aid and non-property tax local receipts for the construction of a playground at the Wood End School to provide for handicapped access and fencing, such moneys to be spent under the direction of the Town Manager.

On motion by Gary D. Phillips, Precinct 6, it was moved that the Town vote to instruct the School Department to fund \$42,600 from their 2007 operating budget....."for the construction of...".

Motion to amend did not carry.

On motion by Harvey (Pete) J. Dahl, Precinct 7, it was voted to move the question on the amendment.

2/3 vote required
120 voted in the affirmative
14 voted in the negative

Elizabeth Bostic and Monette Verrier gave the following presentation on the funding process for Wood End:

"To see if the town will appropriate or transfer from free cash, a sum in the amount of forty-two thousand, six hundred dollars (\$42,600) to pay for:

- 1. The installation of rubberized surfacing to allow for full accessibility by physically challenged people and their families at the Community Playground at Wood End*
- 2. A fence on three sides of the play area for safety purposes."*

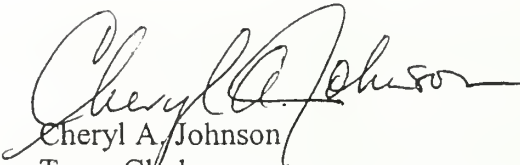
Every child deserves a right to play and to enjoy the experience of just being a kid. Children, regardless of their abilities should be able to play at a playground to the highest level of their own ability. The Community Playground at Wood End will be universally accessible to children of all abilities. So often children with disabilities are prevented from taking part in typical playground activities, costing them opportunities for great developmental gains and the opportunity to just have fun.

The Community playground at Wood End has been designed to be a true Reading community playground that meets several objectives:

On motion by William C. Brown, Precinct 8, it was moved to adjourn at 10:45 p.m. to meet at 7:30 p.m. at the new Reading Memorial High School Auditorium, on Thursday, November 16, 2006.

155 Town Meeting Members were present.

A true copy. Attest:


Cheryl A. Johnson
Town Clerk

Purpose

- Disease prevention through immunization programs
- Promotion of lifestyle changes through medical screening
- Treatment of the uninsured

Health Promotion

- \$4,000
- Equipment replacement and repair
- Brochure printing
- Screening materials
 - Cholesterol cassettes
 - Tubersol for TB screening

ARTICLE 7 – On motion by Elaine L. Webb, Chairman of the School Committee, it was voted, pursuant to MGL Chapter 30B, Section 12, to authorize the School Committee to enter into a contract/lease, including all extensions, renewals and options, for the provision of educational banking facilities to serve the Reading Memorial High School community, said banking facility to be located at the Reading Memorial High School, for a period greater than three years but not exceeding 10 years upon such terms and conditions determined by the School Committee.

ARTICLE 8 – On motion by James E. Bonazoli, Vice Chairman of the Board of Selectmen, it was voted to appropriate the sum of \$167,995 from MGL Chapter 90 available funds for highway projects.

ARTICLE 9 – On motion by Stephen Goldy, member of the Board of Selectmen, it was voted to transfer from the “Landfill Closure and Post-Closure Monitoring Fund” established by Article 4 of the December 9, 2002 Special Town Meeting in accordance with the requirements of the Enterprise Fund Agreement between the Town of Reading and the Department of Environmental Protection relative to the town’s municipal solid waste disposal facility, the sum of \$2,415,420 to the Sale of Real Estate Account.

ARTICLE 10 – On motion by Elaine L. Webb, Chairman of the School Committee, it was voted to amend the vote taken under Article 5 of the January 13, 2003 Special Town Meeting to appropriate by borrowing, an additional sum of one million five hundred and thirty two thousand dollars (\$1,532,000) to be added to excluded debt as approved by the Director of Accounts, Division of Local Services, for the purpose of making extraordinary repairs and/or additions to the Reading Memorial High School at 62 Oakland Road, including the costs of engineering and architectural fees, plans, documents, cost estimates, and related expenses incidental thereto and necessary in connection therewith, said sum to be expended by and under the direction of the School Committee; and voted to authorize the School Building Committee, the School Committee, or any other agency of the Town to file applications for a grant(s), loan(s), exclusion(s), and/or other sources of additional funding to be used to defray the cost of all or any part of the cost of the project; and voted to authorize the School Committee to enter into all contracts and agreements as may be necessary to carry out the purposes of this Article.

2/3 vote required
130 voted in the affirmative
13 voted in the negative

Reserves	(0.3)	(0.2)	
Water Rate	\$7.60	\$9.20	+20% increase

Current Status	FY06	FY07	FY07*	FY08	FY09
Treatment Plant	1.93	1.57	1.48	0.28	0.28
Distribution	0.80	0.94	0.94	1.90	1.94
Summer MWRA		0.66	0.66	0.87	0.92
Full MWRA			1.01	1.79	2.62
Misc.	0.93	1.03	1.08	1.18	1.37
Reserves			(0.4)	(0.3)	(0.2)
Water Rate	\$4.78	\$5.59	\$6.36	\$7.60	\$9.20

ARTICLE 6 – On motion by Ben Tafoya, Chairman of the Board of Selectmen, it was voted, in accordance with MGL Chapter 44, Section 53E½, to establish a Health Clinics Revolving Fund for the purpose of using the funds generated through receipts from clinics and third party reimbursements, to be spent on costs associated with holding clinics including but not limited to part time salaries, supplies, travel, training, etc.; and to authorize expenditures from the Health Clinics Revolving Fund not to exceed \$25,000 during Fiscal Year 2007 for these purposes, funds to be administered by the Health Services Administrator.

READING PUBLIC HEALTH

Core Functions

- ☐ Prevent
- ☐ Promote
- ☐ Protect

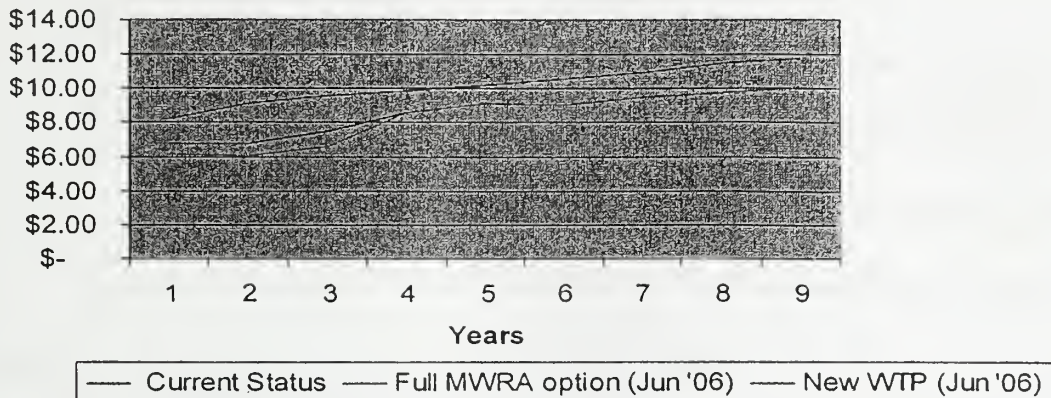
Funds reimbursed from 3rd party billing

- ☐ BOH applied and received provider number
- ☐ Pneumonia and flu immunization reimbursed by insurance for clients over 65.
- ☐ Filing completed by consultant

Immunization Program

- ☐ \$18,000 cost of immunization program to BOH for only vaccine not supplied by the state.
 - Guaranteed flu vaccine for homebound clients and first responders
 - Human Anti - Rabies immunization for uninsured
 - Meningitis prevention vaccine adolescents

Water Rates - Projected changes since June '06



	FY07*	FY08	Projected Spring '07
Treatment Plant	1.48	0.28	Pay remaining debt & minimal staff
Distribution	0.94	1.90	Begin to repay past water main repairs as debt (\$0.6); budget for current repairs as capital (\$0.5)
Summer MWRA	0.66	0.87	
Full MWRA	1.01	1.79	Purchase 100% water (\$1.5); pay interest on buy-in debt (\$0.3)
Misc.	1.08	1.18	
Reserves	(0.4)	(0.3)	Use reserves
Water Rate	\$6.36	\$7.60	+19% increase

	FY08	FY09	Projected Spring '08
Treatment Plant	0.28	0.28	
Distribution	1.90	1.94	
Summer MWRA	0.87	0.92	
Full MWRA	1.79	2.62	Purchase 100% water (\$1.6); repay full share of buy-in debt (\$1.0)
Misc.	1.18	1.37	

- Identify a list of capital 'catch-up' items to be funded by one-time revenue or excess free cash in FY 2007.

FY2007 Capital Plan

- Annual Funding Mechanism \$ 782,900
- Verizon Funding \$ 195,000
- FY07 Capital Plan (Budget) \$ 977,900
- Additional Appropriation (Fall 2006) \$ 700,000
- Total Appropriation (Capital Plan) \$ 1,677,900

Water (in \$ millions)

	FY06	FY07	Adopted Spring '06
Treatment Plant	1.93	1.57	Budget \$0.3k in debt for TM water decision; reduce capital (\$0.6k)
Distribution	0.80	0.94	
Summer MWRA		0.66	Begin to pay for debt (\$0.13) and water (\$0.53)
Full MWRA			
Misc.	0.93	1.03	Benefits(\$0.36), Discount (\$0.46)
Reserves		none	
Water Rate	\$4.78	\$5.59	+17% increase

	FY07	FY07*	*Proposed Fall '06
Treatment Plant	1.57	1.48	Repay \$0.5 WTP debt
Distribution	0.94	0.94	
Summer MWRA	0.66	0.66	
Full MWRA		1.01	Purchase water beyond summer usage
Misc.	1.03	1.08	Benefits(\$0.30), Discount (\$0.57)
Reserves		(0.4)	Use reserves to help offset rate increase
Water Rate	\$5.59	\$6.36	+14% increase

OVERVIEW

General Fund Reserves

- Net Available Revenue FY08 \$64,944,392
- FINCOM reserves goal 5% NAR \$ 3,247,220

- Reserve status 6/30/06
 - Free cash \$3,233,500
 - Stabilization Fund \$ 851,000
 - FINCOM FY07 Reserves \$ 141,700

TOTAL RESERVES \$4,226,200 6.5% NAR
 EXCESS of 5% NAR \$ 978,980

EXCESS of 5% NAR \$ 978,980
 FY07 Budget \$ 78,645
 FY07 Capital \$ 305,500
 Remaining excess reserves \$ 594,835 (5.9% of NAR)

OVERVIEW

General Fund – FY07 Budget

Town Clerk's Office

	FY07 Apr '06	FY07 Nov '06	FY08 projected
FTEs (ee's)	2.5 (4)	2.9 (4)	2.5(3) to 2.9(4)
- Full-time	1.0	2.0	2.0
- Part-time	1.5 (3)	0.9 (2)	0.5(1) to 0.9(2)
- Benefits	3.0	3.0	3.0
Wages	\$109k	\$120.0k	\$120-129k
Sick/vac.		\$ 7.5k	
TOTAL	\$109k	\$127.5k	\$120-129k

Capital Plan Goals

- Identify a sustainable funding mechanism;
- Create a long-term capital plan - balance the first five years against this funding mechanism;
- Isolate large one-time capital items that may need funding outside of this regular mechanism;

J3 (Bldg-S)	Kitchen (Birch Meadow)	\$5,000	
J10 (DPW)	Fuel system replacement		\$20,000
J15 (Finance)	Wide Area network – 2nd loop		\$25,000
J3 (Bldg-S)	Window/Door (Killam)		\$1,500
J4 (Bldg-T)	Window/Door (Library)		\$20,000
J4 (Bldg-T)	Window/Door (Town Hall)		\$10,000
J6 (Finance)	Web site redesign		\$15,000
J9 (Police)	Handguns & Associated leathers		\$9,000
J4 (Bldg-T)	Carpet/flooring (Library)		\$25,000
J10 (DPW)	Loader JD#624 (1993 – 10yr avg life)		\$135,000
J2 (Schools)	Middle School computers		\$40,000
J5 (ComSvc)	Flexible Account		\$5,000
J11 (Roadway)	Governor's Drive Improvements*		\$29,705
	Net from Sale of Real Estate Fund*		\$29,705
	Net from Free Cash		\$305,500
ENTERPRISE			
L1	DPW – Water Salaries (reduced staff)	\$139,844	
L2	DPW-Water Expenses (MWRA water)		\$1,013,000
L2	DPW-Water Expenses (Treatment Plant)	\$129,456	
L2	DPW-Water Expenses (reduced staff benefits)	\$58,272	
L2	DPW-Water Expense (repay \$500,000 Treatment Plant BAN, net)		\$183,714
	Subtotals	\$327,572	\$1,196,714
	Net from a combination of Water Reserves and Increased Water Rates		\$869,142
	Net from Increased Water Rates		\$469,142
	Net from Water Reserves		\$400,000

On motion by George V. Hines, Precinct 7, it was moved to amend Line F12 by removing the shade trees in the amount of \$3750.

Motion did not carry.

2/3 vote required
134 voted in the affirmative
1 voted in the negative

- Options:
 - Declare emergency in FY06 and deficit spend
 - Appropriate funds in FY07 as in this Article
- Article 4 requires a 9/10 vote of Town Meeting

ARTICLE 5 – On motion by Richard W. Schubert, member of the Board of Selectmen, it was voted to amend the following votes taken under Article 15 of the Warrant of the Annual Town Meeting of April 24, 2006, and that the Town vote to appropriate from tax levy, state aid and non-property tax local receipts or transfer from available funds as noted, as the result of any such amended votes for the operation of the Town and its government:

OPERATING			
Account	Description – FY07 Budget	Decrease	Increase
B26	Community Services Salaries – transfer Town Clerk and staff, and Elections & Registrations to the Finance Department	\$146,799	
C12	Finance Salaries – transfer Town Clerk and staff, and Elections & Registrations from the Community Services Dept.		\$146,799
B27	Community Services Expenses – transfer Town Clerk and staff, and Elections & Registrations to the Finance Department	\$ 44,647	
C13	Finance Expenses – transfer Town Clerk and staff, and Elections & Registrations from the Community Services Dept.		\$ 44,647
C12	Finance Salaries – sick-leave buyback and overlap for retirements; replace with full-time Assistant Town Clerk		\$ 18,500
G4	Town Building Maintenance – Flood damage to the Library		\$24,210*
F12	DPW – Parks & Forestry Expenses (shade trees - \$3.75k; Veteran's Flowers - \$3k)		\$ 6,750
J1	Debt Service – BAN interest for Barrows (\$48,074); Interest on refunded taxes (\$5,321).		\$53,395
	Subtotals	\$191,446	\$294,301
	Net from Free Cash		\$78,645
	*Net from Non-Property Tax Local Receipts (fully reimbursed by FEMA & insurance)		\$24,210
CAPITAL			
J3 (Bldg-S)	Boiler Feed (Birch Meadow)		\$5,000

ARTICLE 1 – On motion by Ben Tafoya, Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 1.

ARTICLE 2 – On motion by James E. Bonazoli, Vice Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 2.

ARTICLE 3 – On motion by Stephen Goldy, member of the Board of Selectmen, it was voted to amend the FY 2007 - FY 2011 Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter and as previously amended, by adding (deleting) the following projects:

FY07:

- Window & Door (Killam) add \$1,500
- Boiler Feed (Birch Meadow) \$5,000
- Kitchen (Birch Meadow) -\$5,000
- Wide Area Network: 2nd loop \$25,000
- Financial Systems Planning \$20,000
- Handguns & Associated Leather \$9,000
- Fuel System Replacement \$20,000
- Playgrounds (Wood End – Article 11) \$42,600
- Downtown Improvements \$525,000 (debt in '09)
- Roadwork on Governor's Drive \$29,705 (Sale R/E)
- RMHS building project \$1.532 million (debt excl.)
- Sidewalk Improvements \$325,000 (grant)

FY08-FY11:

- Playgrounds (Imagination Station) \$125,000
- Artificial Turf at a Middle School \$300,000
- Artificial Turf at a 2nd Middle School \$500,000
- Artificial Turf at a Baseball Field \$1.0 million

ARTICLE 4 – On motion by Camille W. Anthony, member of the Board of Selectmen, it was voted to appropriate the sum of \$136,550 from non-property tax local receipts for bills remaining unpaid for fiscal year 2006 for goods & services rendered to the Town related to May 2006 flooding.

9/10 vote required
Unanimous vote declared by Moderator

Overview:

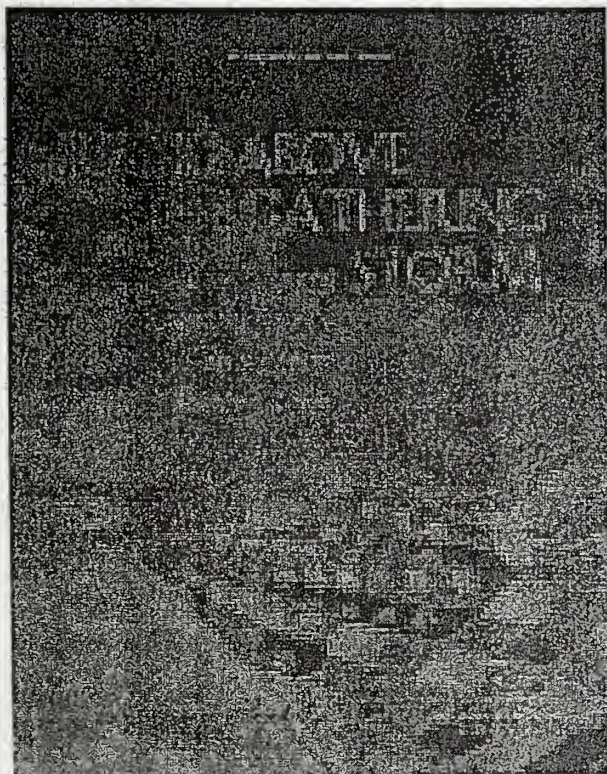
- May 2006 flooding - \$160,760 in unpaid bills
 - \$136,550 are FY06 (prior year – Article 4)
 - \$ 24,210 are FY07 (current year – see Article 5)
- FEMA and the Town's insurance company together will reimburse 100% of these bills – the Town has received the FEMA reimbursement

To use technologies that have not been invented yet...

In order to solve problems that we do not even know are problems yet.

Future Plans for the Reading Public Schools

- Become a District of Excellence in the Teaching and Learning of the STEM Fields (Science, Technology, Engineering & Mathematics)
- Participate in Continuous Improvement Processes
 - Continued NAEYC Accreditation for the RISE Pre-School
 - Elementary Schools Embark on the Blue Ribbon Lighthouse School Improvement Process
 - Middle Schools to seek NEASC Accreditation
 - High School NASSP Breaking Ranks and NEASC Accreditation Standards Initiative
 - Northeast Site of the Blue Ribbon School of Excellence Program
 - Expand the Summer Academic Enrichment Academy
 - Remain Very Aggressive in Seeking Grants and Partnerships that Support the Mission of the Reading Public Schools



Our nation can have the best education in the world. We can be great, innovative, and competitive in the 21st century, and our children can have good jobs of the emerging global knowledge economy. But it will take will, investment and commitment from the President to our local school boards....

Complacency is our enemy and must be conquered. The time for talking is past.

Charles M. Vest, former President of M.I.T. and contributor to Rising Above the Gathering Storm, publication of the National Academy of Sciences, National Academy of Engineering, and Institute of Medicine

*Preparing Reading's Youth
To Be Productive, Informed, Independent, Citizens In
A Global Society*

We will lead and manage our school community to reflect the values and culture of the Reading Community, and guide and support our students to develop the appropriate skills, strategies, creativity and knowledge necessary to be productive, informed, independent citizens in a global society.

Mission

The Reading Public Schools strives to ensure that all students will have common challenging, meaningful learning experiences in the academics, health and wellness, the arts, community service, co-curricular activities and athletics.

We will lead and manage our school community to reflect the values and culture of the Reading Community, and guide and support our students to develop the appropriate skills, strategies, creativity and knowledge necessary to be productive, informed, independent citizens in a global society.

Academics

- 92% of the Class of 2006 attending college
- Acceptances to many fine colleges and universities
- AP and SAT scores continue to be very high
- 2006 MCAS
 - 100% of the RMHS graduating class of 2006 passed
 - Aggressively addressing improvement of MCAS scores across the district as the difficulty of the tests have increased

Accomplishments

- Reading Students Demonstrate Their High Academic Achievement
- Reading Students Display Their Talents Outside the Classroom
- Reading Drama and Band Programs Continue to Dominate
- Reading Sports Teams Show High Level of Success
- Reading Teachers and Administrators Recognized by State and National Organizations and present at numerous state and national conferences
- Reading Schools Recognized for Meeting High Standards

Superintendent's Awards

Daniel Milano
Class of 2007

Kristin Finigan
Class of 2007

*Preparing Reading's Youth
To Be Productive, Informed, Independent, Citizens In
A Global Society*

The Quandary is...

We are currently preparing students for jobs that don't yet exist and...

- Committees being established – if you're interested in servicing on a committee you may contact RCASA through townmanager@ci.reading.ma.us
- Through the efforts of Gary Nihan from the School department and Jane Fiore from the Reading Health Division, the Town has received a \$10,000 planning grant
- RCASA will pursue a larger 3 year grant that will enable us to hire staff and move forward with significant programs
- Meanwhile, through the efforts of the Board and town staff – School Health Education coordinator Gary Nihan, Reading Health Services Administrator Jane Fiore, Reading Recreation Administrator John Feudo, and Police Chief Jim Cormier, RCASA will move forward with programs that we can develop at this level.

ARTICLE 1 – The State of the Schools Report was given by School Superintendent Patrick Schettini:

You are Sitting Right Here



Mission

The Reading Public Schools strives to ensure that all students will have common challenging, meaningful learning experiences in the academics, health and wellness, the arts, community service, co-curricular activities and athletics.

- MWRA approval for discharging WTP tanks to sewer received on September 14, 2006
- MEPA Draft Record of Decision on Phase 1 Waiver received September 14, 2006
- MEPA Secretary's Certificate on NPC received on September 14, 2006
- DEP approved revised sampling schedule on September 25, 2006
- Final Record of Decision on Phase 1 Waiver received from MEPA on October 10, 2006
- DEP inspected plant on October 13, 2006 and will approve shutdown plan

Future Items

- Decommissioning of TWP completed, October 31, 2006
- Submit SFEIR/ITA to MEPA and WRC on November 30, 2006
- Comments on SFEIR due January 5, 2007
- Secretary's Certificate on SFEIR due January 12, 2007
- ITA Application Review Begins when Secretary's Certificate is received
- Meetings with WRC staff
- Water Resources Commission Hearing
- Water Resources Commission Decision
- Submittal to DEP to meet ACO Condition 7(k) within 30 days following last approval
- MWRA Advisory Board presentation and review
- MWRA Board of Directors Presentation and review
- Town is admitted to MWRA as a full time water service community
- WP demolition
- Cease use of full-time MWRA if approvals not granted by December 1, 2007 or by a later date to be agreed to by the Town and MA-DEP

ARTICLE 1 – Town Manager Peter Hechenbleikner gave the following Report on Substance Abuse:

READING COALITION AGAINST SUBSTANCE ABUSE

- Instructional Motion from Town Meeting – November 2005
- Planning process by Chairmen of the Board of Selectmen and School Committee, with the Superintendent of Schools and Town Manager
- Two broad-based and well attended Community Forums – Winter and Spring 2006
- Establishment of board-based Reading Coalition Against Substance Abuse (RCASA) – August 2006
 - 501c(3) private non-profit organization
 - Advantage is to broaden the availability of grants and outside funding, using the Town and/or the RCASA as appropriate
 - 21 member Board representing a broad cross section of the community

Long-term

Goal 4: Promote a common understanding of the affordability issue

Goal 5: Promote Diversity in housing types and households

Goal 6: Promote Neighborhood preservation

Goal 7: Promote Long Term solutions for affordability

NEXT STEPS

Housing Plan

- Submission of Plan to DHCD
- Present Final Plan to Special Town meeting

Zoning Amendments

- Begin Evaluation of 40R/40S
- Simplify PRD overlays

Community Preservation Act

ARTICLE 1 – Town Manager Peter Hechenbleikner gave the following update on MWRA water purchase.

Status of MWRA Buy-in for Full Water Supply

Completed Items

- Special Town Meeting authorizing Town to pursue becoming a full time MWRA water service member and decommissioning and demolishing current WTP on June 15, 2006
- S E A consultants, Inc. retained to assist Town with this process on July 7, 2006
- Board of Selectmen authorized Town Manager to accept the conditions of the Administrative Consent Order (ACO) TM negotiated and to sign on their behalf on July 31, 2006
- ACO signed by Town Manager on August 1, 2006
- MWRA Service Commitment Letter to Town received on August 3, 2006
- Notice of Project Change (NPC) submitted to MEPA on August 7, 2006
- Phase One Waiver Request submitted to MEPA ON August 7, 2006
- Request to MWRA to discharge WTP tanks, for decommissioning under ACO, to MWRA sewer submitted to MEPA on August 25, 2006
- DEP-ACO Condition 7(i) met with submittal on August 25, 2006
- DEP-ACO Condition 7(j), Shutdown of Plant Procedure, met with approval of MA-DEP
- Request to DEP for revised sampling schedule submitted on August 25, 2006
- Water Treatment Facility Shut-Down, end of day August 31, 2006
- Presentation to Water Resources Commission at September 14, 2006 Meeting

- Continue to be subject to 40B developments
- Future state funding may be at risk

A housing plan provides the community with a vision for how we can achieve the 10% goal

- Once certified by DHCD, provides for cooling off period from 40B's
- Must meet minimum annual affordable housing gains equal to 0.75% or greater (66 units per year according to 2000 census)

OVERVIEW OF HOUSING IN READING

To determine Reading's affordable units count, the State uses decennial US Census

	Total	Affordable	%
2000 Housing Units (US Census)	8,823	420	4.7%
2006 Housing Units (Town counts)	9,274	675	7.2%

...the next Census in 2010 will reflect units produced since the 2000 Census

PLAN FINDINGS – HOUSING TRENDS

Reading is a predominantly family community

- Small Households
- Decreasing trade ups
- Increase in empty nesters & early seniors
- Temporary increase in multi-family

Zoning

- Primarily single-family housing
- Lot sizes from 15,000 to 40,000 SF
- Options for PRD's, accessory apartments & mixed use.

Market Forces & State Housing Directives

- PRD & PUD-R
- Chapter 40B & 40R State permits

HOUSING PLAN GOALS

Short-term

Goal 1: Establish a strong public commitment to housing and develop proactive housing policies

Goal 2: Increase Affordable Units

Goal 3: Address mixed-use zoning in Town

SUBSEQUENT TOWN MEETING

Reading Memorial High School

November 13, 2006

Town Meeting was held in the newly built High School Auditorium.

The meeting was called to order by the Moderator, Alan E. Foulds, at 7:37 p.m., there being a quorum present. The Invocation was given by Philip Pacino followed by Reading Memorial High School Band playing the National Anthem and the Pledge of Allegiance to the Flag.

The Warrant was partially read by the Town Clerk, Cheryl A. Johnson, when on motion by, Ben Tafoya, Chairman of the Board of Selectmen, it was voted to dispense with further reading of the Warrant except for the Officer's Return, which was read by the Town Clerk.

ARTICLE 1 – Light Commissioner Phil Pacino presented the Reading Municipal Light Department Annual Report.

Town of Reading Municipal Light Department 2005 Highlights

- The RMLD has moved its fiscal year to a June 30 year ending, which coincides with the Town of Reading's Fiscal Year.
- The RMLD will return \$2,137,387 to the Town of Reading in 2005.
- The kilowatt-hour sales for the period January through June, 2005 were 336,158,249, which represents a 2% decrease as compared to the six-month period ended June, 2004. The decrease was due to milder weather and the recent loss of two large commercial customers.
- The RMLD registered a record peak demand of 167.2 megawatts in July, 2005, which is about 10 megawatts higher than the previous peak.
- The RMLD's revenues for the six-month ending period June, 2005 were \$33.2 million, which produced a Net Income of \$3.3 million.
- The RMLD fuel costs for the period January through June, 2005 were 16.9% higher than in the period January through June, 2004.
- The RMLD has used over \$3 million of reserves to meet its fuel expenses in 2005 so that the fuel cost increases were smoothly passed onto all customers.
- The RMLD is depositing \$1.7 million from Operating Cash into its Deferred Fuel Reserve to help offset anticipated fuel price spikes this coming winter.

ARTICLE 1 – The following Report on Affordable Housing Planned Production was given by CPDC Chairman John Sasso:

Reading Housing Plan 2006 CPDC Presentation

PURPOSE OF HOUSING PLAN

Reading has yet to achieve > 10% affordable housing

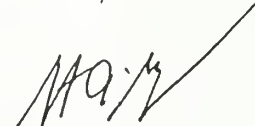
and you are directed to serve this Warrant by posting an attested copy thereof in at least one (1) public place in each precinct of the Town not less than fourteen (14) days prior to November 13, 2006, the date set for the meeting in said Warrant, and to publish this Warrant in a newspaper published in the Town, or providing in a manner such as electronic submission, holding for pickup or mailing, an attested copy of said Warrant to each Town Meeting Member.

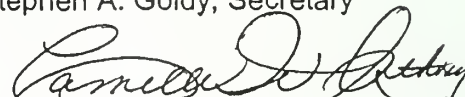
Hereof fail not and make due return of this Warrant with your doings thereon to the Town Clerk at or before the time appointed for said meeting.

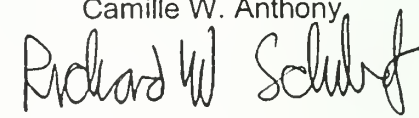
Given under our hands this 26th day of September, 2006.

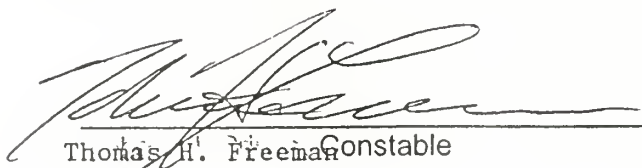

Ben Tafoya, Chairman

James E. Bonazoli, Vice Chairman


Stephen A. Goldy, Secretary


Camille W. Anthony


Richard W. Schubert
SELECTMEN OF READING


Thomas H. Freeman Constable

- (b) Fences of "open-type construction" defined herein as a fence constructed so that its vertical surface area is unobstructed, enabling motorists and pedestrians to have a clear view through such fence (e.g., a fence of chain-link or post and rail construction).

Board of Selectmen

5.3.8.7 - Copy of Bylaw. The Building Inspector shall deliver a copy of this bylaw to each person to whom it issues a building permit, razing permit, electrical permit, plumbing permit, gas permit or mechanical permit at the time that the said permit is issued.

5.3.8.8 - Enforcement. The Police Department, Zoning Officer and/or other agent designated by the Town Manager shall enforce the restrictions of this bylaw. Fines shall be assessed and collected in the amount of up to \$300.00 for each violation. Each day or portion thereof that a violation continues shall constitute a separate offense. Any alleged violation of this bylaw may, in the sole discretion of the enforcing agent, be made the subject matter of non-criminal disposition proceedings commenced by such agent under M.G.L. c. 40, § 21D.

Board of Selectmen

ARTICLE 16 To see if the Town will vote to amend the General Bylaws of the Town of Reading by adding the following Section 5.2.10 entitled "Sight Triangles:"

5.2.10 Sight Triangles

5.2.10.1 Definition

A sight triangle is defined as that area formed by the intersection of property lines and a straight line joining said property lines to the street or right of way at a point 25 feet distant from the point of their intersection. For corner lots, the sight triangle is determined from the point of intersection of their tangents.

5.2.10.2 Corner Lots

Except in the Downtown business district, no building, fence, wall, landscaping, parking of vehicles, signs, or the placement of or growing of any other obstruction between the height of 2½ feet and a height of 8' shall be located within the sight triangle so as to obstruct visibility in a manner that will jeopardize the safety of vehicles or pedestrians. For purposes of this bylaw, the Downtown business district is defined as that portion of the Business B Zoning District that is generally bounded by the MBTA rail line, Woburn Street and a line east of Main Street.

5.2.10.3 Residential Districts

On any lot in a residence district, no building, fence, wall, landscaping, parking of vehicles, placement of signs, or the placement of or growing of any other obstruction between the height of 2½ feet and a height of 8' shall be located within 5 feet of the front lot line unless it can be demonstrated to the satisfaction of the Chief of Police that such vegetation or structure will not restrict visibility in such a way as to hinder the safe entry or exit of vehicles from any driveway to the street.

5.2.10.4 Exemptions

- (a) Principal buildings existing on a lot at the time of adoption of this bylaw shall not be required to conform to this bylaw. Shade trees planted by the Town of Reading, mailboxes, street and traffic signs, and utility poles are also exempt from the provisions of this bylaw.

- “Construction” shall mean and include the construction, reconstruction, alteration, repair, demolition and/or removal of any building, structure or substantial part thereof if such work requires a building permit, razing permit, electrical permit, plumbing permit, gas permit, or mechanical permit. “Construction” shall also include excavation that involves the use of blasting jackhammers, pile drivers, back hoes and /or other heavy equipment. “Construction” shall also include the starting of any machinery related to the above; deliveries, fueling of equipment, and any other preparation or mobilization for construction which creates noise or disturbance on abutting properties.

5.3.8.3 - Hours. No person shall perform any construction within the Town except between the hours of:

- 7:00 a.m. and 8:00 p.m., Monday through Friday;
- 8:00 a.m. to 5:00 p.m. on Saturdays;
- None on Sundays and legal holidays.

5.3.8.4 - Exemptions. The restrictions set forth in this bylaw shall not apply to any work performed as follows:

- By any Federal or State Department, Reading Department of Public Works, the Reading Municipal Light Department and/or any contractors working directly for these agencies;
- By a resident on or in connection with his residence, without the aid of hired contractors, whether or not such residence is a detached single family home;
- In the case of work occasioned by a genuine and imminent emergency, and then only to the extent necessary to prevent loss or injury to persons or property.

5.3.8.5 - Permits. The Chief of Police or his designee (the Chief), may in his reasonable discretion, issue permits in response to written applications authorizing applicants to perform construction during hours other than those permitted by this bylaw. Such permits may be issued upon a determination by the Chief, in consultation with the Building Inspector, the Town Engineer or other Town staff, that literal compliance with the terms of this bylaw would create an unreasonable hardship and that the work proposed to be done (with or without any proposed mitigative measures) will have no adverse effects of the kind which this bylaw seeks to reduce. Each such permit shall specify the person authorized to act, the dates on which or within which the permit will be effective, the specific hours and days when construction otherwise prohibited may take place, and any conditions required by the Chief to mitigate the effect thereof on the community. The Chief may promulgate a form of application and charge a reasonable fee for each permit. No permit may cover a period of more than thirty days. Mitigative measures may include notice to residents in the surrounding area, and other mitigation as determined by the Chief.

5.3.8.6 - Unreasonable Noise. Regardless of the hour or day of the week, no construction shall be performed within the Town in such a way as to create unreasonable noise. Noise shall be deemed unreasonable if it interferes with the normal and usual activities of residents and businesses in the affected area and could be reduced or eliminated through reasonable mitigative measures.

authorize the School Committee to enter into all contracts and agreements as may be necessary to carry out the purposes of this Article, or take any other action with respect thereto.

School Committee

ARTICLE 11 To see what sum the Town will vote to appropriate for the construction of a playground at the Wood End School to provide for handicapped access and fencing, such moneys to be spent under the direction of the Town Manager, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 12 To see if the Town will vote to authorize the Board of Selectmen to release all of the Town's right, title and interest in a twenty (20) foot wide drainage easement located upon the property at 37 Joseph Way, Assessor's Map 191, Parcel 47, presently owned by Stephen A. and Julie A. Voegelin, as shown on a plan entitled "Plan of Land in Reading, MA Showing Easement Abandonment", prepared by Middlesex Survey Inc. Land Surveyors of 131 Park Street, North Reading, MA 01864 dated September 20, 2006, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 13 To see if the Town will vote to transfer the care, custody and control to the Board of Selectmen any and all of the following parcels of land which are in the care, custody and control of the School Department,

Map 123, Parcels: 16-32, 34, 48-54, 58-62, 139

and to discontinue as the Board of Selectmen deem necessary any and all portions of the following public ways that lie within or abut those parcels:

Cold Spring Road, Grandview Avenue, Tower Rd., Chestnut Street, Oakland Road

:
or take any other action with respect thereto.

Board of Selectmen

ARTICLE 14 To see if the Town will accept the provisions of Mass. Gen. Laws c. 39 section 23D as to all adjudicatory hearings conducted by all town boards, committees and commissions; or take any other action with respect thereto.

Board of Selectmen

ARTICLE 15 To see if the Town will vote to adopt the following General Bylaw regulating construction hours and noise limits, or take any other action with respect thereto:

5.5.8 - Construction Hours and Noise Limits

5.5.8.1 - Purpose. The intent of the bylaw is to regulate the hours during which construction and demolition activities may take place within the Town and otherwise to limit the impact of such activities on nearby residents and business.

5.5.8.2 - Definition

ARTICLE 6 To see if the Town will vote pursuant to Chapter 44, Section 53E½ to authorize the use of a revolving fund for the purpose of:

- operating public health clinics and any related expenses

which fund shall be credited with receipts from clinic fees and third party reimbursement administered under the authority of the Health Services Administrator acting with the approval of the Town Manager; and to determine the total amount of expenditures during Fiscal Year 2007 which may be made from such fund, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 7 To see if the Town will vote, pursuant to Mass. General Laws Chapter 30B, Section 12, to authorize the School Committee to enter into a contract/lease, including all extensions, renewals and options, for the provision of educational banking services to serve the Reading Memorial High School community, said banking facility to be located at the Reading Memorial High School, for a period greater than three years but not exceeding 20 years upon such terms and conditions determined by the School Committee, or take any other action with respect thereto.

School Committee

ARTICLE 8 To see what sum the Town will vote to appropriate by borrowing, whether in anticipation of reimbursement from the State under Chapter 44, Section 6, Massachusetts General Laws, or pursuant to any other enabling authority or from the tax levy, or transfer from available funds, or otherwise, for highway projects in accordance with Chapter 90, Massachusetts General Laws, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 9 To see what sum the Town will transfer from the "Landfill Closure and Post-Closure Monitoring Fund" established by Article 4 of the December 9, 2002 Special Town Meeting in accordance with the requirements of the Enterprise Fund Agreement between the Town of Reading and the Department of Environmental Protection relative to the town's municipal solid waste disposal facility, to the Sale of Real Estate Account, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 10 To see if the Town will vote to amend the vote taken under Article 5 of the January 13, 2003 Special Town Meeting to appropriate by borrowing, or transfer from available funds, or otherwise, an additional sum of money for the purpose of making extraordinary repairs and/or additions to the Reading Memorial High School at 62 Oakland Road, including the costs of engineering and architectural fees, plans, documents, cost estimates, and related expenses incidental thereto and necessary in connection therewith, said sum to be expended by and under the direction of the School Committee; and to see if the Town will vote to authorize the School Building Committee, the School Committee, or any other agency of the Town to file applications for a grant(s), loan(s), exclusion(s), and/or other sources of additional funding to be used to defray the cost of all or any part of the cost of the project; and to see if the Town will vote to

SUBSEQUENT TOWN MEETING
(Seal)
COMMONWEALTH OF MASSACHUSETTS

Middlesex, ss.

To any of the Constables of the Town of Reading, Greetings:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the Town of Reading, qualified to vote in elections and Town affairs, to meet at the Reading Memorial High School Auditorium, 62 Oakland Road, in said Reading, on Monday, November 13, 2006, at seven-thirty o'clock in the evening, at which time and place the following articles are to be acted upon and determined exclusively by Town Meeting Members in accordance with the provisions of the Reading Home Rule Charter.

ARTICLE 1 To hear and act on the reports of the Board of Selectmen, Town Accountant, Treasurer-Collector, Board of Assessors, Director of Public Works, Town Clerk, Tree Warden, Board of Health, School Committee, Contributory Retirement Board, Library Trustees, Municipal Light Board, Finance Committee, Cemetery Trustees, Community Planning & Development Commission, Conservation Commission, Town Manager and any other Board or Special Committee.

Board of Selectmen

ARTICLE 2 To choose all other necessary Town Officers and Special Committees and determine what instructions shall be given Town Officers and Special Committees, and to see what sum the Town will raise by borrowing or transfer from available funds, or otherwise, and appropriate for the purpose of funding Town Officers and Special Committees to carry out the instructions given to them, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 3 To see if the Town will vote to amend the FY 2007 – FY 2011, Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 4 To see if the Town will vote to authorize the payment during Fiscal Year 2007 of bills remaining unpaid for previous fiscal years for goods and services actually rendered to the Town, or take any other action with respect thereto.

Board of Selectmen

ARTICLE 5 To see if the Town will vote to amend one or more of the votes taken under Article 15 of the April 24, 2006 Annual Town Meeting relating to the Fiscal Year 2007 Municipal Budget, and see what sum the Town will raise by borrowing or transfer from available funds, or otherwise, and appropriate as the result of any such amended votes for the operation of the Town and its government, or take any other action with respect thereto.

Finance Committee

- The owner has brought forth a proposed development for a lifestyle mall, which does not conform with existing zoning
- Mall proposal brought forward January 2005
- Sequence of discussions by the Community, Board of Selectmen, CPDC
- AWWG met from May to August 2006 – reached some important conclusions
- Board of Selectmen determined that developer's proposal did not meet the vision outlined in the AWWG report
- What Now????
- Board of Selectmen has agreed to move forward with a process that will:
 - Help heal the divisions within the community over this issue
 - Develop a vision, and specific plan for the site, to be implemented through zoning amendments.
- Participants:
 - Property owner
 - Town Meeting Members
 - CARE
 - RRRED
 - Town Government
 - The Community
- Process:
 - Hire a professional to design and implement a "Charette"
 - Determine common ground (Group)
 - Develop 3 to 4 alternative scenarios (traffic and financial/RE Market feasibility review)
 - Review Alternatives (group process)
 - Finalize vision
- Process (continued)
 - Either: Develop Zoning Bylaw Amendments and ask Town Meeting for approval;
 - Or: Ask the property owner to bring forward a proposal that meets the vision, and then re-zone the property
- NEXT STEPS
- Get \$\$ - estimated cost is \$50,000
- Hire a consultant
- Complete by March 31 (not including zoning amendments)

ARTICLE 1 – On motion by Ben Tafoya, Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 1.

ARTICLE 2 – On motion by Ben Tafoya, Chairman of the Board of Selectmen, it was moved to removed Article 2 from the table.

ARTICLE 2 – Robert H. Soli, Precinct 4, moves to instruct the Board of Selectmen to appoint a committee to study the election process in Reading and to report to the Spring 2007 Town

Meeting, with the committee to include at least 2 part-time election workers from the staff of wardens, assistant wardens, clerks, and registrars.

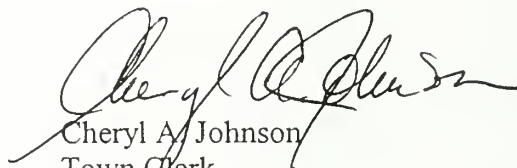
Motion carried.

ARTICLE 2 – On motion by Ben Tafoya, Chairman of the Board of Selectmen, it was moved to table the subject matter of Article 1.

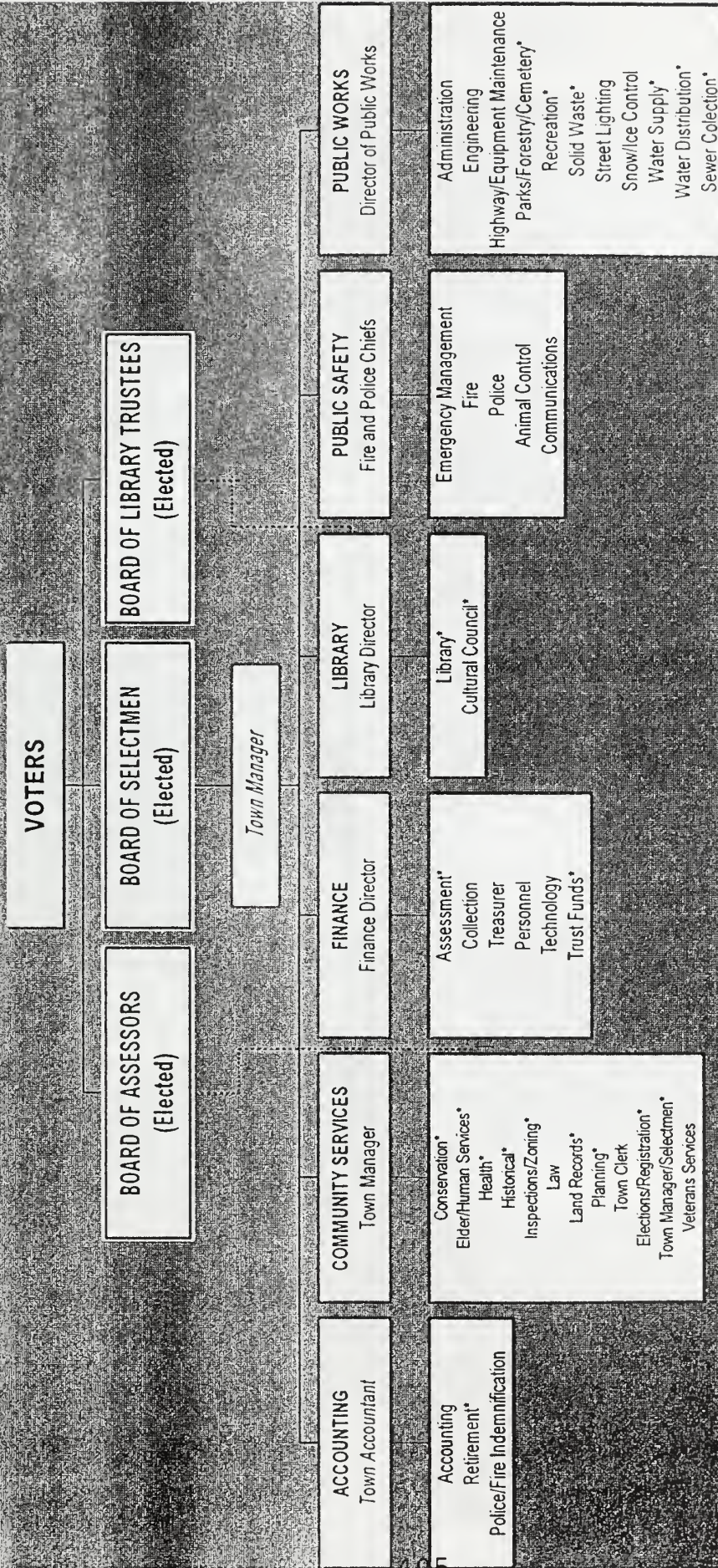
On motion by Ben Tafoya, Chairman of the Board of Selectmen, it was moved to adjourn at 11:13 p.m. sine die.

146 Town Meeting Members were present.

A true copy. Attest:


Cheryl A. Johnson
Town Clerk

TOWN OF READING TABLE OF ORGANIZATION EXECUTIVE BRANCH



Italics – designates positions appointed by the Board of Selectmen

* - designates an elected or appointed Board, Committee, or Commission that works with that Division

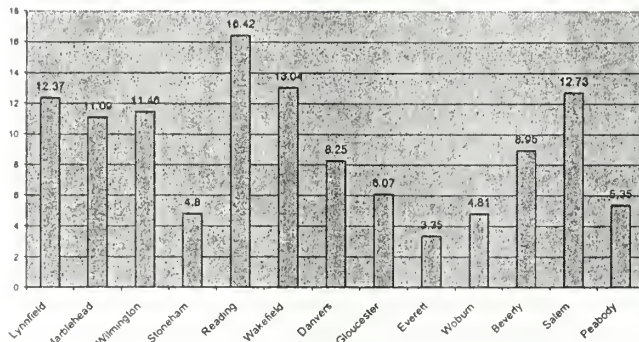
Dashed Line indicates a relationship between an elected Board and the Department or Division

Note – The Town Manager is the acting Department Head of Community Services until a Department Head is assigned

READING PUBLIC LIBRARY

In 2006, Reading citizens borrowed 380,293 books, magazines, CD's, tapes and videos from the Library! That makes the Reading Public Library the busiest Library in its population group in the Northeast Region.

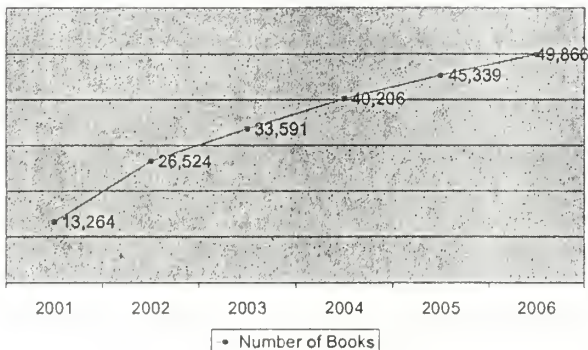
Number of books circulated per capita



Data source: Mass. Board of Library Commissioners

While circulation has increased 24% since 2001, the volume of interlibrary loan activity has quadrupled in the same five years, to 49,886 books borrowed or loaned to Reading residents.

Interlibrary Loan Activity



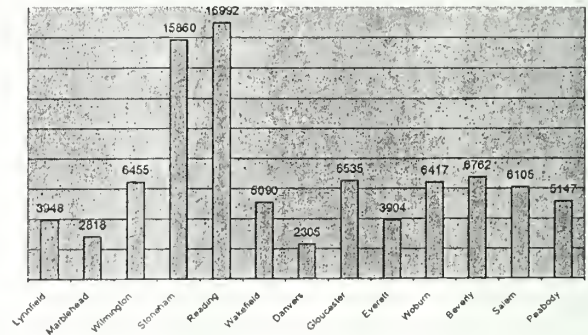
Children's Services increased to meet greater demand in 2006 as 1,236 children signed up for the popular Summer Reading Club: Get a Clue @ The Library!



Signing up for Summer Reading 2006

We also set new records for children's program attendance and for teacher deposits.

Children's Program attendance



Reading is first in the Region in the number of children coming to programs (16,992 in 2006) and in the number of children participating in the Summer Reading Club!



Success with Gingerbread Houses!

Children's Services

Saturday chess and afterschool Dance Dance Revolution for Kids met the needs of busy parents and active students. The Summer Program, "Get a Clue @ the Library" motivated 1254 students to read over 18,000 hours and kept them busy solving a real-life Children's Room mystery!

2006 was a great year for outreach from the Library. Children's librarians frequently visited all the elementary schools, and signed up teachers for special "teacher cards." This resulted in 149 deposit collections of RPL books at the schools to help students and augment school resources. The Public Library supported many school projects this year, including the Mass. Children's Book Awards Program, numerous author visits and Read Across America, and hosted two elementary art displays to the delight of the students and their families.



Reading Times Chronicle Photo

Making space for materials (and people) was a big challenge this year. Librarians moved collections into halls and up and down stairs, added shelving, and worked with the Facilities Department to assist in remedial repairs resulting from flooding Spring rains. Some cozy new reading corners were created in the Children's Room with upholstered chairs and creative tables generously donated by local businesses and friends.

We added new programs to meet particular needs of parents and older elementary students. Extra lapsit programs for children under two and their parents brought the number of programs for pre-schoolers to 200. Storytimes and singalongs for this age group foster the love of language and stories in children from 0-six years of age. Especially in our Lapsits for ages 0-two, librarians helped caregivers learn the basics of early literacy and what they can do to best help their children develop good reading skills in the future.



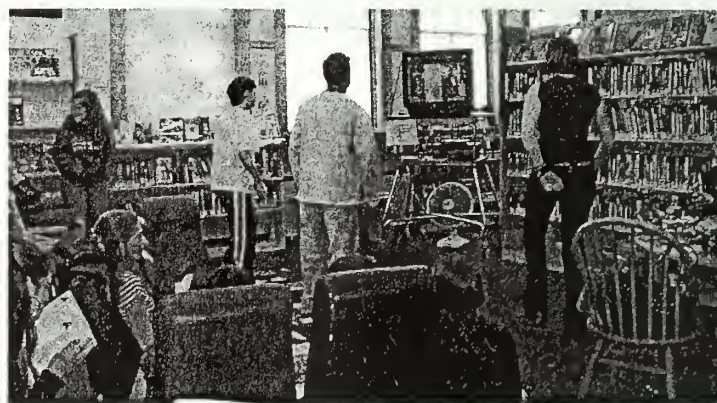


Noted Young Adult Author Doug Wilhelm

As a cooperative initiative between the Reading Public Library's Young Adult Department and Reading Public Schools, author Terry Trueman visited the High School in March. Reading Public Library Young Adult Librarians coordinated Author **Doug Wilhelm's** successful visit to Reading in April. Mr. Wilhelm gave lectures and writing workshops at both middle schools and an evening presentation at the Library.



Young Adult librarians visited the middle schools again in June and introduced "We Got Game," the teen Summer Reading Program to 1000 students. 142 teens participated in Summer activities including the Summer Reading Program, and the perennially popular Volunteer program which requires at least ten hours per teen of volunteer service to the Library.



New this Summer were DDR (Dance Dance Revolution) evenings, and free movies with book tie-ins. Teens discovered more avenues for remote access to the Library this year as the Library made school reading lists and lots of interesting news items available through the Teen Page on our website.

As the year concluded, 23 young people applied to be "NetGuides" – volunteers who assist with computer classes and work individually with members of the public to help them learn to use computers and specific software programs at the library. We look forward to beginning their training and putting them to work in 2007!

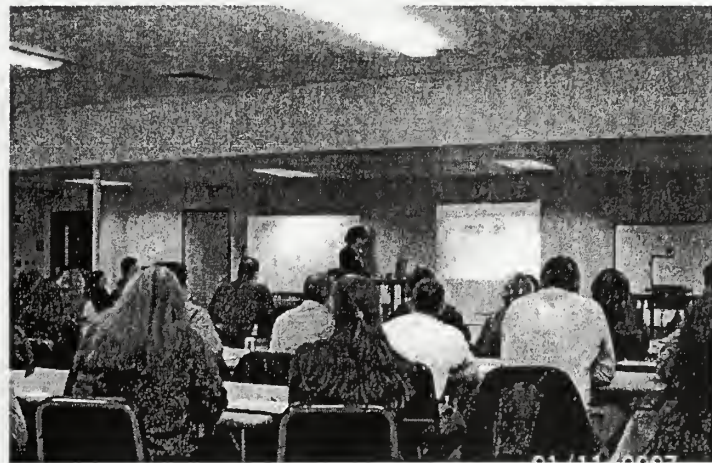
Grants



Community Languages: In the final year of this grant, the Library finished acquiring ESOL (English for speakers of other languages) audiobooks, videos, CD's, newspapers, magazines and books. Also included in the new collections are reading, listening and viewing materials in Chinese, Hindi and Spanish. The new additions are circulating well and are important to people who wish to continue to read things in Chinese, Hindi or Spanish; to share their first language with their families; or to learn English or improve their English pronunciation. The small but important collection also sends an important message to members of the Reading community that the Library is here for all!



Live Wires: Libraries have always been centers for lifelong learning and discovery, and as baby boomers age, more emphasis is being placed on targeted programs for people ages 55 and up. **LiveWires:** for Boomers and Beyond was launched in November 2006 with grant funding and has been a huge success! Every month, there are informational programs, book and movie discussions, and special guest lecturers. The grant also provides funds to purchase books and audio visual materials designed to engage mid-life and older adults in creative and exciting exploration of their next life stage.



LINKS Online @ the Library: Another federally funded grant is helping educators, students and laypeople alike understand and appreciate all the electronic resources available to them from a computer anywhere just by using their Library card! Reference librarians are showing teachers, parents and groups of students how to look up and authenticate all kinds of information for every day use, and for classroom instruction, research and homework assignments.

Online resources include everything from general interest magazines and newspapers to encyclopedia articles, corporate profiles and indexes, scientific and historical periodicals, to general health, parenting, consumer and topical subjects.

WOW!

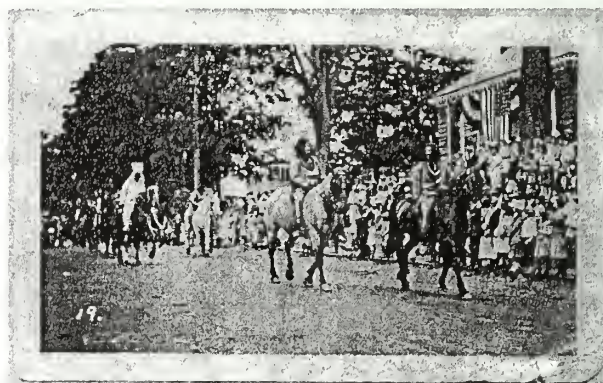


On the last Wednesday evening of June, the Library celebrated the reopening on Wednesday evenings till 9:00 p.m. with a **We're Open Wednesdays! Party**. We scooped 300 cups of ice cream for sundaes, enjoyed music in the main room, listened to Summer stories for all ages, and played several rounds of Book Bingo for fun. The Library Trustees appreciate the support of the Town in bringing back this important evening of service that resulted from budget cuts in 2001, and look forward to the reinstatement of service on Thursday mornings and Sunday afternoons.

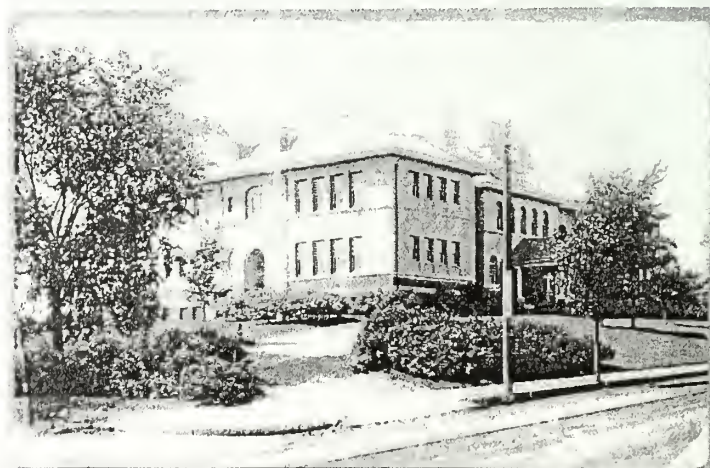


Listen Up Reading! The Library introduced a brand new service in November to make downloadable audiobooks available to Reading Public Library cardholders for the first time. Within the first three months, 280 audiobooks were checked out onto MP3 players. The

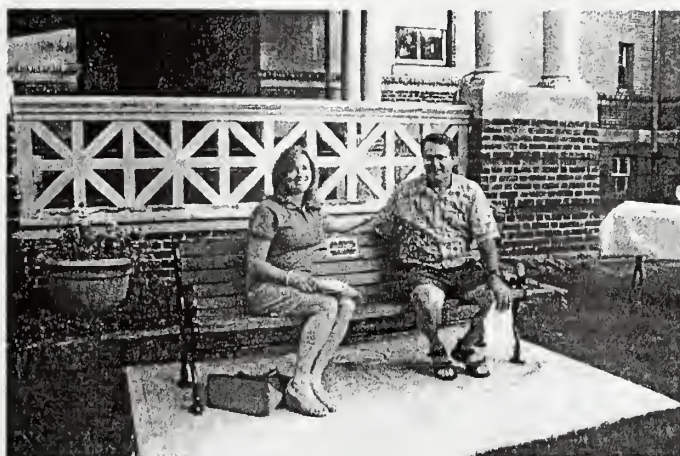
Library has several MP3 players available for borrowing to listen to one of the 1700 audiobooks, including multiple copies of the latest bestsellers, complete language learning courses, and favorite children's and young adult titles.



Local History: In 2006, with funding from the Celebration Trust Committee, the Henry "Spud" Murphy Postcard collection was digitized and added to the catalog. Rare and unique photos and hand-colored images of Reading are now readily accessible for the first time online from any location. Local History efforts continue into 2007 as we seek grant funding for additional digitization and cataloging projects.



Dedications: In Spring, Summer and Fall 2006, we planted trees and dedicated a new bench in memory of Library friends.



In Memory of Dorothy Stratton Williams, Teacher at Highland School

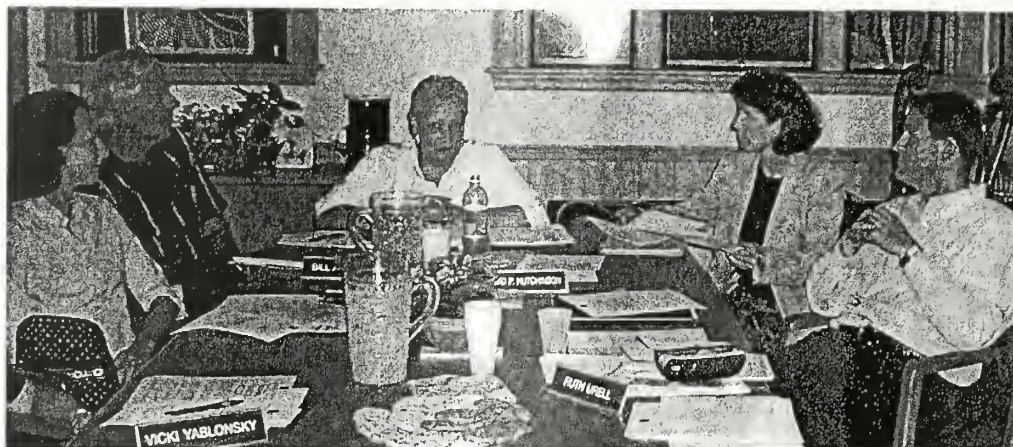


Three Cherry Trees to honor Bruce Hitchcock, Library Friend



Magnolia on the East Lawn in Memory of Sally McDonald, Reference Librarian

Reading Public Library Board of Trustees



William Anthony
Susan Hopkins Axelson, Vice Chairman
Karen Brown

David P. Hutchinson
Karyn Storti, Chairman
Victoria V. Yablonsky



Reading Public Library Personnel

Director – Ruth S. Urell

Assistant Director – Elizabeth Dickinson

Technical Secretary – Nancy Smethurst



Reference Division

Division Head – Lorraine Barry

Adult and Elder Services Librarian – Nancy Aberman

Local History Librarian – Rachel Baumgartner

Young Adult Librarians – Susan Beauregard, Amy Lannon

Promotional Services Librarian – Kathleen Miksis

Reference and Techie Librarian - Andrea Mercado

Storyteller and Reference Librarian – Eileen Barrett

Technical Services

Division Head – Jamie Penney

Senior Library Associate – Allison DaSilva

Senior Technician – Candace Ralto

Pages – Mary DeSisto

Matthew O'Donnell





Circulation Division

Division Head – Michelle A. Filleul
 Technicians – Dawn Didham Colford
 Maureen Conwell
 Mary Ellen Downey
 Madeleine Gillis
 Susan R. Haggerty
 Mary Kraft

Carol Macomber
 Patrice A. O'Donnell
 Christine Rutigliano
 Danielle Kimerer, Ann Skladany
 Pages –
 Nancy Hunt Neftali Gonzalez
 Amy Saw Lisa Li



Children's Division

Division Head – Corinne Fisher
 Children's Librarians – Brenda Wettergreen, Rachel Baumgartner, Ashley Waring
 Library Associate – Mary McIntire
 Pages – John Joyce Meaghan F. Kinton
 Judy A. Newton Stephen Penney
 Custodian – John Davis

Reading Public Library Foundation, Inc.



Officers:

John Brzezinski, President
Neil Cohen, Vice-President
Bill Hecht, Secretary
Amy Coumounduros, Treasurer

Friends of Reading Public Library

Officers:

President: Lynne Freeman
Treasurer: Beth Klepeis
Secretary: Shari Therrien
Membership: Sharon Grottkau



FIRE DEPARTMENT

The Reading Fire Department is responsible for fire suppression, fire prevention, the emergency medical system and emergency management. The trend for an increased demand for our services has continued in the year 2006. This year, we experienced a significant increase in major structure fires. Of the 67 reportable fires we responded to, 10 were significant fires that required mutual aid assistance from neighboring communities.

World events have impacted our Emergency Management System. The emergency management function identifies hazards to the community. Plans are then developed and tested to create a coordinated response to any type of disaster in the community. This Department is also responsible to coordinate and apply for all reimbursement for State and Federal disaster declarations. This year, the Town of Reading received a \$171,369 reimbursement from FEMA for flood damage incurred to public buildings during the rainstorms of May 14, 2006 through May 16, 2006.

The Reading Fire Department provides emergency medical care and treatment at the Advanced Life Support level (ALS) to sick and injured patients. This is the highest level of pre-hospital care available. This year, we completed our three year "start up phase" agreement with the Department of Public Health Office of Emergency Medical Services.

In 2006, the high volume of construction continued and this has placed a strain on the administrative areas of the Department. This development is occurring in residential properties, commercial properties and the High School project.

The Insurances Service Office (ISO) has completed an analysis of the Town of Reading's structure fire suppression delivery system. Based upon that analysis, the ISO has raised the Town of Reading's Fire Protection Rating from a Class 4 to a Class 3. The successful increase of the Town of Reading's ISO rating completes a two year project.

Emergency Activity:

In 2006, this Department responded to 4,178 incidents. A brief overview of emergency activity reveals the following: 53 structure fires, 14 vehicle fires, 52 outside fires and 8 Hazardous Materials incidents. The Department responded to 1,997 requests for emergency medical treatment and transported 985 patients. Of the patients transported, approximately 50% required Advanced Life Support treatment. Below are some examples of the incidents that the Department responded to in 2006:

- On Monday, January 16, 2006, a structure fire broke out at 1349 Main Street at 2:20 a.m. When fire crews arrived on the scene, heavy fire was visible throughout 50% of the building. Three alarms were struck to bring in sufficient fire crews to extinguish the blaze. Firefighters from North Reading, Stoneham, Wilmington, Wakefield, Woburn and Winchester assisted. Due to the low temperatures and the icy conditions, this was a very difficult fire.
- On Tuesday, January 17, 2006, a structure fire was discovered at 20 Woburn Street at 6:25 a.m. When firefighters arrived on the scene, the second and third floors were involved in fire. Three alarms were struck to bring in sufficient fire crews to extinguish the blaze. Firefighters from North Reading, Lynnfield, Wakefield, Woburn, Stoneham and Burlington assisted.

- On Wednesday, February 15, 2006 at 9:15 a.m., a structure fire was discovered at 287 Main Street. Two alarms were struck to bring in additional Firefighters from Stoneham and Wakefield.
- On Friday, March 10, 2006 at 11:38 p.m., a structure fire was reported for 93 Pine Ridge Road. When Firefighters arrived on the scene, fire was visible on the first floor, second floor and exterior wall of the home. Three alarms were struck to bring in sufficient fire crews to extinguish the blaze. Firefighters from Wakefield, Stoneham, Woburn, Wilmington and North Reading assisted.
- On Tuesday, July 11, 2006, a severe thunderstorm passed through Reading. Seven homes were struck by lightning, and two of the homes that were struck resulted in fires. The first structure fire occurred at 2:30 p.m. at 138 Wakefield Street. The second fire occurred at 3:30 p.m. at 350 Franklin Street. Reading Firefighters, with the assistance of neighboring communities, were able to contain both fires to the attic.
- On Friday, December 1, 2006 at 9:16 a.m., a structure fire was discovered at 52 Bancroft Avenue. When Firefighters arrived on the scene, fire had spread from the basement through the first and second floor to the third floor of the home. Due to the volume of the fire, four alarms were struck to bring in additional Firefighters from Stoneham, Wakefield, Lynnfield, Melrose, Winchester, Burlington, Saugus and Medford.

Emergency Medical Services:

The Reading Fire Department has provided high quality Emergency Medical Services to the community since 1971. November 24, 2006 marked the third year anniversary of our upgrade to the Advanced Life Support Level and completes our “start up phase.” The Advanced life Support Level is the highest level of pre-hospital emergency medical care available to sick and injured patients, and allows Reading Firefighters to treat patients with a wide variety of medications and sophisticated treatment techniques. This level of care is essential to patients who are experiencing a medical emergency that is an immediate threat to their lives.

In 2006, the Reading Fire Department responded to 1,997 medical incidents and transported 985 patients. Approximately 50% of the patients transported required Advanced Life Support treatment. The five highest categories of medical conditions requiring A.L.S. treatment for the Town of Reading are: Cardiac events, respiratory emergencies, neurological emergencies, unable to ambulate and injury by trauma.

On Thursday, September 28, 2006, we received our annual inspection from the Office of Emergency Medical Services. The full day inspection examined our ambulances, documentation, training and equipment storage. Our EMS system is in great shape due to the hard work of Firefighter Sean Devlin, our EMS Coordinator and Firefighter Eric Blackman, and our EMS Liaison.

In September 2006, Firefighter David Gentile completed his Department sponsored paramedic training program and became a licensed Paramedic.

Fire Prevention:

Lieutenant Paul Jackson is assigned the position of Day Officer. The Day Officer is responsible to ensure all life safety systems for new construction and renovations are designed and installed properly. This requires pre-construction meetings, plan review, code research and continual site visits to ensure proper installation. For existing buildings, the Day Officer is responsible to ensure all life safety systems are maintained properly. Other areas of responsibility include ensuring the safety and code compliance of flammable and combustible product storage, overseeing the maintenance of Department vehicles and equipment.

New construction developments and other large-scale projects have been a considerable undertaking. This year, several major projects came online. Examples include: Archstone Development on West Street, portions of Johnson Woods, and the new High School project.

SAFE and Community Education:

Firefighter John Jenks coordinates the Reading Fire Department's S.A.F.E. Program. This fire safety education program is delivered in the Reading Public School System, and continues to receive a high level of support from School Administrators and children. This program is funded by a \$4,345 grant provided by the State.

This program features an in-house developed age appropriate curriculum for each grade level Kindergarten through 5. Reading Firefighters trained as S.A.F.E educators visit each school classroom of Kindergarten through Grade 5 to deliver the fire prevention and anti-smoking message. Firefighters use a specially designed trailer provided by the Metrofire District to present a very real fire scenario to the students. Using this training aid, the children are taught life saving skills in a controlled setting that is not possible to duplicate in the classroom. The S.A.F.E. trailer is available to the Reading Fire Department and 33 other communities in the greater Boston area free of charge.

Fire Alarm:

The municipal fire alarm system in Reading is in excellent condition. This is a direct result of the planning, care and maintenance given to the system by our dedicated Fire Alarm Technicians Michael Holmes, Peter Vincent and Brian Ryan. When appropriate, we are connecting new and remodeled buildings to the municipal fire alarm system to ensure a rapid response to an incident. This year, Peter Vincent retired completing over 20 years of dedicated service to our fire alarm system.

Reading Emergency Management Agency:

As a result of recent world events, Emergency Management has become more active than ever before. Housed within Reading's Emergency Management Agency are two separate functions, Emergency Management and the Local Emergency Planning Committee.

The primary goal for Emergency Management is to identify threats to the community, and to prepare for all disasters whether natural or manmade, coordinate the response of a wide range of agencies and assist in the recovery phase. A secondary goal is to ensure that the Town of Reading is in compliance with all Federal and State requirements to enable the community to remain eligible to receive reimbursement for Federal and State disaster declarations.

The Town of Reading is and has always been in full compliance with all Federal and State requirements. For the Town of Reading, the Fire Chief is the Emergency Management Director.

Federal and State legislation requires every community in the country to have a Local Emergency Planning Committee (LEPC). The LEPC identifies areas where the population is most at risk from a hazardous materials release, facilities and transportation routes that contain hazardous materials and resources that would be used to mitigate an incident. The Reading Fire Department has developed a Hazardous Materials Emergency Plan to meet both Federal and State statutory planning requirements. For the Town of Reading, the Fire Chief is the Local Emergency Planning Committee Chairman.

To pool resources, the Town of Reading has joined with 11 other communities and formed the Mystic Regional Local Emergency Planning Committee. This association permits each member community to share resources in the event of an emergency. We have been working hard as a committee to remain in compliance with all Federal requirements and to move through the certification requirements. On Tuesday, March 21, 2006, the Mystic Regional Local Emergency Planning Committee was informed that it was granted Full Certification Status by the Massachusetts Emergency Management Agency. This is significant because we were able to pass the provisional status and move into Full Certification.

This year, the Mystic REPC joined with the EPA and FEMA to design and deliver a table top exercise that featured a mass casualty incident involving the transportation infrastructure. The exercise was held on October 25, 2006, and was designed to provide an opportunity to consider possible challenges our communities must be prepared to confront. The exercise was structured to allow similar disciplines from all member communities to discuss response and recovery issues associated with a mass casualty incident involving a terrorism component and hazardous materials. The Town of Reading had representatives from Fire, Police, Public Works, Schools, Public Health and Reading Housing Agency participate.

A significant rainfall occurred May 14, 2006 through May 16, 2006. During these storms, the High School, Library, Senior Center and Coolidge Middle School incurred flood damage. The damage to the buildings was significant and as a result was eligible for reimbursement from FEMA. After an extensive application and review process, the Town of Reading received a \$171,369 reimbursement for the damage to these buildings.

As a result of a State Local Preparedness Grant, we purchased and installed two new radios at Central Dispatch in an effort to improve our radio interoperability. The radios enable communication with the Reading Municipal Light Department, Department of Public Works, MEMA Region 1, MEMA Headquarters in Framingham and Wilmington Fire Department.

Significant Events:

Firefighter John Jenks was selected as the Reading Fire Department's Firefighter of the year for 2006. Firefighter John Jenks was selected by Department members for his efforts in making the S.A.F.E. Program a success. He was recognized at the Reading/North Reading Chamber of Commerce's Citizen of the Year Awards Dinner on Saturday, November 8, 2006.

Training:

The President of the United States signed a Presidential Directive that required all cities and towns in the nation to train a significant portion of their staff in the in the National Incident Management System (NIMS). The purpose of the requirement is to provide a framework and system for all levels of government to work together in an emergency. This year, all command staff received the ICS 200 training program and this keeps Reading ahead of the Federal requirements.

Two of our four groups participated in an extensive driver training program conducted by the Town's insurance carrier MIIA. The training program featured the use of a sophisticated computer controlled driving simulator.

Captain Philip Boisvert coordinated a joint training program with the Reading, Stoneham and Woburn Fire Departments on the hazards and operating features of Liquefied Natural Gas tank trucks. Trans Gas supplied an instructor and an LNG tank truck for the program.

Conclusion:

Over the last year, we have made significant advancements in all areas of the Department. This has been achieved through higher levels of training for our personnel, and the addition of new technology and equipment. Through the active pursuit of public safety grants, we have been able to upgrade and expand radio communications. The Advanced Life Support Program has continued to surpass our expectations on every level, and represents a significant upgrade in the quality of emergency medical services provided to the community.

I would like to thank all Town Officers, Boards, Departments, members of the Reading Fire Department, and especially the citizens of Reading for their continued support and assistance.

Respectfully submitted,

Gregory J. Burns
Chief of Fire Department

FIRE DEPARTMENT ROSTER

CHIEF:

Gregory J. Burns

FIRE PREVENTION:

Lieutenant Paul D. Jackson

CAPTAINS:

Kenneth N. Campbell Jr.
Paul F. Guarino
Philip B. Boisvert
Peter L. Marchetti

LIEUTENANTS:

David T. Ballou
 Richard A. Puopolo
 Richard L. S. Nelson
 Dwyer Mark

FIREFIGHTERS:

Mathew McSheehy
 Daniel Cahoon
 Michael Holmes
 David Roy
 Robert McCarthy
 Patrick Wallace
 Brian Ryan
 Paul Roy
 Derek Loftus
 Dana Ballou
 Linda Polcari
 Tom McCarthy

Stephen Pelrine
 Robert Beck
 Stephen Murphy
 Robert Jutras
 David Robidoux
 Anthony DelSignore
 David Gentile
~~Sean Devlin~~
 Chris Finnegan
 Scott Myette
 Bruce Ayer
 Tricia Richard

Michael Belmonte
 William VanHorn
 Lisa Palermo
 Michael Wood
 Scott Dole
 John Jenks
 Eric Blackman
 Ryan Buckley
 Joseph Lapolla
 Daniel Pouliot
 Paul Damocogno
 Paul Dalton

Cynthia M. Keenan, Secretary

Peter Vincent, Fire Alarm Technician (retired)

Statistics for 2006:

Permit Fees Collected	\$16,319
Ambulance Fees Collected	\$640,361
Bell Alarms	373
Still Alarms	1,120
Emergency Ambulance Calls	1,997
Inspections	688

POLICE DEPARTMENT

Mission and Value Statement:

The Reading Police Department is committed to providing the highest level of public safety and service to the citizens and business people within the community. The members of the Department are empowered to enforce the laws of the Commonwealth of Massachusetts and bylaws of the Town of Reading to ensure that the peace and tranquility of our neighborhoods are maintained, and that crime and the fear of crime are reduced. We emphasize and value integrity, honesty, impartiality and professionalism from our members in order to create an environment that values differences and fosters fairness and flexibility in our mission. We encourage citizen input and interaction that will assist us in developing sound partnerships between the community and police. Working together, we can protect our future and enhance the quality of life for everyone within the Town.

The past year, in many ways, has been historical for the Reading Police Department and the community as a whole. We are experiencing unprecedented growth and in many ways transformation. The Police Department experienced another year of extensive personnel changes. The demand for service on the Department continues to grow with the added development in the community. This report summarizes the participation, activities, sponsorships, enhancements, accomplishments and other notable events of the Reading Police Department in calendar year 2006.

Personnel Changes:

The Police Department experienced significant personnel changes and adjustments in 2006.

- On January 13, 2006, Officers Sean Wilson, Ian Nelson and Richard Abate graduated from the Lowell Police Academy.
- In January, Officer Michelle Halloran was assigned to the position of Safety Officer replacing Officer Tom Murphy who was hired by the Mass. State Police.
- In February, Officer Mark Segalla was promoted to Detective and assigned to the Detective Division.
- In April of 2006, recruit officers Christine Agnone, Kristen Stasiak and Corey Santasky were hired and they attended the M.B.T.A. Police Academy beginning in April.
- On July 1, 2006, Officer Derek Holmes was assigned as the Community Service Officer replacing Officer Jack Kyle.
- On July 1, 2006, Officer Leone Sullivan retired from the Reading Police Department after 21 years. Officer Sullivan was our first female officer hired by the Reading Police Department, and served as the DARE Officer for six years.
- In July and August, four Officers gave their notices to retire in January and February of 2007.
- On September 1, 2006, Officer Richard Abate was appointed as the School Resource Officer.
- In September of 2006, Officers Christine Agnone, Corey Santasky and Kristen Stasiak graduated from MBTA Academy. Recruit Officers Robert MacHugh Jr. and Erik Drauschke were hired and entered the MBTA Police Academy, and are expected to graduate in February of 2007.
- In September 2006, after an extensive interview process, Andrew Scribner-MacLean was hired as the Police Department's Business Manager.

- In 2006, two Reading Public Safety Dispatchers resigned, and Christopher Jones and Joseph Pagnotta were hired as their replacements.

Awards and Recognitions:

- In November, Detective John McKenna was honored as the Reading Police Department's Officer of the Year at the Reading/North Reading Chamber of Commerce Dinner.
- In April, the Board of Selectmen recognized the Public Safety Dispatchers during National 911 Telecommunications Week.
- In May, the Board of Selectmen recognized National Police Memorial Week.

Community Policing:

The Reading Police Department continues to work closely with the community and other Town Departments, as well as State and Federal Agencies. The Police Department strongly promotes the philosophy of "working with the community." The Department sponsors or participates in a number of community events and/or programs which include the following:

- The Police Department is represented on the Substance Abuse Prevention Advisory Committee (SAPAC) - Officer Michael Saunders. During the year, the SAPAC was reconstituted into the Reading Coalition Against Substance Abuse. Its members are Chief Jim Cormier and School Resource Officer Richard Abate.
- The Police Department is represented on the Human Relations Advisory Committee (HRAC) - Chief Jim Cormier.
- The Rape Aggression Defense (RAD) Program which is a self defense course designed specifically for women, has been and continues to be a very successful program - Sgt. David Clark, Officers Pat Iapicca, Michelle Halloran, Salvi Lavita, Ian Nelson and Richard Abate.
- The Citizens Police Academy has been very popular and will continue to be a base program for the Department - Sgt. David Stamatis.
- On April 10, 2006, Lt. Richard Robbins gave a Crime Prevention talk to the Unitarian Church.
- In May, the Police Department sponsored its annual Open House and welcomed the community to come and tour the Police Station, see our equipment and meet our Police Officers.
- In June, the Department's Honor Guard as well as Police Officers and their families participated in the Challenger Softball game where they are afforded an opportunity to interact with children with special needs in a relaxed and fun atmosphere. The Honor Guard also participated in the Memorial Day and Veterans' Day celebrations.
- Also in June, the Department participated in Friends and Family Day held on the Town Common - Detective John McKenna, Officers Derek Holmes, Michelle Halloran.
- The Department participates annually in the Libraries' Vehicle Day in August where children of all ages get to enjoy the vehicles of the community - Officer Derek Holmes.
- In collaboration with the Reading Adult Education Office, we were able to sponsor a parenting workshop that was very successful and received by 40 parents.
- Throughout the year, the Department participated in the Governors' Highway Safety Bureau's "Click-it or Ticket" Program - Lt. Michael Cloonan, Sgt. David Stamatis.
- The Police Department and the Public Schools received a grant from the Department of Justice for the funding of the School Resource Officer's position in August of 2006.

- In October, the Department in conjunction with its labor unions organized its Annual Senior Ham and Bean Supper at the Senior Center - Officer Derek Holmes.
- On October 30, 2006, the Police Department successfully met the requirements for re-certification by the Massachusetts Police Accreditation Commission. Certification is a self-initiated evaluation process by which a Police Department strives to meet and maintain standards that have been established for the profession, by the profession. These carefully selected standards reflect critical areas of police management, operations and technical support activities. They cover areas such as policy development, emergency response planning, training, communications, property and evidence handling, use of force, vehicular pursuit, prisoner transportation and holding facilities. The program not only sets standards for the law enforcement profession but also for the delivery of police services to the residents of Reading. Participation in the program is strictly voluntary. Reading is one of 16 certified police agencies in Massachusetts. Lt. Richard Robbins is the Certification Manager and attends the standards meetings on a continuous basis.
- In November, the Department participated with the Free Masons (Reading Lodge) to offer the Child Identification Program (CHIP) at the Old South Methodist Church. Over 80 children were provided with identification kits - Officer Kyle.
- In November, the Department participated in the Senior Health Fair at the Senior Center. Day shift officers distributed the "File of Life" material that was funded by the Superior Officers' Association. The File of Life is a pouch with a magnet attached that holds a person's medical information inside. The file is then placed on the refrigerator door and provides valuable, life saving information to rescue personnel on a medical call when the patient is unable to communicate this information.
- In December, the Department in conjunction with its labor unions organized the 26th Annual Children's Holiday Party at Austin Preparatory School. Again, collaborating with the Free Masons (Reading Lodge) to offer the Child Identification Program (CHIP) providing over 80 identification kits - Officer Derek Holmes.
- In December of 2006, the Woburn District Court presented to State and local officials the new H.E.A.T. Program developed by the Woburn Courts Probation Department and seven local Police Departments including Reading. The Heroin Education Awareness Task Force (H.E.A.T.) targets the growing problem of heroin abuse among youngsters in area communities. In addition to warning parents of the signs and symptoms of heroin abuse, the program is also focusing on getting youngsters the necessary help once it is determined they need help. Detective John McKenna is a member of this task force.
- The Department's website www.ci.reading.ma.us/police is very successful, and offers a variety of information for the public - Sgt. David Stamatidis.
- The Communication Center enhanced its abilities with a new enhanced E911 system. This improved technology allows Dispatchers to pinpoint the location of cell phone callers and residential callers as well as mapping capabilities.
- The Police Department certified its Command Staff in Incident Command Training. This was a two day course taught by the Massachusetts Emergency Management Agency.
- The Police Department purchased an identification card system through grant and donation funds. The I.D. system will be used to provide photo identification cards to all Police Officers and Town employees as well as other agencies and solicitors doing business within the Town.

Detective Division:

The Detective Division of the Police Department is responsible for a number of investigative responsibilities. They possess advanced technical expertise and experience that enables them to investigate and solve a number of serious crimes. The Detective Division works very closely with a number of agencies to provide the best possible services and intelligence gathering abilities to the community.

The Detective Division is the liaison of the Police Department with the Reading Public Schools. It is important to point out that at all levels of both the School Department and the Police Department, the degree of cooperation and unity to bring the absolute best level of services to the community has rarely been better. We applaud the School Department's commitment to working with the Police Department in order to provide the best services possible to the community.

Outlined below are a number of the Detective Division's activities for 2006:

- Actively participate in the Criminal Based Justice System - this system brings together multiple Town agencies with the District Attorney's Office to share information.
- Member organization of Project Alliance - this is a program sponsored by the District Attorney's Office that provides educational opportunities for law enforcement, schools and other professionals in the areas relative to school and juvenile issues.
- Member organization of the Woburn Court Substance Abuse Initiative linking the seven communities that fall under the jurisdiction of Woburn District Court to combat the substance abuse issue in the area. Detective John McKenna worked diligently to institute the Heroin Education Awareness Task Force (H.E.A.T.) Program.
- Member of the NEMLEC Detective Group - a regional detective group incorporating over 40 cities and towns in the region that freely exchanges information of interest.
- Member of the NEMLEC Drug Task Force - a regional drug task force.
- Participating member of the Domestic Abuse Roundtable - a meeting of the District Attorney's Office and the seven Woburn District Court agencies to exchange and update information regarding domestic violence.
- Participating member of the Juvenile Fire Setters - educational information regarding juvenile fire setters.

Public Safety Dispatch:

The Reading Public Safety Dispatchers provide through communications a lifeline for the community, Police Officers and Firefighters. Seven full-time Dispatchers and two part-time Dispatchers are under the direct supervision of the Head Dispatcher and under the command of the Night Division Commander. Dispatchers receive requests for information and services, they triage those request based on available resources, and disseminate those request to the emergency personnel in the field. Dispatchers greet the public entering the Police Station and provide a valuable service to our community. Dispatchers recorded 25,599 calls for service in 2006 and issued 3,955 Community Access Stickers. We are grateful for the professional service provided by the Reading Public Safety Dispatchers.

The Communications Center has received upgraded “911” equipment. This improved technology is very exciting for those who handle emergency calls. It comes with all the benefits of the previous system but now has better information pertaining to the location of cell phone calls received by way of the new mapping capabilities. This aspect of the enhanced system should enable the Reading Public Safety Dispatchers to have a better opportunity to assist a distressed caller who is uncertain of their location. It will not always pinpoint the caller’s whereabouts but it may narrow the search area and that alone is a major advantage to emergency personnel and the person in distress. Our Dispatchers do an outstanding job and deserve recognition for a position that is extremely important and when done well is often overlooked.

Crossing Guards:

The School Crossing Guards are part-time civilian personnel. Currently, there are 17 permanent Crossing Guards and two spares that fill in when a regular Crossing Guard is unable to cover their post. They are under the direct supervision, coordination and control of Safety Officer Michelle Halloran. Each Crossing Guard plays an essential role in ensuring the safe commute of children to and from school. They also serve as an extra set of eyes and ears for the Police Department and the community as well. These Crossing Guards have proven to be devoted to their duties and are a great asset to the Town of Reading.

Animal Control:

The Animal Control Officer is Ronald Burns. He works 13 hours per week and is on call for emergency situations. There were more than 450 calls for service received by the Animal Control Officer. There were 13 dog bites over the year resulting in injuries to humans. There were 13 bites over the year resulting from animal of unknown origin to dogs and 10 cats. One tested positive for rabies and was quarantined for 45 days. Those that tested negative for rabies were quarantined for 10 days. There were three cat bites to humans reported. There was one bat bite to a dog reported. There were over 100 coyote sightings and cats missing calls reported. Over 300 fines and citations were issued to residents for failure to keep their dog on a leash, failure to license their dog and for biting. A majority of the calls were received for neighbors complaining about other dogs. One dog was euthanized and three dogs were killed by motor vehicles.

A new Animal Control Bylaw was enacted this year which clearly delineates the responsibilities and authority of the Animal Control Officer.

The Animal Control Officer is authorized to isolate and confine domestic animals suspected of being exposed to rabies. Acting according to State regulations and guidelines, the Animal Control Officer must:

- Investigate reports of domestic animals exposed to rabies.
- Determine if the domestic animal has or may have been exposed to a rabid animal, and if the domestic animal has been properly vaccinated.
- Make an evaluation of the exposure of the vaccinated animal and prescribe the appropriate action according to State regulations.
- Obtain permission to euthanasia exposed, unvaccinated animals from their owners or from the MDFA.
- Carry out euthanasia permitted by the owner of MDFA.

Police Department

- Collect the head of the euthanized animal and deliver or send it to MDPH State Laboratory Institute, if the animal has bitten or otherwise exposed a human or domestic animal.
 - Ensure that vaccinated domestic animals receive a booster vaccination if needed, and that the animal remains under appropriate strict confinement or isolation.
- Contact local officials when exposed domestic animals have exposed humans.

Parking Enforcement Officer:

The Parking Enforcement Officer is Ronald Burns. He works 18 hours per week, covering four days in the work week. The major responsibilities of the Parking Enforcement Officer are:

- Identify and cite motorists who violate Reading's parking regulations and reduce opportunities for violations to be committed through preventive patrols of all parking areas.
- Tally and inventory tickets daily.
- Identify parking problem areas within the Town and forward this information to the Safety Officer.
- Perform related duties as required.
- Over the year, a new set of parking regulations were implemented.
- Total citations issued by the Parking Enforcement Officer in 2006 are 2,473.
- Total income from parking citations is \$55,580.00.
- 83% of the citations were paid.
- 9% of the citations were marked for non-payment.

The following is the Department Roster, a statistical analysis of our enforcement efforts and a record of revenues generated by our department.

POLICE DEPARTMENT ROSTER

CHIEF:

James W. Cormier

BUSINESS ADMINISTRATOR:

Andrew Scribner-MacLean

LIEUTENANTS:

Lt.-Detective N. Kevin Patterson

Executive Officer Michael P. Cloonan

Night Commander Richard W. Robbins

SERGEANTS:

Bruce F. Russell

Mark J. O'Brien

David J. Clark

Sgt.-Detective Patrick M. O'Brien

David M. Stamatis

Peter G. Garchinsky

Francis G. Duclos

DETECTIVE DIVISION:

Patrol Officers:

Robert F. Flynn

Mark Segalla

John McKenna

SUPPORT SERVICES:

Community Service Officer: Derek Holmes

Safety Officer: Michelle Halloran

Armorer: Michael Saunders

School Resource Officer: Richard Abate

PATROL OFFICERS:

David Savio

Sean Wilson

Anthony F. Caturello

Richard Abate

Christopher R. Picco

Michelle Halloran

Kevin Brown

Kristen Stasiak

Larry E. Frederick

Salvi Lavita

Pasquale Iapicca

Mark D. Segalla

Joseph Belmonte

Michael Nickerson

Michael Fitzgerald

Corey Santasky

Ian Nelson

James P. Collins

Matthew C. Edson

Derek Holmes

Michael Lee

Keith Hurley

Christine Agnone

2006 Ancillary Personnel

ANIMAL CONTROL OFFICER:

Ronald Burns

CLERKS:

Administrative Assistant Victoria Cummings

Principal Clerk Joanne Power

DISPATCHERS:

Head Dispatcher Victoria Avery

John Rawcliffe Susan Tapley

Regina Benoit-Saunders Matthew Vatcher

Christopher Jones

Joseph Pagnotta

Ryan Mahoney

SCHOOL CROSSING GUARDS:

Cindy Ashi Edward Whitcomb

Fred Dymont Cheri Costa

Ernie Gisetto Gerry Intonti

Joseph Lopicola Tina Lantz

Marsha Leighton Louann MacKinnon

William Fisher Dick Stosez

Mildred Barton

Reggie Benoit

Lucy Intonti

Robert DeWolfe

Edward Harradon

Linda Burns

Matthew McNamara

Spare Crossing Guards:

Arthur Dickinson

Peggy Faulkner

The following are the arrests and services performed in 2006:

Arrests: 153

Persons held in Protective Custody: 39

Motor Vehicle Violations: 5,747

Parking Violations: 3,497

Detective Criminal Investigations: 172

Auto Accidents Investigated: 527

Fees Collected for Fiscal 2006:

License to Carry: \$2,525.00

Firearms Identification Cards: \$687.50

Police Reports Copied: \$1,899.00

Parking Fines: \$77,805.00

Court Fines: \$10,060.00

Administrative Fees for Details: \$29,362.32

Commuter Parking Permits: \$13,640.00

Community Access Stickers: \$81,224.00

Parking Space Rentals: \$8,685.00

Civil Infractions: \$43,250.00

Rent for Community Room: \$300.00

MV Lease or Surcharge: \$2,194.80

Conclusion:

To summarize our Mission Statement, we are empowered to enforce the laws of our land but in order to do this appropriately and adequately, we have to work with the community. Providing the community with the highest level of police service is a goal that will require dedication, hard work and a strong commitment to and from our community.

The year 2006 presented many unique and difficult challenges for the Police Department. We experienced significant personnel changes and adjustments and operated understaffed due to retirements, injury and illness. Moving forward, the Department is anxious to continue working closely with our fellow Town employees and the citizenry to provide the highest quality of life in Reading.

I want to thank the citizens of our community for their support and cooperation. Working with the community, your Police Department will accomplish its mission.

Respectfully submitted,

James W. Cormier, Chief of Police

DEPARTMENT OF PUBLIC WORKS

Director's Comments:

Department personnel were actively involved as members or liaisons of many Boards and Committees. We have also assisted other Departments throughout the year on many projects and programs, and have been fortunate to have the cooperation and support of the Town Manager and other Departments within the Town.

The Department has developed long-term capital improvement plans to upgrade and maintain the important infrastructures in the community through local and State funding. This would include the water distribution system, roadway and sidewalk, and the sanitary sewer system. We have continued the development of GIS layers for the water distribution and sewer distribution system.

The Town received approval to purchase up to 219,000,000 gallons of water from the Massachusetts Water Resources Authority (MWRA) to supplement our Ipswich River Basin supply from May through October. However, following Town Meeting approval to purchase 100% of our water from the MWRA and subsequent resignations of Water Treatment Plant operators, the Town entered into an Administrative Consent Order with the MA Department of Environmental Protection to cease operation of the Water Treatment Plant, and purchase 100% of our water from the MWRA on an emergency basis. Staff has been working with SEA Engineers in pursuing approval from State authorities and the MWRA Board of Directors to purchase 100% water.

As highlighted in DPW Division reports, the Department had an extremely busy year in 2006 assisting other departments, and with our projects and maintenance work. Town Meeting also approved a Stormwater Enterprise Fund effective in Fiscal Year 2007. This was accomplished with a concerted effort of DPW and Finance Department staff.

We have been fortunate to welcome the following employees to the Department: George Zambouras, Town Engineer in the Engineering Division; Scott Orsillo in the Forestry, Parks and Cemetery Division; Jane Kinsella, Business Administrator in the Administration Division; Robert DeMarco, Gregory Odin, Michael McKenna and Jonathan Reid in the Highway/Equipment Maintenance Division and Sandra Beninati in the Recreation Division.

There continues to be a good cooperative effort on planned and emergency projects by the Divisions within the Department. Because of the efforts of the staff, we are able to provide good quality service to other Town Departments and to the general public. It is a pleasure working with the dedicated and devoted staff in the Department of Public Works and the appointed Committees, in particular the Water, Sewer and Stormwater Management Advisory Committee. I thank them all for their support and effort.

Respectfully submitted,

Edward D. McIntire, Jr., Director

ADMINISTRATION DIVISION

The Administration Division supported the Department with procurement administration, water and sewer billing, budget preparation and coordination, departmental personnel and payroll services, accounts payable processing, cemetery administration services and responses to public inquiries and concerns over all Public Works areas of responsibility.

Significant projects included:

- Procurement and project support for various water and sewer main projects, including sewer system rehabilitation and construction and water main construction.
- 2006 was the first of a five (5) year contract for our Town-wide refuse collection and curbside recycling.
- Coordination of the acceptance and approval process to the Massachusetts Water Resources Authority as a supplemental source of Town water.
- We have completed one year of our three year water meter and transponder replacement program.
- Coordination of cooperative Household Hazardous Waste Day collection events with the Town of Wakefield.
- Providing procurement assistance to other Town Departments and Divisions including contracts for new police sedans and a new Library carpet.
- Overall facilitation of the Water Conservation Rebate Program: Appointment scheduling, rebate processing and tracking of high-efficiency washing machines, low-flow toilets, rain barrels and irrigation system rain sensors.
- Coordination of the Street Sign Lottery – a unique opportunity to sponsor, purchase or take a chance on a piece of Reading memorabilia.

Emphasis continued on providing public information, responding to inquiries and concerns, and improving all areas of public communications.

CEMETERY DIVISION

To the Board of Cemetery Trustees:

The following is from office records for calendar year 2006.

Interments – 147

Interments for all years – 13,770

Markers set – 36

Foundations – 37

Monuments re-set –28

Sale of Lots:

Forest Glen – 3 lots, no single graves – Total for all years – 2039 lots, 796 single graves.

Charles Lawn – 11 lots, 3 single and veterans' graves – Total for all years – 466 lots, 228 single and veterans' graves.

Wood End – 33 lots and no single graves – Total for all years – 273 lots, 22 single graves.

Cooperation from other divisions of Public Works was outstanding and much appreciated. The Board of Cemetery Trustees has been very supportive of all the numerous programs and goals of this Division. I thank them for all their assistance.

Respectfully submitted,

Robert L. Keating, Supervisor

CUSTODIAN OF SOLDIERS' AND SAILORS' GRAVES – Calendar year 2006

Interments – WWII – 15 Korea – 4 Vietnam – 0 Peacetime - 0

Total of all veterans' interred – 1657

As has been the custom for many years, all veterans' graves were decorated with a flag and a potted flower for Memorial Day.

Respectfully submitted,

Frank Driscoll, Custodian of Soldiers' and Sailors' Graves.

ENGINEERING DIVISION

The Engineering Division provides engineering services to all departments within the Town of Reading. The Division is responsible for preparation of plans, specifications, estimates, survey layout, inspection and supervision of Town construction projects; review of subdivision plans and site plans for accuracy and conformance with the subdivision rules and regulations; review of conservation submittals, preparation of subdivision and conservation bond estimates, inspection of subdivision construction and the administration of the Chapter 90 roadway improvement program. The Division also provides technical assistance and guidance on various Town projects, performs traffic studies, regulates and inspects private construction activities within Town roadways, and is responsible for the maintenance of all records concerning the subdivision of land, roadway, water, sewer and drainage construction, Town maps and the issuance of various permits.

Major construction projects the Division designed and performed construction management for in 2006 consisted of the water main replacements on High Street and Auburn Street, Franklin Terrace sewer extension, roadway reconstruction on Bancroft Avenue (Hartshorn Street to end), Cape Cod Avenue, Deering Street (Lowell Street to Middlesex Avenue), Eaton Street, Green Street (Main Street to High Street), Harriman Avenue, Middlesex Avenue and Wood End Lane, and roadway repaving on Arcadia Avenue, Deering Street (Middlesex Avenue to Dudley Street), Edgemont Avenue and West Street (Summer Avenue to Town Line). The Division also designed and performed construction management for the installation of sidewalks and curbing on Franklin Street (William Road to Fox Run Lane), Birch Meadow Drive at John Carver Road, Governors Drive (easterly side), John Street (Salem Street to Pleasant Street southerly side and Pleasant Street to Lakeview Avenue northerly side),

South Street (West Street to Whitehall Lane), Green Street (Main Street to High Street), West Street (Longwood Road to Enos Circle), the installation of handicap ramps on John Carver Road at Intervale Terrace, Minot Street at Main Street and Lowell Street at Hanscom Avenue, and the installation of curbing at the driveway to the Town Library.

Additional projects included the site design and layout for the installation of a new tot lot and sidewalks at the Wood End School, design of the Fairview and Sunnyside relief sewer, preparation of the base plan and establishment of the Reading/Woburn corporate boundary for the MWRA valve project, and the hydraulic analysis and design for the Hopkins Street/Summit Village drain project.

The Engineering Division spent significant time on the inspection of private development projects including Archstone and Johnson Woods on West Street, Danis property on General Way, Stop & Shop on Walkers Brook Drive, Maplewood Village on Salem Street and Kylie Drive.

Significant progress has been made on the planning and design of upcoming projects. The 100% design plans and specifications for the Downtown Improvement Project were submitted to and advertised by Mass. Highway. The bid opening date has been postponed by Mass. Highway several times, and bids are currently expected to be opened on June 5, 2007. Construction is expected to start in the Fall of 2007. The West Street Improvement Project 25% design plans prepared by Greenman-Pederson, Inc. are still under review by the Mass. Highway Department. It is expected that MHD will hold the 25% review hearing in the Fall of 2007 following the completion of their reviews.

Contracts were awarded for the 2006 roadway construction projects, sidewalk and curb construction, and loam and seed projects. Design plans and specifications were prepared for the 2006 water main replacement projects on High Street and Auburn Street, and the Franklin Terrace sewer extension.

The House to House Illicit Connection Program continued with Camp, Dresser & McKee performing additional field house inspections for the removal of illicit connections. The aggressive program resulted in the inspection of 91% of the properties within the Town. To date, the study identified 167 improper connections to the sewer system, and has resulted in the removal of 39 connections and 25 additional awaiting removal. The Engineering Division is responsible for the management of the program, and for the removal of connections performed by property owners. The Division worked with consultant Camp, Dresser & McKee in developing the water and sewer GIS mapping and database.

The third annual report was submitted to the Environmental Protection Agency demonstrating compliance with the NPDES Phase II Stormwater permit issued to the Town in 2003. The Engineering Division, in conjunction with the Water, Sewer and Stormwater Management Advisory Committee, continued to develop the plan to implement a Stormwater Enterprise Fund which was approved at the Annual Town Meeting in April, 2006. The Division performed site reviews of properties for the issuance of stormwater abatement requests.

Engineering reviews were performed for the Community Planning and Development Commission, Conservation Commission and Zoning Board of Appeals on several development projects. These included redevelopment of Danis property on General Way, site plan review for Stop

& Shop and Hallmark Health on Walkers Brook Drive, Piper Glenn and 175 Franklin Street subdivisions, and modifications to the Johnson Woods and Archstone developments. Numerous other reviews were performed on lesser projects.

The Engineering Division issued permits and inspected the construction of 33 new connections to the Town sewer system and 30 permits were for the disconnection, repair or reuse of existing sewer connections. One hundred and thirty three Street Opening Permits were issued to Keyspan Energy for repairs and new gas services. Thirty four Street Opening/Occupancy Permits were issued to private parties for underground utility work and construction within Town right-of-ways. Seven public hearings were held for new utility installations within Town owned rights-of-way.

The Engineering Division underwent significant changes in staff with the departure of Town Engineer Joe Delaney following 11 years of service, and the retirement of Senior Civil Engineer Bill High following 44 years of service. Their knowledge and dedication to the Town will be missed.

HIGHWAY DIVISION

The Highway Division at the Public Works facility consists of 17 employees, four are Mechanics, one is a Dispatcher, and the 12 that are left maintain the infrastructure of the Town of Reading.

The regular projects such as street sweeping, catch basin repair, roadside cutting, sidewalk and street maintenance, tree lawn repair, mixing and sifting loam and compost, traffic control, and cleaning of catch basins and ditches continued by priority and need. Street sweeping was started on March 28, 2006 and finished on May 19, 2006.

Miscellaneous:

The Division placed and filled planters for the Adopt-An-Island Program, placed mosquito control tablets in the catch basins and detention areas for the Health Department, held Hazardous Waste Day, and had an Adopt-A-Family in November and December.

Vehicle Maintenance:

The Division repaired and serviced the equipment from Police, Fire, School, Building Maintenance, Council on Aging and Public Works Departments. The Division continued to take waste oil from the public during the week and on Saturdays.

Snow and Ice:

During the Winter season of 2005-2006, the Division plowed four (4) storms and sanded eighteen (18) times.

Special Projects:

The Division filled, graded and compacted the new playground at Wood End School, paved walks at Wood End School, replaced the culvert at Pleasant Street, skim coated Wenda Street, Gilmore Avenue and Fielding Road and paved Auburn Street.

TOWN FOREST COMMITTEE

This year, the forest saw extensive use by citizens and civic groups for nature walks, road races, star gazing and camping.

Again, this year, with the help of the Public Works Department, roadways were maintained, culverts cleaned and roadside brush cut back. Also, the fire access road to the forest at the Wood End School was completed this year.

The Committee recommends that the Town purchase a skid mounted tank and pump to fit an all wheel drive pick up truck for forest fire suppression in the near future.

The Committee wishes to thank the Public Works Department, the Fire and Police Departments, Conservation Commission, Boy Scouts and the citizens for their support.

Respectfully submitted,

George B. Perry II, Chairman
Louis E. Debrigard, Jr., Vice Chairman
Benjamin E. Nichols, Secretary

FORESTRY-TREE WARDEN'S REPORT

One hundred and thirty four shade trees were removed. These trees were dead or in a dangerous condition as to be a threat to public safety. Eighty two hazardous tree stumps were removed from the tree lawns, parks, schools and playgrounds for public safety. One hundred and forty trees were trimmed. Dead wood and low branches were removed from the public trees as requested or observed. Tree trimming has continued as aggressively as possible but a lack of personnel has continued to hinder this program. Twenty two trees were planted. There also were additions to school plantings as donations for dedications. Trees included Kwansan Cherry, Galaxy Magnolia, Dogwood, Locust and Maple.

The Compost Center on Strout Avenue continues to accept brush and leaves from residents. 43,480 cars entered the Compost Center in 2006. Residents are required to purchase stickers for use of the Compost Center.

The holiday lighting put up by the tree crew in the Town Square was once again very successful. There were 15,500 colored bulbs installed on the Common.

The Town of Reading was awarded "Tree City, USA" for the 21st consecutive year by the National Arbor Day Foundation. Five hundred Colorado Spruce trees were purchased and distributed to all the fifth graders. Thanks to the Reading Rotary Club who have sponsored and assisted in this program to make "Arbor Day 2006" a success in Reading.

A special thanks to all the committees and commissions working toward the preservation of Reading's public shade trees.

PARKS DIVISION

The Parks Division continues to maintain 64 acres of grassed area throughout the Town, also the facilities within the parks and schools. This includes the renovation as well as continued maintenance of all the ball fields on school or parks grounds. The Division maintains 16 tennis and basketball courts, the tot lots and the skating rinks, and maintains the grounds for all municipal as well as school buildings.

The Division also assists all Town departments, committees and commissions with tree maintenance, snow and ice removal and Election set-up.

Respectfully submitted,

Robert L. Keating, Supervisor-Tree Warden

RECREATION DIVISION

The mission of the Recreation Division is to provide the community with year round recreational activities. Recreation programs are broad based to meet the recreational needs of all segments of the population. The Division must continually update and modify its programming to meet the current needs of the community. As the community's participation and awareness of local recreational programs increase, so does their expectation of Recreation Division programs. The Division must be ready to anticipate and adapt to these growing expectations and trends. The Division continues to look at trends and pop culture to produce programming that is innovative and exciting.

The Division offers a variety of programs to residents of all ages. A direct programming emphasis has been placed on Reading Middle School and Elementary School aged youth. The Recreation Revolving Fund continues to fund all programs for 2006. The Recreation Committee, with nine members and three Associate members, provides guidance and support to the Recreation Division.

The Division has also created a close working relationship with a non-profit organization Friends of Reading Recreation. FORR presents several programs throughout the year to supplement recreational offerings as well as co-promotes programming with the Recreation Division from time to time.

Programming

Winter/Spring:

Reading Recreation held the following programs for the Winter/ Spring season:

Spring Soccer Doctor Clinic

"Spring Ball" Basketball Clinic with H.S. Basketball Coach Kim Penny

Reading Baseball School – Pitching and Hitting with Coach Pete Moscariello

Spring Tennis Clinics for Youths and Adults

Challenger Biddy Basketball for Children with Special Needs

Saturday Morning Sports Series

Challenger All-Sports

February Vacation "You Can't do this in Gym Class"

Kids Just Love Crafts
Reading Recreation Egg Hunt
Baby Sitting Course
Crafts programs for Adults

Winter/Spring is the lightest season for programming as it is the bridge between very busy Fall season with the facilitation of Travel Basketball scheduling and the planning of Summer programs. It is also the season where time is allocated to field scheduling for the many youth and adult sports organizations. Biddy Basketball 101 would prove to become one of the staples of our Fall and Winter/Spring line up. The Spring season saw many successful programs including the popular Reading Baseball School which is run by Peter Moscariello. The Egg Hunt was again a huge success with close to 200 kids on hand. The location of Memorial Park has worked very well for the past two years.

The Division continues to offer programs such as a baby sitting class from the nurses of Winchester Hospital as well as the Sciensational Workshops for kids ages 8-12. The Division believes that recreation is more than just sports and can include enrichment type programs. We continue to explore other “art” activities and new programs that might be of interest to members of the community.

Summer:

The Summer of 2006 was one of the most successful in regard to attendance of the Recreation Summer Camp. The Regular Summer Camp program saw close to 97% capacity. Just four years ago, this percentage was down to as low as 78%. The continued use of Coolidge Middle School has made a significant difference on the perceived cleanliness of the program. Matthew Morrison returns as the Camp Director for his second year. Jamie Walsh did an outstanding job as Assistant Camp Director. This year’s camp staff saw approximately 75% returning staff. Also, a strong Summer Camp staff had kids coming back week after week.

Despite the inability to utilize the RMHS Field House, Summer programs were very successful. Creative planning and flexibility by the clinic directors helped aid the programs success.

Other successful clinics and programs included:

Challenger Little League Baseball
Volleyball Clinics
Tiny Tot Soccer
Basketball Clinics for Boys and Girls
Reading Baseball Clinics
Super Sports (3 Sessions)
Kids Crafts
Tennis Clinics
Track and Field Clinic

The Division also had some very successful trips in conjunction with several travel companies. The trips for Summer 2006 included Martha’s Vineyard, Red Sox vs. the Yankees at Yankee Stadium, NASCAR Nextel Cup Series in Loudon, N.H., Tanglewood and a trip to “Golden Pond.” The Division continues to run these trips through various travel companies at a very low profit.

The Division was not able to run one of its best programs this past Summer, the All-Comers Track Meets on Wednesday Nights due to the High School track construction. The plans are in the works to offer the program again in the Summer of 2007.

One of the great traditions in Reading continued this past Summer with the "Theater on the Green" and "Touch of Class" concert series. "Theater on the Green" had a successful turnout this Summer each Wednesday afternoon, five concerts highlighted by "Wayne from Maine," a children's sing-a-long and David Polansky's interactive sing-a-long. These concerts are very well attended by anywhere between 75-125 people each Wednesday. The "Touch of Class" concerts included Reading's staple "Bob Batchelor's Totem Pole Orchestra," "Overdrive" and Reading's own "Steven Savio" among the seven concerts. Between donations that were collected during each of the concerts and sponsorships from local businesses and organizations, the Division is able to run these concerts at minimal cost. All of these concerts take place at what is believed to be the oldest park in Reading, Memorial Park. We will look into introducing a family movie series beginning next Summer.

Finally, the Division held its 16th Annual Reading Tennis Open. The Tournament was a success once again this year with over 100 players participating. All proceeds go back to the RMHS Tennis Program and new equipment for the Town courts. Gregg Luongo again served as the Recreation Tennis Professional for the fourth year. He did an outstanding job working with kids and adults. Tennis enrollment was consistent with the numbers of the year before. Many kids enjoyed the clinics so much that they signed up for more than one week. Gregg also continued a Tennis Travel team in which Reading competed against other towns at the developmental level. Private lessons were also offered and conducted by Gregg or Matt Williams.

The Division purchased a brand new shed for the Bancroft Avenue Tennis Courts. This shed will replace the current structure at the courts and will be placed in the Summer of 2007.

Fall/Winter:

The very busy Fall/Winter season for the Recreation Division produced many opportunities. The Division again offered a Jr./Sr. Volleyball Program for fourth to eighth grade students. The program had close to 35 participants and went very well in its second year. The program was run by Dan McGrath and Michelle Hopkinson along with some High School volunteers. We will continue to look for ways to enhance this program and possibly branch out into a travel program.

The Division began offering a new Fencing Program with Olympic Coach Michael Tarascio. The program was open and populated by students from third grade to adults. The program is offered on Mondays and Fridays allowing students who own their own equipment to participate on both days.

The Division continued the Fall sections of the Saturday Morning Sports Series. This program is a compilation of different introductory sports including T-Ball, Soccer, Basketball and "Unorganized Sports" (Dodge Ball, Pillow Polo, etc.). These programs are for four and five years olds, and the programs have been a huge success. The classes are run by Recreation Program Coordinator Dan McGrath and student workers from RMHS.

Recreation again offered Field Hockey in the Fall. Once again, this program was very successful and was run by Christine Gallagher. Other successful programs included Challenger Soccer run by Ralph D'Amico, Kids Just Love Crafts and Recreation Sports and Games.

One of the biggest changes to the Fall programming lineup was the unification of all of the Travel Basketball Programs in Reading. The Travel Basketball Program in 2006 featured close to 140 participants with 12 teams competing in three different leagues. These teams are selected by coaches with input from the Recreation staff after a two day competitive tryout. Teams are coached by volunteer parents and friends of the Recreation Division. Supplementing this program is the rebirth of the middle school in-town Basketball Program. This is an intramural program that features kids of all ability. The program featured a Coolidge vs. Parker game at each level, and the kids really enjoyed this idea.

Sunday Basketball was tweaked a little as well. The program is now open to second grade players through fifth graders. Rachel Pothier and Michelle Hopkinson were hired to be the supervisors of Sunday Basketball. They have done an outstanding job showing the ability to run clinics, work with kids and supervise the referees. Over 20 High School basketball players were hired to work this program. The idea was to try to create a basketball community in Reading. Sunday Basketball has approximately 300 participants each year, and continues to be one of the most important programs for the Division.

The After School Learn to Ski Program will be run again this Winter starting in January. The elementary program had 39 participants. Coolidge and Parker Middle School continue to be successful with the Middle School program. The Coolidge side of the program had 37 kids this year, and the Parker side had 17 kids participate. This program will most likely move to a four week program in 2007 versus a six week program in years past. The hope is with a lower price, participation will increase.

Special Needs Programming:

Special Needs programming this year was offered by The Arc of East Middlesex Recreation in conjunction with the Division. Programs such as aquatics, social club and social dances were offered. The Arc offered successful programs such as Special Olympic training, bowling, teen groups and social clubs to name a few. The participants are asked at the end of each session to fill out an evaluation form to give feedback. Margaret Veronelli ran the Challenger Little League and Bowling Programs this past Summer and Fall. The programs both did very well with participation. The Division also continued offering a Challenger All-Sports Program that has been a very big hit. The program is run by Lynn Mahoney and it is completely volunteer driven. The Division continues to look for other programming areas to expand into.

Brochure And Advertising:

Reading Recreation continues its mailing of the Community Guide to every household in Reading three times a year. The Division began working with a new publishing company called Turley Publications. With a new printing company, the Division was able to introduce a glossy full color cover at a lower price than in years past. The name of the community guide has been officially changed to Reading Recreation Magazine. The magazine also features Adult Education programming in the back.

Public Works Department

Participating agencies include Recreation, Police Department, Fire Department, Library Services, Elder Services, YMCA, Creative Arts, and various in-town organizations.

Reading Recreation continues to post all of its programming and important information on www.ci.reading.ma.us/recreation. There is information on all current programs as well as upcoming events, contact information including links to many of the sports organizations websites. The site is maintained by the Recreation Division Clerk and is updated on a weekly basis.

The Division continues to have success with "Notes from the Reading Recreation Division" out to the schools bi-monthly. These flyers have received a positive response from the community. We will continue with this undertaking as well as continue to send Press Releases to our local media outlets.

Personnel:

Dan McGrath completed his fourth year as Program Coordinator. He has proven to be invaluable to the Division as he has helped with the administration of Summer Camp, Sunday and Travel Basketball and the Learn to Ski Program as well as the development of the Saturday Morning Sports Series and Recreation Sports and Games. Dan's main responsibility of his position is to create, organize, and supervise recreational programs. With the assistance of the Program Coordinator, the Division was able to increase the amount of programs run by the Recreation Division staff. Sadly, Dan gave his notice and will be leaving the Town on February 23, 2007.

Principal Clerk Carol Quinn left the Recreation Division in June 2006 to move to the West Coast. Sandra Beninati was hired as Clerk in July. Sandra has become proficient in a short time in many areas of the DPW operation, selling stickers, preparing bill roll and helping out where needed. She is responsible for most of the data input into the Recreation Database Rec. Trac, and is also responsible to reconciling receipts at the end of the day.

Administration:

John Feudo begins his fifth year as Recreation Administrator. John, under the direction of the Recreation Committee, continues to manage the scheduling of all Town fields. Permits are issued for every field in Town. Reading Recreation will continue to work with the local Youth and Adult sports organizations in maximizing field space.

The new Tot Lot on Bancroft Avenue was completed in October. A neighborhood group known as Friend of the Tot Lot was formed and raised over \$15,000. This effort was led by Shannon Fratto under the direction of the Recreation Administrator. The Tot Lot features new equipment and rubberized mulch. This was the second of two capital funded playgrounds created.

The Wood End Elementary School completed the largest playground in Reading in October as well. After raising close to \$80,000 privately, the group was supplemented by Fall Town Meeting with an additional \$43,000 to make the playground at Wood End "boundless." "Boundless" is a playground that is 100% handicap accessible. The group was led by Tina Brzenski, Monette Verrier and John Cataldo.

In December, the Board of Selectmen voted to tear down Imagination Station due to insurmountable issues. With issues such as splintering, surfacing and protruding nails, the overall feeling was to look to recreate a new recreational facility based on the input from the community.

Reading Recreation is continuously looking for available land for the development of new recreational facilities. A comprehensive capital plan has been developed to include tennis courts, basketball courts and backstop replacement over the next few years. There has been aggressive fund raising done by Friends of Reading Tennis to begin the process of complete replacement of six tennis courts on Bancroft Avenue.

The issue of the use of Memorial Park has been sent to probate court for a ruling on clarification of the Deed. Currently, the Deed places restrictions on use for games of baseball, football and soccer. The Town should have clarification some time in early 2007.

The Recreation Division and the Recreation Committee continue to develop policies that will increase the effectiveness and efficiency of each Reading Recreation program.

Reading Recreation has been glad to offer the public over 180 recreational programs throughout the past year. The Division hopes to meet the communities changing recreational needs while providing them with a combination of safe, fun and educational programs. Suggestions of new programs are welcomed and encouraged.

Respectfully submitted,

John Feudo, Recreation Administrator

WATER DISTRIBUTION DIVISION

A total of 81 new water services were installed, the Water Division replaced 37 old water services, repaired 21 water service leaks, repaired 15 broken water mains, replaced 12 old fire hydrants, repaired 12 broken fire hydrants, rebuilt 41 fire hydrants, a total of approximately 7,200' of new water mains and 10 new fire hydrants were added to the distribution system, replaced approximately 3,800' of old 8" water main with new 8" water main and 5 fire hydrants on High Street, replaced approximately 1,000' of old 8" water main with new 16" water main and one fire hydrant on Auburn Street, disconnected 19 water services for house demolition, replaced six water main gate valves, replaced 25 old water services from the water main to the sidewalk shut off for Chapter 90 road reconstruction, inspected the installation of water mains at Kylie Drive, Johnson Woods, Archstone, Camp Curtis and # 237 Woburn Street projects, conducted water main flushing of the entire distribution system, continued cross connection control program, performed hydrant flow test for Johnson Woods project, all drinking fountains and Town irrigation systems turned on in Spring and turned off and winterized in Fall, installed one new drinking fountain on Symonds Way. Two seasonal laborers painted and lubricated hydrants over 1/4 of Town, completed annual water inventory, loam and seed on all water jobs, hot topped water and sewer trenches, checked and maintained two water booster stations daily, cleaned and maintained the grounds, cutting grass, etc. at the Auburn Street tank site, lowered and raised water gate boxes for construction jobs, conducted a leak detection survey, assisted with the Water Treatment Plant shut down, assisted Highway Division during snow plowing

operations, removed snow from business district, churches and schools, shoveled snow from fire hydrants. The Town's Water Conservation Program awarded rebates for 239 energy efficient washing machines, 27 water saving toilets, 16 rain barrels and four lawn irrigation rain sensors,

The Water Distribution Division is developing a distribution system layer for the Town's GIS system.

Meter Room:

The regular quarterly water meter reading cycle was supported, 677 work orders were received and completed, 264 bill to date readings were taken, five meters were removed, approximately 3,000 new outside radio units were installed, seven meters were reset, three meters tested correct, 0 meters tested incorrect. The Water Division will continue installing a new radio reading system and new water meters.

SEWER DISTRIBUTION DIVISION

Approximately 17,737' of sewer mains were cleaned and T.V. inspected, 70 sewer manholes were sealed and lined, 1061 sewer main joints were tested and 763 sewer main joints were sealed, 163 cured in place spot repairs were installed to repair broken sections of sewer mains, replaced eight sewer manhole frames and covers, replaced 230' of 6" sewer main on Deering Street, cleaned wet wells at all sewer stations, checked and maintained 12 sewer stations daily, cleaned approximately 1/4 of the sanitary sewer main system, cleaned and maintained the grounds, cutting grass, trimmed bushes etc. around the sewer stations, completed work orders regarding leaks, broken gates, etc., exercised emergency generator weekly, completed the annual sewer inventory. The Division assisted the Highway Division during snow plowing operations, removed snow from business district, churches and schools and shoveled snow from fire hydrants.

The Sewer Distribution Division is developing a collection system layer for the Town's GIS system.

LOUANIS WATER TREATMENT PLANT

General:

A total of 640,648,000 gallons of water was delivered to the distribution system in 2006, of which 327,168,000 gallons was pumped from the Water Treatment Plant, and 313,490,000 gallons was purchased from the MWRA.

The highest single day's consumption was 2,676,000 gallons on August 2, 2006. The highest week's consumption was for the period July 30, 2006 to August 5, 2006 an amount of 16,467,000 gallons, and the highest month was July with an amount of 65,010,000 gallons.

Average daily pumpage for 2006 was 1,755,227 gallons.

The average daily per capita use (use by each individual) for 2006 was 51 gallons per person per day.

The operation of the residuals handling tank allowed the Water Treatment Plant to recycle 15 million gallons of water.

The eighth annual drinking water report was mailed to all customers in May.

On May 1st, the Town began receiving partial water supply from the MWRA as a result of the Town's efforts to purchase a maximum of 219 million gallons per year from the MWRA to supplement the Summer supply to help protect the Ipswich River. As part of the agreement, withdrawals from the Ipswich River Basin were limited to 1 million gallons per day from May 1st through October 31st.

On June 15, 2006, Town Meeting, on a reconsideration, approved Article 4 by a vote of 113-34 to apply for admission to the Massachusetts Water Resources Authority (MWRA) for the entirety of the Town of Reading's public water supply. Town Meeting, by a previous vote of 51-94, defeated Article 6 to fund completion of the design and construction of a new state of the art 3.75 million gallon per day membrane filtration Water Treatment facility.

On August 6, 2006, the Town entered into an Administrative Consent Order (ACO) with the Department of Environmental Protection (DEP) allowing the purchase of 100% of the Town's water supply from the MWRA, while the Town pursued the necessary approvals for permanent approval as a full member of the MWRA water supply system. The Town began purchasing 100% of its water supply from the MWRA on September 1, 2006.

As a condition of the DEP ACO, the Water Treatment Plant was decommissioned with all treatment chemicals and water removed from the facility. The wells were placed in emergency standby mode. Both the Water Treatment Plant and wells were maintained to pump water to the distribution system with disinfection capabilities in the case of a dire emergency for fire protection. Upon all appropriate approvals, the plan is for the demolition of the Water Treatment Plant. The wells will continue to be maintained as stated above.

CDM was hired to design plans and specifications for the construction of a control valve, instrumentation, and appurtances to automatically control drinking water flow from the MWRA into our distribution system and storage tanks.

CDM and the Water Department continued the \$1 million Water Conservation Program, which incorporated emphasis on rebates for low flow washing machines, toilets, irrigation rain sensors and added rain barrels to the program. There has been over \$137,800.00 in rebates to residents since the program's inception. The program's school educational phase was implemented. Meg Tabasco, Education Coordinator for the MWRA, made presentations to all third grade classes in Town focusing on water supply and conservation.

Supply:

Production Wells #82-20, #15 and Revay were cleaned and redeveloped.

Remedial efforts continued with consulting engineers, Weston & Sampson on the low levels of chlorinated volatile organic contaminants found in the Revay Well which have been attributed to the AGFA facility on Industrial Way in Wilmington. Revay Well was voluntarily taken out of service in 2001 when the contaminants were detected.

Treatment:

Lightning strikes occurred three times at the Bear Hill storage tank and two times at the Auburn Street elevated tank in a six week period causing damage to the water level monitoring equipment.

The Water Treatment Plant emergency power generator was operated two days to help reduce RMLD's high power demands.

The Water Treatment Plant air exchange unit failed and was replaced.

2006 PUMPING RECORDS

<u>Month</u>	<u>WTP Pumpage</u>	<u>MWRA Purchased</u>	<u>Days</u>	<u>Average Day</u>
January	52,416,000	0	31	1,690,839
February	46,261,000	0	28	1,652,179
March	53,384,000	0	31	1,722,065
April	53,685,000	120,000	30	1,793,500
May	30,362,000	28,140,000	31	1,887,161
June	29,768,000	28,650,000	30	1,947,267
July	30,690,000	34,320,000	31	2,097,097
August	30,602,000	33,990,000	31	2,083,613
September	0	52,340,000	30	1,744,667
October	0	47,390,000	31	1,528,710
November	0	44,100,000	30	1,470,000
December	0	44,440,000	31	1,433,548
TOTAL	327,168,000	313,490,000	365	1,755,227

2006 RAINFALL RECORDS<http://www.mass.gov/dcr/waterSupply/rainfall/>

<u>Month</u>	<u>Precipitation Inches</u>	<u>Accumulated Total Precipitation</u>	<u>DCR Normal Precipitation</u>
January	4.34	4.34	3.62
February	2.44	6.78	3.23
March	0.54	7.32	4.03
April	3.02	10.34	3.72
May	12.24	22.58	3.45
June	9.93	32.51	3.48
July	5.29	37.80	3.42
August	4.18	41.98	3.59
September	2.74	44.72	3.60
October	5.18	49.90	3.54
November	6.26	56.16	4.08
December	1.59	57.75	3.81
TOTALS	57.75	57.75	43.57

Total rainfall in 2006 as measured at the Louanis Water Treatment Plant was 57.75", which is 14.18" above the Department of Conservation and Recreation (DCR) composite normal for the northeast region as posted on February 5, 2007. Monthly normal values computed by DCR are based on averages for the entire period of record for northeast region stations having the longest period of record and are located in Concord, Lawrence and Waltham.

READING PUBLIC SCHOOLS

Patrick A. Schettini, Jr.
Superintendent

John Doherty
Assistant Superintendent

Mary DeLai
Director of Human Resources and Finance

School Department

This report represents the activities, accomplishments and events of note that occurred in the Reading Public Schools during the 2006 calendar year.

Leadership Changes:

- Elaine L. Webb was elected Chair of the Reading School Committee for 2006-2007.
- Lisa F. Gibbs was elected Vice Chair of the Reading School Committee.
- Craig Martin was appointed Principal at the Coolidge Middle School.
- Marie Pink was appointed as Assistant Principal of the Coolidge Middle School.
- Jacqueline Orphanos was hired as the Special Education In-District Program Supervisor.

Notable Events:

- In 2006, the Reading School Committee continued to move forward with the renovation and additions to Reading Memorial High School (RMHS). The RMHS construction has been proceeding on schedule with the Math/Science wing, and the locker room additions to the Field House completed for the start of school in September. Construction and renovation of the existing "C" building, new Library and Auditorium commenced. Construction also continued in the Field House.
- Reading Public Schools, in partnership with Danvers, North Reading and Lowell, was awarded a Federal Teaching of American History grant totaling \$998,084 over a three year period. The grant provides a multitude of professional development opportunities for teachers.
- Professional Development in Reading Public Schools this year consisted of workshops in the John Collins Writing Process, Differentiated Instruction, Prentice Hall Algebra Training, Advanced Placement Vertical Teams, LINKS reading fluency training, "Open Circle:" Social awareness curriculum, History Alive!, and continued in Curriculum Mapping. Through a membership with Salem State College and the Collaborative Project for Mathematics, and Science Interdisciplinary Education (CPMSIE) and Primary Source, Reading Public Schools was able to provide additional professional development opportunities for teachers in the areas of Math, Science, Technology, the Arts and Social Studies.
- This year, Administrators and teacher representatives from all Reading schools were invited to give presentations at the Blue Ribbon Schools "Blueprint for Excellence" Conference in South Carolina.

- The Reading Memorial High School Class of 2006 experienced an extraordinary level of success in their efforts to matriculate into our Nation's most academically challenging programs. The following is a report on their plans: 80.4 % - Four Year Colleges, 11% - Two Year Colleges, 1.4% - Business/Technical/Prep Schools, 4.8% - work, 1% Armed Services and 1.4% - other.
- Once again, the Reading Memorial High School students have attained scores that place the school within the top echelon of all high schools in the Commonwealth. All of the seniors in the Class of 2006 met the MCAS graduation requirement.
- Coolidge Middle School was renewed as a New England League of Middle Schools (NELMS) Spotlight School, and also named as a Blue Ribbon Lighthouse School. Wellness instructors gave a presentation at the NELMS Unified Arts Conference.
- In the Spring 2006, Parker Middle School was awarded the Spotlight School designation, and received a recognition banner from NELMS.
- The Parker faculty is in their third year of focusing on the Core Values. This year, the values are kindness, community and personal best. Parker is also in its third year of membership in the National Turning Points Network located at the Center for Collaborative Education in Boston. The staff has been working with an Instructional Leadership Team to learn collaborative strategies.
- The elementary schools are focusing on three curriculum initiatives: Open Circle, Independent Reading and Math Differentiation, and teachers have been involved in professional development workshops to enhance their skills in these areas.
- The Barrows students adopted a family during the holidays, contributed to the American Red Cross for victims of Hurricane Katrina, and held a Math-A-Thon for St. Jude's Hospital as part of the community outreach initiative.
- At Birch Meadow School, the Wilson Language "Foundations" Phonics Program continues in all of our Kindergarten, first and second grade classrooms, and has been expanded to a pilot phase in one third grade class this Fall.
- The Joshua Eaton School formed its first Math Olympiad Team. They competed and finished in the top 20% of all teams in the country.
- The Killam School conducted Mathematics Workshops for parents designed to familiarize parents with the program.
- The Killam School was also designated as a Blue Ribbon Lighthouse School at the National Blue Ribbon Conference this past November.
- Wood End School worked to develop its own identity as the fifth elementary school in our district with many school meetings, planning sessions and open houses.
- The Wood End School continues to commit to enhancing the physical and mental health of all children, which includes the prevention of any type of bullying and teasing.
- The Special Education Department continues to work, in conjunction with regular education, in the creation of internal programs and supports to assist students with access to the curriculum, and on their goal of controlling out of district costs by developing new programs.

Reading School Committee

Elaine L. Webb, Chair

Leadership:

There were several changes in leadership of the Reading School Committee. David Michaud and Chris Caruso were elected for a three year term. Committee Member John Carpenter decided not to run for re-election.

At the Committee's annual reorganization in April, Elaine Webb was elected Chair and Lisa Gibbs Vice Chair. Other members of the Committee are Harvey J. (Pete) Dahl, Chris Caruso, David Michaud and Carl McFadden.

The School Committee along with the School Administration developed an aggressive Mission and District Improvement Plan for the Reading Public Schools. The Mission of the Reading Public Schools is "To Prepare Reading's Youth to be Productive, Informed, Independent Citizens in a Global Society." The District Improvement Plan sets the district-wide goals. Each school's School Improvement Plan is aligned with and furthers the District Improvement Plan. This process makes our district goal driven.

School Construction Projects:

In 2006, the Reading School Committee continued to move forward with the renovation and additions to Reading Memorial High School (RMHS).

The Reading Memorial High School construction has been proceeding on schedule with the Math/Science wing and the locker room additions to the Field House completed for the start of school in September. Construction and renovation of the existing "C" building, new Library and Auditorium commenced. Construction also continued in the Field House.

Budget:

The School Committee has developed a comprehensive process of establishing budget priorities for FY 2007. One of the priorities funded in FY 2007 was the funds to employ the consultant services of a grant writer. Reducing class size was another budget priority that was addressed in the FY 2007 Budget through the addition of two classroom teachers. The need to provide support to improve teaching and learning instruction resulted in the modest increases in curriculum/instruction initiatives, school materials and supplies, teacher induction and technology software.

At the Annual Town Meeting that commenced on April 27, 2006, Town Meeting approved a Budget for the Reading Public Schools.

**Reading Public Schools
Budget Summary
Fiscal Year 2007**

	<u>Recommended Budget</u>
Administration	\$901,674
Regular Day	\$19,959,960
Special Needs	\$7,892,102
Other School Services	\$ 941,105
Custodial/Maintenance	<u>\$3,568,361</u>
TOTAL	\$33,263,201

Massachusetts Comprehensive Assessment System (MCAS):

Reading's statewide prominence in the MCAS rankings continued in 2006 as Reading placed in the top 20% of all Massachusetts districts in MCAS performance. This represents a significant accomplishment for a system that continues to spend almost \$1,400 below the State average on per pupil spending. This achievement continues to define Reading as a school system that gets more performance for less money. We continue to be a frugal district that sets high expectation, and works to achieve these goals through a collaborative effort of the administration, the teachers, the students, the parents and the community.

Student Enrollment:

As students returned to school in September of 2006, it is apparent that while trending upward, enrollment has begun leveling off. Student enrollment in the Fall of 2006 (FY 2007) stood at 4,264 students. See chart below.

**Reading Public Schools
Student Enrollment FY 2007**

Elementary Schools K-5	2,033
Middle Schools 6 – 8	988
High School 9 – 12	1,215
Special Education	*28
TOTAL	4,264

***This is the number of enrollees in our “substantially separate” Special Education classrooms. Reading students who receive full-time Special Education services outside of Reading are not counted in this chart.**

Achievements:

Reading Memorial High School graduated 292 young men and women in 2006. While many of our graduating seniors are attending some of the most prestigious universities in the country, all are moving into the future with a solid portfolio of skills, which will help their success in any environment they choose. While we naturally point to acceptances at schools like Tufts and George Washington University as an indication of our system's success, it is the goal of the School Committee and a better measure of success that we find **appropriate** placements for all of our students that will further prepare them to be productive, contributing citizens of our country.

In addition to the success of our graduates, we can continue to take pride in the success of our students at all levels. Our athletic programs continue to be one of the best in Massachusetts with our student athletes demonstrating athleticism, intelligence and, above all, sportsmanship. Our students take part in a number of Statewide competitions including the Science Olympiad Program, National History Day, Drama Fest and numerous Band competitions. Our success at all levels is almost too numerous to repeat but continues to reflect on the efforts of the students, staff and parents. We are always indebted to those in the community who provide the additional support when the School Department cannot. It is this support from our PTO's, the Boosters, the Band and Drama Parents support organizations, the Technology Fund, just to name a few, that provide that added support and encouragement that fosters a sense of community and promotes participation and success.

**Reading Memorial High School
Principal Joseph L. Finigan**

Reading Memorial High School enjoys a strong reputation among high schools in the Commonwealth of Massachusetts. The richness of our curriculum, the preparation of our faculty, the achievement of our students at levels well above State and national averages on standardized tests, and the record of college admissions at the Nation's leading universities confirm a pattern of excellence. Education has historically been the focus of our Reading community.

The combination of highly motivated students, supportive parents, a talented faculty and the outstanding support of the community reflected in the construction of the new building suggest that Reading Memorial High School is a model of what quality public education can be.

In addition to preparing students for college study and for productive adult lives, we emphasize student participation in the broader community. Our extensive roster of athletic opportunities, the drama program, music offerings, club activities, and service options promotes a commitment to others through teamwork and dedication to principle. There is a vitality of spirit at this High School that underpins all that we do, and we value community interest in our school.

The culture at Reading Memorial High School makes it a special place. It is an incredibly exciting time to be at RMHS. We are setting the course for a future that will expand and increase the opportunities and resources for our students.

RMHS students continue to achieve above State averages on the MCAS with 100% passing rate. Our students also scored above the national average on the various SAT tests. Last Spring's graduating class, as is expected, distinguished itself with many acceptances at outstanding colleges and universities. The professional development of RMHS has been focused on the incorporation of new technology into the instructional and administrative facets of the classroom; however, other opportunities for teachers supported the district's instructional emphasis in delivering strong curriculum and creating small learning communities.

Finally, with all the changes and challenges of an ambitious construction project, all parties to the educational process, including Town Departments, are to be commended for their understanding, cooperation and perseverance in making this past year a successful one for RMHS students.

RMHS Building Project:

January 2007 marked the "move-in" in the final phase of the building project. Work to be completed in the Spring and Summer of 2007 will focus on demolition, site work and the construction of parking areas and roadways. As the students, faculty and community moved into the new building, an overwhelming sense of excitement and promise for the future has been shared by young and old alike.

While the move into the new building cannot be understated, we are most proud of how our students and faculty maintained a positive and constructive learning environment. Our students were extraordinary in their flexibility and understanding throughout this project. The RMHS custodial staff and the Reading Public Schools Maintenance Department were critical in the building project. Special thanks are extended to Director Joseph Huggins and Assistant Director Donald Johnson for their assistance in the management of "The Moves."

RMHS Technology Specialists Joe Cain and Matt Wilson coordinated the installation of computers and other technology in the classroom and office areas. We cannot emphasize enough the patience demonstrated on the part of students, faculty, staff and families on the traffic plan. The plan was developed by the RMHS administration, the Reading Police Department, the Town Engineers and the building project architects.

Special recognition is warranted to thank Assistant Principals Gary Hart and Michael Scarpitto, Police Chief James Cormier, Safety Officer Michelle Halloran, School Resource Officer Richard Abate and Town Engineer George Zambouras for their extensive teamwork in developing this plan. The citizens of Reading have taken great strides to provide such an extraordinary facility for our youngsters. We will work with our students to develop common agreements with regard to the care and upkeep of our building.

Building Overview: High School renovation and addition
1420 student capacity
151,000 square feet
\$54 million project cost

In the district's largest project ever, the 1953 building and the 1970 addition received new construction and renovation to accommodate the school's growing enrollment. Design centered around three public zones that make up the learning community - (1) Entrance Lobby: plaza and lobby defined by the Veteran's Memorial, an inspirational celebration of liberty and opportunity, (2) Atrium or "Student Commons:" a connecting space that encourages openness and inclusion among different peoples and programs, (3) Main Street: a celebration of school spirit and links to the community. Sixty five classrooms exhibit flexible design for varied instructional approaches, all outfitted with SmartBoard technology, Internet and computers. University-quality science labs and a new Media Center, which serves as a hub for a variety of means for students to access technology, support the strong curriculum at RMHS.

A new 900 seat performing arts center supports the RMHS drama and music programs with state of the art lighting and sound systems. Renovations to the second largest Field House in the State of Massachusetts incorporating a synthetic floor, climbing walls and a fitness center which will be utilized by all students to promote positive life-choices. Two synthetic turf athletic fields, running track and press box are additions to the exterior athletic facilities. Appropriate technology and safeguards for student safety and security are included in the new building.

The new Reading Memorial High School reflects a building that is preparing our young people for the world in which they will live. Members of the community are encouraged to visit the school and share in the enthusiasm of the impressive atmosphere for learning.

Staffing:

There were 21 additions to the RMHS staff this year. Seventeen of the faculty positions are full-time teaching assignments and four are part-time. Some of these positions occurred because of retirements, some were due to staff personnel seeking other career pursuits, and some were created due to a new position budgeting to address the growing student population in the Humanities Program for ninth grade students.

Violetta Archilla, Foreign Language; Dr. Suzanne Johnson, Science; Karla Montano, Math; Michelle Colantonio, English; *Kristin Killan, Music; Sarah Peterson, Guidance; Katherine Crosby, English; Veronique Latimer, Art; Adam Porro, Social Studies; Kathleen Dailey, Art; Nancy Leung, Foreign Language; Karin Swanson, Foreign Language; *Amy Dymont, Math; Danja Mahoney, Foreign Language; Dr. Jennifer Thomas, Science; Patrick Flaherty, English; Maura McCusker, English; Kevin Vendt, TV Production; Caroline Goddard, Social Studies; Tim McIntire, Science; Katie Zediana, Foreign Language, *Reading veteran teachers

It should be noted that every department in the school had at least one addition to its department.

It should also be stressed that veteran teachers have mentored each new teacher in order to help the protégés make the transition to RMHS as smoothly as possible.

Class of 2006:

The Class of 2006 experienced a very successful year in their efforts to matriculate into some of the most academically challenging programs. Our top students were accepted at many institutions of higher learning, including Bowdoin College, Boston College, Boston University, College of the Holy Cross, College of William and Mary, Fordham University, Hamilton College, McGill University, Massachusetts Institute of Technology, Pomona College, Rensselaer Polytechnic Institute, Swarthmore College, Tufts University, University of Chicago and University of Virginia.

A complete breakdown of post-graduate plans for the 292 graduates includes acceptances at the following institutions:

(292 students in graduating class)		
Four-year Colleges	(235)	80.4%
Two-year Colleges	(32)	11.0%
Prep School	(2)	.7%
Technical School	(2)	.7%
Work	(14)	4.8%
Undecided	(4)	1.4%
Armed Forces/Service Academy	(3)	1.0%

RMHS School Improvement Initiatives:

Complacency is not a characteristic valued at RMHS. As part of the Reading Public Schools involvement in the Blue Ribbon School Improvement Initiative, the High School faculty and staff are in the process of investigating and evaluating all facets of the RMHS program.

The New England Association of Schools and Colleges (N.E.A.S.C.) Report did much to recognize the school's strengths, and make specific recommendations to enhance future goals. Recently, receiving the coveted rating of "Continued Accreditation" from the N.E.A.S.C, we are integrating that body's recommendations and standards with the Blue Ribbon School Improvement process. In the coming years, our focus will be on supporting our students on many levels as they mature as students and people during their years at RMHS.

MCAS Testing:

The sophomore class performed exceptionally well on both the English Language Arts and Mathematics tests compared with other sophomore students throughout the Commonwealth. In addition, it should be noted that every member of the Class of 2007, our senior class, has met the State requirements of passing both the MCAS English Language Arts and Mathematics tests either during their sophomore year or by means of the MCAS Retest format during their junior or senior year.

Most assuredly, the commitment and dedication of the faculty and staff, the diligent, conscientious effort on the part of the students, and the high quality of the academic program both at the High School and throughout the Reading School District are all factors in helping the students surpass the goals for improvement established by the Massachusetts Department of Education.

2006 MCAS Grade 10 Results

	<u>Math</u>		<u>English</u>	
	State	RMHS	State	RMHS
Advanced	40%	61%	16%	26%
Proficient	27%	26%	53%	61%
Needs Improvement	21%	12%	24%	12%
Failing	12%	1%	7%	1%

Academics:

The primary measure of success of any high school is the quality of the academic programs. We take great pride in the curriculum and instruction at RMHS. Yet, with a firm instructional belief of reaching for continuous improvement, we are in a constant mode of evaluation so that we can best meet the needs of our students.

The following points are simply highlights of the year:

- Curriculum Mapping (2nd year commitment to mapping taking place in every department).
- 8th Grade/9th Grade Transition (Particular attention was placed in modifying and refining the transition of these students to provide avenues of support for academic and social confidence).
- Humanities Program (The program was expanded with more class sections to lower class size).
- Advance Placement courses (AP Statistics and AP History).
- University of Massachusetts-Lowell T.E.A.M.S. Academy (RMHS sophomores participated in one day pilot program consisting of workshops which emphasized Technology, Math, Science and Engineering). (Ms. Karla Montano and Mr. Dave Winger served as representative instructors from RMHS.)
- Science Vertical Team.
- Math Vertical Team.
- Blue Ribbon Conference in North Carolina (four day conference for teachers and District Administrators).
- National History Day.
- National Latin Exam.
- Classical Association of New England (Mrs. Nancy Irons made a presentation on textbook series, Cantate cum Cornelia).
- Annual Institute of the American Classical League in Philadelphia (Mrs. Nancy Irons and Ms. Amanda White made a presentation called Ecce, Discimus!).
- Summer Institute for Teachers at Northeastern University (Mrs. Susan Hennessy, Spanish Immersion Class).
- French Exchange Program (Mr. Alec Porter, Mrs. Susan Fritz and Mrs. Susan Hennessy organized and chaperoned the trip in April 2006 to Rouen, France).
- Italian Trip (chaperoned by Mrs. Irons and Mr. Harrison during April vacation).
- Habitat for Humanity (chaperoned by Mr. Frank Buono and Mrs. Korey Barkley to New Orleans during February vacation).

**Arthur W. Coolidge Middle School
Principal Craig Martin**

A Learning Community: Continuing to Grow and Move Forward:

The Arthur W. Coolidge Middle School is maintaining its overall goal of continuing to operate as a “professional learning community.” Such a school is often defined as having a shared mission and vision, valuing the collective inquiry that accompanies a constant striving to improve, working within the structure of collaborative teams that share a common purpose, maintaining a willingness to try new approaches and assessing efforts by examining results. As we continue to strive to be a school that successfully addresses the social, physical, intellectual and emotional needs of all its students, we look forward to accomplishing the new goals set forth in our School Improvement Plan—while at the same time, we celebrate our successes of the previous year.

Listed below are a few of the highlights:

Blue Ribbon Schools of Excellence:

Coolidge Middle School was proud to be featured again this year at the Blue Ribbon Schools “Blueprint for Excellence” Conference in South Carolina. As a national “Lighthouse School,” Coolidge was invited to present at the conference, and four staff members (Jenny DiMuzio, Janet Klein, Laura Warren and Cheryl Wing) accompanied Principal Craig Martin (as well as many other Reading representatives) to the national conference. Mr. Martin was invited to participate in the pre-conference sessions on “middle school reform,” and delivered a presentation titled “Shaping a School Culture of Continuous Improvement.” Later in the conference, Mr. Martin and staff presented “Helping the Young Adolescent Succeed.” In addition to their own presentations, Coolidge staff members had the opportunity to attend numerous workshops, to visit exemplary schools in the area, and to connect with professional colleagues from outstanding schools across the nation.

New England League of Middle Schools (NELMS):

After three years as a NELMS “Spotlight School” for New England, the Coolidge community was proud to have NELMS Board Members conduct a day-long site visit and subsequently “renew” its spotlight school designation to Coolidge Middle School this last year. Last Spring, Coolidge was also invited to participate in the NELMS Annual Conference in Providence, RI, and several staff members gave presentations: Principal Craig Martin presented “Leading the Journey to Excellence,” PTO Presidents Sheila Mulroy and Carla Pennacchio presented “Parents as Partners: A Key to Middle School Success,” Art teacher Sarah Doane presented “Art Across the Curriculum,” Social Studies teacher Ann Jacobsmeier presented “Travel Around the Mediterranean in Ancient Times,” and School Psychologist Mark Burton presented “Psychological Disorders of Adolescence: Strategies that Work.” Coolidge 8th grader Kyle Coppola was also invited to represent Coolidge and to introduce the keynote speaker at the opening general session.

Science Olympiad Team:

Coolidge Middle School again was very proud of its Science Olympiad Team who won the Massachusetts State Championship and went on to place 9th in the Nation at the 2006 National Science Olympiad Tournament at Indiana University in Bloomington, IN. Gold medals in individual events

were awarded to students Alice Broadway and Mike Wang. Silver medals were awarded to Nasreen Kouki and Nicholas Werth, and Bronze medals went to Nasreen Kouki, Nicholas Werth, Sarah Mulroy and Eric Pratt. Medals in trial events were won by Tyler Ewing and Rachel McKie (Gold); Dylan Thomas, Virginia Perez, Connor Sullivan and Elaina Druid (Silver). In addition, Coolidge Head Coach Paul Guidetti presented at the 2006 National Science Olympiad Coaches Clinic in Hammond, IN in October.

Music:

At last Spring's Junior District Music Festival, several Coolidge students were honored. From almost 2,000 auditions, only 550 students were chosen for the festival. For three days, students met to rehearse with a guest conductor and other ensemble members from throughout the Northeastern District. Congratulations to Patrick DeBenedetto, Stephen Gordon, Julia Hoffmann, Eric Pratt, Shailee Shah, Nicholas Werth and Ben Whippen who represented Coolidge Middle School.

The middle school Jazz Band performed at the Northeast Jr. District Jazz Festival and received a Gold Medal. Coolidge student Amanda Doodlesack was also given an outstanding musicianship award.

National History Day:

Several Coolidge students competed in the State level National History Day. Kushaan Shah received Honorable Mention and Matt Connery, Nick Grimmer, Farid Najmi, Brad Porter, Mike Wang and Nicholas Werth moved on to represent Coolidge and Massachusetts at the National History Day competition in Washington, D.C., placing 9th overall in the Junior Division.

Student Support:

As part of our ongoing efforts to effectively address the social and emotional needs of our students, Coolidge Counselors Mark Burton and Marlene Lifshin expanded the 8th grade student support program, and have begun piloting activities for the 6th and 7th grade during the advisory time. A focus of the program has been "hurtful behaviors" and how to create a school culture where every student can feel emotionally safe and secure. Students are responding very positively, and we are very pleased with the progress thus far.

To provide struggling students with academic intervention, we re-established our "Program to Achieve Scholastic Success" (PASS). Small group classes in both Math and Language Arts are grant-funded and have begun meeting after school hours.

Coolidge Quest:

The Coolidge community, coordinated by the PTO, was proud to begin a new tradition. Presented as a "fun-raiser," Coolidge Quest was a community competition in a game-show format. Teams of parents, community members, teachers and/or students competed against each other and were presented questions from all the middle school curricular areas. Each team logged in their answers by using a Classroom Performance System (CPS) remote. Principal Craig Martin was the Master of Ceremonies and audience members followed along on the big screen as questions were projected so that all could see. It was a great time, and the beginning of a fun new tradition.

Other Accomplishments and/or Recognition:

- Wellness Instructors Paula Graham and Ben Goodhue presented “Strength and Conditioning: A Unit for Middle and High School” at the NELMS Unified Arts Conference.
- 8th grader Nicholas Werth won the Coolidge Annual Geography Bee last January, and he went on to place 4th in the State level competition.
- Math/Science teacher Andrea Bruno and Technology Specialist Marcia Grant were STEM fellows.
- With the help of District Special Ed Program Director Jacqui Orphanos, Coolidge (together with Parker Middle School) began offering additional professional development to all Special Education Assistants.
- Coolidge held its Annual Community Spelling Bee last Spring. The event is sponsored by the PTO and has become a community tradition. It again was a very enjoyable and successful day, and this year’s winning team was comprised of Coolidge teacher Paul Guidetti and students Zach Hennings, Chris Morgan and Matt Whalen.
- Coolidge Student Council and Peer Leaders once again coordinated participation in the Boston “Walk for Hunger” and earned over \$3,000 for Project Bread.
- To these Coolidge staff members who retired in the last year, we express our heartfelt thanks for their many years of dedicated service to the children of Reading: Louise DiCarlo, Mary Fuller, Nancy Powell, Stan Quinlan, Kay Regan and Ellen Svenson.
- Coolidge is proud to welcome several new faculty members to our team: Barry (Speech/Language), Melissa Fleet (Special Education), Sarah Maltzman (English Language Arts & Social Studies), Becky Mandell (Social Studies), Ruthann Reidt (Special Education), Jeremy Sprague (Spanish), Cindy Ventura (Nurse) and Marlene Yorkey (Special Education). Their talents and contributions will help us in all our future endeavors.

W. S. Parker Middle School
Principal Linda Darisse

Introduction:

The W. S. Parker Middle School continually works to improve through a process which addresses three main areas of need - curriculum, instruction and assessment, school climate and shared leadership. Staff, parents, students and community members are working together to build a school community which focuses on the needs of pre-adolescents and adolescents, educationally, socially and emotionally. Part of this process is to reach out to the Reading community and beyond as we continue the Parker tradition of being a school which values life-long learning and service to the community.

School Improvement Plan:

The School Improvement Plan (SIP) was written by the School Council in the Spring of 2006. The plan correlates to the District Improvement Plan (DIP) written in August of 2005, and revised and updated by the Administrative Council in 2006. The focus areas of the SIP are: Improving Learning, Teaching and Assessment for All Students, Building Leadership Capacity and Professional Collaborative Culture, and Creating a School Culture to Support High Achievement. The goals are to continue to develop and teach lessons/units that engage students and address the learning needs of all students, to continue to train staff in the use of effective teaming/collaboration strategies to support improved student achievement, and to continue to cultivate ‘Core Values’ among students and staff.

The School Council comprised of five parents, three teachers and the Principal meet regularly to provide the structure and direction for the accomplishment of the goals outlined in the School Improvement Plan.

Turning Points and National School Reform Faculty:

Turning Points 2000 (TP) is a report from the Carnegie Foundation that is a result of over 10 years of research done in middle schools on how pre-adolescents and adolescents learn best. The report has a list of recommendations that middle schools should adhere to if they are to address the needs, educational, social and emotional, of students who are “in the middle” between elementary school and high school.

Parker Middle School is in its third year of membership in the *National Turning Points Network* located at the Center for Collaborative Education in Boston. The Turning Points work for this year was partly funded by the Bill and Melinda Gates Foundation. We worked with two TP coaches, one to work with the Instructional Leadership Team to learn collaborative strategies, and make key decisions on how the school should address the recommendations in TP. Some of the changes that resulted from this work include addressing the needs in the areas of student achievement, school climate, classroom culture, communication and staff development. The second coach worked directly with teachers to train them in classroom and leadership strategies using an expanded peer observation model called *Lab Classrooms*.

A third coach from Salem State College worked with the whole faculty to implement strategies developed by the *National School Reform Faculty*, a movement developed at Brown University with Annenberg monies. This coach is teaching collaborative skills to all faculty through the use of protocols. These structured conversations help increase skills in the areas of looking at student and teacher work, building relationships, examining research and data and solving dilemmas.

Another focus for 2006 was to work with Coolidge Middle School to begin to correlate the TP Principles, the Recommendations outlined in NASSP's *Breaking Ranks in the Middle*, and the NEASC standards for Accreditation.

New England League of Middle Schools:

As a member of NELMS, the Parker community has had many opportunities to go to conferences and workshops to increase the knowledge in the building around research pertaining to middle schools, and teaching and learning. In 2006, a group of teachers completed a self-study and sent it to NELMS to apply to be a NELMS Spotlight School. A team from NELMS visited the school and spoke to many stakeholders, visited classrooms and team meetings, and examined documents and artifacts. In the Spring of 2006, Parker was awarded the Spotlight School designation and received a recognition banner at a ceremony co-sponsored by NELMS and the Parker PTO. As a result, we have had many visitors come to our school to meet teachers and students and exchange ideas.

Professional Development:

There are many opportunities for staff to develop new skills in both new and existing initiatives. Besides the initiatives mentioned above, other areas of opportunity are: Inquiry math, differentiated instruction, engaged learning, data analysis, numeracy, *History Alive!*, Prentice Hall algebra and pre-algebra programs, technology, health and wellness and alternative assessment.

Specific training sessions include Lab Classrooms, *Edline*, *Gradequick*, Techno Mondays, integrating wellness, drug awareness, curriculum mapping, restraint, *Junior Great Books*, *John Collins Writing Program*, and *Research for Better Teaching*.

Differentiated Instruction with Gerry Goldberg:

Staff members are taking advantage of a course offered through the district. What teachers learn during these sessions is brought back to the school, implemented in the classroom and shared with other teachers. Ideas from this course are used to stratify standards so that all students are challenged at their own level around a particular concept. This work will continue throughout the year to develop teaching and management strategies to use in classrooms and on teams.

Middle School Curriculum Development (Coolidge and Parker):

District-wide, grade level department teachers have been working to coordinate curriculum. This is done through a procedure called “mapping.” After completing a chart which gives an overview of the content and skills covered monthly, teachers are completing curriculum maps that include key terms, essential skills, core knowledge, common assessments, and correlation to the state framework. Teachers have a chance to discuss their maps with their teams and administrators at key points throughout the year.

In addition, departments from both middle schools have been meeting regularly with consultants to increase their knowledge base in pedagogy. Math teachers have been working in several areas including using Math manipulatives, understanding the new Prentice Hall Algebra and Pre-algebra programs, using *Scanton* as a diagnostic tool, and vertical teaming with the high school in both Math and Science. The Social Studies teachers have been trained in a newly adopted program called *History Alive!*, and have been taking advantage of programs and other offerings through the Byrd History grant. Other departments that meet regularly to improve pedagogy include Science, Art, PE, ELA, Music and Foreign Language teachers.

A district-wide middle school Teacher Share Day was developed and implemented in April of 2006. This was run as a mini-conference where each teacher attended two workshops each, either as a presenter or attendee. Workshops included many different areas of interest including technology, health, Reading, Math, children’s literature, writing and many other subjects.

Leadership Team:

The Parker Instructional Leadership Team (ILT) is in its third year advising the school in areas of curriculum, instruction, assessment and collaborative work. Every working team in the school has a representative on the ILT. Seventeen staff members, including the coach, both Principals and teachers are on the team which meets monthly to deepen knowledge of the TP Principles, plan staff development, and come to consensus on school change. They have raised questions about current situations or practice, reviewed data to clarify situations and reframe questions, and identified problem areas or questions to be investigated.

They are currently learning many protocols for improving relationships, solving dilemmas, and looking at student and teacher work. They then bring this information back to their teams to facilitate sessions on a smaller scale. They also network with other schools, have difficult conversations with each other about change, do analytical work in the areas of curriculum, instruction and collaborative culture, and will present an overview of their work at the Annual NELMS Conference held in Providence, RI every Spring.

The ILT has helped us reach our goal of increasing leadership capacity within the building. In addition to the ILT, we have a Team Leader for every team and department in the building. Team Leaders meet monthly and as needed to address issues of school and team management. Students are put into leadership roles by becoming peer leaders, School Counselors and Core Value advisors. The School Site Council, made up of parents, teachers and the Principal, has worked to implement goals pertaining to nutrition, physical activity, safety, communication, public relations and school climate.

Core Values:

We are in our third year of focusing on our Core Values of Kindness, Community and Personal Best. The 2006 goal was to create a year long curriculum that would be implemented during monthly school-wide sessions where we could discuss and practice our Core Values as a community using lessons designed to teach children the language of conflict resolution. The Core Value teams consist of teachers, counselors and students who develop activities, analyze data, make suggestions for speakers, and reflect and revise activities as needed.

Special Education and Guidance Procedures and Services:

Much work has been done analyzing data pertaining to our Special Education students in order to provide the best services possible. After all pullout programs were disbanded last year, teachers and assistants used data from MCAS and other standardized and diagnostic tests to address individual students' needs. Additional classes and electives were scheduled and designed to impact learning in both Math and Reading. Service grids on Individual Education Plans were revised to further meet the needs of each student. All 6th grade Special Education faculty met with their counterparts at the elementary level several times to assure a smooth transition for incoming 5th graders. And finally, a plan was created and implemented to train Educational Assistants in Special Education research and strategies, and the use of technology in the classroom.

The Guidance Program continues to offer the best services available for our students. The Student Support Center is in close proximity to the School Psychologists, and is staffed with an Educational Assistant who provides both scheduled and emergency services to students with social, behavioral and emotional issues. Using an inclusion model for these students has resulted in an increased amount of academic accountability. There are also scheduled group sessions for students with special issues such as recently divorced families, sickness and death and social issues. In addition, two part-time interns from Tufts University assist in the guidance suite to help students and families.

Technology Plan:

A school-wide technology team, led by the school's Technology Integration Specialist, makes key decisions about the purchase and use of technology at Parker. A prioritized list of needs was developed and shared with the district and the PTO. Faculty members have been integrating the use of the computers into the curriculum, and have created a curriculum document that outlines sequential skill development in Grades 6-8. We have also provided staff development in the use of new technologies, communicating effectively with parents and each other, and purchasing more hardware and software.

We have obtained, through the regular school budget, RTEF grants and money from the PTO, four Smart Boards, a document camera and a COW (computer on wheels) which has a class set of laptops in a cart with airport access to the Internet. The PTO also purchased two midi set-ups for our music teachers and students. We continue to train teachers and students in the use of these new technologies. Staff and students have also learned other skills including computer research, databases, Microsoft Office, Inspiration, etc.

Improved Home/School Communication:

With the help of the Team Leaders, School Council and the PTO, we have improved communication within the school and with parents. The Parent Handbook was revised by the School Council and completed in time for it to be included in the Summer mailing. Parent coffees, a chance for teachers to talk informally with parents, were expanded from 6th grade to all grades, and included food provided by the PTO Hospitality volunteers. Student schedules were mailed to all homes and uploaded onto *Edline* during August. The PTO and School Council worked together to communicate safety issues to parents, particularly in the areas of pick-up, drop-off and speed limits. We have expanded our listserv to more than 85% of our parents who receive the school newsletter and other notifications by email. *Edline*, a piece of software that provides opportunities to communicate with parents, has been expanded to include daily homework assignments, monthly calendars, teacher webpages, mid-quarter progress reports, schedules, notices and report cards.

Increased Educational and Enrichment Activities:

Summer programs were held at Parker this Summer some created and implemented by Parker staff, others as part of the new Reading Summer Academy. One was *Pragmatics Camp* where students learned social skills for classroom use. Another was the Introduction to Parker, an activity based program where incoming 6th grade students learned about the school and its programs. Also, staff and parents met regularly to provide enrichment and health assemblies for students, and to plan and revise the annual overnight, science-based field trip for the Spring of 2006. The French teacher planned a trip to Montreal and Quebec with a teacher from Coolidge, and took the students during the Spring of 2006. Peer leaders and Student Council continued to work as key members of the school community who work to improve school climate and do community service. The After School Enrichment Program expanded this year and includes Anime Art, Art Studio, Basketball, Board Games, Clay Club, Color Guard, Crocheting Basics, Field Hockey, Flag Football, Flash Animation, Floor Hockey, French Club, Gymnastics, Hip Hop Jazz Club, Homework Club, Knitting, Math Team, Science Creativity Club, Scholastic Art Preparation, Science Club, Sim-City Science, Spanish Club, Stamping and Scrapbooking, Talent Show Preparation and Whiffleball.

New Staff:

We would like to welcome Seam Musselman as our new 8th grade Science teacher, Jennifer Webster, 8th grade Math and Megan Rutenbeck as a one year, 8th grade English replacement for Jennifer Tracy who is out on maternity leave. Sean and Meg are newly graduated from college while Jennifer has previous experience teaching in public elementary schools. In the 7th grade, Renee Gelin is a new 7th grade Math teacher and comes to us with experience from other school districts. Beginning her first full year as the 6th grade LLD teacher is Julie McCarthy after starting late in the Fall last year in the same position. New teachers in the Foreign Language Department include Joanne Meziane who has years of experience in other districts and Karawan Kouki, a recent graduate and a product of the Reading Schools. Norah Connolly is the new Librarian replacing the current Librarian who is on maternity leave. Norah recently received her Masters' Degree in Library Science. Meg Powers, a Reading resident and former Educational Assistant at the elementary level, is our new full-time Technology Integration Specialist. We also have two new Special Education Assistants who will be working in the classroom assisting teachers: Janice Sclafani who is working on her Masters Degree in Special Education, and Linda Zorzonello who worked as an Educational Assistant in another town. Carol Lane, a Reading resident, is working in the main office as an Educational Assistant.

**Alice M. Barrows Elementary School
Principal Karen J. Callan**

2006 continued to be a year of commitment, collaboration, and community at the Barrows School. The children were exposed to the highest of standards set forth in each of the 17 classrooms. They also experienced art, music and physical education classes in modern, state-of-the-art facilities.

Facilities:

The Barrows facility continues to be a source of pride for the community. We are grateful for the wonderful building in which we are able to teach our children. As a staff, we want to thank the community for the commitment they made to renovate our building and bring it into the 21st Century. It is wonderful place to work and learn!

School Improvement Plan:

Our 2006 School Improvement Plan aims at strengthening the curriculum, professional development, and health and safety of all our community. The establishment of core committees to move the SIP process has unified our staff and encouraged teacher involvement. Each committee has established goals and objectives that will enhance the teaching and learning of all our community members.

Professional Development:

Professional involvement in continued learning is a mark of a successful community. The teachers at Barrows were involved in a plethora of activities to improve their professional growth and ultimately their teaching. Many of our newer teachers are involved in advanced degree programs. This year, five teachers took part in the Differentiated Learning Course held in Reading which will help to meet individual needs of our students. Three teachers were co-chairs of the math mapping project which aligned our program with the State frameworks.

This Fall, 12 staff members accepted the challenge of becoming cooperating teachers for student teachers, interns and graduate students from Endicott College, Salem State and Tufts University. As cooperating teachers, they were able to reflect upon their own profession and guide students towards a career in education.

“Cool to Care:”

The “Cool to Care” initiative kicked off in September with a school-wide assembly. In keeping with our overall respect initiative, the students are being ‘caught’ caring about their school and their peers. Weekly awards, monthly assemblies, and Shining Star Banners encourage the “Cool to Care” attitude that permeates the Barrows School. The Shining Star Banner and rug that grace the lobby of Barrows emphasizes our motto of caring and respect for all. In order to give children a structured environment to communicate, develop self-control and solve problems, six teachers were trained and have implemented the Open Circle Program this past year. Open Circle is now used in Kindergarten and some grades one, two and three classrooms. Continued staff training in Open Circle is a goal for Barrows.

Technology:

The addition of Smart Technology in our media lab encouraged staff and students to embrace the Smart Board and all its capabilities. United Streaming Media has enhanced daily lessons in the lab as well as in the classrooms, and the continued use of email and Edline has improved communication between home and school. The Barrows’ staff Technology Committee is helping to pinpoint needed professional development for all staff members in the various areas of technology.

Community Outreach:

The Barrows community continued to help those in need in Reading and beyond. Our continued involvement in ‘Adopt-A-Family,’ St. Jude’s Hospital Math-A-Thon, Read-Across-America and local food drives allowed our students to become involved on a local and national level. When students within our school needed assistance, the fourth grade students sold “Cool to Care” bracelets and donated the money to two charity causes. Last Spring, the students, under the direction of the PTO Beautification Committee, held the first Barrows Beautification Day. The students assisted in cleaning, raking and planting on the grounds of the school. The pride of our building, the gardens and grounds was evident through every child as they worked last May. December marked our second entry into the Reading Technology “Festival of Trees” event. This year’s entry was aptly named ‘The Shining Star Tree’!

Parent Teacher Organization and School Council:

The tremendous involvement in curriculum, enrichment and family activities by the Barrows PTO enhances our school on a daily basis. The PTO supports programs including science programs, authors, the Star Lab, all school assemblies and field trips. All these activities are aligned with our curriculum and give our students varied experiences. The fifth grade school store provides our students with lessons in economics, as well as earning money for end-of-year activities. The Barrows Challenge held in May encourages physical activity by running in a one mile road race. It is an event looked forward to by all the third, fourth and fifth grade students. This year, the School Council has continued to write the School Improvement Plan, oversee health issues and review the budget.

As 2006 came to a close, the Barrows School looked back at a very successful year. Our commitment to learning and setting high standards for our students is an ongoing journey which is embraced by the entire Barrows community. In the next year, we will continue to grow and expand in all aspects of our school life.

Birch Meadow Elementary School
Principal Tom Daniels

There are many exciting and important learning experiences that are available to all children at Birch Meadow School. Community members are urged to feel free to visit our school and talk with parents, staff and administration.

Birch Meadow continues to be an outstanding elementary school! Students are greeted daily by enthusiastic and energetic teachers who truly care about them as people and students. Staff members consistently greet each other warmly and show they care about each other. The adults at Birch Meadow laugh together all the time. They also arrive early and stay late and work tirelessly to ensure that student's academic and social needs are met. Grade level teams meet regularly to review student progress, plan the weeks and months ahead and problem solve. Audience members at the school's Winter Chorus Concert can attest to the excellence of our music program. Our walls are adorned with captivating and thought provoking student art work made possible by our outstanding Art Teacher. Parents who have children who need some extra academic help know of the incredible skill and care of our Child Study and Special Education team.

Visitors to the gym are treated to the sounds of music, and the image of health and wellness teachers with huge smiles leading children in engaging games and movement activities. We are all blessed with the best office team anywhere. They are cool, calm and kind even when things are hectic. The office staff has a well developed sense of camaraderie which they share daily as they pass the papers, take care of the students' physical and emotional needs, arrange for substitutes, and address building and playground issues. Our custodians work extremely hard to make sure our school is clean and safe, and our cafeteria staff strives to bring your children tasty lunches in a short time so they have time for recess. Our fabulous Educational Assistants work extremely hard to cover the lunchroom, cover classrooms for teachers when they have meetings, do bus duty, and help teachers prepare curriculum materials. They are resourceful, flexible and have a terrific sense of humor and perspective. We have a truly terrific staff!

Curriculum:

Our literacy curriculum components are Scholastic's Literacy Place, Junior Great Books, John Collins Writing, Foundations Phonics and Scholastic's Guided Reading Program. The Foundations Phonics Program is now being fully implemented in Kindergarten, first and second grade, and is in a pilot phase in one third grade classroom. The result is that students are entering third grade with a much better foundation in phonics. Birch Meadow is also piloting an initiative in independent reading which involves matching students to "just right" books at their ability level.

This Fall, teachers listened to an interesting presenter from Tufts University on how independent reading functions as an important component of a total balanced literacy program. Our wonderful Library/Media Specialist led students and staff in a remarkably successful school wide America Reads celebration with a medieval theme. At the end of the six weeks, students had achieved their goal of reading over 4000 books! The school's annual celebration of student writing through Young Authors' Days continues to be a favorite event of students, staff and parents.

In Mathematics, teachers at our school have joined with others across the district in mapping what they do in Math every month in order to maximize alignment and optimize pacing of curriculum. Birch Meadow teachers are also working on improving Math differentiation to address the needs of learners of a variety of abilities. This Winter, we will begin a Math Olympiad Team after school where students in Grades 3-5 will have an opportunity to challenge themselves, and compete with others in solving extremely challenging Math problems.

Professional Development:

This Fall, two Birch Meadow staff members joined educators from across the district and across the Nation in participating in the National Blue Ribbon Schools of Excellence Conference in Charleston, SC. They saw powerful images from site visits to absolutely outstanding elementary schools. Outstanding teachers and Principals gave informative and inspiring hour long workshops, and each meal included beautiful music performed by excellent student music groups. Every educator left the conference with both ideas and visions of what excellence looks and sounds like in actual practice. The conference was also extremely validating in that many of the practices in place at Blue Ribbon Schools are now in place at Birch Meadow.

Social Competency:

Our extremely effective school wide Anti-Bullying Program is now being augmented by the pilot of a comprehensive social competency program called Open Circle. Some teachers at Grades K, 1, 2 and 3 are currently engaged in training to implement Open Circle in their classrooms. Open Circle, a program developed at Wellesley College, involves twice weekly class meetings in which students work to establish non-negotiable classroom rules, and compliment each other. They learn to breathe calmly, avoid teasing and deal with annoying behavior. Strong research supports the helpfulness of Open Circle in developing both emotional and academic intelligence. We look forward to more teachers being trained in the program in the coming years.

Technology:

Technology continues to be used as a tool for learning and instruction at the Birch Meadow Elementary School. Birch Meadow gratefully accepted the donation of a Smart Board, an interactive wipe board funded by the generous support of the PTO. The Smart Board is being put to good use by the Library Media Specialist in her work with classrooms on integrated Science, Social Studies, Language Arts and Technology projects. We also gratefully accepted 11 new computers for our computer lab given to us by Simmons College. This enabled many slightly older computers to be distributed into classrooms.

After School Activities Program (ASAP):

Birch Meadow is now in its 11th year of offering after school enrichment programs for students. Courses are offered in six-week periods and range from active physical education games, to computers, to drama, to Science, to karate, to chess, and several experiences in the arts.

Parent Involvement:

One of the major strengths of Birch Meadow continues to be its extremely high level of parent involvement and support. The PTO is an outstanding organization, which contributes to the quality of Birch Meadow life in many ways. Parents raise large amounts of money for enrichment programs, field trips, Library enhancement, and they also enhance the instructional program by their involvement in their children's classrooms. Parents readily help on committees such as fundraising for a new playground, keeping students safe, and offering to support teachers whenever the need arises.

Some of the many community building and fundraising events held by the PTO include an annual pancake breakfast, the community favorite Spooky Fun Fair, and the incredibly successful Adult Social which raised over \$10,000 last Spring. In addition, parents pitched in to paint much of the inside of the school and beautify the outside on two landscaping days last year. As a result of their efforts and stepped up building cleanliness efforts on the part of our Facilities Department, the inside of our building has never looked better!

Parents also fund incredible enrichment opportunities for our students. These range from a visiting Native American man named Dan Cripps who leads second graders in constructing a full size tipi in the gymnasium to a short residency by a visiting dramatist who led fourth graders in writing and acting out original short plays. Perhaps the most wonderful enrichment opportunity of all happened this Fall and was given by a remarkable visiting dancer named Nikki Hu and her husband Guy Van Duser. They led fourth graders in learning a wonderful dance related to the theme of respect, which they then performed for the entire school. Both fourth graders and the entire student population were riveted by the performance.

Open Invitation:

Members of the Reading community are invited to Birch Meadow. Our Library Media Center continues to be a great place to volunteer and work with children. Please feel free to call Principal Tom Daniels at 781-944-2335 with any questions, comments or to arrange a visit. Thank you for your continued support.

**Joshua Eaton School
Principal Patricia A. de Garavilla**

The 2005-2006 school year proved to be another exciting and productive year for the entire Joshua Eaton School community! Great gains were made in the area of technology to afford the students new learning opportunities. Teachers and other staff members contributed in many ways to promote a positive learning environment for the 500 students enrolled at Joshua Eaton. Parents were also very involved through the PTO and School Advisory Council. The following are some of the noteworthy accomplishments at Eaton.

Curriculum and Instruction:

All teachers participated in a variety of professional development opportunities. Some completed the “Studying Skillful Teaching” graduate course that was offered within the district. Others completed graduate courses as part of their Master’s Degree Program at area colleges or to obtain specialty certifications, and many attended seminars on pertinent topics. These included several technology related topics such as using the Smart Board and videostreaming as well as data analysis and professional learning communities. All teachers were very involved in the district-wide Mathematics curriculum mapping project throughout the year. Teachers Marcia Gibbons and Lauren Fusco served as curriculum co-chairs for their respective grade levels.

The literacy assessment tool DIBELS was expanded to use in grade1 after its successful implementation in Kindergarten the previous year. The information gained from this assessment allows classroom teachers and the reading specialist to design specific instruction to assist students at risk in the area of reading.

Reading specialist Debra Kwiatek facilitated a study group on reading fluency. This provided teachers, Educational Assistants and parents with many strategies for supporting children in the area of reading fluency.

The school was thrilled to receive funding from the Reading Technology and Education Foundation which funded the purchase of a class set of writers. These are word processors that assist students with the publishing phase of their own writing pieces as well as instruction with keyboarding. This project truly moved forward the integration of technology into the writing curriculum.

Parent Lori Hodin introduced and coordinated the implementation of the National Math Olympiad Program at Joshua Eaton. Over 50 students participated in the weekly team meetings and competitions. Student Jessica Petersen was the first place winner for the school. Joshua Eaton finished in the top 20% of all schools participating in the country! Teachers Debi Kinton, Linda Lydecker and Bill Lewis served as coaches for the 3rd, 4th and 5th grade teams respectively.

The “Open Circle” social awareness curriculum was introduced in the district. Teachers Anna Manna and Karen Feeney completed the training and implemented this curriculum in their classrooms. The goal is for all teachers to complete this same training over the next several years so it can be expanded school wide.

Teachers Jennifer Mercer and Michelle (Wass) Callan introduced a new Summer program for students in Grades 3-5. This program offered students in regular and Special Education an opportunity to maintain academic skills within a camp-like atmosphere. The highlight of the Summer session was the completion of new student designed and painted wall murals for the Library illustrating the unique and special aspects of the school community.

Community Outreach:

Our 8th Annual Veterans’ Day Assembly was a wonderful success. Over 75 veterans enjoyed the performances of the Joshua Eaton students and singer Dan Clark. The students sang a variety of patriotic songs and recited poetry for the special guests.

Over 200 grandparents and local senior citizens attended the Annual Senior Tea. Almost 150 students performed for the audience with an entertaining selection of songs and skits organized by Mr. Al Mosier and Mrs. Alicia McKenney, our music teachers.

Through the efforts of our PTO, students support the less fortunate in the community through contributions for Thanksgiving food baskets. The entire school community is proud of the wonderful spirit of giving present at Eaton.

Parental Involvement:

Joshua Eaton is most fortunate to have many dedicated parent volunteers. The PTO, under the leadership of President Michelle Hopkinson, raised thousands of dollars to support enrichment activities for student learning, and provided many fun social events for families. They sponsored family activities such as the Halloween Howl, the Pancake Breakfast and the Ice Cream Social which were all positively received by the many Eaton families who attended.

Our dedicated PTO Board and members supported the Joshua Eaton School through their efforts in the area of fundraising. They were able to supplement the technology equipment at school with the purchase of new computers, printers and a Smart Board. They also were instrumental in moving forward with a Library/Media Center renovation that has transformed the use of this room through their generous funding. Mary Johnston, Library/Media Specialist, and Meg Powers, former Technology Assistant, devoted many hours to making this project so successful.

The School Advisory Council (Principal, Parent and Teacher Representatives) focused on the importance of communication within the school community, technology, the school's culture and professional development. The following members completed their terms: Parents Lori Vinciguerra (co-chair), Lori Hodin and Patricia Dababneh, and teachers Jennifer Vitarisi and Carla Ricci.

A group of parents led by Chair Mary Richards established the Joshua Eaton Clock Tower Preservation Committee. The goal is to restore the clock tower to its original condition as well as to honor Joshua Eaton, Revolutionary War Veteran from Reading, with a special celebration in May of 2007. Custodian Walter "Whitie" Spaulding provided wonderful information about the history of the building and has taken an active lead in this project.

Faculty and Staff:

Joshua Eaton School bid farewell to Grade 5 teacher Jean Conley. We congratulate her on her retirement, and express our gratitude for her 34 years of teaching in the Reading schools.

Parents were welcomed back to school at the Annual Curriculum Nights to meet their children's teachers, and hear firsthand of the grade level curriculum and expectations. Teachers, staff and students proudly displayed their writing, art work and special projects to their families at the Annual Open House in the Spring.

With wonderful students, a dedicated and talented staff and supportive families, the school community looks forward to continuous school improvement and educational excellence for all students.

J. W. Killam Elementary School
Principal Paul A. Guerrette

The 2006 school year was filled with change, improvements, professional growth and culminated with recognition.

Change involved the hiring of Lauren Freese as a second grade teacher and Elizabeth Slater as a fifth grade teacher. Both teachers began their teaching in August of 2006. A reorganization of our Special Education team occurred during 2006, and has resulted in an improved model to both service students and to conduct team evaluations. This change was accomplished after careful study by the team and a decision to utilize available resources in a different manner. Implementation of this model to date has met our expectations.

Two parent workshops were conducted by Killam School teachers for parents that focused on the teaching of Mathematics and ways parents can support their children. The workshops were well attended and parents went away with a greater understanding of elementary Mathematics, and the way teachers instruct their children. In addition, the Title 1 Program at Killam offered a Summer program for selected students. The program offered students the opportunity to spend a week in the Summer reviewing and practicing mathematical skills and concepts.

The PTO has continued to support teaching and learning through the use of technology in the classroom by providing financial support for the purchase and installation of Smart Boards in classrooms. As of this year, we had five Smart Boards in use in upper grade classrooms. The Killam School is also grateful to the Reading Technology and Education Foundation for funding a grant request to purchase a set of Classroom Performance devices which allows teachers to get students immediate feedback on assessment questions.

Killam teachers were very active in the area of professional growth and development by engaging in a variety of courses and workshops. Several Killam teachers played a leadership role in the mapping of the Mathematics curriculum which took place district wide. Training in the use of Open Circle, a program designed to teach students vital social and emotional skills, continued with four more teachers participating in a week long Summer training program that will continue into the school year. This Fall, seven teachers took the course *Differentiated Instruction* offered by the district. This course is designed to help teachers understand and reach the varied learning needs of their students by making instructional modifications in the classroom.

In the Fall, the school participated in an assessment conducted by the Blue Ribbon Schools of Excellence, Inc. The assessment involved a representative group of parents and students as well as all faculty members. The assessment was based upon criteria selected by the Blue Ribbon Schools of Excellence, Inc., and based upon 20 years of research related to effective schools. At a National Blue Ribbon Conference held November 29 - December 3, 2006, the J. W. Killam School was one of 16 schools designated as a Blue Ribbon Lighthouse School. This designation indicates that the Killam School has met the criteria set forth by the Blue Ribbon Schools of Excellence in all nine categories, and is committed to continued growth and improvement in the years to come.

Killam teachers Karen Macari, Alison Currier, parent and Pillars of Character Coordinator Linda Snow Dockser along with Principal Paul A. Guerrette presented at the conference, and shared with participants an overview of the Pillars of Character Program in use at Killam.

**Wood End Elementary School
Principal Richard E. Davidson**

Wood End Elementary School “officially” opened its doors in September 2005 for the first time as the fifth elementary school in Reading. We are very proud of and thankful for the very generous parent and community support that made this milestone accomplishment possible.

Transition to New School:

In preparation for the transition to our fifth elementary school, many meetings and detailed planning sessions were necessary to begin to provide parents and students with their own sense of identity. In order to reach this goal, a transition team was established of parents from both the former Birch Meadow and Killam districts. Teachers and administration also lead this transition team which focused on establishing specific activities that involved students, parents, staff and community.

Essential procedures and schedules were written and established, giving safety and security the highest priority. All staff was oriented and trained with the school’s new emergency protocols and procedures.

Bullying Prevention Program:

As a school, we continue to be committed to enhancing the physical and mental health of all children, which includes the prevention of any type of bullying and teasing. In order to hold true to this commitment, we have formed a “Steering Committee” at our school with Principal, teacher, specialist, assistant and parent membership. Our goal is to develop and oversee a program that supports, educates and celebrates positive decision making by students in a climate that practices zero indifference to bullying and teasing. This year, we have expanded our focus by incorporating the use of the Open Circle Program in almost all of the classrooms. Our goal for next year is to provide training for all classroom teachers in order to provide a common language and a common set of expectations. This year, we have also moved from a “Steering Committee” that initiated the program to a “Sustainability Committee” whose responsibilities are to keep the focus fresh and meaningful for all who work and learn here at Wood End.

Curriculum:

As a district and as a school, we continue to be pleased about our continuing curriculum enhancements. This year at the K-2 level, we are entering our seventh year of the Language Arts Program, Scholastic’s Literacy Place, and our third year of the Wilson’s Foundation Phonics Program which has proven to be helpful to beginning readers. The John Collins Writing Program continues to provide consistency in terms of expectations and a common language and common framework for writing. Our Math Program continues to provide appropriate challenges for all students. It encourages students to think mathematically and recognize applications of Math concepts to every day life. It is also closely aligned with the Massachusetts State Frameworks. Two years ago, we implemented a new Social Studies Program from Harcourt School Publishers called Horizons at the fourth and fifth grade

level. It is a text-based program for these grade levels, and is rich with resources and supplemental materials that strongly recognize the importance of technology in everyday learning. Our Science Program is a hands on “kit” based curriculum which teaches important concepts of physical, earth and life sciences. The program, at all levels, stresses observations, measurement, journal writing, teaming and hands on experimentation. In an effort to continually review and improve our curriculum last year, we began a system of review through a mapping of our Math program and this year, we began a similar effort with the Language Arts Program. The district has also recently formed a K-12 Vertical Science Team that will review our current Science program and instructional practices.

Library Media:

As a new school last year, we were very excited about the start up of a new Library Media facility. It is beautiful and located in a central place in the school. Indeed, the Library Media Center is seen as the hub and heart of our school setting. Reading is fortunate in that each school has its own full-time Library Media Specialist and at Wood End, we have continued the use of flexible scheduling which allows all students and faculty access to the Library when they have the need. At any time of the day upon entering the Library, you will see students, library staff, teaching staff or parent volunteers interacting and supporting each other in various research projects, reading a story to children, completing supervised internet searches, children reading books, or simply checking books in or out. It is a very busy place, and has quickly become a central hub of learning at our school.

Technology:

In April of last year, Wood End received a very generous donation from The Pfizer Corporation of over 25 used computers, monitors and related peripherals. The computers were used to establish a much needed computer lab for students in our Library Media Center. In addition, we received a small grant from the Reading Technology Foundation which allowed us to purchase a digital camera and one Smart Board which was placed in a fifth grade classroom. At the end of last year, we also received funding from the district for technology which allowed us to add additional computer systems to the fourth and fifth grade classrooms. This year, we hope to increase additional funding to purchase additional Smart Boards for the upper grade classrooms.

Professional Development:

As a district and as a school, we are committed to the concept of continued learning. We are also committed to supporting our professional staff at all levels. Consequently, an enormous amount of energy, planning and in-service is provided for teachers in Reading. The mentor program, for example, provides support for new teachers and is an essential requirement if new teachers are to succeed in Reading. In-service is also provided in all areas of the curriculum to all teachers on a regular basis throughout the year and as well as during the Summer months.

In November, over 20 K-12 members of the teaching staff and administration attended the Blue Ribbon Schools Conference in Charleston, SC. The purpose of participating in the conference was to visit other schools that have received that designation, and talk with teachers from many different parts of the country. Our district has set a goal of having all our schools go through the Blue Ribbon School Assessment Program, and also having the district named as a regional site for future Blue Ribbon School Conferences.

Parent Involvement:

One of the major strengths of Wood End, as it is with all the schools in Reading, is the extremely high level of parent involvement and support. Our PTO is an outstanding organization which contributes to the quality of life in so many ways here at Wood End. While they do raise significant funds for enrichment programs, field trips, Library enhancements and technology, they also enhance our instructional program by their involvement in their children's classrooms, and by volunteering to be a part of our School Council and other important school based committees. They readily offer support to teachers whenever the need arises.

New Community Playground:

This year, significant time and effort was put into the fundraising and planning for a new community playground here at Wood End. Through the wonderful generosity of parents, community and business, our planning committee raised close to \$100,000 in less than a six month period. These efforts and contributions came to fruition on October 21st and 22nd when over 150 volunteer parents and community members came together to build the structure which, when completed this Spring, will be over 85% handicap accessible. It is one of only three playgrounds in the State that allows children with significant learning and physical disabilities to play alongside peers in a setting that is safe, challenging and fun.

A Celebration of the Arts:

Last May, Wood End celebrated our first Annual Art and Music Night. Together, over 300 children, staff, parents and School Committee enjoyed an evening of program, song and a display of student artwork that represented all the students in the school. Mr. Mosier, Ms. Durand and Mr. Bunting and a small army of volunteers began in February to collect and organize student artwork from across the school. It was a wonderful celebration and tribute to the importance the arts play in the education of young children.

First Young Authors' Day:

Our first Annual Young Authors' Day was held last June where students from all grade levels shared their original stories and poems that they had written during the year. Parents joined staff to create small groups of primary and intermediate age children in which the children shared their original and creative writings with peers. It was an outstanding event that contributed to the importance of writing and creativity.

Open Invitation:

In closing, I would like to extend an open invitation to members of the Reading community to visit our/your school. Please feel free to call me, Principal Richard E. Davidson, at 781-942-5420 with any questions, comments or to arrange a visit. Thank you for this wonderful school and for your continued support.

Special Education
Stephen D. Gannon, Director

The Special Education Department of the Reading Public Schools continued to meet the challenges presented by the diverse learning population of Reading while working to meet its mandate from the School Committee to be cost effective. The achievements of the Special Education Department are categorized below in the areas of budget, program and professional development.

Budget:

The Special Education Department Budget ended the year over budget in expenses by approximately \$350,000 but was able to balance the overage with an increase of income from the Circuit Breaker Account. This is the sixth year in a row that the Special Education Department has been able to meet the unpredictable demands of the law without asking Town Meeting for additional funds. It should also be mentioned that the Special Education Department generated income of \$300,000 over budget in Medicaid funds that went into the Town's General Fund. The department remains dedicated to aggressive pursuit of funds to support both its services and the Town in general.

Program Development:

Last year was one of major transitional planning for students in district programs. The RISE pre-school, the DLC and ILP elementary programs had their largest classes of students with unique needs scheduled to move on to the next educational level this year. The year of planning and meetings resulted in all the students successfully transitioning and continuing in developmentally and educationally appropriate programs within the district. This more than anything shows the faith parents have developed over the years in the district programs. Today, more than 150 students participate in district Special Education programs compared to approximately 50 six years ago. This growth in programs has resulted in both cost savings (in Out-of-District tuition and transportation, estimated to be in the millions of dollars per year range), and more importantly improved educational quality and opportunity for students with special needs. Additionally, the districts emphasis on inclusionary specialized program has allowed special and regular education personnel to develop highly specialized skills to meet the unique needs of our students.

Professional Development:

Last year's departmental professional development theme of "Communication" resulted in improved communication with all stakeholders in Special Education. It also pointed out the need for a new administrative position, that of "In-district Program Supervisor," to improve the communication between parents, teachers and the district. This position was supported through the budget process last Spring, and is now a welcome addition to the Special Education district staff. This year's theme is "Assess & Renew." This will involve a review of current practices and programs, and a renewed commitment to striving towards excellence within the Special Education Department.

RETIREMENTS

D'Ambrosio, Jane	J. Warren Killam Elementary School	
DiCarlo, Louise	Arthur W. Coolidge Middle School	Language Arts
Donovan, Robert	Reading Memorial High School	Foreign Language
Fuller, Mary	Arthur W. Coolidge Middle School	Social Studies
Harney, Michael	Reading Memorial High School	Graphic Arts
Harrison, Frederick	Reading Memorial High School	Foreign Language
Hart, William	Reading Memorial High School	English
Montejunas, Katherine	Reading Memorial High School	English
Nemergut, Joy	Arthur W. Coolidge Middle School	Speech
Portman, Diane	Walter S. Parker Middle School	Math
Powell, Nancy	Arthur W. Coolidge Middle School	Language Arts
Regan, Kathryn	Arthur W. Coolidge Middle School	Cafeteria Manager
Svenson, Ellen	Arthur W. Coolidge Middle School	Social Studies
Turenne, Barbara	Reading Memorial High School	Cafeteria
Vickers, William	Reading Memorial High School	Math

RESIGNATIONS/REDUCTIONS

Alphonse, Michelle	Birch Meadow Elementary School	Educational Assistant
Baranofsky, Regina	Joshua Eaton Elementary School	Cafeteria Manager
Barkley, Korey	Reading Memorial High School	Foreign Language
Barsamian, Johathan	Alice M. Barrows Elementary School	Special Education Assistant
Benjamin, Nancy	Arthur W. Coolidge Middle School	Special Education Assistant
Borsini, Andrea	Wood End Elementary School	
Bougioukas, Linda	J. Warren Killam Elementary School	Reg & Special Ed Assistant
Bourdon, Susan	Wood End Elementary School	Special Education Assistant
Breitenbach, Michelle	Alice M. Barrows Elementary School	Special Education Assistant
Brown, Cameron	Reading Memorial High School	Science
Bunting, Michael	Wood End Elementary School	Music
Crotty, Kerry	RISE Preschool	Special Education Assistant
Ensminger, Joan	Birch Meadow Elementary School	Special Education Assistant
Federici, Lisa	Wood End Elementary School	Health
Flint, Rebecca	Walter S. Parker Middle School	Language Arts
Ford, Samantha	Wood End Elementary School	Grade 3
Galasso, Theresa	Walter S. Parker Middle School	Educational Assistant
Greenstein, Shelly	Walter S. Parker Middle School	Foreign Language
Grannis, Denise	Reading Memorial High School	English
Griffin, John	Reading Memorial High School	Science
Guarino, Michael	J. Warren Killam Elementary School	Special Education Assistant
Harrison, Barbara	Walter S. Parker Middle School	
Hartford, Amy	Walter S. Parker Middle School	Special Education Teacher
Hiillis, Denise	Reading Memorial High School	Cafeteria

RESIGNATIONS/REDUCTIONS CON'T

Johnson, Meaghan	Alice M. Barrows Elementary School	Grade 4
Kaczowka, Eugene	Reading Memorial High School	Math
Kostegan, Rachael	Reading Memorial High School	Athletics
Lanthier, Karen	Walter S. Parker Middle School	Language Arts
Leung, Nancy	Reading Memorial High School	Foreign Language
Maguire, Joanna	Alice M. Barrows Elementary School	Special Education Assistant
Mahoney, Bridgid	Arthur W. Coolidge Middle School	Special Education Assistant
Mann, Kerri	Alice M. Barrows Elementary School	Special Education Assistant
Mantyh, Eliza	Reading Memorial High School	Fine Arts
McKenna, Patricia	Alice M. Barrows Elementary School	Special Education Assistant
Menard, Joy	Birch Meadow Elementary School	
Messina-Perez, Karen	Walter S. Parker Middle School	Cafeteria
Mondello, Patricia	Arthur W. Coolidge Middle School	Foreign Language
Murphy, denise	Wood End Elementary School	
Nuccio, Karen	Alice M. Barrows Elementary School	Speech
Olsen, Susan	Walter S. Parker Middle School	Foreign Language
O'Neil, Jason	Reading Memorial High School	Athletics
Parker, Robert	Reading Memorial High School	Special Education Teacher
O'Neil, Mary Ellen	Arthur W. Coolidge Middle School	Special Education Assistant
Perry, Susan	Wood End Elementary School	Secretary
Phinney, Melanie	Arthur W. Coolidge Middle School	Nurse
Ploch, Margaret	Birch Meadow Elementary School	Technology Specialist
Porter, Alec	Reading Memorial High School	Foreign Language
Powers, Debra	Reading Memorial High School	Athletics
Price, Scott	Reading Memorial High School	Athletics
Roberts, Kristen	Joshua Eaton Elemenatry Shool	
Rondinelli, Julie	Joshua Eaton Elemenatry Shool	Special Education Teacher
Sabbagh, Sara	J.W. Killam Elementary School	Cafeteria
Sateriale, Dayna	Reading Memorial High School	Athletics
Siciliano, Darrell	Arthur W. Coolidge Middle School	Special Education Teacher
Sidelinker, Janelle	Wood End Elementary School	
Sisisky, Zachary	Arthur W. Coolidge Middle School	Special Education Teacher
Smith, Meghan	Alice M. Barrows Elementary School	Special Education Assistant
Smith, Patricia	Reading Memorial High School	Guidance
Somes, Alan	Arthur W. Coolidge Middle School	Foreign Language
Stevens, Sylvia	Joshua Eaton Elemenatry Shool	Grade 4
Stolar, Vanessa	Reading Public Schools	Administrative Assistant
Strom, Jennifer	Walter S. Parker Middle School	Library/ Media
Thornton, Cynthia	Reading Memorial High School	Special Education Assistant
Tucker, Jill	Alice M. Barrows Elementary School	Grade 1
Ulrich, Kristen	RISE Preschool	Speech

RESIGNATIONS/REDUCTIONS CON'T

Waddington, Catherine	J.W. Killam Elementary School	Language
Ward, Richard	Reading Public Schools	Facilities
Zerfas, Jason	Reading Memorial High School	Science

LEAVES OF ABSENCE

Adams, Dawn	Reading Memorial High School	Athletics
Blair, Sabrina	Reading Memorial High School	English
Blume, Diane	Reading Memorial High School	Foreign Language
Boran, Erica	J. Warren Killam Elementary School	
Buliszak, Jennifer	Walter S. Parker Middle School	Librar/ Media
Carpenella, Sheryl	District	Administrative Assistant
Durbano, Marsha	Alice M. Barrows Elementary School	Grade 1
Encarnacao, Karesa	Alice M. Barrows Elementary School	Grade 3
Favazza, Kathy	Walter S. Parker Middle School	Math
Herlihey, Tara	Arthur W. Coolidge Middle School	Special Education Teacher
Jones, Tammy	Walter S. Parker Middle School	
Kasprzak, Amy	Arthur W. Coolidge Middle School	Math
Kress, Stacy	Joshua Eaton Elementary School	Special Education Teacher
Maldonado, Jennifer	Joshua Eaton Elementary School	Grade 4
McLaughlin, Patricia	Reading Memorial High School	Special Education Assistant
Niccholas, Christie	RISE Preschool	Special Education Assistant
Ofilos, Michelle	Joshua Eaton Elementary School	Grade 3
Roy, Karen	Reading Memorial High School	Sp. Ed. Teacher/ Athletics
Vitarisi, Jennifer	Joshua Eaton Elementary School	Grade 3
Wahl, Amy	Joshua Eaton Elementary School	Grade 1
Tucker, Danielle	Birch Meadow Elementary School	Grade 1

APPOINTMENTS

Allan, Kristin	Wood End Elementary School	Special Education Assistant
Archilla, Violeta	Reading Memorial High School	Foreign Language
Ash, Kristin	Alice M. Barrows Elementary School	Special Education Assistant
Atkinson, Sharon	Wood End Elementary School	Special Education Assistant
Bakeman, James	Reading Memorial High School	Athletics
Barraford, Christine	Reading Public Schools	Administrative Assistant
Barry, Kelly	Arthur W. Coolidge Middle School	Speech
Belcher, Charlene	Wood End Elementary School	Science Secretary
Berry, Alexis	Birch Meadow Elementary School	Kindergarten
Bougioukas, Linda	J. Warren Killam Elementary School	Reg. & Sp. Education Asst.
Bourdon, Susan	Wood End Elementary School	Special Education Assistant
Burke, Kerry	Reading Memorial High School	Athletics

APPOINTMENTS CON'T

Christo, Elizabeth	Alice M. Barrows Elementary School	Grade 1
Colantonio, Michelle	Reading Memorial High School	English
Connolly, Norah	Walter S. Parker Middle School	Library/ Media
Cramer, Marlene	Arthur W. Coolidge Middle School	Special Education Teacher
Cranitch, Maureen	Reading Memorial High School	Special Education Secretary
Crooker, Ashley	Arthur W. Coolidge Middle School	Special Education Assistant
Crosby, Katherine	Reading Memorial High School	English
Cruikshank, Jeanette	Reading Memorial High School	Cafeteia
Dailey, Kathleen	Reading Memorial High School	Graphic Arts
Dalo, Katie	Joshua Eaton Elementary School	Special Education Assistant
Davies, Cheryl	Birch Meadow Elementary School	Educational Assistant
Day, Lisa	Arthur W. Coolidge Middle School	Special Education Assistant
DeCicco, Gloria	Walter S. Parker Middle School	Cafeteia
Deroo, Theresa	Reading Memorial High School	Cafeteia
DeSanctis, Francine	Reading Memorial High School	Athletics
DiVirgilio, Jennifer	Reading Memorial High School	Science
Doherty, Patricia	Joshua Eaton Elementary School	Grade 4
Dotolo, Jessica	Wood End Elementary School	Special Education Assistant
Driscoll, Caitlin	Alice M. Barrows Elementary School	Special Education Assistant
Flaherty, Patrick	Reading Memorial High School	English
Flanders, Deborah	Reading Public Schools	Administrative Assistant
Fleet, Melissa	Arthur W. Coolidge Middle School	Special Education Teacher
Forbes, Sarah	Joshua Eaton Elementary School	Special Education Assistant
Freese, Lauren	J. Warren Killam Elementary School	Grade 2
French-Varney, Teresa	Reading Memorial High School	Speech
Gllagher, Kevin	Reading Memorial High School	Athletics
Gelin, Renee	Walter S. Parker Middle School	Math
Goddard, Caroline	Reading Memorial High School	Social Studies
Hamlin, Malia	Reading Memorial High School	Athletics
Huggins, Joseph	Reading Public Schools	Director of Facilities
Johnson, Suzanne	Reading Memorial High School	Science
Johnston, Marie	Alice M. Barrows Elementary School	Cafeteia
Kasprzyk, Elizabeth	Joshua Eaton Elementary School	Grade 4
Kennedy, Katelin	Reading Memorial High School	Athletics
Kouki, Karawan	Reading Memorial High School	Foreign Language
Latimer, Veronique	Reading Memorial High School	Fine Arts
LeBlanc, Victoria	J. Warren Killam Elementary School	Educational Assistant
Leccese, Stephanie	Reading Memorial High School	Special Education Teacher
Leung, Nancy	Reading Memorial High School	Foreign Language
Lydecker, Linda	Joshua Eaton Elementary School	Grade 4
Mahoney, Danja	Reading Memorial High School	Foreign Language

APPOINTMENTS CON'T

Maltzman, Sarah	Arthur W. Coolidge Middle School	English/ Social Studies
Mandell, Rebecca	Arthur W. Coolidge Middle School	Social Studies
McCabe, Rebecca	Wood End Elementary School	Grade 5
McCusker, Maura	Reading Memorial High School	English/ Athletics
McIntire, Timothy	Reading Memorial High School	Science
Meehan, Jessica	Reading Memorial High School	Special Education Teacher
Meehan, Steve	Reading Memorial High School	Athletics
Meziane, Joanne	Walter S. Parker Middle School	Foreign Language
Montano, Karla	Reading Memorial High School	Math
Mussleman, Sean	Walter S. Parker Middle School	Science
Orphanos, Jacqueline	Reading Public Schools	Special Education Supervisor
Owen, Diane	Wood End Elementary School	Special Education Assistant
Peterson, Sarah	Reading Memorial High School	Guidance
Podgur, Dina	Arthur W. Coolidge Middle School	Special Education Assistant
Porro, Adam	Arthur W. Coolidge Middle School	Social Studies/ Sp Ed Asst
Reidt, Ruthanne	Arthur W. Coolidge Middle School	Special Education Teacher
Rutenbeck, Megn	Walter S. Parker Middle School	Language Arts
Sanchez, Erica	Reading Memorial High School	Athletics
Scalfani, Janice	Walter S. Parker Middle School	Special Education Assistant
Silletti, Peter	Reading Memorial High School	Athletics
Slater, Elizabeth	J. Warren Killam Elementary School	Grade 1
Sprague, Jeremy	Arthur W. Coolidge Middle School	Foreign Language
Swanson, Karin	Reading Memorial High School	Foreign Language
Van Doren, Carol	Wood End Elementary School	Special Education Teacher
Webster, Jennifer	Walter S. Parker Middle School	Math
Zediana, Katie	Reading Memorial High School	Foreign Language
Zorzonello, Linda	Walter S. Parker Middle School	Special Education Assistant
Zurcher, Jennifer	Alice M. Barrows Elementary School	Speech

Northeast Metropolitan Regional Vocational High School District

Serving
Chelsea
Malden
Melrose
No. Reading
Reading
Revere
Saugus
Stoneham
Wakefield
Winchester
Winthrop
Woburn

Annual Report 2006

NORTHEAST METROPOLITAN REGIONAL VOCATIONAL SCHOOL DISTRICT

SCHOOL ADMINISTRATION

SUPERINTENDENT-DIRECTOR

Patricia K. Cronin

DEPUTY DIRECTOR/PRINCIPAL

John X. Crowley

VICE PRINCIPAL - ACADEMIC

Angela M. Antonelli

VICE PRINCIPAL - VOCATIONAL COORDINATOR

Theodore Nickole

DISTRICT SCHOOL COMMITTEE

SCHOOL COMMITTEE CHAIRMAN

Deborah P. Davis - Woburn

VICE CHAIRMAN

Ronald J. Jannino - Revere

SECRETARY

Peter A. Rossetti, Jr. - Saugus

TREASURER

Henry S. Hooton - Melrose

ASSOCIATE TREASURER

Anthony E. DeTeso - Stoneham

COMMITTEE MEMBERS

John J. Bradley - Winchester

Earl W. Fitzpatrick - Malden

Robert J. Capezz - Winthrop

Maura A. Looney - Reading

Vincent J. Carisella - Wakefield

Paul L. Sweeney - North Reading

Michael T. Wall - Chelsea

NORTHEAST METROPOLITAN REGIONAL VOCATIONAL SCHOOL DISTRICT
100 Hemlock Road - Wakefield, Massachusetts 01880-3597

Outstanding Student Award:

Hipolito Cruz III from Chelsea, a senior in the Office Technology Program, was chosen as Northeast's nominee at the State Awards Dinner for Outstanding Vocational Technical Students. The event is co-sponsored by the Massachusetts Association of Vocational Administrators and the Massachusetts Vocational Association.

National Technical Honor Society:

The Northeast Chapter of the National Technical Honor Society held its annual Induction Ceremony in March. At the ceremony, 14 seniors and 20 juniors were inducted. These students joined the previously inducted members to bring the Technical Honor Society Chapter to 50 members for the 2005-2006 school year.

National Honor Society:

The Annual Induction Ceremony to the Northeast Chapter of the National Honor Society "Artisans" was held in March. At the ceremony, seven seniors, 18 juniors and 11 sophomores were inducted for the 2005-2006 school year bringing the total membership to 47.

Skills/USA Awards:

At the State Skills/USA Competition, Northeast winners were Bridgett McLaughlin from Woburn for Non-Traditional Portfolio; in Dental Assisting, Nicole Healy of Revere took 2nd place and Thayara Moura of Malden took 3rd place; in Welding, Brandon Rich of Methuen took 1st place, Peter Medeiros of Saugus took 2nd place and Chris Schrimpf took 4th place; in Advertising Design, Jessica Sterling of Winthrop took 1st place and Alaina DiBiasi of Saugus was President of the State Delegation and also received a Scholarship from the State Board of Directors at the State Meeting.

Student Advisory Representative to the School Committee:

Angelina Barrasso, a senior from Revere, was elected as the Student Representative to the School Committee for the 2005-06 school year.

Scholarship Committee:

The Northeast Awards and Scholarship Committee awarded individual scholarships to 89 deserving students at the Seventh Annual Senior Recognition Night. The total of \$31,250 was given in scholarships and awards.

Northeast students working in their vocational field or entering trade apprenticeship programs were included in the above awards. These awards provide students the opportunity to purchase tools and equipment as well as assisting with entry-level expenses toward trade education programs.

SCORE Peer Mediation Program:

In September, Northeast began its 11th year affiliated with SCORE, a Peer Mediation Program. The SCORE Program was developed by the Office of the Attorney General of Massachusetts to help reduce the violence in schools. The Mediation process is successful in resolving conflicts of all types. Northeast has a full-time Coordinator, 36 trained students and three trained staff members.

A trained mediator is a neutral person not involved in the dispute and, through the mediation process, helps people come to their own agreement about how they want to resolve their conflict.

Professional Development:

Professional Learning in 2005-06 focused on Creating a Positive Culture of High Student Expectations. To this end, the following activities took place:

- Steven Barclay presented a full-faculty professional learning day in December on **Raising Student Expectations**.
- Four half-day small group presentations on **Creating a Positive Culture within the School**.
- A full-faculty professional learning day on **Identifying Learning Disabilities and Implementing Accommodations** was held in April.
- The School Improvement Team attended two leadership series workshops in Atlanta focusing on **Literacy Across the Curriculum**. This resulted in the professional development program for 2006-2007.
- The Superintendent's focus team attended a workshop in Hilton Head on **Quality Instruction-Looking at Student Work**. This resulted in refining the Senior Project requirements.
- Northeast sent 20 faculty members to the High Schools that Work Summer 2006 Conference in Orlando, FL. A report was made to the School Committee.
- Ten Career/Tech teachers received 20 hour OSHA training from Keene State College.
- Twenty teachers received training on the EduViser Portfolio Program.
- Eighteen Career/Tech teachers received training on the Skills Plus Competency Recording Program.

Summer Enrichment Program:

Two hundred and twenty students (220) participated in the Summer 2006 support program. Three categories were involved:

Summer Transition:

One hundred and fifty (150) incoming 9th graders were introduced to the school in a three-week support orientation program. This experience involved:

- Project-based Mathematics approach utilizing graphing calculators
- Integration of literacy skills in English Language Arts
- Hands-on experiences in the career/tech rotations of:

Culinary/Baking
Cosmetology/Plumbing

Graphics/Drafting
HVAC/Automotive

All academic classes in this program were co-taught utilizing two teachers per class.

Upper class students engaged in team-building activities through Physical Education, discrete Mathematics through Social Studies exploration, and Language Arts through literary applications. These students also visited the Lowell Mills, the Battlefields at Concord and Fenway Park.

English Language learners participated in an English Support Program. The 9th and 10th graders in this program collaborated with their peers in the career/technical activities and the field trips and, at the same time, concentrated on English, Reading and Writing skills.

Support Services:

The Northeast Guidance Department staff offers support counseling through individual and group counseling and specialized workshops and presentations. All faculty guidance counselors are certified as school adjustment counselors and have either social work or school psychology backgrounds to equip them to handle the wide range of student issues that come forth. One school adjustment counselor is bilingual (Spanish speaking).

A School Psychologist supports the counseling staff, provides psychological testing, supports the Special Education Program, and maintains a small individual and group caseload. In addition, a Career Counselor and a non-traditional counselor (Spanish speaking) round out the support staff with their focus on career awareness and vocational development.

Support groups are established each year based on student needs. Counselors may establish teen issues groups in each grade to support students who have difficulties with peer issues. An anger management group that is linked to the discipline system is offered after school in an effort to provide students with an understanding of their own anger, and an opportunity to develop new tools to use to manage anger more appropriately.

Support groups for pregnant and parenting teens, substance abusers, grieving students, Latino students, Asian students, gay students and others have all been offered at different times depending on need and student interest. Individual counseling with students requires that counselors coordinate with doctors, psychiatrists, outside therapists, social workers and counselors, court personnel, police and others.

The Peer Mentoring Program provides educational assistance to students having difficulty with one or more academic subjects. Students who have been successful in specific subject areas and who have participated in training volunteer their time to assist others in the Library two afternoons per week. The Mentoring Program is designed to supplement after school assistance provided by the academic and vocational teachers. The program benefits go beyond the student achievement as the relationships formed by the mentors and students help to break down barriers between different grade and age groups, and develop friendships that would not have had a chance to form. The Mentoring Program is coordinated by a Counselor and a Math teacher with other teachers offering support and assistance.

Career counseling and the college application process are a large part of all of the counselors' roles but specialized support is provided by a Career Counselor and a part-time non-traditional support counselor. The Career Counselor manages a Career Development Program for all students that prepares the students for chosen career paths. The curriculum focuses on career assessment, career information and requirements, interviewing skills, portfolios and resume preparation. By providing assessments to evaluate skills, interests and work values, the Career Counselor assists freshmen in their vocational selection process and upper class students with linkages to post-secondary education and employment opportunities.

The non-traditional support counselor provides specialized support to those students who are enrolled in career areas that are considered non-traditional for their gender. By providing support groups specialized presentations and field trips, students are prepared to understand the benefits of non-traditional choices, and to appropriately handle any difficulties that they might confront.

Special workshops and presentations are offered through the year for different groups of students. Each year, all freshmen participate in group workshops focusing on harassment, bullying and gender equity issues. Large group assemblies and presentations have been offered focusing on substance abuse, drunk driving, teen dating violence, tolerance, character building and others.

Grants:

Title I – Economically Disadvantaged Districts – Funding from this grant provided for six Grade 9 and six Grade 10 English Language Arts classes for 180 students who exhibited Reading comprehension difficulty based on their Stanford 9 diagnostic testing, and Algebra/Geometry classes designed to address the needs of 180 students identified as “at risk” or not passing the State Assessment test.

Instruction in both the English Language Arts and Mathematics curricula in Title I were enhanced by the use of Technology in the Title I rooms, as well as by support provided by the teaching assistants in these classes.

Title 2A – Teacher Quality – This grant provided for the hiring of an MCAS Preparation Instructor, the implementation of a Teacher Mentoring Program whereby experienced teachers were assigned to work with non-professional status teachers as advisors, and the funding for the two workshops that the district provides as part of the two whole-staff professional development days in accordance with the teacher contract.

Title 5 – New and Innovative Programs – Funds from this grant were used to hire two support staff members for the Summer Transition Program. These individuals worked with the incoming 9th graders to develop a publication that represented the efforts of the Summer program. The 72 page document is available upon request at the school.

Perkins Occupational Education Grant – Funds from this Federal source provided for:

Vocational Coordinator	Staffing for the Summer Transition Program
MCAS Remediation Teacher	MCAS Tutors for Remediation
50 Computers for Drafting	One MCAS Lab Specialist
Non-traditional Support Counselor	Contract for High Schools That Work
Computers for Electronics	One Behavior Modification Specialist
Three ELL Teaching Assistants	

Secondary School Reading Grant – This grant established a school-wide Reading team to study the literacy needs of students at Northeast. A plan of action calling for two 30 minute periods of Reading and Writing to occur in Grade 9 Exploratory was developed.

Summer Programs:

Northeast Metro Tech Summer Programs enjoyed another successful campaign since its inception in 1988. Over the years, both the Summer School and Computer Program have experienced remarkable growth. This year, the Summer programs serviced nearly 300 students combined.

The Northeast Summer School serviced High School students in five different academic areas including Math, Science, English, Social Studies and Vocational Related, while continuing to expand into the vocational enrichment and certification program areas. The goals of promoting a positive learning atmosphere, retention and promotion, as well as providing skills to assist each student at the next grade level are paramount objectives behind the philosophical makeup of our Summer school.

The popular Northeast Summer Computer Program completed a successful 18th year. Its objective of making learning fun had the counselors teach the participants skills that they can use during their school year while enjoying doing it. These programs can help strengthen Reading and Math skills, and expand their general knowledge of the computer. Continued use of "Smart Board" technology along with some outstanding Power Point presentations were an exciting part of this year's computer program along with swimming and diving instruction.

Adult Education X:

Our goal is to provide as many educational services as possible to the 350,000 residents of the Northeast Metropolitan Regional Vocational School District. In pursuing this goal, the Adult Education staff maximizes utilization of the Northeast facilities, offering an extensive selection of stimulating and practical programs Monday through Saturday during the school year, and Monday through Friday during the Summer months.

Northeast offers a State Approved Auto Damage Appraisal Program, as well as Journeyman's and Masters Programs in Electrical, Plumbing, Sheet Metal, Carpentry and Gas Fitting. As the Number One apprentice training center in New England, we guide hundreds of young men and women annually as they prepare for their journeyman or masters' license in their trade. For the many senior citizens enrolled, we offer a wide variety of programs designed to satisfy their interest in crafts, hobbies, physical fitness, etc.

During the 2006 school year, the Adult Education agenda is the focus on strengthening the core curriculum and frameworks of our trade based areas. This is being accomplished by the standardization of each of the trade area curriculum. Our intent is to guarantee that all of our adult education students are being exposed to identical high quality career tech education in each of our classes.

2005 Graduates:

The 2005-2006 school year represents the 36th to matriculate at the Northeast Metropolitan Regional Vocational School. Northeast graduated 233 students in the Class of 2006.

The breakdown of graduates' status after graduation is as follows:

Employed - 108	Attending 4 year college - 38 *
Entering Military Service - 4	Attending 2 year college - 59 *
Other - 2	Apprentice School - 22 *

- * It should be noted that 51% of the graduating class went on to further their education either in a two or four year college or in an apprentice program. 231 members of the graduating class either entered military service, are employed or seeking further education -- that figure represents 99% of the Class of 2006.

Special Needs Enrollment:

Special Needs enrollment for the 2005-2006 school year continued to represent a fair share of the total school enrollment with students. The 320 Special Needs students represent 26% of the school population.

Athletic Records:

- The Northeast Boys Varsity Soccer team qualified for both the MIAA State Tournament and the Mass. Vocational Tournament, finishing third.
- The Northeast Girls Varsity Soccer team recorded their best record in school history, missing the MIAA Tournament by one game.
- The Northeast Varsity Football team had their best record in 11 years.
- The Northeast Cross Country team had two members qualify for the State Meet.
- The Northeast Golf team qualified for both Mass. Vocational and State Tournaments.
- The Northeast Swim team qualified for the MIAA Tournament and won the State Vocational Championship for the third consecutive year.
- Boys Basketball won the C.A.C. Division Crown for the first time in 10 years.
- Northeast had two wrestlers qualify for State Competition.
- The Northeast Hockey team was eliminated from the tournament competition in the State semi-finals after two previous victories.
- The Outdoor Track team placed four participants in State Competition.
- The Northeast Lacrosse team were League Champions and qualified for State Competition.

District School Committee:

James Wallace of Winthrop resigned from the School Committee after years of dedicated and loyal service representing Winthrop and Northeast. He will be greatly missed by the Northeast School Committee, Administration, faculty and students.

Winthrop appointed Robert J. Capezza on January 17, 2006 to serve the remainder of the term ending in 2008. Mr. Capezza's first Northeast School Committee Meeting was February 9, 2006.

District School Committee Election of Officers X:

At the Annual Organizational Meeting of the District School Committee on January 12, 2006, the following members were elected Officers of the District School Committee:

Chairman	Deborah P. Davis of Woburn
Vice Chairman	Ronald J. Jannino of Revere
Secretary	Peter A. Rossetti, Jr. of Saugus
Treasurer	Henry S. Hooton of Melrose
Assistant Treasurer	Anthony E. DeTeso of Stoneham

Conclusion:

As Northeast celebrates its 37th year of Vocational/Technical Excellence to its 12 member communities, its aim is to continue to offer the latest in vocational/technical and academic education by maintaining a high level of performance. This high level of performance also encompasses continued improvement in academic achievement with regard to MCAS.

The Northeast Class of 2006 had a 99% pass rate of the MCAS Test by graduation. Northeast is continually updating curriculum, and continues to offer MCAS Enrichment classes for those students in need of additional preparation for the MCAS which will add Science for the Class of 2010. Northeast also provides a Summer Enrichment Program for the incoming freshmen. The school continues to offer students the finest education with which to build a successful career through the latest in equipment, software and technology offered in all vocational programs no matter which career path they have chosen.

Evidence of our past success is reflected in the students who have graduated from Northeast Metro Tech. The Alumnus stories of success and their readiness and willingness to help school officials by speaking at recruiting sessions at the local schools as well as recruiting graduates for employment is proof of their dedication to Northeast.

Currently, Northeast is organizing an Alumni Event for March 31, 2007 at the Colonial Sheraton. Information for this event can be accessed at Northeastalumni@comcast.net. Northeast currently has 22 alumni employed at the school. Testimonials as to the success of our graduates continue to be received which makes us proud to have contributed in some small way to their accomplishments.

Once again, I am proud to have represented Reading as a member of the Northeast Metropolitan Regional Vocational District School Committee not only to serve as the guardian of funds allocated from the community to this educational institution, but also to assist in and provide counsel to the school in maintaining the highest standards of educational excellence possible.

Respectfully submitted,

Maura A. Looney
Northeast School Committee
Reading Representative

NORTHEAST METROPOLITAN REGIONAL VOCATIONAL SCHOOL

ENROLLMENT HISTORY

CITY/TOWN DISTRICT	S.Y. 96-97	S.Y. 97-98	S.Y. 98-99	S.Y. 99-00	S.Y. 00-01	S.Y. 01-02	S.Y. 02-03	S.Y. 03-04	S.Y. 04-05	S.Y. 05-06	S.Y. 06-07
Chelsea	296	250	239	223	236	276	240	268	258	221	203
Malden	226.5	232	235	237	206	172	150	157	175	215	238
Melrose	29	36	26	32	28	19	30	40	36	56	64
North Reading	15	10	12	12	14	21	27	29	30	28	40
Reading	14	14	25	22	23	23	22	22	25	19	26
Revere	211	218	227	252	267	270	277	272	256	241	242
Saugus	154	161	145	136	128	129	139	148	139	146	137
Stoneham	37	37	40	36	39	40	36	28	37	34	46
Wakefield	33.5	28.5	34	50	52	41	39	34	36	59	65
Winchester	2	2	2	7	8	8	9	9	6	7	9
Winthrop	32	21	23	28	27	35	40	40	37	41	45
Woburn	46	53	55	60	64	74	87	85	107	99	97
TOTALS	1096	1062.5	1063	1095	1092	1108	1096	1132	1142	1166	1212
NON DISTRICT	26	45.0	48	47	37	27	40	44	48	43	47
GRAND TOTAL	1122	1107.5	1111	1142	1129	1135	1136	1176	1190	1209	1259

SPECIAL NEEDS ENROLLMENT 242 213.5 258 244 214 233 273 275 287 320 342

% SPECIAL NEED ENROLLMENT 20% 22% 19% 23% 21% 21% 24% 23% 24% 26% 27%

**NORTHEAST METROPOLITAN REGIONAL VOCATIONA SCHOOL DISTRICT
COMPARISON OF ASSESSMENTS**

	BUDGET FY2005	BUDGET FY2006	VARIANCE \$	VARIANCE %
GROSS BUDGET	\$15,519,670	\$16,282,327	\$762,657	4.9141%
LESS REVENUES				
Chapter 70 Aid	\$5,201,971	\$5,441,142	\$239,171	4.60%
Transportation	\$376,250	\$523,250	\$147,000	39.07%
Undesignated Reserved	\$0	\$0	\$0	100.00%
TOTAL REVENUES	\$5,578,221	\$5,964,392	\$386,171	6.92%
NET ASSESSMENTS	\$9,941,449	\$10,317,935	\$376,486	3.79%
CHelsea	\$1,562,958	\$1,269,085	(\$293,873)	-18.80%
MALDEN	\$1,252,347	\$1,290,485	\$38,138	3.05%
MELROSE	\$285,516	\$436,408	\$150,892	52.85%
NO. READING	\$265,743	\$280,317	\$14,574	5.48%
READING	\$208,208	\$251,081	\$42,873	20.59%
REVERE	\$2,346,915	\$2,148,658	(\$198,257)	-8.45%
SAUGUS	\$1,483,313	\$1,729,437	\$246,124	16.59%
STONEHAM	\$402,867	\$449,224	\$46,357	11.51%
WAKEFIELD	\$385,534	\$488,221	\$102,687	26.64%
WINCHESTER	\$90,843	\$81,344	(\$9,499)	-10.46%
WINTHROP	\$252,408	\$334,802	\$82,394	32.64%
WOBURN	\$1,404,797	\$1,558,873	\$154,076	10.97%
TOTAL	\$9,941,449	\$10,317,935	\$376,486	3.79%

	STUDENTS FY2005	STUDENTS FY2006	VARIANCE	PERCENT OF CONTRIBUTION
CHelsea	258	232	-26	19.86301%
MALDEN	175	204	29	17.46575%
MELROSE	36	52	16	4.45205%
NO. READING	30	24	-6	2.05479%
READING	25	26	1	2.22603%
REVERE	256	245	-11	20.97603%
SAUGUS	139	145	6	12.41438%
STONEHAM	37	38	1	3.25342%
WAKEFIELD	36	44	8	3.76712%
WINCHESTER	6	5	-1	0.42808%
WINTHROP	37	39	2	3.33904%
WOBURN	<u>107</u>	<u>114</u>	<u>7</u>	<u>9.76027%</u>
TOTAL	1142	1168	26	100.00000%

Northeast Metropolitan Regional Vocational School District
Combined Balance Sheet – All Fund Types and Account Groups
June 30, 2006

	<i>Governmental Fund Types</i>		<i>Fiduciary Fund Type</i>	<i>Proprietary Fund Type</i>	<i>Account Groups</i>
	<i>General</i>	<i>Special Revenue</i>	<i>Trust and Agency</i>	<i>Enterprise</i>	<i>General Fixed Assets</i>
Assets					
Cash	\$ 1,347,513	\$ 949,021	\$ 670,104	\$ 65,140	\$ -
Assessments Receivable	589,779	-	-	-	-
Prepaid Expenses	223,492				
Inventory Commodities	-	2,951	-	-	-
Fixed Assets	-	-	-	-	6,385,567
Total Assets	<u>\$ 2,160,784</u>	<u>\$ 951,972</u>	<u>\$ 670,104</u>	<u>\$ 65,140</u>	<u>\$ 6,385,567</u>
Liabilities					
Accounts Payable	\$ 217,693	\$ 71,041	\$ 320	-	\$ -
Payroll Withholdings	33,768	19,975			
Accrued Salary	556,760	123,375	-	-	-
Accrued Sick and Vacation	202,588	-	-	-	-
Total Liabilities	<u>\$ 1,010,809</u>	<u>\$ 214,391</u>	<u>\$ 320</u>	<u>\$ -</u>	<u>\$ -</u>
Fund Equity					
Investment in General Fixed Assets	\$ -	\$ -	\$ -	\$ -	\$ 6,385,567
Retained Earnings	-	-	-	65,140	-
Fund Balances:					
Reserve for Encumbrances	6,277	-	-	-	-
Reserve for Waterline	327,772	-	-	-	-
Reserve for Immunization Program	5,500	-	-	-	-
Reserve for Insurance	-	-	533,908	-	-
Undesignated	<u>810,426</u>	<u>737,581</u>	<u>135,876</u>	<u>-</u>	<u>-</u>
Total Fund Equity	<u>1,149,975</u>	<u>737,581</u>	<u>669,784</u>	<u>65,140</u>	<u>\$ 6,385,567</u>
Total Liabilities & Fund Equity	<u>2,160,784</u>	<u>\$ 951,972</u>	<u>\$ 670,104</u>	<u>\$ 65,140</u>	<u>\$ 6,385,567</u>

Northeast Metropolitan Regional Vocational School District

Special Revenue Funds

June 30, 2005

<i>Undesignated Fund Balance</i>	<i>Amount</i>
Medicaid	\$ 236,591
Adult Education	283,152
Building Usage	42,061
Athletics	16,773
School Choice	434,631
Grants	(378,613)
State Wards	19,094
Cafeteria	<u>83,892</u>
Total	<u>\$ 737,581</u>

Northeast Metropolitan Regional Vocational School District

Trust and Agency Fund

June 30, 2005

<i>Undesignated Fund Balance</i>	<i>Amount</i>
Student Activity	\$ 77,017
Scholarship	<u>58,859</u>
Total	<u>\$ 135,876</u>

APPOINTED AND ELECTED TOWN BOARDS, COMMITTEES & COMMISSIONS
(Effective December 31, 2006)

<u>Title</u>	<u>#Positions</u>	<u>Term</u>	<u>Orig. Date</u>	<u>Term Exp.</u>	<u>Appt'g. Auth.</u>
Animal Control Appeals Committee	3	3 yrs.			BOS
Vacancy			()	2009	
David Singer	66 Prospect Street		(06)	2008	
James Bonazoli	100 Grove Street		(06)	2007	

Audit Committee	7	3 yrs.			
Andrew Grimes	103 Oak Street		(04)	2007	FinCom
Charles Robinson, Chr.	81 Prospect Street		(05)	2008	FinCom
Stephen Herrick	9 Dividence Road		(05)	2009	BOS
Harvey J. Dahl	16 Tennyson Road		(99)	2008	Sch. Com.
Lisa Gibbs	9 Priscilla Road		(04)	2009	Sch. Com.
Phil Pacino	5 Washington St.		(03)	2008	RMLD
Camille Anthony	26 Orchard Park Drive		(04)	2007	BOS

Aquatics Advisory Board	3	3 yrs.			BOS & Rec. Com.
Lois Margeson	61 Putnam Road		(99)	2009	
Jack Downing	91 Whittier Road		(04)	2007	Rec. Com.
Vacancy			()	2008	BOS

Board of Appeals	5 + 2 Associates	3 yrs.			BOS
Susan Miller	26 Avon Street		(99)	2008	
Robert A. Redfern, Chairman	54 Prospect Street		(01)	2009	
John A. Jarema	797 Main Street		(78)	2007	
Paul Dustin, V. Chr.	3 Orchard Park Dr.		(03)	2009	
Michael Conway	129 West Street		(04)	2008	
Peter Tedesco (Associate)	15 Intervale Terrace		(06)	2007	
Clark W. Petschek (Associate)	659 Haverhill Street		(06)	2008	

Board of Assessors	3	3 yrs.			Elected
Ralph Colorusso, V. Chr.	31 Enos Circle		(00)	April'07	
Thomas J. Ryan, Secretary	87 Dana Road		(00)	April'09	
Robert I. Nordstrand, Chr.	384 Franklin Street		(69)	April'08	

<u>Title</u>	<u>#Positions</u>	<u>Term</u>	<u>Orig. Date</u>	<u>Term Exp.</u>	<u>Appt'g. Auth.</u>
Board of Cemetery Trustees	6	3 yrs.			BOS
Mary R. Vincent, Chairman	17 Indiana Avenue	(94)	2009		
Ronald O'Connell, V. Chr.	63 Colburn Road	(96)	2008		
William C. Brown, Sec.	28 Martin Road	(96)	2009		
Janet Baronian	75 Mill Street	(99)	2008		
Ronald Stortz	538 Summer Ave.	(04)	2007		
Vacancy		()	2007		

Board of Health	3	3 yrs.			BOS
Colleen Seferian	56 Vine Street	(99)	2008		
Barbara A. Meade, Chairman	11 Ash Hill Road	(01)	2009		
David Singer, V. Chr.	66 Prospect St.	(03)	2007		

Board of Library Trustees	6	3 yrs.			Elected
Victoria V. Yablonsky	93 Grand Street	(02)	April'08		
David P. Hutchinson	41 Harvard Street	(05)	April'08		
Susan Hopkins Axelson, V. Chr.	300 Charles St.	(03)	April'09		
William Anthony	26 Orchard Park	(04)	April'07		
Karen Brown	249 Forest Street	(04)	April'07		
Karyn Storti, Chr.	31 Green St.	(03)	April'09		

Board of Registrars	4-2 from each major party	3 yrs.			BOS
Harry Simmons	17 Pine Ridge Road	(06)	2008		
Gloria R. Hulse	107 Sanborn Lane	(92)	2009		
Krissandra Holmes	77 Redgate Lane	(06)	2007		
Cheryl A. Johnson	177 Pine Ridge Road	(96)	Indef.	B.V. of O.	

Board of Selectmen	5	3 yrs.			Elected
Ben Tafoya, Chr.	40 Oak Street	(05)	April'08		
James E. Bonazoli, V. Chr.	100 Grove Street	(05)	April'08		
Stephen Goldy, Secretary	42 Berkeley Street	(06)	April'07		
Camille W. Anthony	26 Orchard Park Drive	(94)	April'09		
Richard W. Schubert	119 Winthrop Ave.	(01)	April'07		

BOS – Board of Selectmen; T. Mgr. – Town Manager; Mod. – Town Moderator; B.V. of O. – By virtue of office; Sch. Com. – School Committee; FChr. – Finance Committee Chairman; E. by E. – Elected by Employees. *All terms expire June 30 of year noted, unless indicated otherwise.

<u>Title</u>	<u>#Positions</u>	<u>Term</u>	<u>Orig. Date</u>	<u>Term Exp.</u>	<u>Appt'g. Auth.</u>
Bylaw Committee	5	3 yrs.			Appt. Com.
Philip B. Pacino, Chairman	5 Washington St., Unit D6	(86)	2007		
Dolores S. Carroll, Secretary	37 Johanna Drive	(87)	2008		
John H. Russell	91 Spruce Road	(91)	2009		
George A. Theophanis	86 West Street	(78)	2008		
Vacancy		()	2009		

Bylaw Committee Appointment Committee		3 yrs.			
Philip B. Pacino	5 Washington St., Unit D6		Chr. Bylaw Com.		
Ben Tafoya	40 Oak Street		Chr. BOS		
Alan Foulds	9 Ide Street		Town Moderator		

Capital Improvements Advisory Subcommittee	9 FinCom	1 yr.			FinCom
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Celebration Committee	5	3 yrs.			
Kurt Habel	832 Main Street	(99)	2009	BOS	
Rita Robertson	9 Elm Street	(02)	2008	Mod.	
Mark Cardono, Chairman	26 Boswell Road	(99)	2008	Historical	
Bob McLaughlin	14 Galvin Circle	(02)	2007	Library	
Everett Blodgett	99 Prescott Street	(00)	2009	Sch. Com.	

Cities for Climate Protection Program Committee	5	3 yrs.			BOS
Ronald D'Addario, Chr.	97 Summer Ave.	(06)	2009		
Michele Benson	128 Eastway	(06)	2007		
Gina Snyder, Secretary	11 Jadem Terrace	(06)	2007		
Tracy Sopchak	364 Franklin Street	(06)	2008		
Stephanie Anderberg	181 Lowell Street	(06)	2008		
Daniel Blodgett (Associate)	49 Pratt Street	(06)	2007		

Commissioners of Trust Funds	3	3 yrs.			BOS
Elizabeth W. Klepeis, Chr.	68 Tennyson Road	(05)	2008		
Dana E. Hennigar	146 Van Norden Rd.	(89)	2009		
John J. Daly, V. Chr.	163 Woburn Street	(95)	2007		

<u>Title</u>	<u>#Positions</u>	<u>Term</u>	<u>Orig. Date</u>	<u>Term Exp.</u>	<u>Appt'g. Auth.</u>
Community Planning & Development Commission	5	3 yrs.			BOS
John Sasso, Chairman	10 B Street		(04)	2008	
Brant Ballantyne	52 Blueberry Lane		(06)	2009	
Jonathan E. Barnes	41 Pratt Street		(90)	2007	
Richard D. Howard, Sec.	21 Kiernan Road		(86)	2007	
Neil Sullivan	20 Franklin Street		(98)	2008	
George Katsoufis (Associate)	9 Berkeley Street		(06)	2007	
Nicholas Safina (Associate)	221 South Street		(06)	2007	
David B. Tuttle (Associate)	27 Heather Drive		(06)	2007	
Israel Maykut (Associate)	22 Middlesex Ave.		(07)	2007	

Conservation Commission	7	3 yrs.			BOS
William Hecht, V. Chr.	73 Martin Road		(03)	2008	
William Ogden Finch	51 Mill Street		(98)	2008	
Douglas N. Greene	31 Cape Cod Ave.		(00)	2009	
Mark Wetzel, Chairman	163 County Road		(05)	2007	
Jamie T. Maughan	263 Woburn Street		(03)	2009	
Annika Scanlon	3 Copeland Avenue		(06)	2007	
Barbara Stewart	52 County Road		(06)	2009	

Constables	Up to 5	3 yrs.			BOS
Thomas H. Freeman	P.O. Box 825		(93)	2009	
Sally M. Hoyt	221 West Street		(72)	2008	
Alan Ulrich	55 Hancock Street		(04)	2007	
Vacancy			()	2008	
Vacancy			()	2007	

Contributory Retirement Board	5	3 yrs.			
Frank Driscoll	7 Ordway Terrace			2008	E. by E.
Joe Veno, Chairman	11 Rock St., N. Reading			2007	E. by E.
Gail LaPointe, Town Acct.	16 Lowell Street			Indef.	B.V. of O.
Richard Foley	68 Tennyson Road			12/08	BOS
Daniel B. Seferian	56 Vine Street			2009	Board

<u>Title</u>	<u>#Positions</u>	<u>Term</u>	<u>Orig. Date</u>	<u>Term Exp.</u>	<u>Appt'g Auth.</u>
Council on Aging	10	3 yrs.			BOS
Margaret Havey	23 Van Norden Road	(06)	2009		
Elizabeth Cronin	403 Pearl Street	(96)	2007		
Sally M. Hoyt	221 West Street	(04)	2007		
Marguerite Bosnian	46 Putnam Road	(06)	2009		
Carol Patterson, Chairman	128 Grove Street	(03)	2009		
Edwina Kasper	76 Village Street	(98)	2008		
Carole N. Scrima, V. Chr.	709 Gazebo Circle	(04)	2007		
Barbara A. Powers	25 Belmont Street	(00)	2009		
Ruth Goldberg	11 Bond St.	(02)	2008		
Stacy Bertocchi, Secretary	250 High Street	(05)	2008		
Charles J. McDonald (Assoc.)	41 Canterbury Drive	(06)	2007		

Cultural Council	7	3 yrs. (6 max.)			BOS
Lorraine Horn	99 Beaver Road	(06)	2007		
Vicky Schubert	119 Winthrop Avenue	(06)	2009		
Anne W. Hooker, Treasurer	87 Village Street	(02)	2008		
Karyn S. Storti	31 Green St. #8	(02)	2008		
Elizabeth Whitelam, Chr.	7 Gilmore Avenue	(05)	2007		
Jacqueline Steele	38 Fairmount Rd.	(06)	2008		
Kathleen Kelly	36 Grove Street	(03)	2009		

Custodian of Soldier's And Sailor's Graves	1	up to 5 yrs.			
Francis P. Driscoll	7 Ordway Terrace	(92)	2010		BOS

Employee Awards Committee	5	1 yr.			
Peter I. Hechenbleikner	102 Eastway		Indef.		B.V. of O.
Vacancy					BOS
Vacancy					T. Mgr.
Vacancy					
Vacancy					

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Economic Development Committee	5	3 yrs.			BOS
Russell Graham, Chairman	68 Maple Ridge	(06)	2008		
John Russell, V. Chr.	91 Spruce Road	(06)	2009		
Sheila Clarke, Secretary	536 Haverhill St.	(06)	2008		
Leslie McGonagle	140 Pine Ridge Road	(06)	2007		
Meghan Young-Tafoya	40 Oak Street	(06)	2007		

<u>Finance Committee</u>	<u>9</u>	<u>3 yrs. (9 yrs. Max.)</u>	<u>FinCom</u>	<u>AppCom</u>
Andrew Grimes, Chairman	103 Oak Street	(00)	2009	
Charles Robinson, V. Chr.	81 Prospect Street	(98)	2008	
George Hines	35 Grand Street	(05)	2008	
David Greenfield	192 Woburn Street	(05)	2008	
Ronald Powell	328 South Street	(05)	2009	
Paul Bolger	23 Lindsay Lane	(03)	2007	
Michele Williams	31 Melbourne Ave.	(04)	2007	
Harold S. Torman	77 Sunnyside Ave.	(03)	2007	
Marsie K. West	3 Whitehall Lane	(03)	2009	

<u>FinCom Appointment Committee</u>	<u>3</u>	<u>1 yr.</u>		
Alan E. Foulds, Chairman	9 Ide Street		Indef.	Moderator
Charles Robinson	201 Woburn Street		Indef.	Fin. Chr.
Camille Anthony	26 Orchard Park Drive		Indef.	Chr. BOS

<u>Health Insurance Advisory Committee</u>	<u>3 yrs.</u>	
Stan Quinlan	Coolidge	Teachers
Pat Iapicca	15 Union St.	Patrolmen
Richard Davidson	Birch Meadow	School
Sherry Carpenella	62 Oakland Road	School
William High	16 Lowell Street	Eng/WTP
George Strazzere	16 Lowell Street	DPW
Michael Cloonan	15 Union Street	Sup. Officers
Arthur Vars	Fire Department	Fire Fighters
Paula Santarpio	RMHS	Cafeteria
Joe Coughlin	16 Lowell Street	Custodians
		Dispatchers
Darlene Porter	Building Maint.	Sch. Clerical
Jack Flaherty	RMLD	RMLD Line
Beth Ellen Antonio	RMLD	RMLD Non-Union
		RMLD Clerical
Paula Schena	16 Lowell Street	Town Non-Union
Lynn Dunn	Barrows	Nurses
Roberta Guarciariello	Barrows	Ed. Assistants

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Historical Commission	5 + Associates	3 yrs.			BOS
Virginia M. Adams, Chr.	59 Azalea Circle	(78)	2008		
Mark Cardono, Secretary	26 Boswell Road	(98)	2007		
Roberta M. Sullivan, Treasurer	76 Minot Street	(96)	2008		
Kathryn Greenfield	192 Woburn St.	(05)	2009		
Sharlene Reynolds Santo	46 Wakefield St.	(99)	2007		
Karen Herrick (Assoc.)	9 Dividence Road	(05)	2007		
Clayton Jones (Assoc.)	16 Mt. Vernon St.	(06)	2007		
Susan Patterson (Assoc.)	572 Haverhill Street	(05)	2007		
Linda Tuttle (Assoc.)	138 Washington Street	(05)	2007		

Housing Authority	5	5 yrs.			BOS
John A. Coote	332 Summer Ave.	(01)	2008		
Karen Flammia	19 Vista Ave.	(00)	2010		
Mary E. Connors, Treasurer	52 Sanborn St. Apt. 103	(96)	2007		
Diane Cohen, Chairman	51 Redgate Lane	(04)	2011		State Appts.
Timothy Kelley, V. Chr.	84 Woburn Street	(96)	2009		

Human Relations Advisory Committee	7	3 yrs.			BOS
Margaret Soli, Chairman	19 James Road	(01)	2008		
Robert Silva	45 Ash Hill Road	(05)	2007		
Elaine Webb (School)	309 Pearl Street	(06)	2008		
Paul Kelley	56 Sunnyside Avenue	(01)	2009		
Charles McDonald (BOS)	41 Canterbury Drive	(03)	2009		
James Cormier (Police)	15 Union Street	(05)	2007		
Nancy M. Najmi	65 Marla Lane	(04)	2007		

Landbank Committee	3	3 yrs.			BOS
Daniel Blodgett	49 Pratt Street	(06)	2008		
Vacancy		()	2007		
Edward G. Smethurst, Chr.	86 Gleason Road	(88)	2009		

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MBTA Advisory Board	1	Indef.			T. Mgr.

(MEPA) Rep to Citizens Advisory Committee	1 + Alternate	Indef.			BOS
Steven G. Oston	66 Sturges Road				
Robert F. Cashins (Alternate)	12 Ash Hill Road				

Metropolitan Area Planning Council	1 + Alternate	3 yrs.			BOS
Steven Sadwick	138 Prospect Street	(05)	2008		
John Weston(Alternate)		(05)	2008		

Moderator					Elected
Alan Foulds	9 Ide Street		April 09		

Municipal Light Board	5	3 yrs.			Elected
Philip B. Pacino, Chr.	5 Washington St. Unit D6	(87)	April 07		
Ellen C. Kearns, V. Chr.	2 Beaver Road	(04)	April 07		
Richard S. Hahn	29 Buckingham Drive	(05)	April 09		
Robert Soli, Secretary	19 James Road	(02)	April 08		
Mary Ellen O'Neill	125 Summer Ave.	(06)	April 09		

Mystic Valley Elder Services, Inc.	2	3 yrs.			
Dawn Foloupolos	16 Lowell Street		9/30/07	COA	
Rheta C. McKinley	4 Elderberry Lane 211		9/30/09	BOS	

North Suburban Planning Council	4				BOS
Camille Anthony	26 Orchard Park Drive	(04)	2007		
Richard Schubert (BOS Alt.)	119 Winthrop Ave.	(01)	2007		
Vacancy		()	2009	CPDC	
Vacancy (CPDC Alt.)		()	2009		

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RCTV Board of Directors	2	3 yrs.			BOS & School
Gail Wood	213 Pleasant Street	(04)	2008	BOS	
John Carpenter	114 Hanscom Ave.	(05)	2008	Sch. Com.	

RMLD Citizen Advisory Board	1	3 yrs.			BOS
Andrew Herlihy	432 Haverhill Street	(06)	2008		

Recreation Committee	8 + 1 Sch. Com. + Alt.	3 yrs.			BOS
Christopher Campbell	12 Overlook Road	(93)	2008		
Nancy Linn Swain	35 Minot Street	(03)	2009		
Jack Downing, Chairman	91 Whittier Road	(97)	2008		
Francis Driscoll	7 Ordway Terrace	(04)	2007		
Mary Anne Kozlowski	16 Weston Road	(03)	2008	Sch. Com.	
Catherine R. Kaminer, V. Chr.	37 Warren Avenue	(88)	2007		
Frederick Shaffer	67 Woburn St.	(03)	2007		
Mary Ellen Stolecki	33 Lewis Street	(00)	2009		
John Winne	29 Clover Circle	(97)	2009		
Beth Claroni (Assoc.)	32 Emerald Drive	(06)	2007		
Michael DiPetro (Assoc.)	23 Sanborn Lane	(04)	2007		

Regional School District Committee	1	4 yrs.			Elected
Maura Looney	47 Tamarack Road	(04)	Nov'08		

Rules Committee	8	1yr. - No more than 6 consecutive yrs.			Prec. Mem.
William R. Grace (Precinct 1)	389 Haverhill St.	(03)			
Peter G. Coumounduros (Prec. 2)	24 Smith Avenue	(01)			
Douglas A. Bruce (Precinct 3)	67 John Street	(99)			
Glen M. Hartzler (Precinct 4)	119 West St.	(03)			
Robert L. Fuller (Precinct 5)	450 Summer Ave.	(03)			
Mary Ellen O'Neill (Prec. 6)	125 Summer Ave.	(03)			
Jeffrey W. Struble (Precinct 7)	4 Tower Road	(03)			
Karen G. Herrick (Precinct 8)	9 Dividence Road	(03)			

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School Committee	6	3 yrs.			Elected
Carl McFadden	33 Wakefield St.	(02)	April 08		
Christopher Caruso	77 Hartshorn Street	(06)	April 09		
David Michaud	54 Hanscom Ave.	(06)	April 09		
Harvey J. Dahl	16 Tennyson Road	(98)	April 07		
Lisa Gibbs, V. Chr.	9 Priscilla Road	(04)	April 08		
Elaine L. Webb, Chairman	309 Pearl St.	(03)	April 07		

Sick Bank Committee	9	3 yrs.			
Nancy Aberman	64 Middlesex Ave.		2006		T. Mgr.
Margaret A. Campbell, Sec.	16 Lowell Street		2007		T. Mgr.
Marie Ammer	16 Lowell Street		2008		T. Mgr.
Vacancy (Dispatcher)	15 Union Street		2008		Union
Kevin Patterson (Police Sup.)	15 Union Street		2005		Union
Tom Ward (DPW)	16 Lowell Street		2006		Union
Carol Roberts	16 Lowell Street		2008		T. Mgr.
Tom Murphy (Police Patrol)	15 Union Street		2008		Union
Tom Gardiner (Eng./WTP)	16 Lowell Street		2007		Union

Telecommunications and Technology Advisory Committee	5	3 yrs.			BOS
John Greichen, Chairman	22 Dudley Street	(03)	2007		
Domenic J. LaCava	38 Francis Drive	(02)	2008		
Douglas Cowell	958 Main St.	(99)	2008		
James Keigley	3 Pilgrim Road	(02)	2007		
Bill Cowie	110 Van Norden Road	(05)	2009		
C. Pitt Crandlemire	32 Cross Street	(06)	2007		
Benjamin Ream (Assoc)	972 Main Street	(04)	2007		

Town Forest Committee	3	3 yrs.			BOS
George B. Perry, II, Chairman	230 Franklin Street	(76)	2009		
Louis deBrigard	37 Auburn Street	(02)	2008		
Benjamin E. Nichols, Secretary	25 Avon Street	(77)	2007		
Joan Hoyt	89 Oakland Road	(06)	2007		
Thomas W. Connery (Assoc.)	101 Beaver Road	(03)	2007		

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Water, Sewer & Storm Water Management Advisory Committee					
	5	3 yrs.			BOS
Stephen L. Crook	137 Pleasant Street	(01)	2009		
Richard J. Moore	5 Elm Street	(94)	2008		
John Wood, Secretary	213 Pleasant St.	(02)	2007		
Steve Oston, Chairman	66 Sturgis Road	(01)	2007		
Michael McIntyre	25 Park Avenue	(05)	2008		

West Street Historic District Commission					
	6	3 yrs.			BOS
Michael T. Gray, V. Chr.	46 Timberneck Drive	(05)	2007		
Susan Patterson, Chairman	572 Haverhill Street	(05)	2007		
Dorothy Casolaro, Sec.	150 West Street	(05)	2008		
Kathryn Greenfield	192 Woburn Street	(05)	2008		
David Kruh	3 Wescroft Road	(05)	2009		
Vacancy			2009		

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